# Land Supply Chain **Breakout Session** August 28-30, 2006



#### Agenda





- Welcome
- Organizational Alignment
- One DLA/BSM
- Business Profiles
- SMSG
- Contract Administration
- Summary
- Open Dialogue





### The ICP... Organization



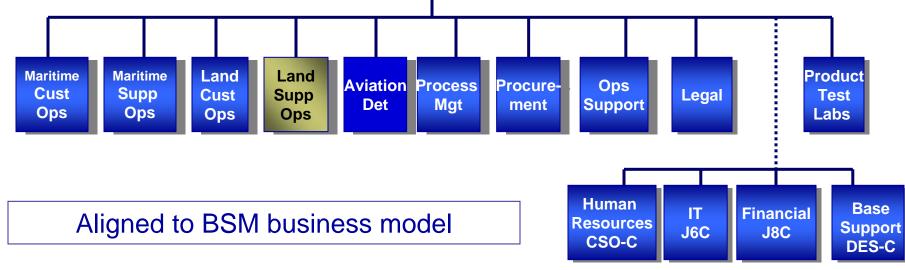


**ICP** Commander

**Deputy Commander** 

Chief-of-Staff
Deputy Chief of Staff







#### Organizational Alignment



D/DD DSCC DSCP/DSCR **Land Supplier Operations Directorate Detachments COL Stephen Bianco** Dr. Ivan Hall Roger Dixon/Don Love **Strategic Material Combat Vehicles Supplier Tactical Vehicle Sourcing Group Engineering Support Division Support Division** (SMSG) **Support Division Denise Eric Tranter Tiffany Givens-LTC Proctor Pennington Barnett** SRM **Marty Sass** 





### Transformation & Expansion Business Systems Modernization



Culture



#### The Vision

Enhance DLA and supplier interaction based on the specific needs of a relationship in order to allocate time and resource more efficiently to best support the warfighter.

## Focus On the Warfighter Business Profiles



#### The Nine Indicators Impacting Your Business



#### Order Fulfillment (Delivery)

- Stock availability
- Order quantity fill rate
- Logistic response time
- Time definite delivery

#### **Planning**

Attainment to plan

#### **Financial**

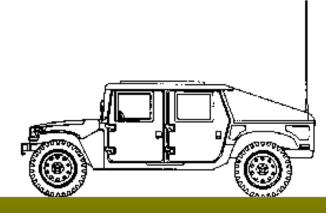
Aged accounts payable

#### Tech Quality (PQDRs)

Order quality

#### Procurement

- Administrative lead time
- Production lead time



These KPIs measure how we do business with you



#### Land Supply Chain



#### Land

Wheeled Vehicles



- Tracked Vehicles
- Batteries



Nuts & Washers



Converters



- 360K NSNs, 3 sites, \$1.4B in sales
- Army/Marines ....85% of demand
- 3,200 + suppliers
- 400K contract actions
- 450 employees
- 21 integrated supplier teams



#### Land Supply Chain FSCs



(Preponderance of FSCs assigned to Land SC)

COLS FSCs		
1005	2520	
1010	2530	
1015	2540	
1020	2541	
1025	2590	
1030	2805	
1035	2815	
1040	2825	
1045	2910	
1055	2920	
1075	2930	
1080	2940	
1090	2990	
1095	4910	
2510	*2530	
*2610	*2630	
*2640		

PHIL FSCs
5340
5341
5360

RICH FSCs
5110
5120
5180
6117
6135
6140

\*Tires and tire-related support





#### Small Arms Challenges



- Diminishing manufacturing base
  - Develop priority list for sourcing efforts
  - Value Engineering to dedicate individual to assist in developing sources
- First article and production lot failures
  - Increased use of pre-award surveys
  - Qualified source list
  - Increased surveillance visits by DCMA



### Additional Sourcing Challenges



1005-00-625-7592	Bar trigger	2920-01-048-9790	Plate assembly
2590-01-212-1057	Parts kit door	2540-01-185-4387	Top assembly, HMMWV
1095-00-407-0674	Rack small arms	1005-01-033-4538	Extractor, cartridge
2510-01-061-8923	Screen ballistic, radiator	1005-00-556-4102	Rod cleaning
2540-01-199-6761	Bow, vehicular	2590-01-265-3185	Control assembly, push/pull
2510-01-249-1586	Door, hatch	2530-01-357-9776	Cylinder assembly brake
2510-01-374-3119	Side rack	2590-01-328-2904	Brushguard
2530-01-364-9825	Carrier sprocket	1005-01-032-8143	M240 machine gun
1005-00-992-7287	Ring bolt	2590-00-752-9138	Strainer, element
1095-00-151-4385	Lanyard, firing	2530-00-753-9267	Master cylinder
2530-00-274-4511	Wheel cylinder		





#### **Business Drivers on LTC**



Coverage	FY04	FY05	FY06 Goal
NSNs	47%	57%	73%
ADV	67%	71%	78%
ADF	62%	69%	79%

Goal for FY06 - 2,874 NSNs

Result: \$8 out of every \$10 awarded in Land supply chain against long-term contracts.



#### FY07 SMSG Strategy



#### Objective:

- Key business drivers on long-term contract
- Prioritized approach to project selection

#### Target population:

- FSC 5340 hardware
- FSC 1005 small arms
- Weapon systems
- Generator kits
- Tires (ancillary support)





#### Strategic Supplier Alliances & Supply Chain Alliances



#### Objectives –

Identify and leverage opportunities for DLA and Services to implement and execute SSAs with key industry partners

#### Goals -

PLT reduction

**ALT** reduction

Demand planning

**Technical support** 

Pricing and materiel price reduction

**Future contract Incentives** 



#### Strategic Supplier Alliances & Supply Chain Alliances



#### Strategic Supplier Alliances

Buyer/seller agreements for sharing information and working together to leverage customer buying power and enhance the supplier's ability to deliver value. (Applies to sole-source OEMs.)

#### Supply Chain Alliances

Less formal relationships, with competitive suppliers, offering DLA the ability to collaborate (after contract award) and develop opportunities to improve business processes for both DLA and the suppliers.



### Strategic Supplier Alliances & Supply Chain Alliances



Culture

#### Successes

Tremendous surges in demand and support Continued dialogue to facilitate customer support Significant improvement of on-time delivery Significant support of key NSNs

#### **SRM Vendors**

AM General, LLC

- Amtech Corporation
- •BTMC Corp.
- Badger Truck Center
- Caterpillar, Inc.
- •Cummins Engine Company Aftermarket
- •General Dynamics Land Systems (GDLS)
- •General Dynamics Land Systems-Canada
- •Canadian Commercial Corp.
- •Grove U.S., LLC
- •Kalmar RT Center, LLC

- •Komatsu America International
- Armor Holdings/Ogara-Hess & Eisenhardt
- •Oshkosh Truck Corp.
- Penn Detroit Diesel Allison
- •SAIC D/B/A Procurenet, Inc.
- Stewart & Stevenson Tactical V
- •BAE Systems Land and Armament
- •Watec, Inc.
- •West Side Tractor SLS Co. Del
- •Wheeler Bros., Inc.
- •FN Manufacturing



#### **SRM Strategy**



#### **Actions**

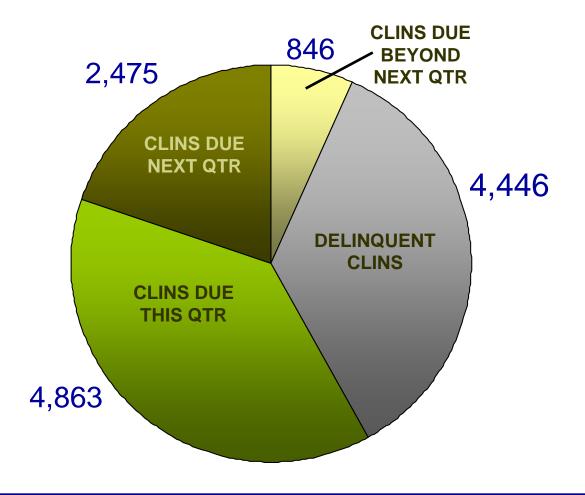
- Ongoing Line of Balance with SRM vendors via monthly open order report, regular communication with SRM personnel
- Priority identification is for high priority requirements, highest backordered items (top 200)
- Issued to vendor beginning of each month, status requested by mid-month
- Report posted for easy access to status by WSSMS, CAS, SP, buyers
- Routine sharing of 8 qtr demand history to aid in forecasting and backorder prevention





### Total Backorders July Post Award Profile



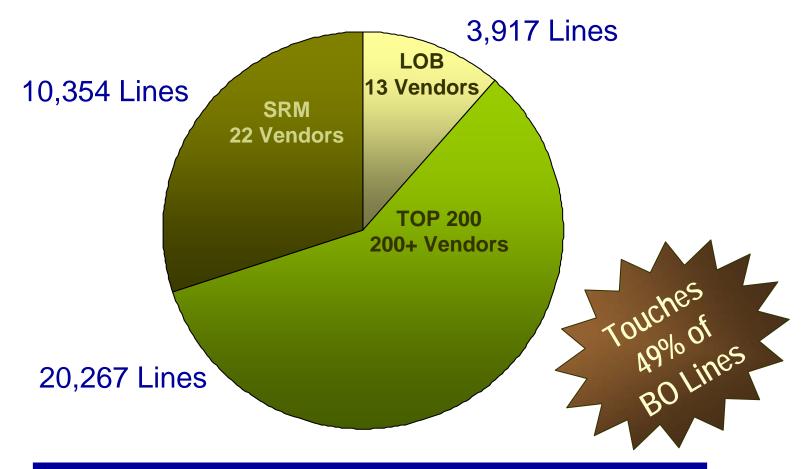


Resolve delinquencies & focus on delivery assurance



### Land Backorder Reduction Post-Award Plan





3Q baseline data as of May 2006



### Land Backorder Reduction Post Award Plan



Culture

#### Objective:

- Reduce and prevent backorders
- Assure contractor focus aligned with customer needs
- Streamline contractor and government communication
- Impact as many BO items in each age category as possible with given resource constraints

#### Multi-pronged approach

- Highest backorder NSN focus
- SRM backorder strategy
- Line of balance



### Land BO Post Award Reduction Plan



#### Action plan:

- No cost expedites
- Premium pay as warranted
- Partial deliveries encouraged
- Expedite critical items as consideration for other extensions
- Use DCMA for monitoring/status
- Monthly status requests to vendors with Top 200 orders
- No cancellations/delivery extensions without IST concurrence
- Recommendations for LOB consideration
- Improvements to due-in posture
- Recognition to vendors & associates who achieve significant backorder reductions





#### **FASI**



- Regional contract- 1358 NSNs
- Supports land-based fleets in south, southwest and southeast (10K DoDAACs, 500+ sources)
- Supported hurricanes Katrina and Rita
- Small business...83%!

<ul><li>Stats</li></ul>	Sales	Orders		
FY05	\$51.7M	154.1K		
FY06	\$17.6M	52.2K (thru Apr 06)		



### FASI Operational Synopsis Peacetime



unure

- Validated seamless interface to service 10,000 DoDAACs and over 500 approved sources
- Supported U.S. Army training operations under the Spring 2001 Division Capstone Exercise (DCX) at the National Training Center (NTC)
- Sustainment support for: OEF, OIF, GWOT



#### **Acquisition Strategy**



- Estimated contract value per year \$354M (two year base)
- Contract term ten years (four, two-year options)
- NSN population 1980
- Target award date May 2007



### Maximizing SB Participation



- Industry Day/Pre-Solicitation
   Conference held
- Market Survey- 11 market surveys completed
- Negotiate an aggressive subcontracting plan
- Subcontracting Plan Oversight Team



### Small Business Opportunities Under FASI Global



FASI Global subcontracting plan goals will be tied to DSCC goals

DSCC GOALS	FY05 GOALS	FY05 ACTUALS	FY06 GOALS	Current FASI
SMALL BUSINESS	58.2%	61.4%	60.0%	68.9%
HUBZone	3.0%	3.9%	2.5%*	4.5%
SMALL DISADVANTAGED	3.7%	3.9%	4.1%	4.2%
WOMAN OWNED	5.9%	9.8%	6.9%	9.6%
SERVICE DISABLED	3.0%	.40%	.80%*	.94%
8(a) (SDB Subset)	.50%	.64%	.72%	.74%

<sup>\*</sup>Agency assigned goal



#### **FASI Global Website**



- Draft solicitation period
  - Sept. 5 to Sept. 19, 2006
- Award
  - May 31, 2007
- Information related to FASI Global http://www.dscc.dla.mil/offices/land/FASIglobal.html



#### Current/Future Initiatives 2



Culture

- HMMWV Recap
- Tire-related support
- Small arms support
- SMSG FY '07 focus areas
- Kitting

**Booth #707** 



### Focus On The Warfighter SMSG FY '07 Focus Areas



Culture

BSM Execution
HMMWV Recap
SRM Relationships
Tire Support
SMS LTC Goals

SSA Action Plans
FASI Global
New SCAs
Kitting

