

Department of Defense

Financial Management Modernization Program



National Defense Industrial Association

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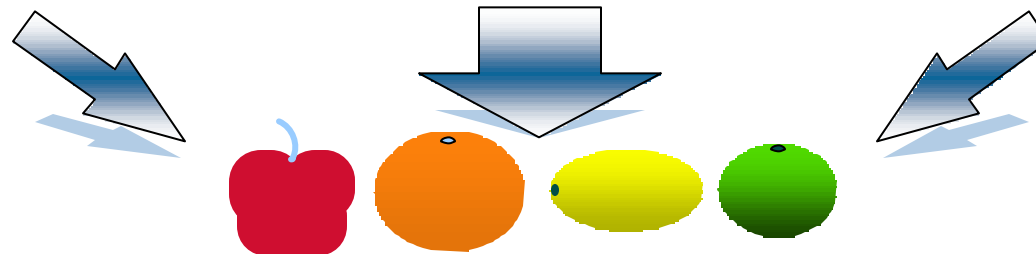
April 3, 2003

Existing Problem: “Silo” Approach

Currently, a “silo” approach to meeting operational needs has created disparate and non-integrated business processes and systems



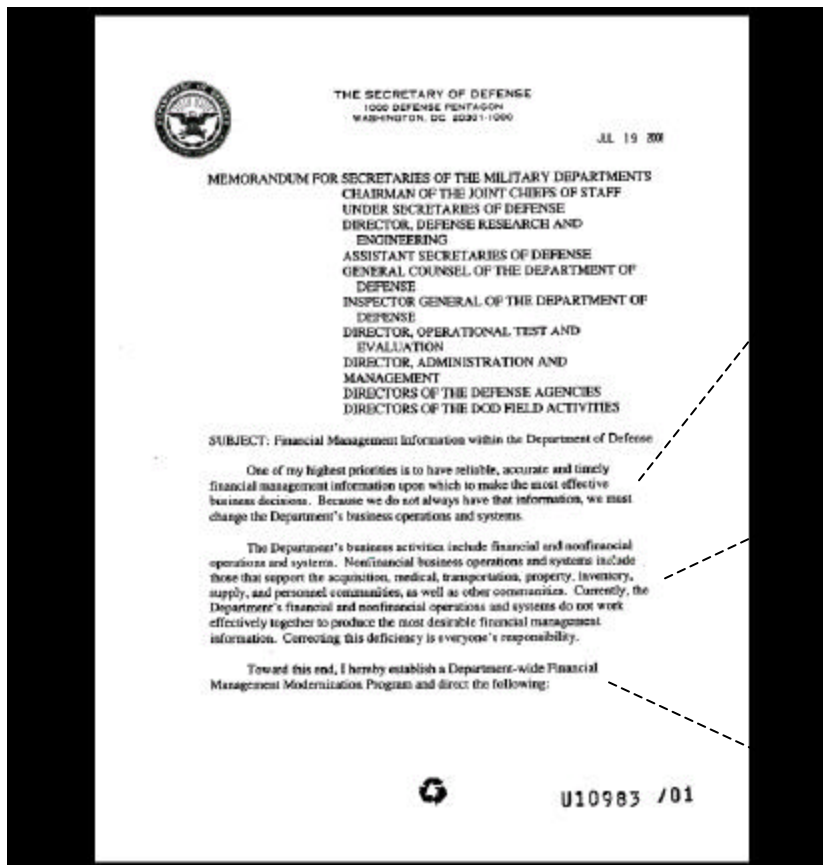
Significant differences in content and format inhibit the ability to rationalize or compare business needs and systems and technology capabilities



Disparate and unrelatable business needs and systems and technology components lead to non-integrated, non-interoperable, and cost ineffective capabilities in the field

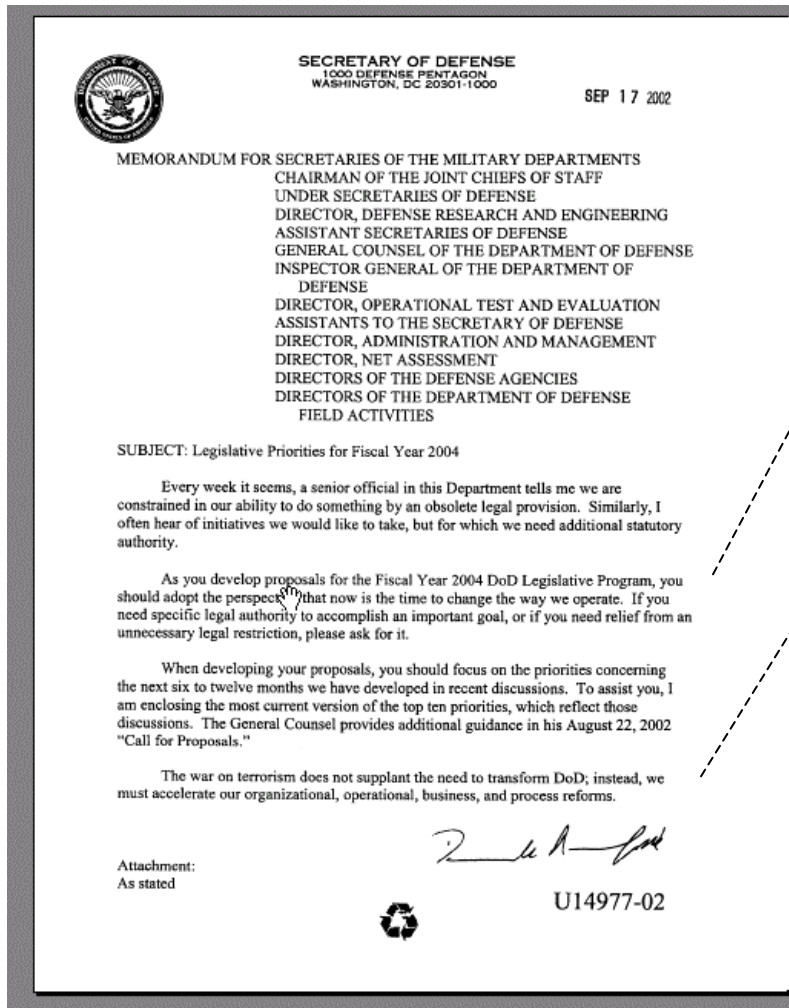
Inaccurate, unreliable, and untimely financial information

The Secretary of Defense has mandated change



- “One of my highest priorities is to have reliable, accurate, and timely financial management information upon which to make the most effective business decisions... we must change the Department’s business operations and systems.”
- “The Department’s business activities include financial and nonfinancial operations and systems...acquisition, medical, transportation, property, inventory, supply, and personnel communities as well as other communities.”
- “Toward this end, I hereby establish a Department-wide Financial Management Modernization Program...”

... and has reiterated his commitment

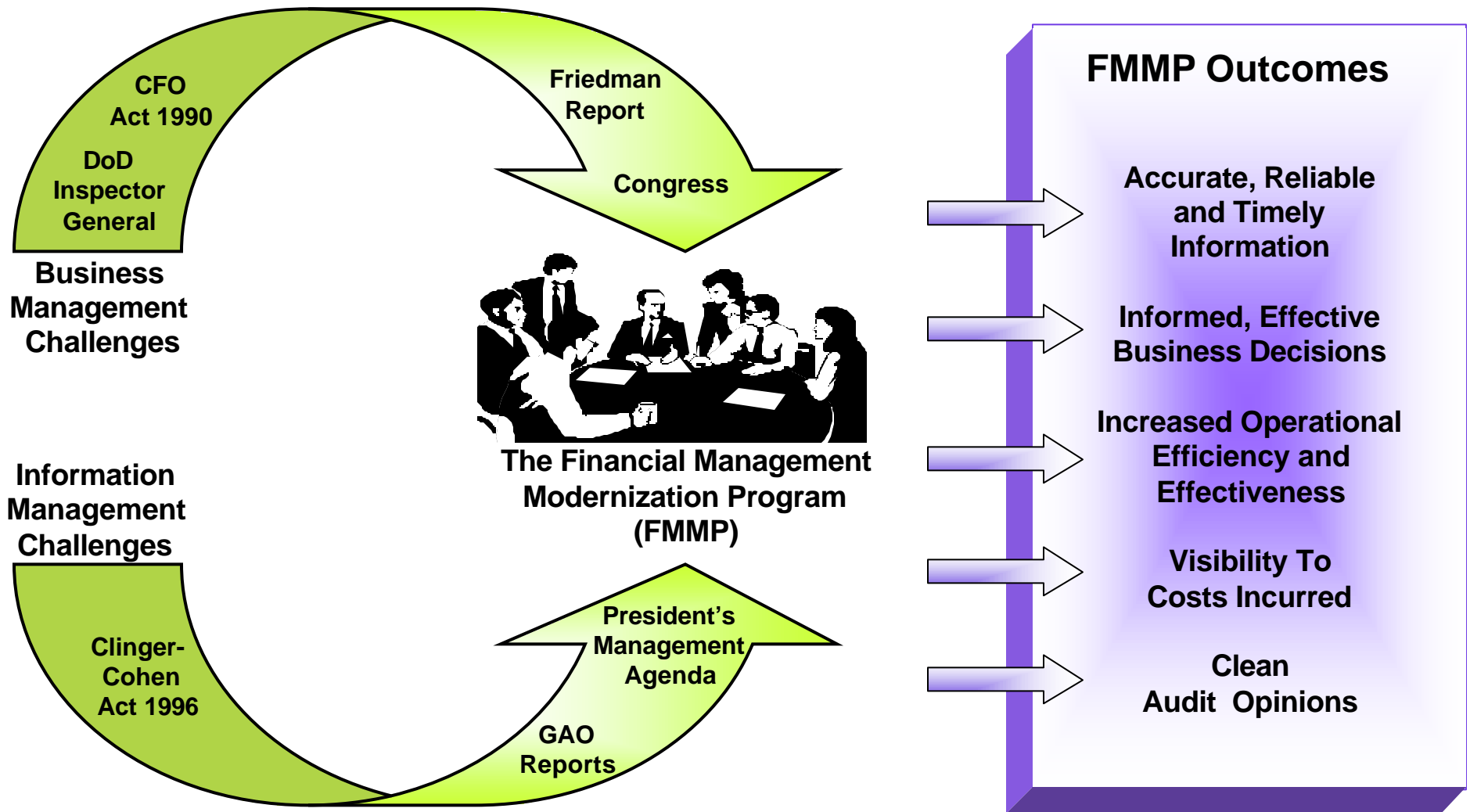


- "...you should adopt the perspective that now is the time to change the way we operate. "
- "The war on terrorism does not supplant the need to transform DoD; instead, we must accelerate our organizational, operational, business, and process reforms."

SECDEF TOP 10

- #1 Pursue Global War on Terrorism
- #2 Strengthen Joint Warfighting
 - Capabilities
 -
- #8 Homeland Security
- #9 Streamline DoD Processes
 - Shorten PPBS and acquisition cycle time
 - Financial Management Reform**
 - Shorten all DoD processes by 50%
- #10

Business needs drive the architecture



Develop a “road map” for the future

- An Enterprise Architecture or “blueprint” documents the Department’s future business environment
 - Operational: New business practices
 - Technical: Defense-wide standards
 - Systems: Systems function to enable new business processes

- The “road map” or Transition Plan will guide the Department’s transformation
 - Better information for decision-making
 - Reduced cost of business operations
 - Supported by a skilled work force
 - Fewer, more-capable & integrated systems

Architecture Phases

April 2002

April 2003

Phase 1 – Develop FMEA

Phase 2 – Extend/Accept FMEA

The Strawman is:

- Focused on “To Be” DoD enterprise
- Unconstrained by Laws/Policy/Regulations
- High level processes grounded in leading practices
- Visible business process changes
- A reflection of “out of the box” thinking
- “Hot Button” deficiencies addressed

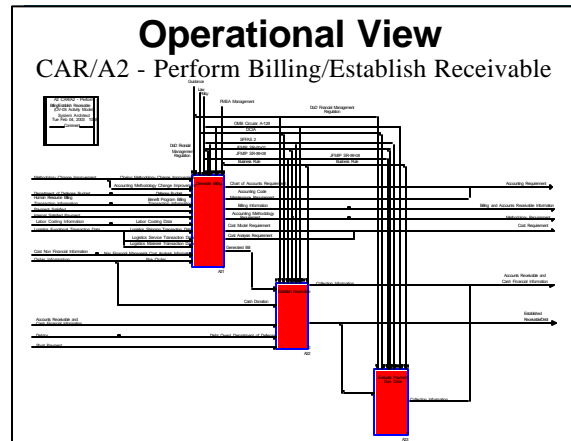
Extend Architecture

- Obtain stakeholder active participation and commitment
- Continue business process transformations
- Address compliance constraints
- Complete the “To Be” DoD enterprise
- Complete the Transition Plan
- Implement communications and change strategy

DoD Enterprise Architecture Framework (C4ISR)

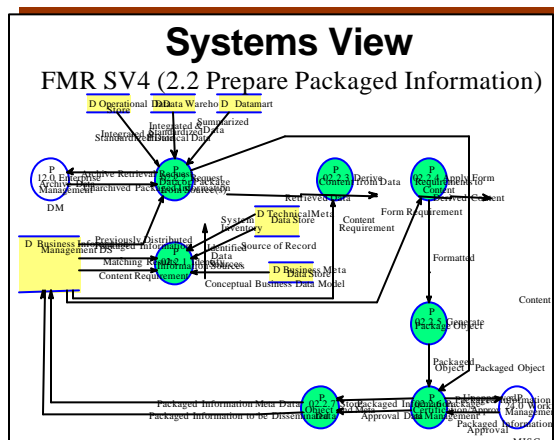
Processing and Inter-Nodal Levels of Information Exchange Requirements

Systems Associations to Nodes, Activities, and Requirements and Requirements Needlines



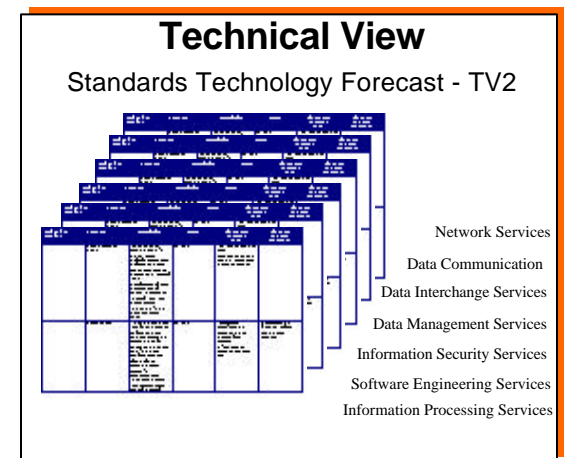
Processing and Levels of Information Exchange Requirements

Basic Technology Supportability and New Capabilities

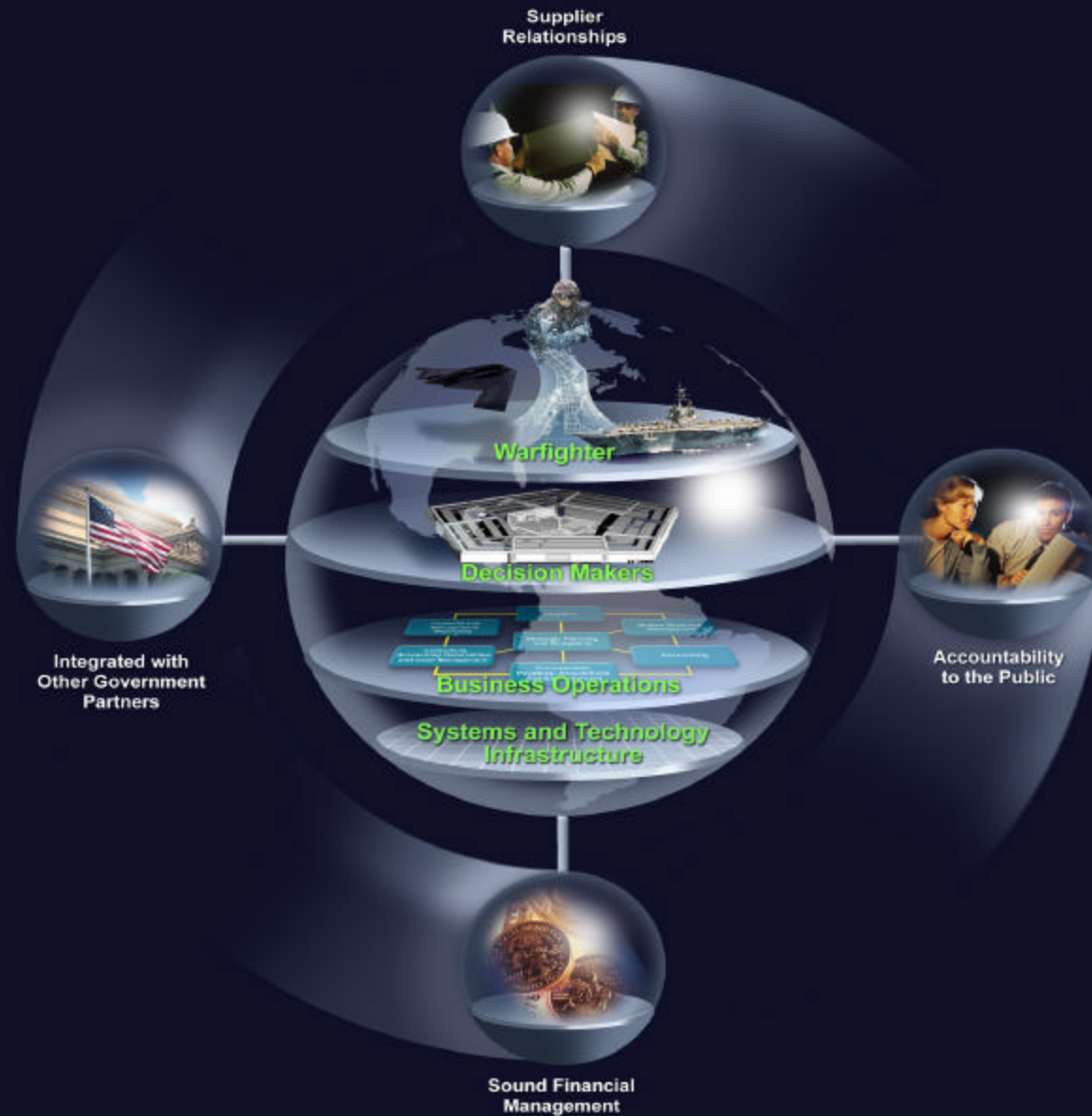


Specific Capabilities Identified to Satisfy Information Exchange Levels and Other Operational Requirements

Technical Criteria Governing Interoperability Implementation/ Procurement of the Selected System Capabilities

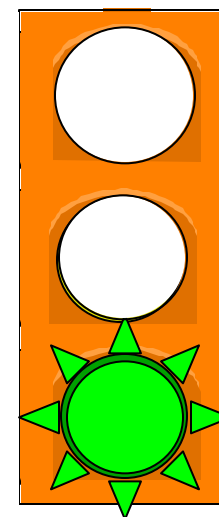
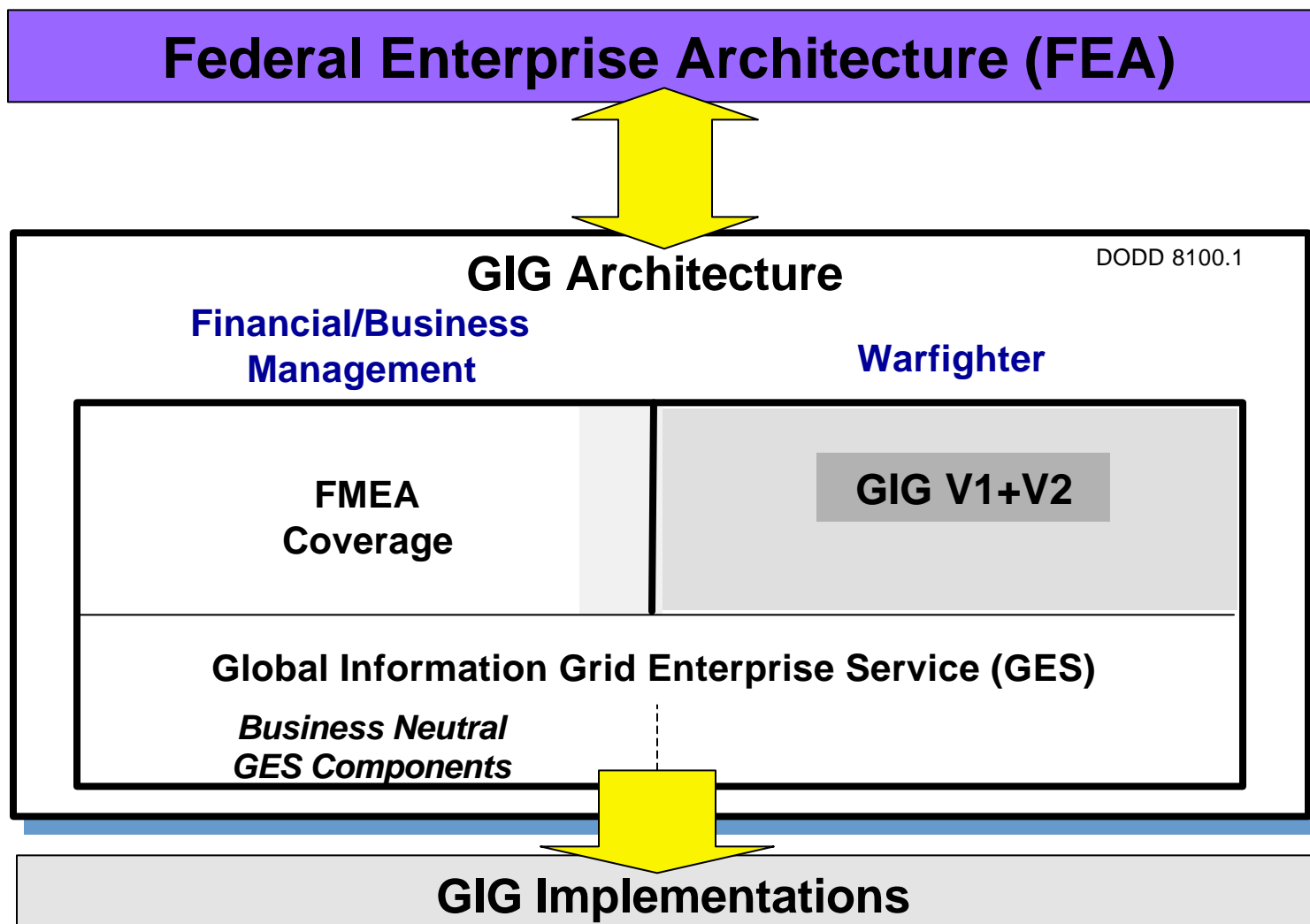


Financial Management Enterprise Architecture



World-Class Business Operations in Support of the Warfighter

FMEA Integration with GIG



Logistics Domain - Alignment Approach

- Aligned USD(AT&L)'s Future Logistics Enterprise (FLE) to FMEA at A11 level of decomposition
- Continuing to evaluate FLE to FMEA below A11 level of decomposition
- Evaluation of Navy ERP baseline architecture to FMEA ... starting with Logistics

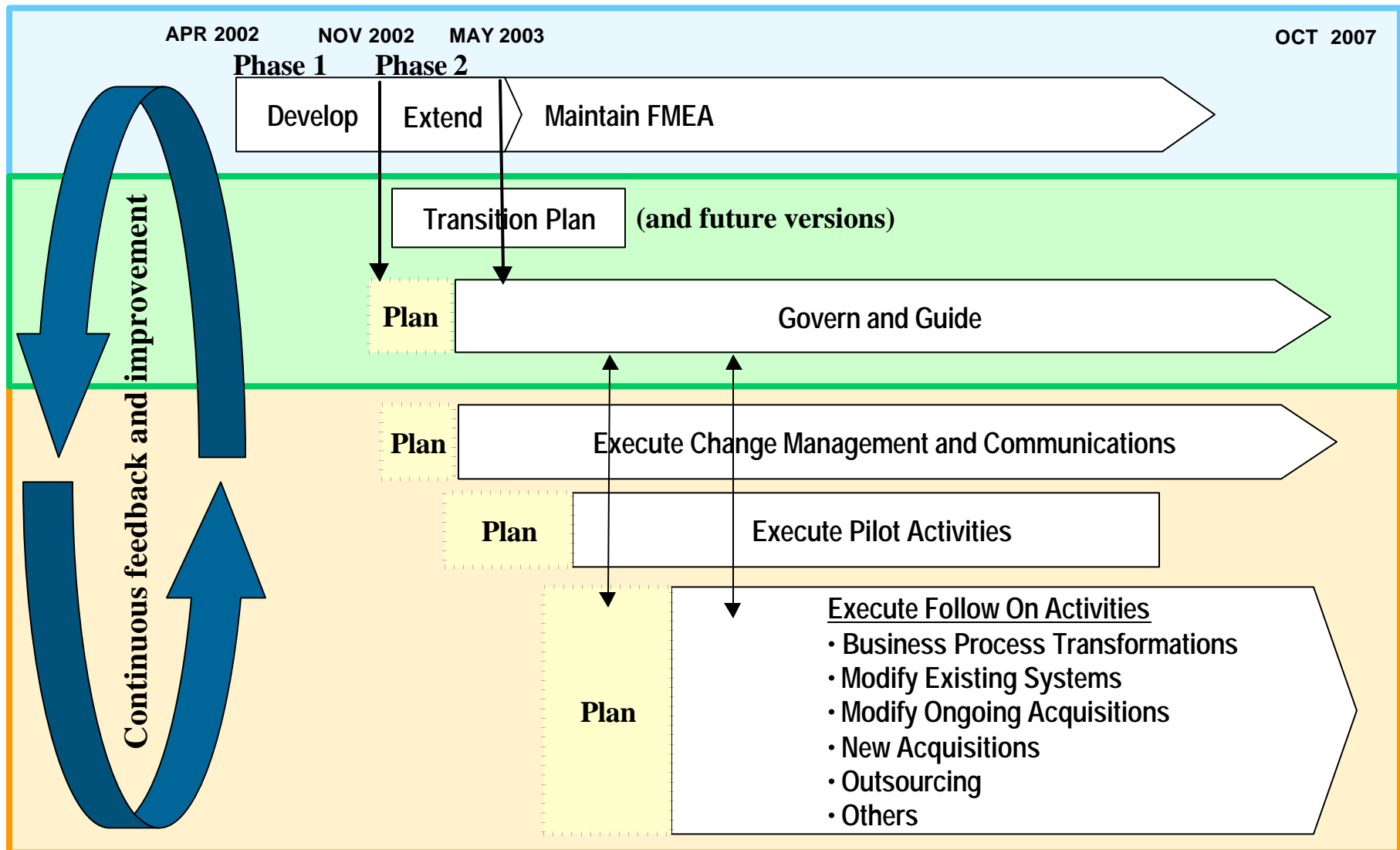
Human Resources Management (HRM) Domain

- Additional Subject Matter Experts made available to FMMP
- FMEA goals compatible with USD (Personnel and Readiness) long-term strategic plans
- Military Health Care portion of HRM Model highly compatible with existing Military Health System Enterprise Architecture
- January workshops identified functional clarifications to HRM model

Installation & Environmental Liabilities Domain

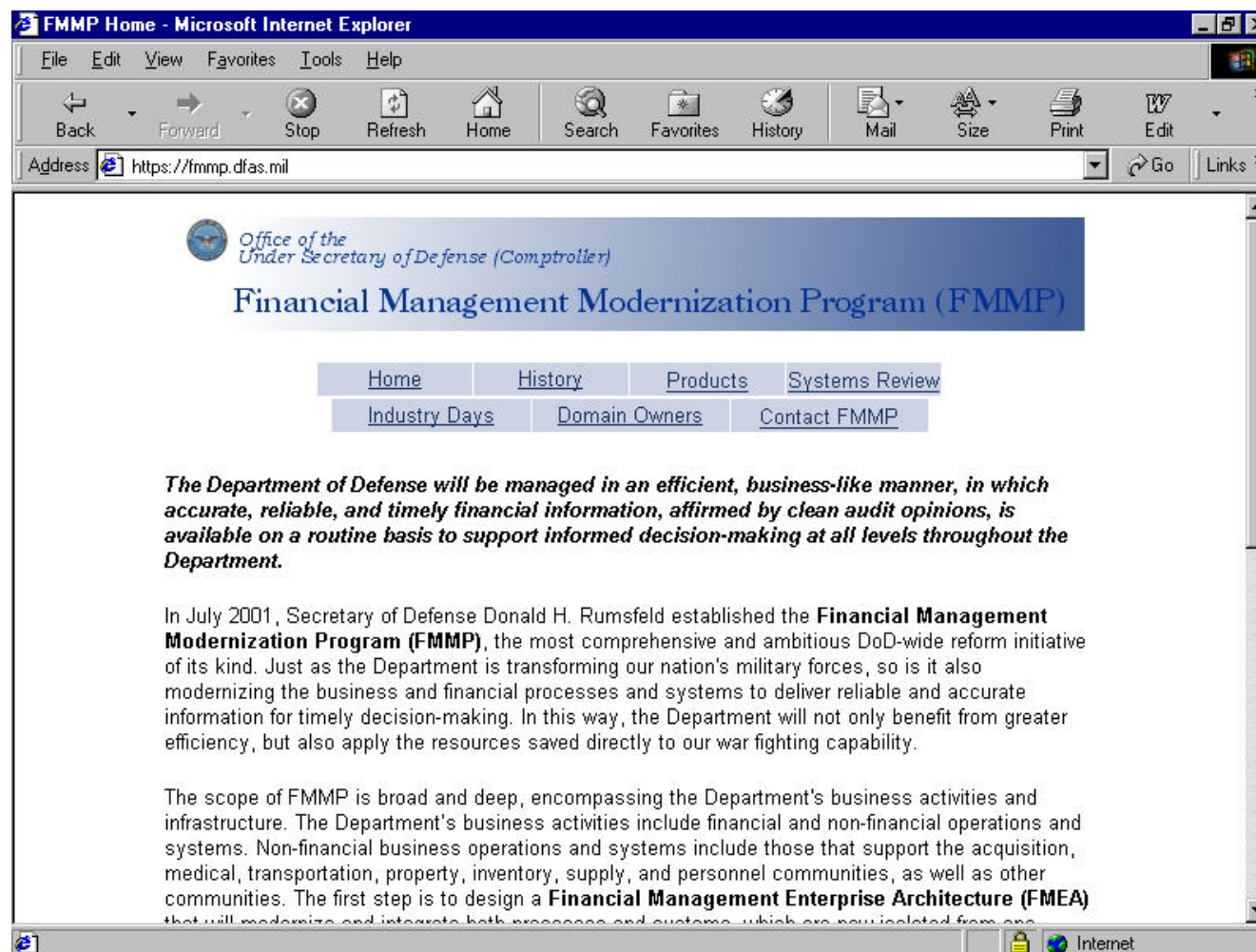
- Real Property Enterprise Solution (RPES) was identified by the AT&L stakeholder requesting FMEA assistance
- RPES is a business area of high interest for the DoD spanning the entire FMEA
- RPES was added as a separate call to FMEA in August 2002
- RPES is not considered a separate Process Action Team (PAT) but rather a "Deep Dive"
- RPES cuts across the architecture and touches all of the PAT processes
- Real Property may be the first process to conduct a Pilot as it is on a Super Fast Track

Long-Term FMMP path to success



FMMP Information

<http://www.dfas.mil/library/fmmp> or <https://fmmp.dfas.mil>



Goal: Paramount World-Class Business Operations in Support of the Warfighter

