NATIONAL DEFENSE INDUSTRIAL ASSOCIATION

STRENGTH THROUGH INDUSTRY & TECHNOLOGY

4th Annual

CMMI® TECHNOLOGY CONFERENCE AND USER GROUP

Conference Agenda

Sponsored by:

The National Defense Industrial Association

Systems Engineering Division

in conjunction with the

Software Engineering Institute,
Carnegie Mellon University

Carnegie Mellon
Software Engineering Institute

Event #5110
November 15 - 18, 2004
Hyatt Regency Tech Center
Denver, CO

v17 November 3, 2004

Announcement:

The Systems Engineering Division of the National Defense Industrial Association, in conjunction with the Software Engineering Institute, Carnegie Mellon University, is pleased to announce the Fourth Annual CMMI® (Capability Maturity Model® Integration) Technology Conference and User Group. This important conference will be held November 15-18, 2004, at the Hyatt Regency Tech Center, Denver, Colorado. The purpose of the conference is to bring together the users, adopters, and developers of Capability Maturity Models and those involved in Internal Process Improvement, to exchange ideas, concepts, and lessons learned concerning maturity models and appraisal (assessment and evaluation) methods. The conference will also provide a forum for the free exchange of ideas and implementation methodology for CMMI, and will afford a unique opportunity to meet with the sponsors, developers, and stewards of CMMI, as well as those offering CMMI training and implementation assistance. Emphasis will be placed on CMMI implementation methodology and strategies, return on investment and benefits, and transitioning from SW-CMM® and EIA/IS-731 to CMMI.

Background:

The CMMI Project is a cooperative effort of the Department of Defense, Industry, and the Software Engineering Institute to develop an integrated Capability Maturity Model that encompasses Systems Engineering, Software Engineering, Integrated Product & Process Development, and Supplier Sourcing. Even though sponsored by the Department of Defense and NDIA, it is intended for use by commercial as well as aerospace/defense organizations, and this Conference will address all applications. The purpose of the Project is to provide for improvements in cost, schedule, and overall quality of programs in engineering development and production by causing integration of the various engineering and related disciplines. CMMI will reduce costs to implement internal process improvement, including appraisals (assessments & evaluations), and provide a common baseline and lexicon for process improvement.

Conference Objectives & Topics:

This conference will bring together the managers and professionals involved in Systems Engineering, Program Management, Software Development, Process Improvement, Six Sigma, and related activities for the purpose of advancing the state-of-the-art process improvement and achieving a higher state of maturity in engineering development in order to reduce cost, schedule & risk and improve overall quality. Participating organizations are defense, aerospace, and commercial companies, SW-CMM and CMMI Transition Partners, Department of Defense organizations, small companies specializing in software and systems engineering development, tools, and processes, and other government agencies. The common appraisal and evaluation method (SCAMPISM) will be discussed, and we will also be providing focus on implementing a systems approach to software development.

Topics that will be covered are:

Benefits/ROI of CMMI
Process Improvement via CMMI
CMMI Transition Strategies
SW-CMM Sunset Implications
SW-CMM to CMMI
SECM to CMMI
CMMI Implementation Strategies
CMMI Implementation “Lessons Learned”
Transition Partner Services
Class “B” and Class “C” Appraisal Methodology

Plus implementation detail covering such items as project management, software engineering, systems engineering, measurement and metrics, life cycle considerations, software maintenance, CMMI-ISO considerations, systems acquisition, supply chain management, and configuration & data management.

Sunday, November 14, 2004

Noon - 4:00 p.m. Registration for Tutorial and Conference — Atrium

Monday November 15, 2004

7:00 a.m. - Tutorial Onsite Registration ($150 Tutorial Fee) — Atrium

7:00 a.m. - Continental Breakfast (Tutorial Attendees Only)
8:00 a.m.

2:00 p.m. - CMMI Conference Onsite Registration Open — Atrium
6:30 p.m.

CMMI Tutorial Tracks

		Track 1 Grand Mesa F	Track 2 Grand Mesa D-E	Track3 Chasm Creek	Track 4 Highlands	Track 5 Mesa Verde	Track 6 Wind River	Track 7 Wind Star
Session A	8:00 a.m.	Introduction to Systems Engineering ***Mr. Tim Kasse***, Kasse Initiatives	Balancing Agility & Discipline ***Mr. Rich Turner,*** OUSD/(AT&L)	A TSP Primer for the CMMI Literate ***Mr. James McHale***, Software Engineering Institute	CMMI SCAMPI Distilled ***Mr. Aaron Clouse***, Raytheon Company	Calculating CMMI-based ROI: How, What, When and Why? ***Mr. Rolf Reitzig***, cognenceinc	CMMI Business Case Analysis ***Mr. Jeffrey Dutton***, Jacobs Sverdrup	Process Development Tutorial ***Mr. Bob Raczynski***, Lockheed Martin
BREAK - Atrium (9:45 a.m.)								
Session B	10:15 a.m.	Introduction to Systems Engineering ***Mr. Tim Kasse***, Kasse Initiatives	Balancing Agility & Discipline ***Mr. Rich Turner,*** OUSD/(AT&L)	A TSP Primer for the CMMI Literate ***Mr. James McHale***, Software Engineering Institute	CMMI SCAMPI Distilled ***Mr. Aaron Clouse***, Raytheon Company	Calculating CMMI-based ROI: How, What, When and Why? ***Mr. Rolf Reitzig***, cognenceinc	CMMI Business Case Analysis ***Mr. Jeffrey Dutton***, Jacobs Sverdrup	Process Development Tutorial ***Mr. Bob Raczynski***, Lockheed Martin
LUNCHEON (12:00 p.m.) (Tutorial Attendees Only)								
Session C	1:30 p.m.	Introduction to Systems Engineering ***Mr. Tim Kasse***, Kasse Initiatives	Adopting CMMI for Small Organizations ***Ms. Sandra Cepeda***, Cepeda System & Software Analysis, Inc.	CMMI Acquision Module ***Mr. Brian Gallagher,*** Software Engineering Institute	CMMI-Based Appraisals: A Workshop on Using The Family of SCAMPI Appraisal Methods ***Mr. Will Hayes,*** Software Engineering Institute	Moving from the SW-CMM® to CMMI® ***Mr. Ralph Williams***, Cooliemon, LLC	Coordinating Models and Metrics to Support Better Management Decisions Using Simulation ***Dr. David Raffo***, Portland State University	Managing Technical People ***Mr. Girish Seshagiri,*** Advanced Information Services Inc.
BREAK - Atrium (2:45 p.m.)								
Session D	3:15 p.m.	Introduction to Systems Engineering ***Mr. Tim Kasse***, Kasse Initiatives	Adopting CMMI for Small Organizations ***Ms. Sandra Cepeda***, Cepeda System & Software Analysis, Inc.	CMMI Acquision Module ***Mr. Brian Gallagher***, Software Engineering Institute	CMMI-Based Appraisals: A Workshop on Using The Family of SCAMPI Appraisal Methods ***Mr. Will Hayes,*** Software Engineering Institute	Moving from the SW-CMM® to CMMI® ***Mr. Ralph Williams***, Cooliemon, LLC	Coordinating Models and Metrics to Support Better Management Decisions Using Simulation ***Dr. David Raffo***, Portland State University	Managing Technical People ***Mr. Girish Seshagiri,*** Advanced Information Services Inc.

OPENING RECEPTION IN DISPLAY AREA - Atrium (5:30 p.m. - 6:30 p.m.)

Tuesday, November 16, 2004

7:30 a.m.	**Continental Breakfast/Registration**	Atrium
	Session A:	
8:15 a.m.	Welcome & Opening Remarks: ***Mr. Sam Campagna***, Director, Operations, NDIA ***Mr. Bob Rassa***, Director, System Supportability, Raytheon; Chair, Systems Engineering Division, NDIA	Grand Mesa D,E,F
8:30 a.m.	Keynote Address ***Maj Gen Paul D. Nielsen, USAF (Ret)***, Director, Software Engineering Institute	
9:10 a.m.	**Session B:** *CMMI Into the Future* ***Mr. Bob Rassa***, Raytheon, CMMI Project Co-Chair ***Mr. Clyde Chittister***, Chief Operating Officer, Software Engineering Institute	
9:45 a.m.	**Break/Displays Open**	Atrium
10:15 a.m.	**Executive Plenary Panel** *"What Beyond CMMI is Needed to Help Assure Program/Project Success?"* **Moderator:** ***Dr. Barry Boehm***, University of Southern California **Panel Members:** ***Ms. Linda Mills***, VP, Mission Assurance, Northrop Grumman Mission Systems ***Dr. John Tracy***, VP, Engineering, Boeing Integrated Defense Systems ***Dr. Arthur Pyster***, Senior VP and Director of Systems Engineering and Integration, SAIC Federal Systems ***Mr. Ron Paulson***, VP, Engineering, Lockheed Martin Corporation	
12:00 p.m.	Luncheon: ***Mr. John Grimm***, Vice President, Engineering, Raytheon Intelligence & Information Systems Topic: Role of CMMI in Mission Assurance	Grand Mesa A,B,C

CMMI TECHNOLOGY TRACKS

		Track 1 Grand Mesa F **CMMI and Process Improvement**	Track 2 Grand Mesa D-E **Practical Guidance**	Track 3 Chasm Creek **Appraisals**	Track 4 Highlands **Return on Investments**	Track 5 Mesa Verde **High Maturity**	Track 6 Wind River **CMMI Extensions**	Track 7 Wind Star **CMMI for Small Projects and Organizations**
Session C	**1:30 p.m.**	The Ten Most Common Excuses for Not Engaging in Process Improvement - and What to Do About It! ***Mr. Brian Groarke***, SSC San Diego	Applying CMMI Generic Practices with Good Judgement ***Dr. Rick Hefner,*** Northrop Grumman	ABB Training of Internal CMMI Class 'B' and 'C' Appraisal Team Members ***Mr. Dennis Brantly***, ABB, Inc.	Evidence About Impact and Value Added: One Year Later ***Dr. Dennis Goldenson***, Software Engineering Institute	High Maturity Practices in Quality Assurance ***Mr. Steven Thompson***, BAE Systems	CMMI and Process Deployment to New Disciplines ***Mr. James Armstrong***, SPC	CMMI for Small Business ***Mr. Nat Guadagnino,*** PMP Onboard Software, Inc.
		Coodinating Process Improvement in Multiple Geographically Dispersed Development Organizations Using CMMI ***Dr. Aldo Dagnino***, ABB, Inc.	Staged Representations Considered Harmful? ***Dr. Terence Rout,*** Software Quality Institute, Griffith University	The SCAMPI Appraisal Method: Top Ten Misperceptions (2004 Edition) ***Mr. David Kitson,*** SEI	Examining the Test Process: Predicting the ROI and Benefits of a Process Change ***Dr. David Raffo***, Portland State University	Designing Your Tailoring Approach to Help Achieve Higher Levels of Maturity ***Ms. Diane Mizukami-Williams***, Northrop Grumman Mission Systems	Interpreting the CMMI for Business Development Organizations ***Mr. Donald Beynon, Jr.,*** Carnegie Mellon Software Engineering Institute	Zero to CMMI Level Three ***Ms. Allison Heinen***, Mnemonics, Inc.
		BREAK - Atrium (3:00 p.m.)						
Session D	**3:30 p.m.**	Using Continuous Models as Dynamic and Specific Staged Models for Process Improvement ***Mr. Clenio Salviano***, CenPRA	The Explicit Relationship Between CMMI and Project Risks ***Mr. Warren Scheinin***, Northrop Grumman Mission Systems	Tool to Facilitate CMMI Appraisal Preparation, Collaboration and Execution ***Mr. Wesley Sweetser, Jr.***, NASA	Measuring the Economic ROI and Benefits of CMMI-based Improvements in Private Industry, ***Dr. Aldo Dagnino*** ABB, Inc.	Experiences in Root Cause Analysis and Defect Prevention Methods ***Ms. Kelly Lanier***, Raytheon	CMMI and Systems/ Software Acquisition - Missing Links Linger? ***Mr. Jonathan Addelston***, UpStart Systems, LLC	Program Plans in Less than a Week ***Ms. Melissa Olson***, Raytheon
		The Look and Feel of a Successful CMMI Implementation ***Mr. Tim Kasse***, Kasse Initiatives	Criteria for Lessons Learned ***Mr. Thomas Cowles,*** Raytheon SAS	Lessons Learned in Acheiving CMMI Level 5 ***Mr. Steven Thompson***, BAE Systems	CMMI and Process Improment Causal Analysis and ROI at Level 2 ***Ms. Rosalind Singh***, Best Practice	Achieving CMMI Level 5: Envisioning Quality Beyond PPQA ***Mrs. Donna Freed***, Raytheon	Extending a Product-Based Enterprise-Wide Process Framework to Include Services-Based Efforts ***Mr. David Walden,*** General Dynamics	Strategies for Implementing the CMMI Project Management Process Category ***Ms. Susan Byrnes***, Natural SPI, Inc.

Reception in Display Area - Atrium (5:30 p.m. - 7:00 p.m.)

Wednesday, November 17, 2004

Continental Breakfast - Atrium (7:00 a.m. - 8:00 a.m.)

		Track 1 Grand Mesa F CMMI and Process Improvement	Track 2 Grand Mesa D - E Practical Guidance	Track 3 Chasm Creek Appraisals	Track 4 Highlands ROI Benefits	Track 5 Mesa Verde High Maturity	Track 6 Wind River CMMI Extensions	Track 7 Wind Star CMMI for Small Projects and Organizations
Session A	8:00 a.m.	Enhanced Process Improvement with Automated Workflow Management Tools ***Mr. Fred Roberts***, General Dynamics AIS	CMMI Based Risk Management ***Ms. Kathy Lundeen***, Defense Contract Management Agency (DCMA)	Lessons Learned Preparing PIIDs ***Mr. Raymond Kile***, Center for Systems Management	Realizing 35% Software Development Productivity Improvements using CMMI, RUP, Anile, and Organizational Transformation Methods, ***Mr. Rolf Reitzig***, Cognence, Inc.	The Value of High Maturity ***Dr. Rick Hefner***, Northrop Grumman	Evolving New Data Management to the CMMI Environment ***Ms. Cynthia Hauer***, Millennium Data Management, Inc.	Results of Technical Feasibility Study for Implementing CMMI in Small Companies ***Ms. Suzanne Garcia***, Software Engineering Institute
		Teams of Four - Powerful Mechanism for Deployment ***Ms. Laurie Haack***, Raytheon	A Comprehensive Survey of Risk Sources and Categories ***Mr. Warren Scheinin***, Nothrop Grumman Mission Systems	Used Cars and Appraisal Leads - Lessons Learned ***Mr. Timothy Davis***, Raytheon Missiles Systems	Raytheon ROI and Benefits for Achieving CMMI Level 5 ***Ms. Donna Freed***, Raytheon	Using Process Simulation in Quantitative Management ***Mr. Don Corpron***, Northrop Grumman	Acquisition and the CMMI - An Update ***Mr. Mike Bloom***, The MITRE Corporation	Starting Your CMMI Implementation - How to Effectively Prioritize Improvements Based on an Analysis of Your Business Needs ***Ms. Sandra Cepeda***, Cepeda Systems & Software Analysis, Inc.

BREAK - Atrium (9:45 a.m.)

Session B	10:15 a.m.	A Methodology for Determining the Organization's Readiness for Process Improvement ***Dr. Aldo Dagnino***, ABB, Inc.	Tools for Decision Analysis and Resolution ***Dr. Richard Stutzke***, SAIC	Summarizing Lessons from Piloting SCAMPI B and SCAMPI C ***Mr. Will Hayes***, Software Engineering Institute	System Engineering Cost Collection Code at Raytheon Space and Airborne Systems (SAS) ***Mr. Thomas Cowles***, Raython Space & Airborne Systems	Organizational Innovation and Deployment - A Perfect Fit for Raytheon Six Sigma ***Ms. Linda Kovar*** Raytheon	The CMMI Framework and the Enterprise - Adapting or Extending ***Mr. Joseph Duquett***, The MITRE Corporaton	Organizational Process Directives - One Size Fits All ***Mr. Kenneth Weinberg***, Raytheon
		Fast Track to CMMI Implementation: Techniques for Keeping Your Oranization on the Road to Success ***Ms. Jennifer Turgeon***, Honeywell FM&T	How to Develop Highly Usable CMM®/CMMI® Documentation ***Mr. Ralph Williams***, Cooliemon, LLC	Tailoring Class C Methods into C++ Appraisals ***Ms. Margaret Glover,*** Software Engineering Institute	A Plan for Controlling Program Level ROI and Benefits for CMMI® Process Improvement ***Mr. J. M. Perry***, United Defense	Lockheed Martin Benefits Continue Under CMMI® ***Ms. Joan Weszka***, Lockheed Martin Corporation	Deployment of the CMMI-Acquision Model with the DoD ***Mr. John Baumert,*** OUSD(AT&L)/ Defense Systems	Lessons Learned from Adopting CMMI for Small Organizations ***Ms. Sandra Cepeda***, Cepeda Systems & Software Analysis, Inc.

Luncheon: *Mr. Mark Schaeffer*, Principle Deputy, DS/SE, OUSD (AT&L)/DS - (12:00 p.m.)

		Track 1 Grand Mesa F CMMI and Process Improvement	Track 2 Grand Mesa D-E Practical Guidance	Track 3 Chasm Creek Appraisals	Track 4 Highlands ROI Benefits	Track 5 Mesa Verde Transitioning to CMMI	Track 6 Wind River Systems Engineering	Track 7 Wind Star CMMI for Small Projects and Organizations
Session C	1:30 p.m.	Synergy Beyond Expectations - Integrated Engineering Processes ***Ms. Sally Cheung***, Raytheon	How to Define CMMI Based Processes That are Short and Usable, ***Mr. Tim Olson***, Quality Improvement Consultants, Inc.	A Universal Classification System for CMMI Artifacts ***Mr. Thomas Cowles***, Raytheon Space and Airborne Systems	Impacts of Using the SEI CMM and CMMI Models for Software Process Improvement ***Mr. Michael Diaz***, General Dynamics	From Here (SW-CMM) to There (CMMI) in a Large Organization ***Ms. Cheryl Brickey***, IBM Global Services	Software Reliability, Maintainability, Supportability and Quality - A CMMI Based Approach ***Dr. Thomas Christian, Jr.***, WR–ALC/MAS	Small Project Adoption of CMMI ***Mr. James Young***, Munitions History Program, Redstone Arsenal
		Tips for Leveraging Enterprise Process Optimization (CMMI - SM ML5) with Strategic Planning ***Dr. Mary Anne Herndon***, SAIC	Decision Analysis and Resolution: Can This Process Area Really be Used Across Organizations and Disciplines? ***Mr. Gary Norausky***, Norausky Process Solutions, Inc.	Lessons Learned in Establishing an Appraisal Artifact Collection Method, ***Ms. Julie Schmarje***, Raytheon	CMMI in Investment Banking: ROI and Benefits ***Mr. James Tower***, JPMorgan Chase Investment Bank	A Smooth Transition From SW-SMM to CMMI ***Mr. Richard Basque,*** Alcyonix	Difference Between a Project Manager and a Systems Engineer ***Mr. Tim Kasse,*** Kasse Initiatives	SCAMPI A Applied to Small Settings - A Success Story ***Ms. Sandra Cepeda***, Cepeda Systems & Software Analysis, Inc.

Wednesday, November 17, 2004 (Continued)

	Track 1 Grand Mesa F CMMI and Process Improvement	Track 2 Grand Mesa D-E Practical Guidance	Track 3 Chasm Creek Appraisals	Track 4 Highlands ROI Benefits	Track 5 Mesa Verde Transitioning to CMMI	Track 6 Wind River Systems Engineering	Track 7 Wind Star 6-Sigma Panel / Tools
BREAK - Atrium (3:00 p.m.)							
Session D 3:30 p.m.	CMMI Overview for Executives ***Ms. Sandy Shrum*** Software Engineering Institute	CMMI Generic Practices - What Do They Really Mean? ***Ms. Sandra Cepeda***, Cepeda Systems & Software Analysis, Inc.	Senior Member of the Technical Staff ***Mr. Charles Ryan***, Software Engineering Institute Carnegie Mellon University	Evolving a Measurement Program for Systems and Software Engineering Process Improvement ***Mr. Tim Kasse***, Kasse Initiatives	Practical Application of the CMMI and PMBOK ***Mr. Brian Groarke***, SSC San Diego	Intergrated Processes for CMMI Compliance ***Mr. Gary Natwick***, Harris Corporation	WizPlanner - CMMI Artifact Appraisal and Planning Tool ***Mr. Peter Curtin***, Raytheon
	Understanding Model Representation and Levels: What Do They Mean? ***Ms. Mary Beth Chrissis***, Software Engineering Institute	Incorporate CMMI with Corporate Governance using Enterprise Software Change Management Solutions ***Mr. Tim Ruzbacki***, MKS, Inc.	Best Practice Panel for CMMI Class B and Class C Appraisals- **Moderator:** ***Ms. Margaret Glover*** **Panelist:** ***Mr. Will Hayes,*** ***Mr. Charlie Ryan*** and ***Mr. Paul Byrnes***	Evidence about the Benifits of CMMI®; Wha's Next? **Panel Moderator:** ***Dr. Dennis Goldenson***, Software Engineering Institute **Panelist:** ***Mr. David Herron, Ms. Lynn Penn*** and ***Mr. Tom McGibbon***	Pilot Projects: Do They Work for CMMI Implementation? ***Mr. Gary Norausky, Norausky*** Process Solutions, Inc.	CMMI-Based Enterprise Architecture Quality Assurance ***Mr. Jonathan Addelston***, UpStart Systems, LLC	Building a Single Measurement Information Model in support of diverse Organization's, ***Dr. Richard Hayden***, pragma Systems Corporation

Thursday, November 18, 2004

Continental Breakfast BREAK - Atrium (7:00 a.m. - 8:00 a.m.)/Registration

	Track 1 Grand Mesa F CMMI and Process Improvement	Track 2 Grand Mesa D-E Practical Guidance	Track 3 Chasm Creek Appraisals	Track 4 Highlands Metrics	Track 5 Mesa Verde Transitioning to CMMI	Track 6 Wind River Systems Engineering	Track 7 Wind Star Tools
Session A 8:00 a.m.	CMMI's Top Ten Interpretation Issues ***Ms. Mary Beth Chrissis***, Software Engineering Institute	Accelerating the Adoption of CMMI and Earned Value Management ***Mr. William Nielsen***, Northrop Grumman	Lessons Learned Using the Comprehensive Appraisal Method for Performing Interim Progress Appraisals (Class B & Class C) ***Mr. Paul Byrnes***, Integrated Systems Diagnostics	Functional Size Measurement and the CMMI - Conquering Measurement Challenges ***Ms. Carol Dekkers***, Quality Plus Technologies, Inc.	Integrating CMMI®, TSP® and Change Mangement Principles to Accelerate Process Improvement ***Ms. Julie Switzer***, Naval Air Systems Command	Apply Validation Techniques Across the System Life-Cycle ***Mr. Bruce Swahlan***, Harris Corporation	Taking Charge of Your CMMI Implementation Through Automation ***Ms. Jeffifer Simmons***, Integrated System Diagnostics
	Getting Started with CMMI-Based Process Improvement ***Ms. Sandy Shrum***, Software Engineering Institute	Establishing a Multi-Disciplined Organizational Infrastructure for CMMI Level 5 ***Mr. Bruce Boyd***, The Boeing Company	Model-Appraisal Method Interactions ***Mr. Jack Ferguson***, Software Engineering Institute	Measurement Driven Project Management ***Mr. Tim Olson***, Quality Improvement Consultants, Inc.	Software CMM or CMMI? Do Nuances Exist Behond the Texts? ***Mr. James Kirk***, Lockheed Martin IS&S	Achieving System and Software Assurance Through CMMI-Compliant Processes ***Mr. Paul Croll***, CSC	Organizational Training and Competency Development: L-3 University's Learning Mangement System Enables CMMI® Best Practices ***Mr. Robert Thorman***, L-3 Communications, Integrated Systems
BREAK - Atrium (9:45 a.m.)							
Session B 10:15 a.m.	Improvements to the CMMI Training Programs Managed at the SEI ***Ms. Barbara Tyson***, SEI	Why Isn't Someone Coding Yet (WISCY)?- Avoiding Ineffective Requirements ***Ms. Charlen Gross***, Software Engineering Institute	Automated Monitoring of Process Compliance ***Mr. Gary Natwick***, Harris Corporation	Wanton Integration for Everything Statistically Tantalizing (WIEST) or "How the WIEST Was Won" ***Mr. Michael Post***, CAE USA, Inc., Marine Systems	Transforming a Level 5 Software Process into an Integrated Engineering Process ***Mr. Bruce Boyd***, The Boeing Company	A Process-Oriented (Practical) Approach to Program Office Systems Engineering Management Using the CMMI-AM as a Guide ***Mr. Alfred Schenker***, Software Engineering Institute	Accelerating CMMI Adoption Using Six Sigma **Moderator:** ***Jeannine Siviy***, SEI **Panel:** ***Ms. Lynn Penn*** and ***Dr.. Rick Hefner***
	Less is, in fact, More! - 60% Paper Reduction Using an Enterprise-Wide Process Framework ***Mr. Ralph Porter***, General Dynamics Advance Information Systems	The CMMI Open System Module: A Means for Leveraging Commercial Products and Practices More Quickly and More Affordably ***Dr. Cyrus Azani***, OSJTF/NG	Lesson Learned Conducting a Level 5 SE/SW SCAMPI ***Mr. Paul Byrnes***, Integrated System Diagnostics	Integrated Engineering Metrics ***Ms. Sally Cheung***, Raytheon	Transitioning (pseudo) Knowledge From the CMM to the CMMI ***Mr. Barry Schrimsher***, Glen Talon Consulting, Inc.	Mission Assurance and CMMI ***Dr. Rick Hefner***, Northrop Grumman	
Luncheon (12:00 p.m.)							
Session C 1:00 p.m.	Instructor Upgrade Traning ***Ms. Barbara Tyson***, SEI	A Contributors Only Workshop (By Invitation Only) ***Mr. Geoff Draper***, Harris Corporation					

Notes

2111 Wilson Boulevard
Suite 400
Arlington, VA 22201
www.ndia.org