Urgent Requirements - an I MEF G-9 Perspective

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Urgent Requirements

- During Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF)

  - Warfighters needed a process to provide a rapid acquisition of a capability in order to meet an urgent requirement to enhance their capability.

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G-9's Mission Statement

To identify and shape innovative solutions for capability-driven warfighter requirements.

Requirement identification Process

- G-9, in partnership with:

  - **I M**arine **E**xpeditionary **F**orce (**I MEF**)

  - **M**arine **F**orces **P**acific (**MARFORPAC or MFP**)

  - **M**arine **F**orces **C**entral **C**ommand (**MARCENT**)

  - **M**arine **C**orps **C**ombat **D**evelopment **C**ommand (**MCCDC**)

  - **M**arine **C**orps **S**ystems **C**ommand (**MCSC**)

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Requirement identification Process

- The Marine Corps developed the

  - **U**rgent **U**niversal **N**eed **S**tatement (**UUNS**) process

Urgent UNS Process

- Driven by priorities of the warfighter

  - *Extensive use of liaisons to speed staffing*

- Compressed version of an *existing* process

  - *Several years reduced to several months*

    - *Limitations associated with this*

- High visibility with Senior Leadership

  - **M**arine **R**equirements **O**versight **C**ommittee
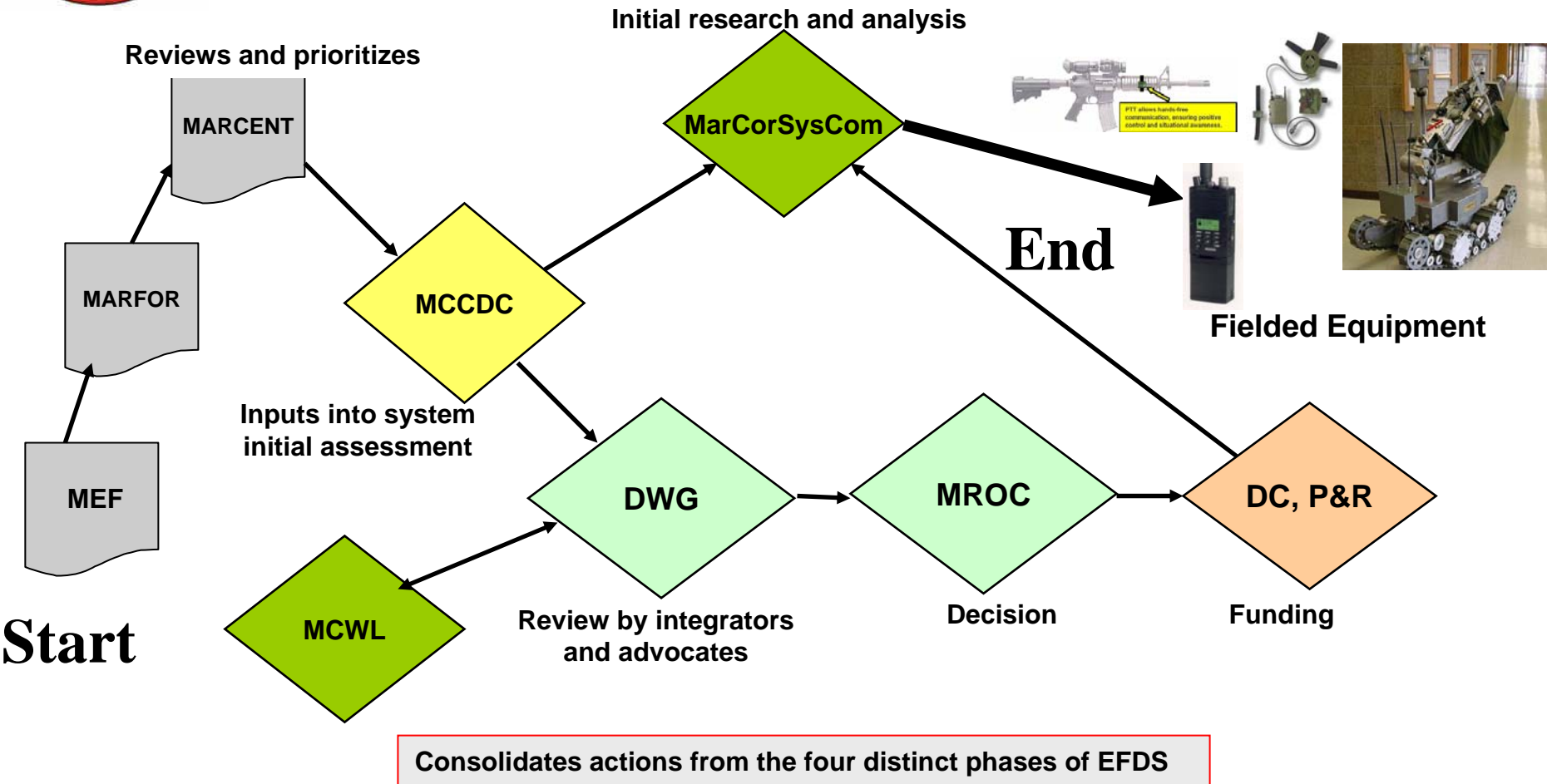
    - (**MROC**)

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Urgent UNS Process

- Process governed via Marine Admin Instruction (**MARADMIN**)

- Operating forces determine and prioritize urgent capability requirement

- Staffing expedited at all levels

- Senior leadership forum (**MROC**) for rapid decisions

- Fielding expedited by Acquisition Command

Urgent UNS Staffing Flow

Initial research and analysis

Reviews and prioritizes

MARCENT

MarCorSysCom

End

Fielded Equipment

MARFOR

MCCDC

Inputs into system
initial assessment

MEF

MCWL

DWG

Review by integrators
and advocates

MROC

Decision

DC, P&R

Funding

Start

Consolidates actions from the four distinct phases of EFDS

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Additional Requirement Identification Processes

- **O**perational **N**eed **S**tatement (**ONS**)

- **J**oint **U**rgent **O**perational **N**eed **S**tatement (**JUONS**)

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Sources of Solution

- **M**arine **C**orps **S**ystems **C**ommand (**MCSC**)

- **M**arine **C**orps **W**arfighting **L**ab (**MCWL**)

- **D**efense **A**dvanced **R**esearch **P**rojects **A**gency (**DARPA**)

- **O**ffice of **N**aval **R**esearch (**ONR**)

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Sources of Solution

- US ARMY

  - **A**rmy **R**esearch **L**ab (**ARL**)

- US Air Force

  - **A**ir **F**orce **R**esearch **L**ab (**AFRL**)

- **A**dvanced **C**oncept **T**echnology **D**emonstration (**ACTD**)

- Industry

- And many others

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G-9 Relationships

I MEF G9

Academia
ACTDs
DTRA
MNC-I/ MNF-I
MCWL
HQMC
SPAWAR
MCSC
ONR
Industry
MCCDC
I MEF Staff
MFP Experimentation Center
I MEF MSCs
II MEF
MCOTEA
Local Law Enforcement
DARPA
MCTSSA
NRL
NAV EOD TECHDIV
Rapid Equipping Force
ARL
LOGCOM
NSWCs
AFRL
SECNAV
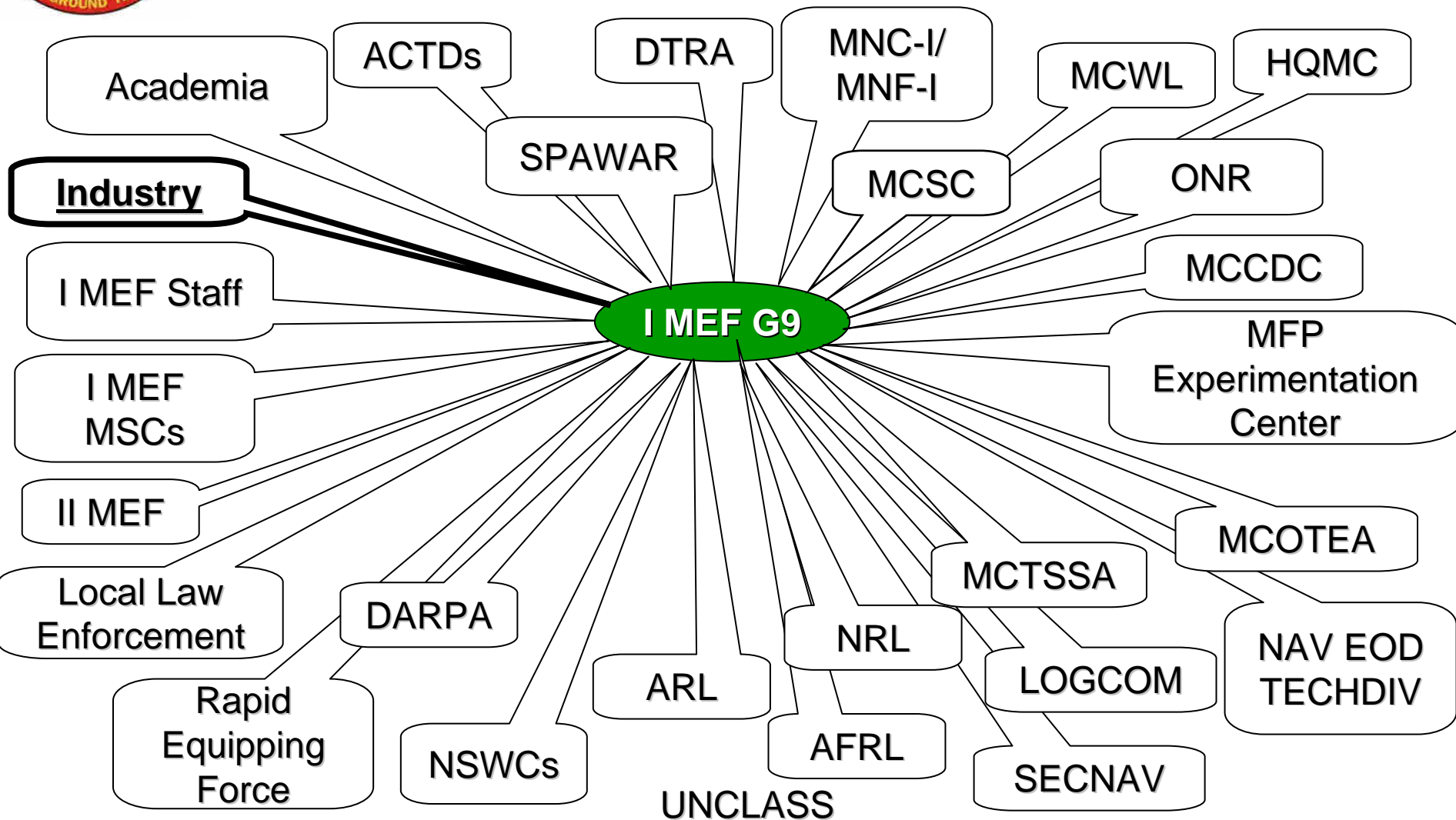
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I MEF Rapid Requirements

- ***Sample successes.***

  - ***Inherent limitations..***

    - ***Learning process…***

      ➢ ***The future….***

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Sample Successes

Marine Armor Kit (MAK)

M1114 Up-Armored HMMWV

MCTAGS

MTVR Armoring System (MAS)

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Sample Successes

✓ SHERPA

- **Precision airborne delivery capability for loads 250-2000 lbs.**

- **Delivery from 10,000ft with error less than 35m from target.**

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Sample Successes

✓ Blue Force Tracker

• **Provides near real-time position location of friendly forces and limited "chat" capability.**
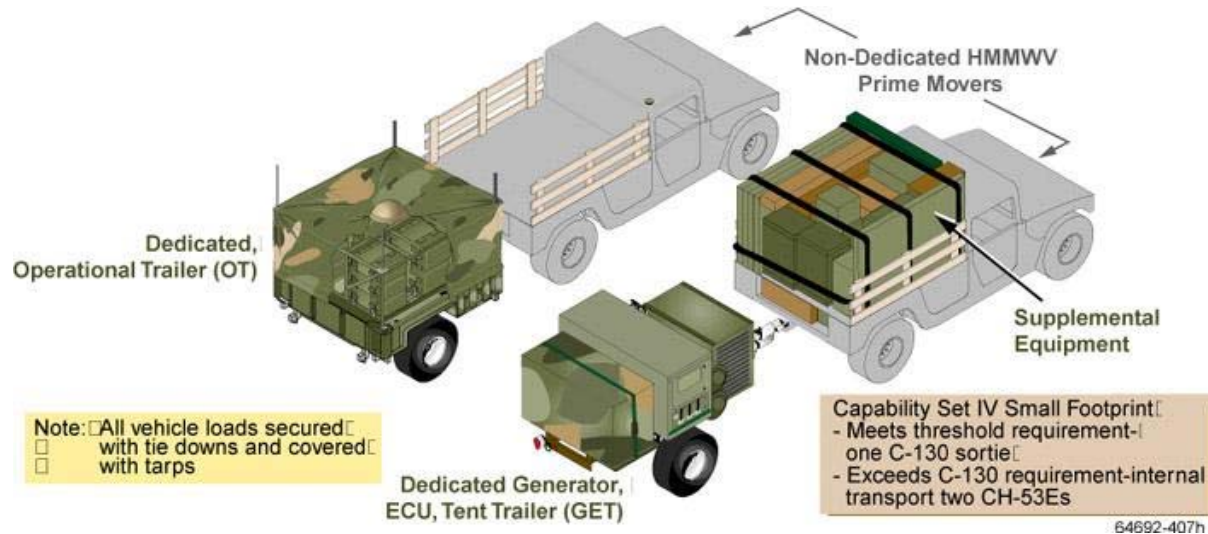
• **Works beyond line-of-sight through satellite.**

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Sample Successes

✓ **U**nit **O**perations **C**enter

•**Integrated communications package (internal & external)**

•**Provides new shelters, tents & generators**

Non-Dedicated HMMWV Prime Movers

Dedicated, Operational Trailer (OT)

Supplemental Equipment

Note: All vehicle loads secured with tie downs and covered with tarps

Dedicated Generator, ECU, Tent Trailer (GET)

Capability Set IV Small Footprint
- Meets threshold requirement- one C-130 sortie
- Exceeds C-130 requirement-internal transport two CH-53Es

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Sample Successes

✓ Cougar Joint Explosive Ordnance Disposal Rapid Response Vehicle

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Sample Successes

✓Scan Eagle UAV

- **Endurance: 20 hours**
- **Operational Range: 110 km**
- **Loiter time - max range: 12 hrs**
- **Averaging 600 hours/month**

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Sample Successes

✓ EOD Robotics

- **Large robot with articulating arm (6ft reach) and camera for use with remote de-arm equipment.**

- **Remote with RF (650m) or fiber optic cable (1200ft).**

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Sample Successes

Most popular

urgent requirement submitted

(38 times!)

Sample Successes

- ✓ Warfighter has a powerful voice in articulating warfighter needs and command support for innovative thinking

- ✓ Capability solution product acquisition reduced from *several years* to *several months*

- ✓ Efficiency and effectiveness of the Marine warfighter - never better

Inherent Limitations

- Urgent requirements funded for one year

  - *Procurement funds are regulated by law*

- Beta versions of equipment requested

  - *Warfighters were willing to accept the risk of acting as the testing mechanism*

    - *Response to need vs. full capability*

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Inherent Limitations

- Tactics Techniques and Procedures (TTP) for new equipment

  - *Improvised use of new equipment (to meet the changing situation) required improvised use of the TTPs.*

    - *Continual feedback to MCSC and MCCDC*

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Learning Process

- Warfighter evaluates the new technology
  - OK, now that we used this innovative technology for some length of time,
    - *How well did it work?*
    - *Was it worth the effort?*
    - *How could we improve it?*
      - *MCSC is constantly tailoring the procurement to meet the need.*

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Learning Process

- No readily available capability solution to requirement

  - *Industry throughput limitations*

  - *We want what does not exist*

- Tailoring equipment to meet the environment

  - *What works in Kansas may not work in the Middle-east*

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The Future

- Warfighters continue to provide feedback to the Marine Corps and industry.

  - Formal and informal methods

- Now, with end users having "been there - done that"

  - *Lessons learned can be incorporated into future solution developments.*

The Future

- I MEF anticipated requirement priorities:

  - Counter IED

    - Identify, Pre-detonate, Jam

    - EOD capability enhancements

  - C3 Systems

    - C2, collaborative planning tools, expeditionary distributed links, long range communications

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The Future

- Force protection

  - Facility hardening, FOB security systems, vehicle & body armor, sniper detection

- Surveillance / Fires

  - UAVs, sensors, tactical video transfer/links

- Language translation / Cultural training

  - Handheld devices, software, training

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Closing Comment

- All warfighters in support of the global war on terror - past, present, and future thank all of you for your continued tireless support.

Questions?

LtCol Pioli

ACRONYMS

- C2: Command and Control

- C3: Command, Control, and Communications

- DC: Deputy Commandant

- DOTMLPF: Doctrine, Organization, Training, Materiel, Leadership and education, Personnel, and Facilities

- EOD: Explosive Ordnance Disposal

- FOB: Forward Operating Base

- IED: Improvised Explosive Device

- MAGTF: Marine Air Ground Task Force

- MCTAGS: Marine Corps transparent Gunner Shield

- MEF: Marine Expeditionary Force

- P&R: Programs and Records

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