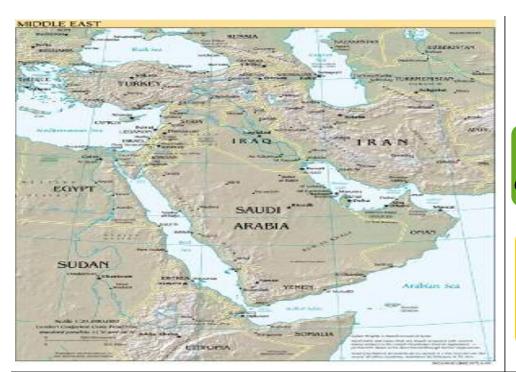
Contractor Coordination Cell





Historical Perspective (Rough Order of Magnitude Comparison)

WW II – Limited Use Of External Support, Onset of "Tech Reps" Vietnam - 1969 52K Total Contractors Total US force: 500K+

Balkans 2004 - Contractors Outnumber Soldiers? SWA 2004–12,500 <u>US</u>, more than that # in LNs & TCNs Total US Military (SWA): 150K

SWA – 1991 9,200 <u>US</u> Contractors Total US military: 250K

Today's Resource Environment



Why Use Contractors on the Battlefield?



Not Going

Obtain Low Density High Tech Skills ("Temporary" CLS) Cost Effective
Force Projection
Available Resources
...Means to Obtain Logistics
Capability



Types of Contractors

FM 3-100.21

Contractors on the Battlefield

3 JAN 2003

Contracting
Support
on the
Battlefield
4 Aug 99



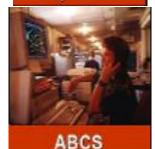
- Theater Support Contractors
- External Support Contractors
- System Contractors

Genera

Labor

System Contractors - FSRs







Theater Support Contractors



External Support Contractors

- **✓ Multiple External PARCs**
- **✓In-theater Management**
- **✓Examples**:
 - > Army Corps of Engineers
 - **LOGCAP**
 - Signal Support



Bridging Doctrine, Policy, Training & Challenges



DOD Acquisition Deskbook Supl

Contractor in Theater Operations

28 MAR 01

ASA(ALT) Memo

CLS Analysis And Approval Memo

?? 03

ASA(ALT) Memo

System Contractor Support in Contingency Operations

28 JAN 02

FM 4-100.2

Contracting Support on the Battlefield

04 Aug 99

Institutionalize

AR 715-9



29 Oct 99

FM 3-100.21

Contractors on the Battlefield

3 JAN 03

Do we need more
COB Training?
CGSC
CSS PCC
ALMC
DAU
Others?

DA PAM 715-16

Contractor Deployment Guide

Apr 99



Contractor Coordination Cell (3C)

What is "3C"?

- Contractor Coordination Cell "3C"
- Maintains accountability of all US Army "Contingency" External and Systems Contractors on the battlefield...OEF and OIF
- Supports and coordinates requirements with the military sponsor
 - HQ AMC MOA (CG, AMC signed on 30 Jan 03)
 - DA Policy (DTG 161410 Jan 03)
 - PM/PEO Directive (DTG Feb 6, 2003)
 - CFLCC Policy (signed 17 Mar 03)
 - Data Providers

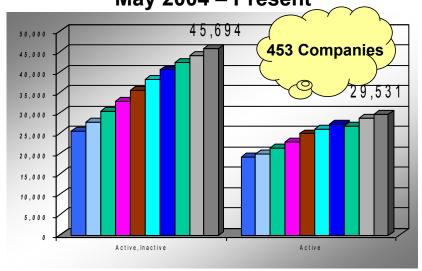
- Accomplishments
- Partial accomplishments
- Bottom line...Lessons Learned Not accomplished

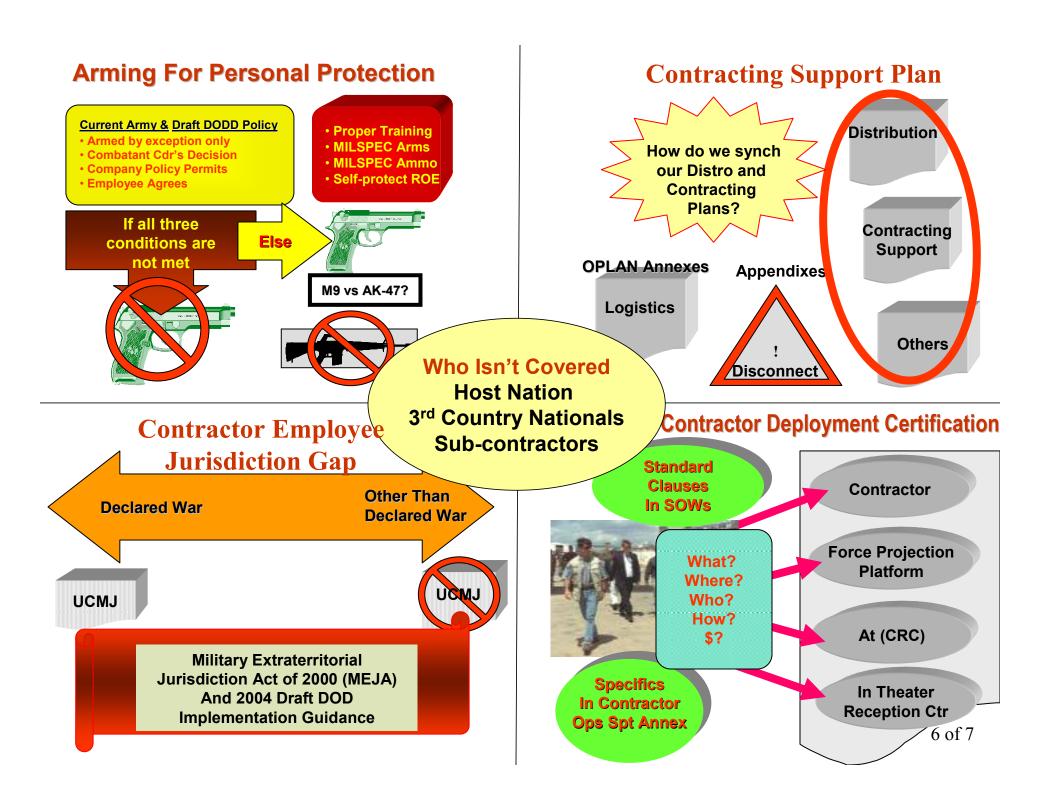


3C Tasks

- **✓** ID contracting companies in AOR
- ✓ ID local CORs and contractor leads
- **✓** Work with local authorities/CORs to report contractor status
- ✓ Provide contractor SITREPS
- ✓ Act as liaison between local COR and contractor lead and the assigned APOD
- ✓ Identify and report potential immigration challenges
- **✓** Reconcile contractors with companies

Contractor Coordination Cell May 2004 – Present





Conclusion

