

Pittsburgh, PA 15213-3890

# CMMI<sup>®</sup> Version 1.2 SAM+ISM

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#### **Major Themes**

Reduce complexity & size

Increase coverage

Increase confidence in appraisal results



#### **Reduced Model Complexity & Size**

Eliminated the concepts of advanced practices and common features

Incorporated ISM into SAM; eliminated Supplier Sourcing (SS) addition

Consolidated and simplified the IPPD material; eliminated two process areas (OEI, IT)

Consolidated all definitions in the glossary

Adopted a single book approach

Reduced report size 15%



## **Historical Perspective**

Software Subcontract Management (CMM) became Supplier Agreement Management (CMMI V1.0)

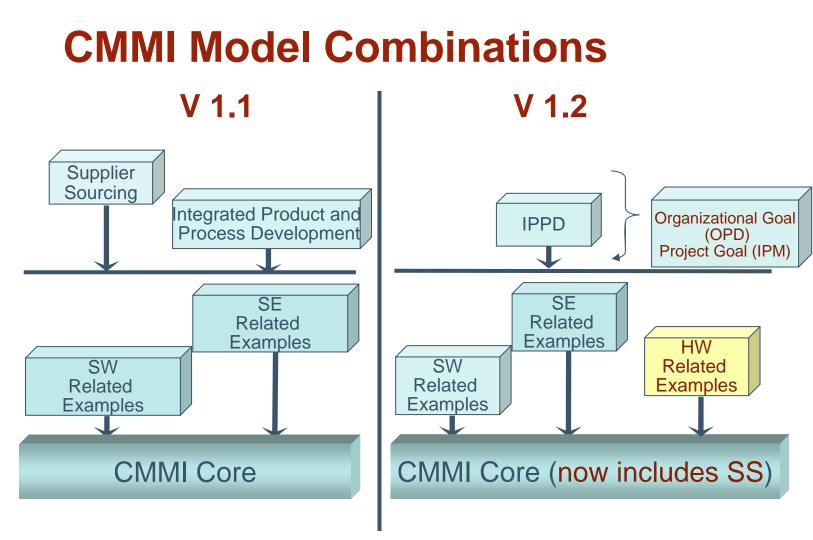
- "Not applicable" designation in appraisals reduced from 56% to 20%
- Emphasis on COTS added due to historical difficulties

V1.02d added acquisition flavors with 3 levels of supplier attention (SSM, ISM, QSM)

V1.1 consolidated these into "Supplier Sourcing" PA, ISM

- Some SAM subpractices become ISM specific practices
- Multiple CRs argue for consolidation







## **Consolidation Themes**

Eliminate SS distinction to reduce complexity

Reduce PA number to simplify appraisals

- Maintain ISM theme of greater insight into supplier's development activities to reduce product development risk
- Reposition COTS emphasis to "make-buy" analysis in TS
- Avoid "raising the bar" for SAM



#### **Supplier Agreement Management**

| Specific Goal                    | Specific Practice   |  |
|----------------------------------|---|--|
| Establish Supplier<br>Agreements | 1.1 – Determine Acquisition Type<br>1.2 – Select Suppliers<br>1.3 – Establish Supplier Agreements |  |
| Satisfy Supplier<br>Agreements   | 2.1 – Execute the Supplier Agreement<br>2.2 – Monitor Selected Supplier<br>Processes              |  |
|                                  | 2.3 – Evaluate Selected Supplier Work<br>Products   |  |
|                                  | 2.4 – Accept the Acquired Product<br>2.5 – Transition Products                                    |  |

v1.1 SP2.1 "Review COTS Products," was eliminated. "Identify candidate COTS products that satisfy requirements" is a new subpractice under the Technical Solutions Process Area SP1.1, "Develop Alternative Solutions and Selection Criteria."



## **Key informative material**

"The content of the agreement should specify the reviews, monitoring, evaluations, and acceptance tests to be performed, if such activities are appropriate to the acquisition or product being acquired." (SP1.3)

"For most vendor agreements where a product is not being developed or for smaller, less critical components, the selection process may determine that monitoring is not appropriate." (SP2.2)

"The scope of this specific practice is limited to suppliers providing the roject with custom-made products, particularly those that present some risk to the program due to complexity or criticality." (SP2.3)



## **Sample Organizational Guidance**

|   | True subcontractors  | COTS Vendors            |
|---|--|-------------------------|
| Evaluate and select suppliers               | RFP, process evaluation  | Use pre-approved vendor |
| Establish formal agreements                 | Contract   | Purchase Requisition    |
| Work with the suppliers                     | Monthly status meetings, milestone reviews                                 | NA                      |
| Select key processes<br>Monitor and analyze | Req definition, testing<br>Req Review, quantitative<br>analysis of defects | NA                      |
| Select key work products<br>Evaluate them   | Specification, test plans<br>Peer review                                   | NA                      |
| Ensure the agreement is satisfied           | Witness sub test   | Inspection              |
| Transition the acquired product             | Tape transfer  | FTP                     |

