



System Safety in Systems Engineering DAU Continuous Learning Module

NDIA Systems Engineering Conference

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Course Context - Drivers

- **Increased DoD emphasis on safety**
 - **May 2003 SECDEF Memo**
 - **July 2003 Defense Safety Oversight Council**
 - **Joint Chiefs of Staff & Undersecretaries of the Services**
 - **Nine Task Forces**
- **April 2004 Acquisition and Technology Programs Task Force**
 - **Chair: Mr. Mark Schaeffer, USD (AT&L) Director of Systems Engineering**
 - **Focused on improving System Safety implementation**
 - **Linked efforts to Systems Engineering revitalization initiatives**
 - **23 Sep 04 USD(AT&L) Memo "Defense Acquisition System Safety"**



Course Context - DoD Policy

- **23 May 03 DoDI 5000.2 E7, Environment, Safety, and Occupational Health (ESOH)**
 - Strategy for integrating ESOH into Systems Engineering
 - Identification of ESOH risks
 - Acceptance of ESOH risks per "industry standard for system safety"
 - NEPA/E.O. 12114 Compliance Schedule
- **23 Sep 04 USD (AT&L) Defense Acquisition System Safety memo**
 - Mandates integration of System Safety into Systems Engineering
 - Mandates use of MIL-STD-882D
- **Oct 04 Defense Acquisition Guidebook**
 - Chapter 4, Systems Engineering
 - Section 4.4.11, ESOH: "industry standard" = MIL-STD-882D



Course Development Team Effort

- **USD (AT&L)/Systems Engineering**
 - Col Warren Anderson, Program Manager
 - Ann Marie Choephel, Program Manager Support
 - DAU Course Developer contractors: MTC & CTC
- **Subject Matter Experts from each Component and DAU**
 - Trish Huheey, DUSD(I&E) (Team Lead)
 - Sherman Forbes, SAF/AQRE
 - Ben Mack, USMC (AOT, Inc.)
 - George Murnyak, US Army CHPPM
 - Paige Ripani, DUSD(I&E) (Booz Allen Hamilton)
 - Amanda Zarecky, CNO N45 (Booz Allen Hamilton)



Course Description

■ Course developed

- In response to need for training depicting how System Safety fits into the overall DoD Systems Engineering process throughout a system's life cycle
- To teach the learning objectives and encourage active participation and coordination between System Safety Engineers and Systems Engineers

■ Top Level Outcomes

- Recognize the Defense Acquisition policy and guidance on System Safety in Systems Engineering
- Recognize System Safety methodology as the Systems Engineering approach for eliminating Environment, Safety, and Occupational Health (ESOH) hazards or minimizing ESOH risks across the system's life cycle



Course Description (cont)

- **Target Audience**
 - **Primary: Systems Engineers, Chief Engineers**
 - **Secondary: Program Managers, System Safety Engineers**
- **DAU Systems Engineering Elective - not required; no pre-requisites**
- **Counts towards 80 hours of DAWIA certified continual learning**
- **3 ½ hours web-based training**



Course Description (cont)

- **Built around the Systems Engineering (SE) Process V-Model**
- **Identifies System Safety activities supporting each of the Systems Engineering activities in each phase of a systems life cycle**
- **Enables Systems Engineers and System Safety Engineers to understand what to expect, what to provide, and when**
- **Not intended to teach details of System Safety**
- **Assumes an understanding of Systems Engineering**



Course Outline

- **System Safety Overview**
- **System Safety Terminology**
- **Eight Mandatory Steps of System Safety**
- **Risk Assessment**
- **System Safety Order of Precedence**
- **Typical System Safety Tasks**
- **System Safety Throughout the System's Life Cycle**
- **Module Summary**

System Safety Overview - Explains MIL-STD-882D methodology is DoD's SE approach for eliminating ESOH hazards or minimizing ESOH risks across the system's life cycle



Why Implement System Safety?

- Protects military and civilian personnel by reducing hazards/risk to personnel and equipment
- Reduces accidents proactively
- Improves warfighting capability and combat readiness
- Reduces total ownership costs
- Lowers the risk of environmental damage
- Prioritizes hazards for corrective action
- Reduces need for system retrofits
- Required by DoDI 5000.2 (May 2003) and USD(AT&L) Memo (Sep 23, 2004)



[D](#)

System Safety Terminology - Defines terms pertinent to use of system safety in the SE process



System Safety Terminology

Directions: Listed below are terms that are relevant to system safety and the systems engineering process. You may already be familiar with some of the terms. Please click each term below that is unfamiliar to you (or that you would like to review) to reveal its definitions.

System Safety Terms		
System	System Life Cycle	Systems Engineering
System Safety	System Safety Engineering	Environment, Safety, and Occupational Health (ESOH)
Programmatic Environment, Safety, and Occupational Health Evaluation (PESHE)	Human Systems Integration (HSI)	Hazard
Causal Factor	Mishap	Risk
Mitigation Measure	Residual Risk	

Eight Mandatory Steps of System Safety - Describes application of each of the steps in the system safety process outlined in MIL-STD-882D



Lesson Overview

<p>MIL-STD-882D 10 February 2000</p> <hr/> <p>SUPERSEDING MIL-STD-882C 19 January 1993</p> <p>DEPARTMENT OF DEFENSE STANDARD PRACTICE FOR SYSTEM SAFETY</p> 	<p>D</p> <ol style="list-style-type: none">1. Document the system safety approach2. Identify hazards3. Assess risk4. Identify risk mitigation measures5. Reduce risk to acceptable level6. Verify risk reduction7. Review hazards and accept residual risk by appropriate authority8. Track hazards, their closures, and residual risk
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Eight Mandatory Steps of System Safety – Knowledge Review



Drag-and-Drop Challenge

Directions: The following are the steps taken by the (fictitious) Marauder Howitzer Program Office team to mitigate the risk of extreme temperatures causing the gun barrel to warp, a round to jam in the barrel, followed by an in-bore explosion that severely injures or kills the operators and destroys the Howitzer. Arrange the activities in the order that accurately reflects the system safety process. Then click the Submit button. The Next button will return to the navigation bar when the answer is correct. Click [here](#) if you require a text-based version of this challenge.

Discover potential round jamming hazard.	
Install LBDD to detect gun barrel warping.	
Document the system safety approach.	
Track rounds jamming in the gun barrel.	
Document PM acceptance of residual risk.	
Assign initial risk category as high.	
Verify residual risk following installation of LBDD.	
Identify alternatives for eliminating hazard or reducing risk.	

Submit

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Risk Assessment - Provides a systematic process for assessing risk and determining appropriate risk acceptance authority



Overview of Mishap Assessment, Cont.

The following pages provide further details of each of these steps along with the three sample tables:

1. Severity Categories
2. Probability Levels
3. Risk Assessment and Acceptance Matrix (shown here)

MIL-STD-882D provides definitions for severity categories, probability levels, risk assessment values and risk assessment categories that will be used unless otherwise documented by the Program Office in the system safety approach.

Risk Assessment and Acceptance Matrix

PROBABILITY LEVEL	SEVERITY CATEGORY			
	I CATASTROPHIC	II CRITICAL	III MARGINAL	IV NEGLIGIBLE
(A) Frequent	1 ^(IA)	3 ^(IIA)	7 ^(IIIA)	13 ^(IIVA)
(B) Probable	2 ^(IB)	5 ^(IIB)	9 ^(IIIB)	16 ^(IIVB)
(C) Occasional	4 ^(IC)	6 ^(IIC)	11 ^(IIIC)	18 ^(IIVC)
(D) Remote	8 ^(ID)	10 ^(IID)	14 ^(IIID)	19 ^(IIVD)
(E) Improbable	12 ^(IE)	15 ^(IIE)	17 ^(IIIE)	20 ^(IIVE)

Values	Category	Acceptance Authority
1, 2, 3, 4, 5	HIGH	Component Acquisition Executive
6, 7, 8, 9	SERIOUS	Program Executive Officer
10, 11, 12, 13, 14, 15, 16, 17	MEDIUM	Program Manager
18, 19, 20	LOW	Program Manager

[Components of Step 1](#)

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Risk Assessment – Knowledge Review



Risk Acceptance Authority, Cont.

Directions: Use the Risk Assessment and Acceptance Matrix to answer each of the following challenges.

Challenge: Who is the acceptance authority if the severity category is marginal and the probability level is frequent?
[Answer](#)

Challenge: Who is the acceptance authority if the severity category is catastrophic and the probability level is improbable? [Answer](#)

[D](#)

Risk Assessment and Acceptance Matrix

PROBABILITY LEVEL	SEVERITY CATEGORY			
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Values	Category	Acceptance Authority
1, 2, 3, 4, 5	HIGH	Component Acquisition Executive
6, 7, 8, 9	SERIOUS	Program Executive Officer
10, 11, 12, 13, 14, 15, 16, 17	MEDIUM	Program Manager
18, 19, 20	LOW	Program Manager

System Safety Order of Precedence - Identifies and explains application of DoD's system safety order of precedence for eliminating ESOH hazards or minimizing ESOH risks



System Safety Order of Precedence

When comparing potential alternatives for eliminating the hazard or reducing the risk, the system developer should apply the MIL-STD-882D system safety design order of precedence. The following are listed in order from the most to the least preferred risk mitigation methods:

Most to Least Preferred Risk Mitigation Measures	
1.	Eliminate hazards through design selection If unable to eliminate an identified hazard, reduce the associated risk to an acceptable level through design selection.
2.	Incorporate safety devices If unable to eliminate the hazard through design selection, reduce the risk to an acceptable level using protective safety features or devices.
3.	Provide warning devices If safety devices do not adequately lower the risk of the hazard, include a detection and warning system to alert personnel to the particular hazard.
4.	Develop procedures and training Where it is impractical to eliminate hazards through design selection or to reduce the associated risk to an acceptable level with safety and warning devices, incorporate special procedures and training. Procedures may include the use of personal protective equipment. Note: For catastrophic or critical hazards, avoid using warning, caution, or other written advisory as the only risk reduction method.

System Safety Order of Precedence (cont)

Marauder Howitzer SHA Risk Mitigation Measure 1b

EXAMPLE ONLY

Example - Marauder Howitzer System Hazard Analysis Worksheet - Risk Mitigation Measure 1b												
Hazard	Hazardous Effects	Causal Factors	IS	IP	IRV	IRC	Risk Mitigation	FS	FP	FRV	FRC	Status
Round jams in barrel when fired	Round initiates causing in-bore explosion resulting in personnel death and weapon destruction	Warped gun barrel from a combination of extreme external temperature, e.g., in Desert Warfare, and high fire rate	I	B	2	High	Develop new barrel design using new technology composite material that will contain blast over pressure. New barrel design will minimize warping and is a line replaceable unit that costs \$50K to minimize downtime in the event of an in-bore explosion. This design change allows only minor system damage and no injury to personnel.	III	D	14	Medium	Closed. The Program verified that new barrel design using the new technology composite material reduced the probability of warping (causal factor) and reduced the severity of the mishap occurring by being able to contain and dissipate the blast over pressure. The Program Manager formally accepted the FRC.

IS = Initial Risk Severity Category

FS = Final Risk Severity Category

CAE = Component Acquisition Executive

IP = Initial Risk Probability Level

FP = Final Risk Probability Level

PEO = Program Executive Officer

IRV = Initial Risk Value

FRV = Final Risk Value

PM = Program Manager

IRC = Initial Risk Category

FRC = Final Risk Category

D



Close

System Safety Order of Precedence (cont)



Marauder Howitzer Risk Matrix
Risk Mitigation Measure 1b

EXAMPLE ONLY

Risk Mitigation Measures (RMM) Examples

PROBABILITY LEVEL	SEVERITY CATEGORY			
	I CATASTROPHIC	II CRITICAL	III MARGINAL	IV NEGLIGIBLE
(A) Frequent	1	3	7	13
(B) Probable	2 	5	9	16
(C) Occasional	4	6	11	18
(D) Remote	8	10	14  RMM 1b	19
(E) Improbable	12	15	17	20

 High Risk

 Medium Risk

 Initial Risk

 Serious Risk

 Low Risk

 Residual Risk

System Safety Order of Precedence – Knowledge Review



Drag-and-Drop Challenge

You are leading the Program Office team of the (fictitious) Marauder Howitzer. Please click [round jamming hazard](#) to review critical background information before completing the following challenge.

Directions: Listed below are four alternative measures to mitigate the round jamming hazard. Based on the system safety design order of precedence, indicate the order in which each alternative should be applied by placing the Number 1 beside the most preferred; the Number 2 beside the second preferred; etc. Then click the Submit button. The Next button will return to the navigation bar when the answer is correct. Click [here](#) if you require a text-based version of this challenge.

- | | | |
|----------|--------------------------|--|
| 1 | <input type="checkbox"/> | Train operators to routinely check for barrel warping. |
| 2 | <input type="checkbox"/> | Install alarm to alert operators to gun barrel warping. |
| 3 | <input type="checkbox"/> | Install safety interlock that prevents firing if the barrel is warped. |
| 4 | <input type="checkbox"/> | Change the design to preclude a round jamming in the barrel. |

Submit

Typical System Safety Tasks - Provides detailed descriptions of several widely-used system safety analytical and assessment tools



Typical System Safety Tasks, Cont.

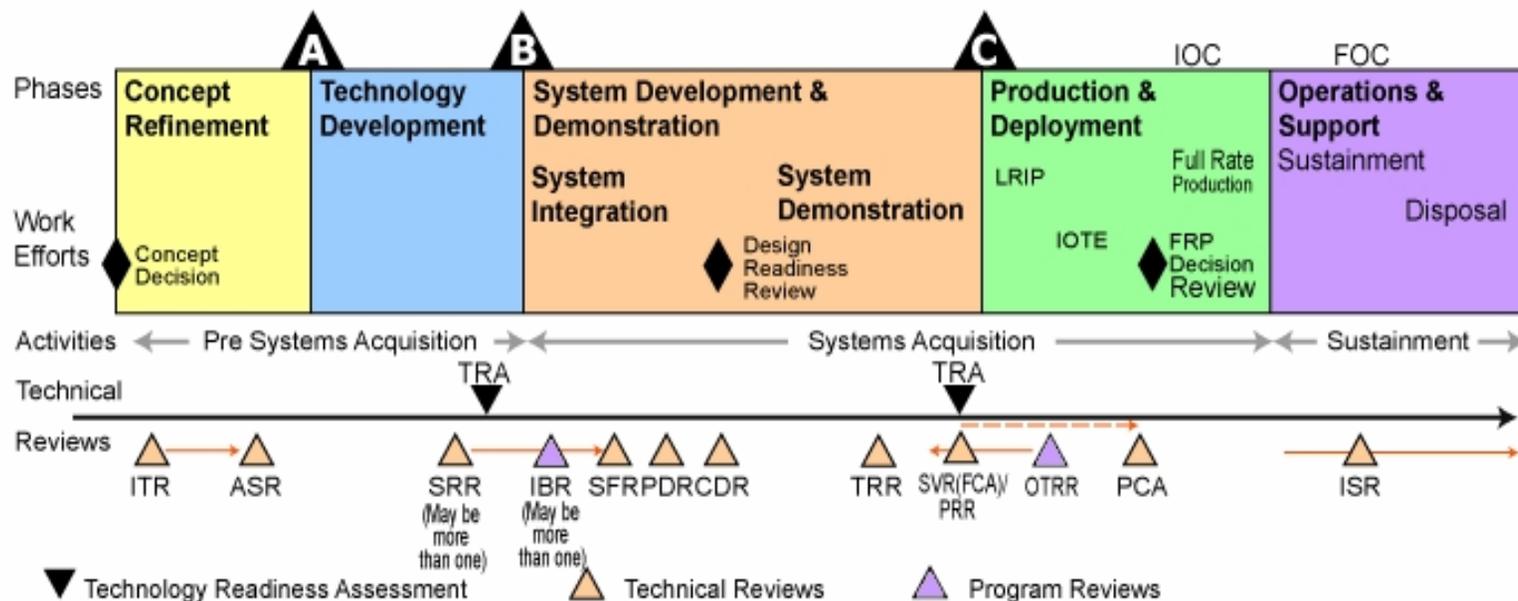
Typical System Safety Tasks		
Safety Requirements/Criteria Analysis (SRCA)	Health Hazard Assessment (HHA)	Safety Assessment Report (SAR)
Preliminary Hazard List (PHL)	Preliminary Hazard Analysis (PHA)	Subsystem Hazard Analysis (SSHA)
System Hazard Analysis (SHA)	Operating & Support Hazard Analysis (O&SHA)	Sneak Circuit Analysis (SCA)
Fault Tree Analysis (FTA)	Failure Modes and Effects Analysis (FMEA) Failure Modes, Effects, and Criticality Analysis (FMECA)	Operational Trend Analysis
Threat Hazard Assessment (THA)	System Safety Program Plan (SSPP)	

System Safety Throughout the System's Life Cycle - Provides an overview of key system safety activities completed during each phase of the system life cycle



System Safety Activities Throughout the System Life Cycle

Directions: Please click each of the [five phases](#) of the System Life Cycle to discover key safety activities completed by the system safety staff during that phase. After you have clicked each of the five phases, please click the Next button to continue.



[D](#)

System Safety Throughout the System's Life Cycle (cont)

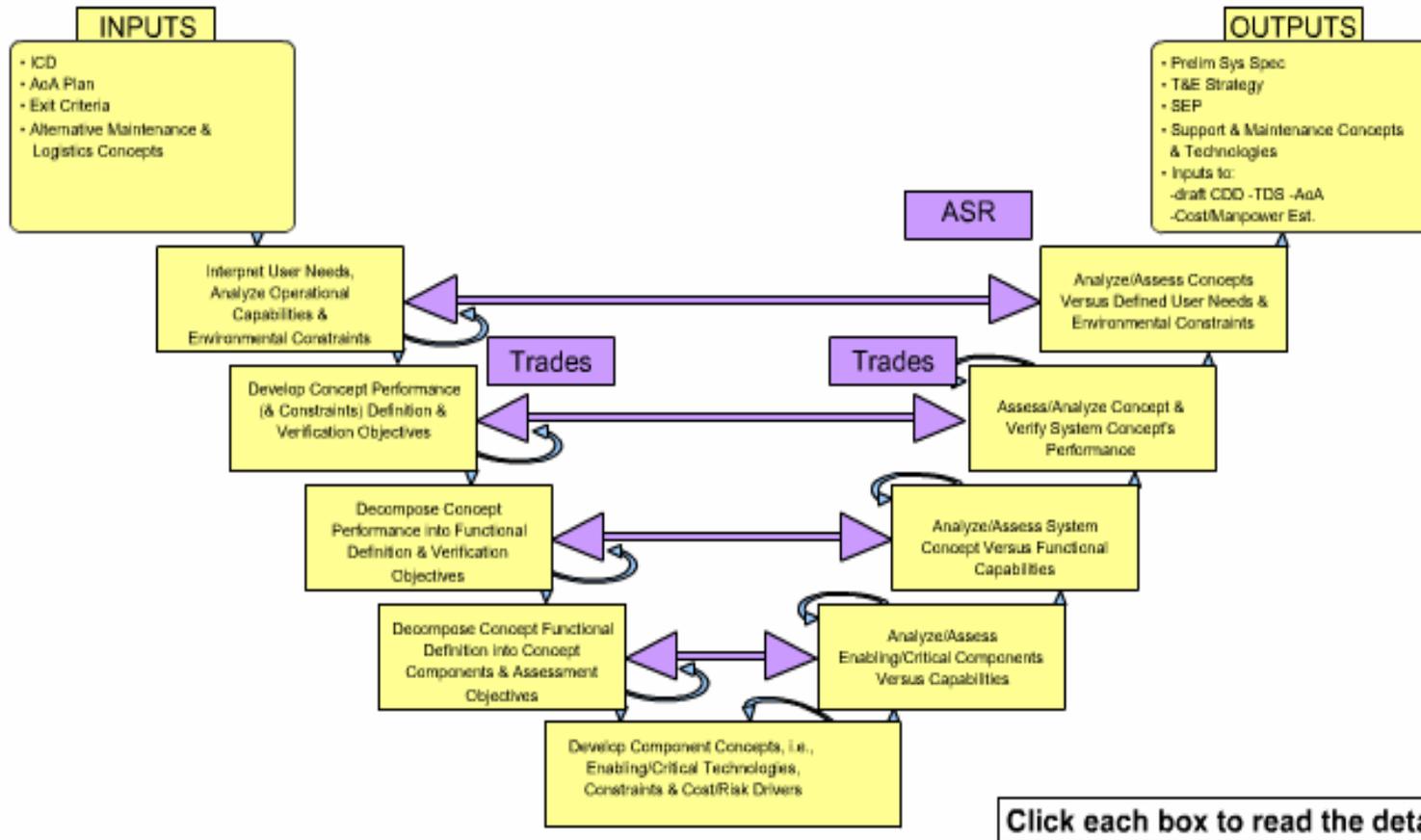


Concept Refinement SE Chart

[SE Chart Directions](#)

[Alternate document containing all the information in the chart below.](#)

[D](#)



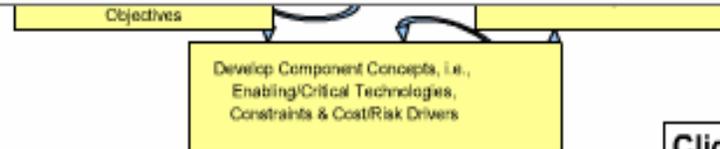
System Safety Throughout the System's Life Cycle (cont)



Concept Refinement SE Chart

[SE Chart Directions](#) **Alternate document containing all the information in the chart below.** [D](#)

X Close Window	
Inputs	System Safety Should:
Initial Capabilities Document (ICD)	Provide inputs as requested
Analysis of Alternatives (AoA) Plan	Participate in AoA development
Exit Criteria	Provide the following exit criteria: 1. Preliminary Hazard List (PHL) 2. Strategy for integrating Environment, Safety, and Occupational Health (ESOH) risk management into the Systems Engineering Plan (SEP)
Alternative Maintenance and Logistics Concepts	Provide inputs as requested



Click each box to read the details

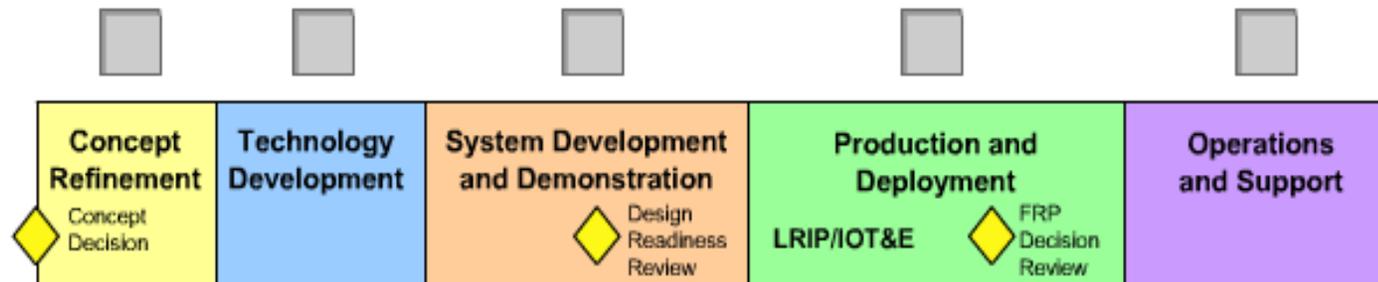
System Safety Throughout the System's Life Cycle – Knowledge Review



Drag-and-Drop Challenge

Directions: Drag each of the system safety activities to the corresponding phase of the System Life Cycle. Then click the Submit button. The Next button will return to the navigation bar when the answer is correct. Click [here](#) if you require a text-based version of this challenge.

- | | | | | |
|---|--|---|--|--|
| A Evaluate each change to a fielded system for hazards | B Review PCA for potential safety impacts | C Present safety info at the SRR, SFR, PDR, CDR, TRR | D Prepare the PESHE for Milestone B | E Document the system safety approach |
|---|--|---|--|--|



Submit

Module Summary - Recaps essential information to reinforce attainment of the learning objectives of each lesson



Module Summary Organization

The module summary is organized by lesson. It presents the following for each lesson:

- Learning goal(s) of the lesson
- Summary of the key learning points needed to attain each learning goal

The Module Summary includes only the following lessons:

- System Safety Overview
- System Safety Terminology
- Eight Mandatory Steps of System Safety
- Risk Assessment
- System Safety Order of Precedence
- Typical System Safety Tasks
- System Safety Throughout the System's Life Cycle



Conclusion

- **Continuous Learning Course helps students**
 - **Recognize the Defense Acquisition policy and guidance on System Safety in Systems Engineering**
 - **Recognize System Safety as the Systems Engineering approach for eliminating ESOH hazards or minimizing ESOH risks across the system life cycle**
- **Course (CLE009) available for registration at DAU's website <http://www.dau.mil/basedocs/continuouslearning.asp>**