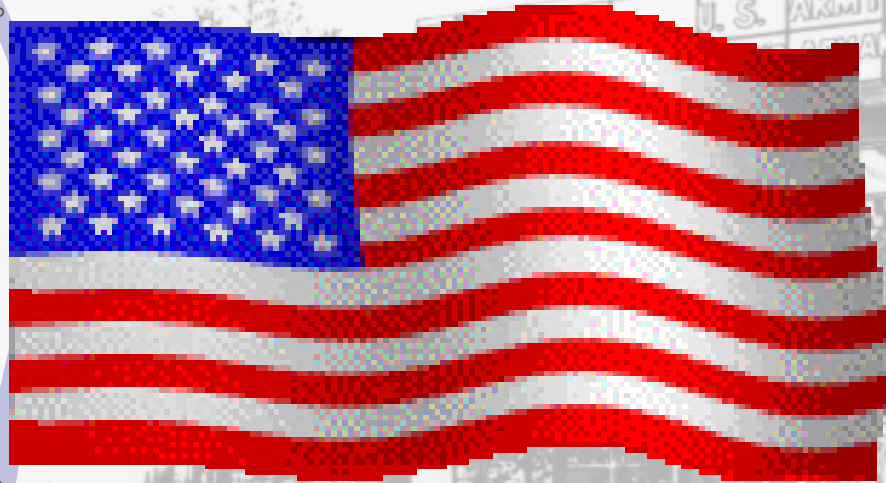


TACOM APBI



U.S. ARMY
INSTRUMENTS COMMAND

30 October - 1 November



Advanced Planning Briefing for Industry

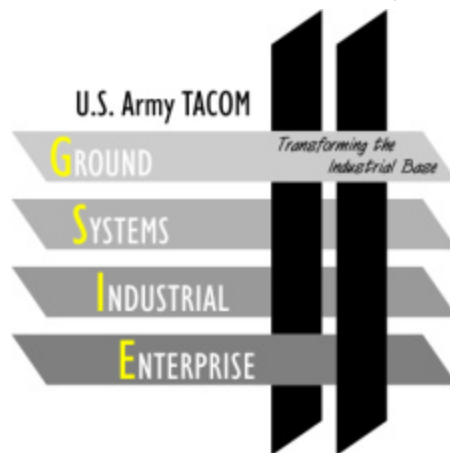


TACOM

Lethality, Survivability, Mobility and
Sustainment for America's Army



Ground Systems Industrial Enterprise 2002 TACOM APBI November 1, 2002



Transforming the Industrial Base

Mr. Jimmy C. Morgan
Deputy, Ground Systems Industrial Enterprise

Tank-automotive & **A**rmaments **COM**mand



Outline

- Mission/vision/concept of operations
- Expected outcomes
- Management structure
- Organizational structure
- Milestones
- Recent activity
- Summary



Mission

- Current Operations - Provide an efficient and effective organic ground systems manufacturing, repair, storage, and rapid deployment capability for a multitude of customers worldwide.
- Future Operations - Provide a lean, flexible, and agile organic manufacturing, repair, storage, and deployment capability that fully supports the requirements of future customers and the Army Transformation.
-



Vision



A **G**round **S**ystems **I**ndustrial **E**nterprise that operates as a single business unit, efficiently utilizing core capabilities of each installation, while simultaneously transforming those core capabilities to meet the needs of Army Transformation.

Ground Systems Industrial Enterprise

The Army Transformation



Legacy Force

Sustain & Recapitalize

Objective Force

S&T

R&D and Procurement

Interim Force

Initial BCT

Interim

2000

First Interim BCT 2003

First Unit Equipped Objective

Transform

Tech Solutions

Transform

OBJECTIVE



...Responsive, Deployable, Agile, Versatile, Lethal, Survivable, Sustainable.

Committed to Excellence



Concept of Operations

Integrate all U.S. Army Materiel Command ground systems capability into a new business group

- Transfer Rock Island Arsenal, Watervliet Arsenal and Sierra Army Depot to TACOM, aligning them with their primary work loading organization. Accomplished October 10, 2002.
- Operate like a business to maximum extent possible.
- Grow by leveraging capabilities of each installation.
- Foster more partnering arrangements with industry and the field.
- Champion financial and workforce reforms.
- Increase productivity through initiatives such as Lean Thinking.



Expected Outcomes

- Competitive rates
- Reduction in direct/indirect ratios
- Reduction in cost of system recapitalization
- Institution of lean thinking
- Insertion of activity based cost management
- Revitalized workforce
- Agile/modernized infrastructure



Expected Outcomes, cont'd

- Leveraged/teamed with Defense agencies and field activities
- Expansion of existing public/private partnerships
- Utilization of all customer and investment dollars
- Integrated and workloaded industrial base
- First choice for Army Transformation



Board of Directors



Members

CG, Tank-automotive and Armaments Command
CG, Operations Support Command
PEO, Ground Combat Systems
PEO, Combat Service/Combat Service Support
Deputy, Ground Systems Industrial Enterprise
Deputy, Commodity Business Operations
U. S. Army Forces Command G-4
3 Industry Representatives
1 Representative from Academia

Responsibilities

- Integrate ground systems industrial management
- Set strategic direction
- Review financial and workforce policies
- Unify team relationships (Government/Industry/Field)



Leadership Council



Members

Deputy, GSIE

Director, Enterprise Transformation

CDR Anniston Army Depot

CDR Red River Army Depot

CDR Lima Tank Plant (DCMA)

Chief, National Main Integration Office

Director, Enterprise Support

CDR Rock Island Arsenal

CDR Sierra Army Depot

CDR Watervliet Arsenal

Responsibilities

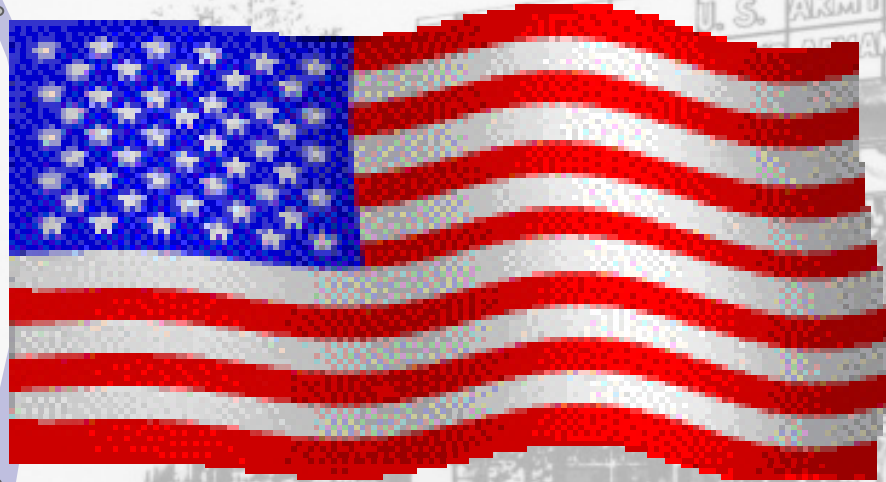
- Provide operational and transformational oversight
- Execute the objectives of the GSIE Board of Directors
- Approve major workload assignments, capital expenditures, process improvement, and transformation initiatives
- Gain an appreciation and understanding of the total Enterprise's capability
- Serve as "ambassadors" for one another



Summary

- ✓ Leverages the capabilities of depots, arsenals, industry and the field to improve the quality and responsiveness of logistics services.
- ✓ Establishes a closer relationship between the field and the industrial base
- ✓ Provides the focal point of entry for all ground systems support issues
- ✓ Provides a consolidated sustainment structure for ground systems
- ✓ Sets the path for logistics transformation

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