



Taking Charge of Your CMMI[®] Implementation Through Automation



- ◆ Before the Appraisal (Implementation)
 - Establishing a data collection strategy
 - Understanding the data you have and the data you don't have
 - Using PIIDS
 - Tracking Progress

- ◆ During the Appraisal (Plan, Prepare, Conduct)
 - Managing the planning process
 - Readiness Review strategy
 - Conducting the appraisal
 - Consolidating the data

- ◆ After the Appraisal (Report)
 - Showing current state
 - Monitoring gap closure to desired state

- ◆ Agree on a **common DIR structure** for each selected project
- ◆ Provide access to project documents from their respective sources


- ◆ By PA, completing each SP
 - Respond to the question
 - Attach the relevant documents
- ◆ Complete the GP – from GP 2.1 to GP 2.10, GP 3.1 & GP 3.2
 - For each GP respond to the question covering all PAs
 - Attach the relevant documents

Recommended Approach

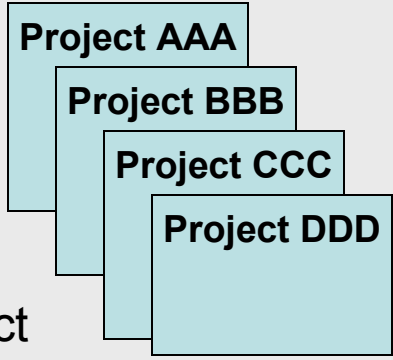
Options

- ◆ By PA, completing each SP and GP
 - Respond to the question
 - Attach the relevant documents
 - Response to the GP will be built up gradually as you progress from one PA to the next

- ◆ Enter all the documents from the **Document List**
- ◆ By PA, complete each SP and GP




Create **PIID** files for **each** selected project



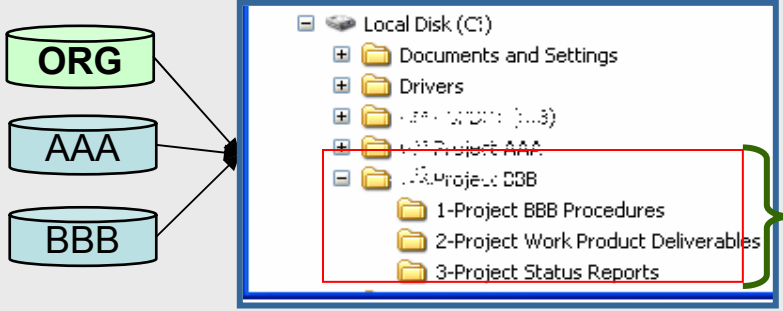
1

Site personnel use Appraisal Wizard to work on their PIID **data records**, and respond to the questions relating to the PAs within scope. Attach the relevant documents to each response.



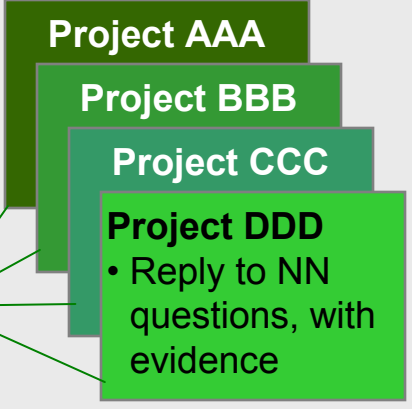
2

Client POC works with project managers to agree on a common approach of collecting the document data into the Appraisal Wizard file




3

Submit the completed project responses with the document attached to each PIID data record for each project.

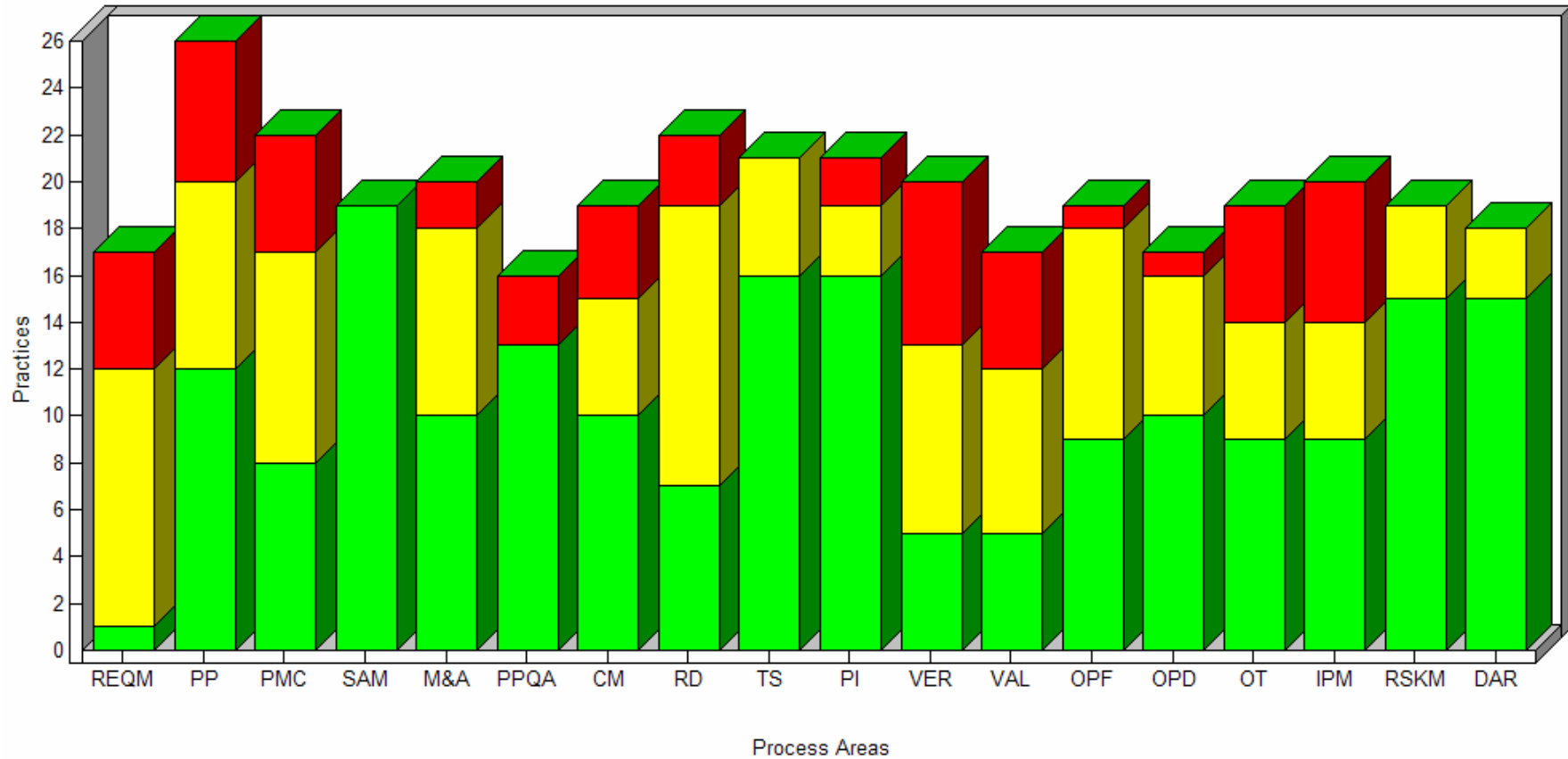


4

The Lead and/or Team reviews the consolidated project responses in the Appraisal Wizard database to determine the readiness for an appraisal. The appraisal team the data set for the appraisal.

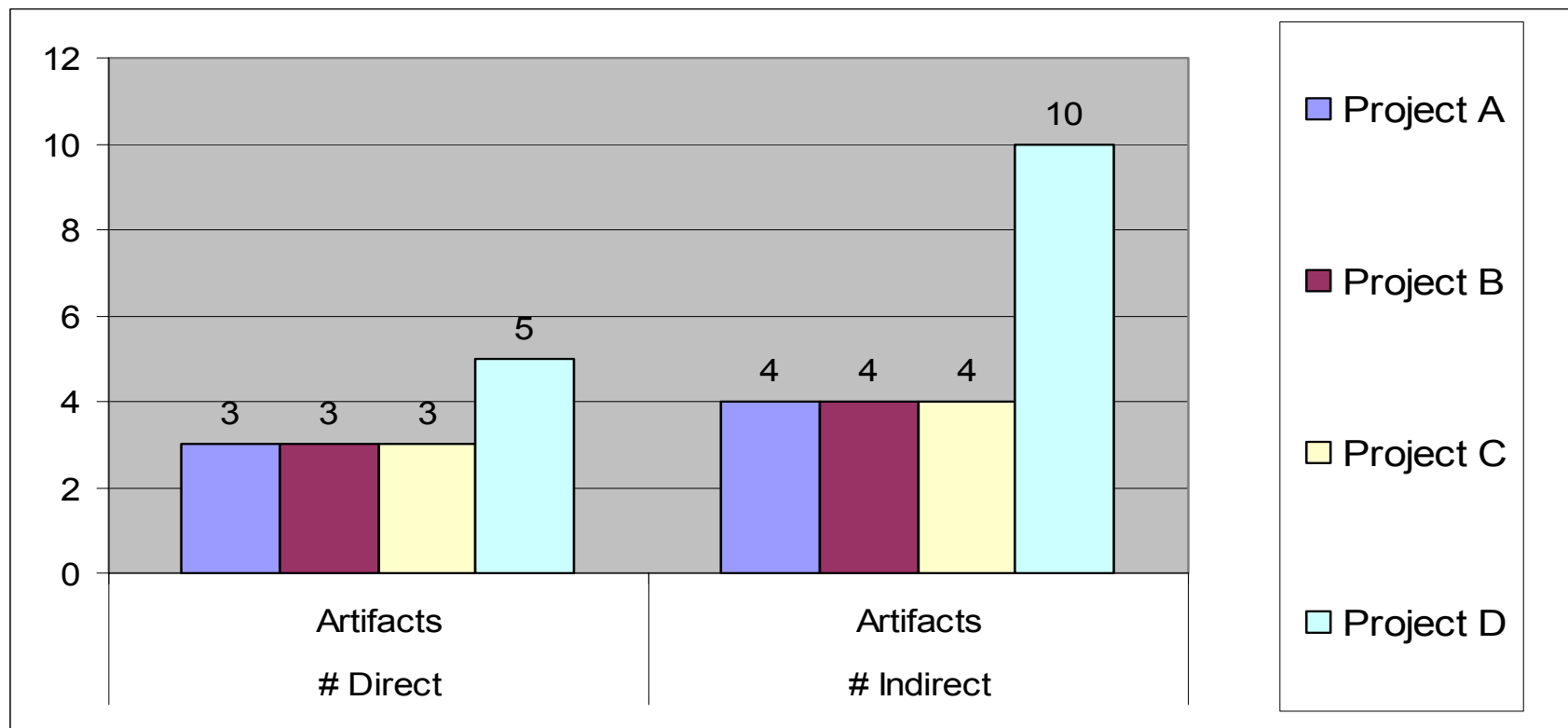


■ Appropriate OE
 ■ Minor OE Issues
 ■ Major OE Issues



Level of Detail

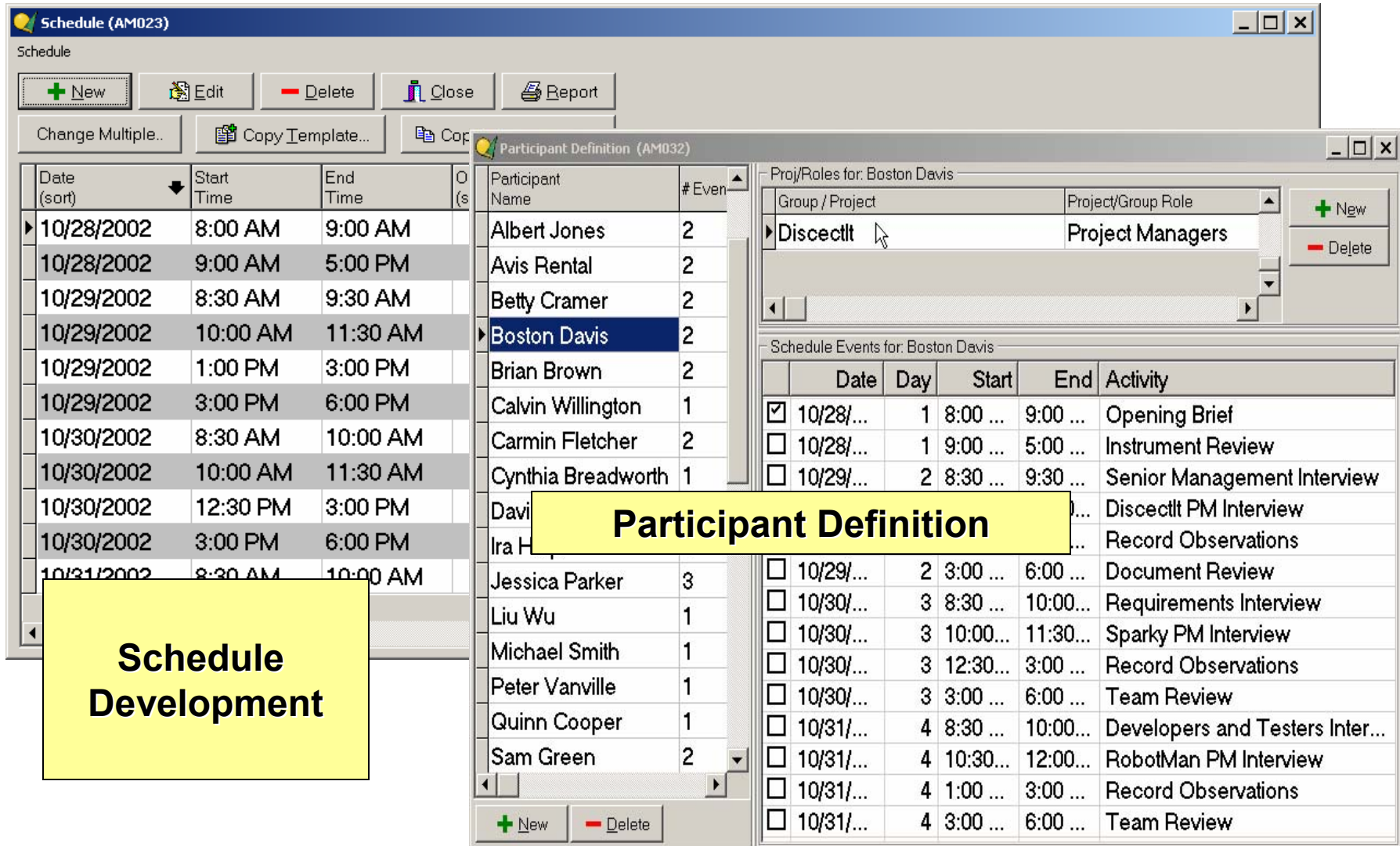
#	Project Practice	Project	# Direct Artifacts	# Indirect Artifacts
1	REQM SP 1.2	Project A	3	4
2	REQM SP 1.2	Project B	4	1
3	REQM SP 1.2	Project C	3	4
4	REQM SP 1.2	Project D	5	10
5	REQM SP 1.2	Project E	0	0



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Schedule (AM023)

Schedule

+ New Edit Delete Close Report

Change Multiple... Copy Template... Copy

Date (sort)	Start Time	End Time	O (s)	Participant Name	# Even
10/28/2002	8:00 AM	9:00 AM		Albert Jones	2
10/28/2002	9:00 AM	5:00 PM		Avis Rental	2
10/29/2002	8:30 AM	9:30 AM		Betty Cramer	2
10/29/2002	10:00 AM	11:30 AM		Boston Davis	2
10/29/2002	1:00 PM	3:00 PM		Brian Brown	2
10/29/2002	3:00 PM	6:00 PM		Calvin Willington	1
10/30/2002	8:30 AM	10:00 AM		Carmin Fletcher	2
10/30/2002	10:00 AM	11:30 AM		Cynthia Breadworth	1
10/30/2002	12:30 PM	3:00 PM		Davi	
10/30/2002	3:00 PM	6:00 PM		Ira H	
10/31/2002	8:30 AM	10:00 AM		Jessica Parker	3
				Liu Wu	1
				Michael Smith	1
				Peter Vanville	1
				Quinn Cooper	1
				Sam Green	2

Participant Definition (AM032)

Proj/Roles for: Boston Davis

Group / Project	Project/Group Role
Discectlt	Project Managers

Schedule Events for: Boston Davis

Date	Day	Start	End	Activity
<input checked="" type="checkbox"/>	10/28/...	1 8:00 ...	9:00 ...	Opening Brief
<input type="checkbox"/>	10/28/...	1 9:00 ...	5:00 ...	Instrument Review
<input type="checkbox"/>	10/29/...	2 8:30 ...	9:30 ...	Senior Management Interview
<input type="checkbox"/>	10/29/...	2 3:00 ...	6:00 ...	Document Review
<input type="checkbox"/>	10/30/...	3 8:30 ...	10:00...	Requirements Interview
<input type="checkbox"/>	10/30/...	3 10:00...	11:30...	Sparky PM Interview
<input type="checkbox"/>	10/30/...	3 12:30...	3:00 ...	Record Observations
<input type="checkbox"/>	10/30/...	3 3:00 ...	6:00 ...	Team Review
<input type="checkbox"/>	10/31/...	4 8:30 ...	10:00...	Developers and Testers Inter...
<input type="checkbox"/>	10/31/...	4 10:30...	12:00...	RobotMan PM Interview
<input type="checkbox"/>	10/31/...	4 1:00 ...	3:00 ...	Record Observations
<input type="checkbox"/>	10/31/...	4 3:00 ...	6:00 ...	Team Review

Schedule Development

Participant Definition

Element Review (AM009) Element: REQM SP 1.1 [RECORD FILTERING ACTIVE]

Options Filtering Element Filtering Record

Model: CS11

Coverage	
Rating	
Prac Char	
Cap Level	

Rating Level: ABC Organizational Unit

Close

COVERAGE

- Practice
- ▶ REQM SP 1.1
- REQM SP 1.2
- REQM SP 1.3
- REQM SP 1.4
- REQM SP 1.5
- REQM CO 1 (GP 2.1)
- REQM AB 1 (GP 2.2)
- REQM AB 2 (GP 2.3)
- REQM AB 3 (GP 2.4)
- REQM AB 4 (GP 2.5)
- REQM GP 3.1
- REQM DI 1 (GP 2.6)

Element Records | Element Documents

+ New Rec Save Rec Spell Delete Rec Cancel Changes

Record Type	Records [2]	Status	Re...	Veri
PIID OE Request	How do you develop an understanding with the requirements providers on the meaning of the requirements?	9 OE Offered	178	
PIID OE Request	We do proof demos and have user group meetings following proc 123	9 OE Offered	519	

Record Fields / Projects | Elements / Data Sources / Team Members | Record Documents

Type: PIID OE Request Include in Summary Rpts

Status: 9 OE Offered Verification:

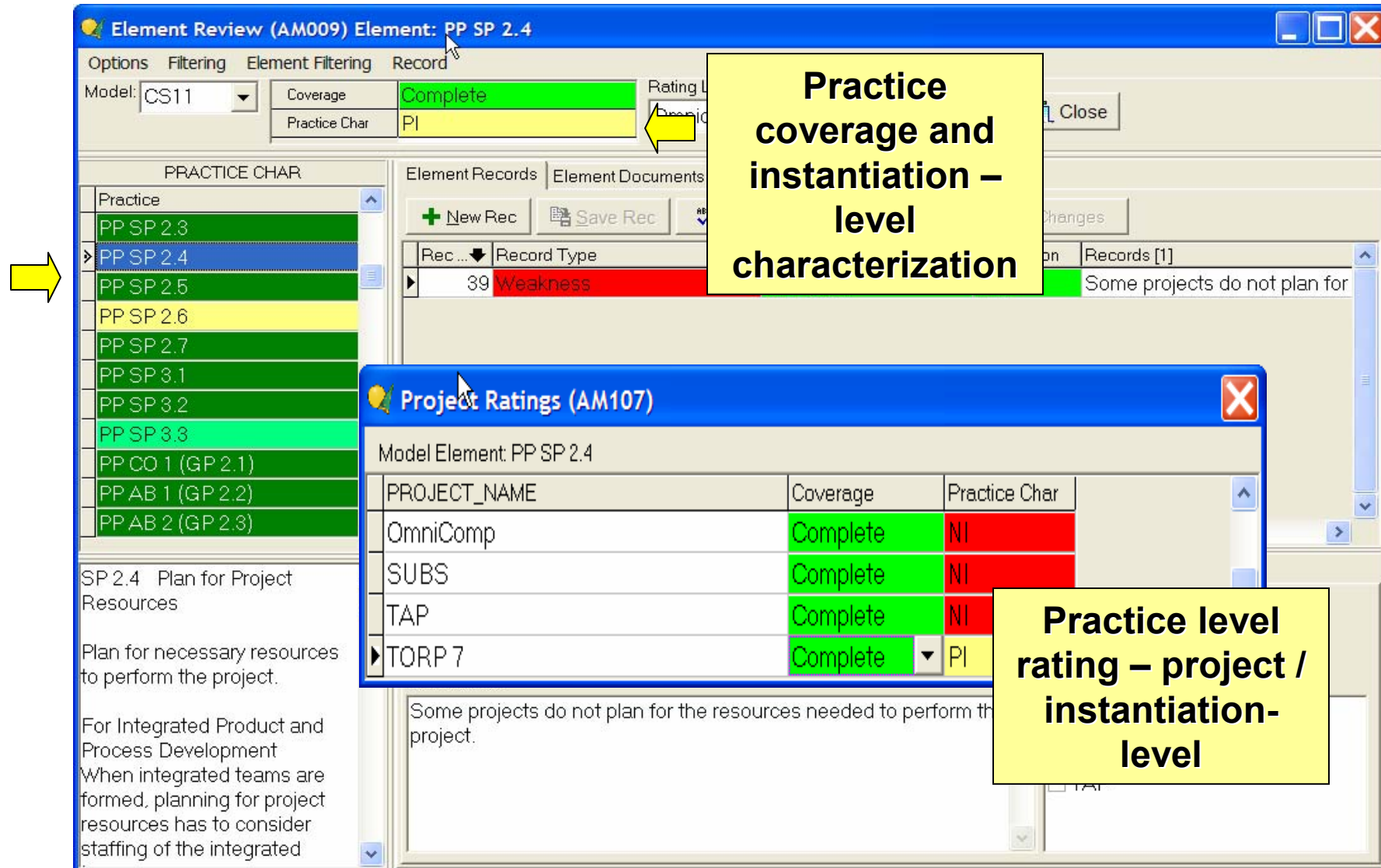
Status and Verification

Record Text: How do you develop an understanding with the requirements providers on the meaning of the requirements.

Record Generation/Project Association

Projects:

- OU Placeholder
- Organizational Function
- Other Projects
- Project A
- Project B
- Project C
- Project D



Element Review (AM009) Element: PP SP 2.4

Options Filtering Element Filtering Record

Model: CS11 Coverage Complete Practice Char PI

Practice coverage and instantiation – level characterization

Project Ratings (AM107)

Model Element: PP SP 2.4

PROJECT_NAME	Coverage	Practice Char
OmniComp	Complete	NI
SUBS	Complete	NI
TAP	Complete	NI
TORP 7	Complete	PI

Practice level rating – project / instantiation-level

SP 2.4 Plan for Project Resources

Plan for necessary resources to perform the project.

For Integrated Product and Process Development
When integrated teams are formed, planning for project resources has to consider staffing of the integrated

Summary Report Generation (AM121)

Options Records

Report Name:

Step 1: Choose Model and Data Grouping | Step 2: Record Filter | Step 3: Record Order / Suppression | Step 4: Duplicate Rec Appearances | Step 5: Output Options / Generate Report

This page shows all of the report sections. You may elect to suppress printing of certain records. You may also alter the order that records will be presented in.

Global records first ▲ ▼ ↕ ↔

Element Name	Record Type	Suppress	Rec#	Record Text
▶ GLOBAL	Strength	<input type="checkbox"/>	2	Company policy is followed throughout the organization to c
Requiremer	Strength	<input type="checkbox"/>	28	Projects follow a multi-tier process to ensure product quality
Requiremer	Weakness	<input type="checkbox"/>	119	All new hires must go through two weeks of initiation
Project Plan	Strength	<input type="checkbox"/>	189	training prior to being assigned to a project and then once
Project Plan	Weakness			assigned to a project, they are required to go through
Project Mon	Strength			orientation and shadowing as defined in the project plans
Project Mon	Alternate Practice			and training matrices.
Project Mon	Weakness			
Supplier Ag	Strength			

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Process Area Worksheet
Master Appraisal Wizard Training (2) - Observations
Process Area: REQM, CMMi V1.1 Staged SE-SW-IPPD-SS

<u>Component</u>	<u>Obs ID</u>	<u>Observation</u>	<u>Observation Type</u>	<u>Accuracy</u>	<u>Corrob</u>	<u>Global</u>	<u>Non-CMM</u>	<u>Finding</u>
REQM SP 1.1	89	Projects work to elicit, understand, and balance client needs, expectations, constraints, and interfaces with the client, end user, and other affected team members throughout the life cycle to ensure requirements are clear, and necessary and sufficient technical solutions are the most effective for the needed business solution.	Strength	Accepted	Yes			✓

By Process Area

<u>Practices</u>	<u>Sessions</u>	<u>Sources</u>	<u>Projects</u>	<u>Doc ID / Comments</u>	<u>Title / Comments</u>
REQM SP 1.2	PM1	JL	DiscectIt	Sparky013	Sparky Requirements Elicitation Process
REQM DI 2 (GP 2.7)	PM2	JM	RobotMan	Sparky012	Sparky Requirements Review Meeting Minutes
	PM3	PB	Sparky	Robo009	RobotMan Requirements Review Meeting Minutes
	PM4	JS	TuxonTurbo	Discect004	DiscectIt Requirements Review Meeting Minutes
	FTL			004-Tuxton	Tuxton - CMMI Instrument
	RAD			003-RobotMan	RobotMan - CMMI Instrument
	Instru			002-Sparky	Sparky - CMMI Instrument
				001-Discect	Discect - CMMI Instrument
				This was the instrument provided to the DiscectIt project manager prior to the assessment.	

REQM SP 1.1	115	Projects use proof-of-concept, conference room pilots and Joint Application Design (JAD) sessions to identify operational concepts and scenarios, and create design blueprints/high-level architectures to maintain a definition of required functionality and obtain/validate client and team commitment.	Strength	Accepted	Yes			✓
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<u>Practices</u>	<u>Sessions</u>	<u>Sources</u>	<u>Projects</u>	<u>Doc ID / Comments</u>	<u>Title / Comments</u>
REQM SP 1.2	PM1	JL	DiscectIt	Robo007	RobotMan Proof of Concept Report
	RAD	JM	RobotMan	Tuxton017	Tuxton Turbo JAD Meeting Minutes
	Instru	PB	Sparky	004-Tuxton	Tuxton - CMMI Instrument
	PM2	JS	TuxonTurbo	003-RobotMan	RobotMan - CMMI Instrument
	PM3			002-Sparky	Sparky - CMMI Instrument
				001-Discect	Discect - CMMI Instrument
				This was the instrument provided to the DiscectIt project manager prior to the assessment.	

