Emerging Environmental Issues and Policy Gap Feedback

Enabling Policies for Implementation of Army Sustainability

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Background

- **Army Sustainability is driven by:**

  – Readiness

  – People (Military & Civilian)

  – Army Installation Components

  – The Natural Environment

  – The Resource Base

  – Spatial and Temporal Scales

  – External Influences

- **Given the vision, mission, requirements, goals, and objectives of the Army, and of each of its installations, then the question is:**

  – *Will they have the capacity, capability, compatibility and compliance required to fulfill this vision and mission today and tomorrow?*

Problem Statement/Issue

- **Lack of a Unified Theory of Sustainability**

- **Non-systems Perspective of Army Organizational Systems**

- **Tunnel Vision (at an Army Level)**

- **Non-systems Perspective of Army Installation Components**

- **Stovepipes (at an Army Installation Level)**

- **Prevalence of the Here and Now**

- **Funding Rice Bowls**

- **Status Quo of Army Installations Components**

- **Fragmented Life Cycle of Army Installation Projects**

- **Focus on Products and Services**

Policy Gaps and Issues

- Policies to establish a common sustainability framework and operational definition, based on a systems perspective of Army Organizational Systems and Army Installation components

- Policies to use sustainability to drill through the tunnel vision and the stovepipes, at various temporal and spatial scales

- Policies to ensure funding of sustainability efforts without rice bowls and with returns on savings

- Policies to incorporate sustainability across the integrated life cycle of army installation projects at project processes, practices, and standard operating procedures levels

- Policies to use sustainability as a way of enhancing the status quo of Army Installation components, and of developing long term solutions