

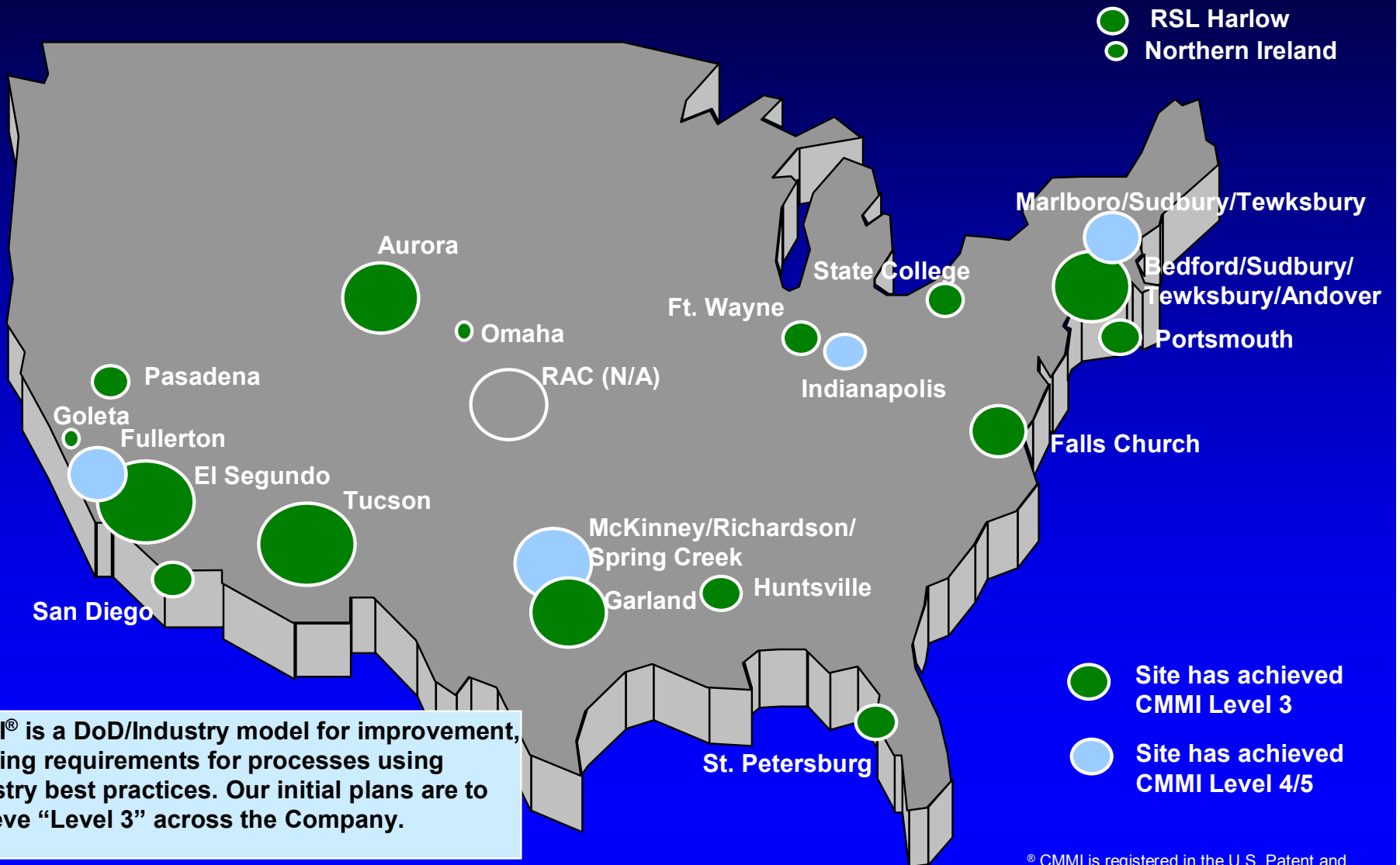


How Has CMMI Improved Our Program & Project Performance – A Raytheon Perspective

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CMMI® Current Status by Site

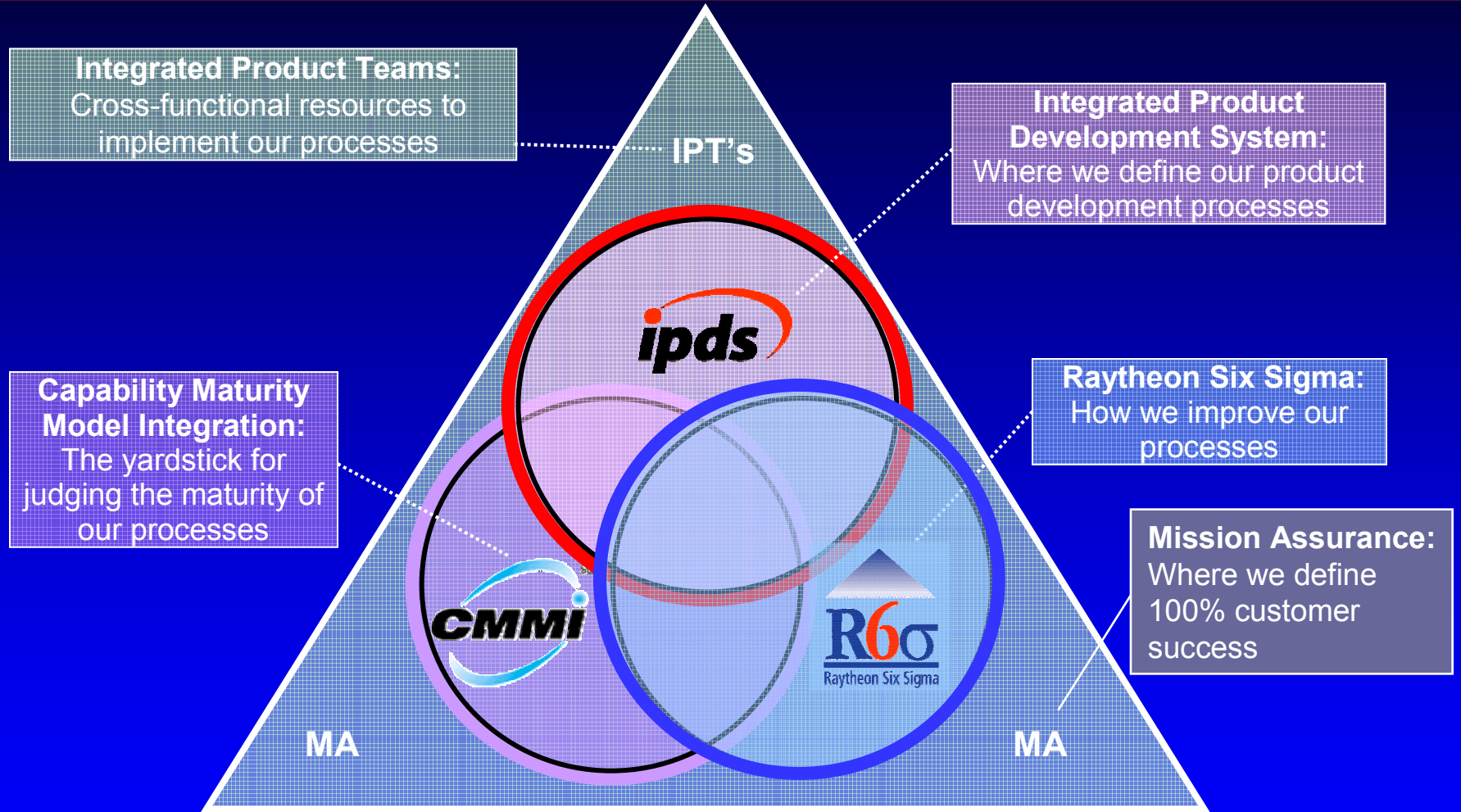
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CMMI® is a DoD/Industry model for improvement, defining requirements for processes using industry best practices. Our initial plans are to achieve “Level 3” across the Company.

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Raytheon Process Environment



Start with a common process (IPDS), assess yourself against the process using CMMI and continually improve the process using Raytheon Six Sigma

Improvement Observations

- **Greatest benefits from improved processes on programs using those processes from the start**
 - Deployment to new starts (or equivalent) vital
 - Joint stake with customers to maximize benefits
 - Limited to no benefits to existing programs
- **Many development programs multi-year efforts; time needed to see ultimate benefits**
- **Primary benefit of Level 3 is stabilization in processes, increased consistency in program execution; greater benefits with Level 4 / 5**

Benefits take time to accrue

Raytheon's Position

- **Committed to using CMMI as the primary model for process improvement**
 - Moving towards Level 5 across nearly all businesses
 - Connected to our business objectives
- **Seeking improved processes so we can deliver better products and solutions to our customers**
 - Know it's not an “overnight journey”; we're in this for the long haul

Emphasis on Continual Improvement

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Customer Success Is Our Mission