



# Small Business Perspectives NDIA Small Business Conference

# **ESC/BC May 8-10th, 2006**

# **Small Business Topics**

Presented by

Bill Donaldson & Leo Layon (781) 377-4973

THE VIEWS EXPRESSED IN THIS WORKSHOP ARE THOSE OF THE AUTHORS AND DO NOT REFLECT THE OFFICIAL POLICY OR POSITION OF THE DEPARTMENT OF DEFENSE OR THE UNITED STATES AIR FORCE



#### **Overview**



# **Main Points:**

- -Small Business News
- -Small Business Legal Legacy
- -Getting Traction in USAF Contracts
- -Goals
- -Discussion
- -Wrap-up and Questions & Answers





### Small Business News - 68FR 20350

- Final Rule RIN 3245-AF06
- Small Business Utilization CPARS
- Small Business Office Name Change



# Small Business Utilization as Past Performance Factor



- Contractor Performance Assessment Report (CPAR)
- USAF and USN Contractor "Report Card"
- Types of Subcontracting Plans:
  - Individual applies to specific contract
  - Master contains all elements of Individual, except goals
  - Commercial production of commercial items
  - Comprehensive DoD Test Program –Corporate or plantwide

#### Clauses:

- FAR 52.219-8 Utilization of Small Businesses
- FAR 52.219.9 Small Business Subcontracting Plan (DFARS 252.219-7003 & 7004





# **SB Utilization (Continued)**

- Requires the offeror to submit and negotiate a subcontracting plan addressing SB, VOSB, SDVOSB, HUBZone SB, SDB, and WOSB concerns.
  - Goals for each category as a percentage of total planned subcontracting dollars
  - Method used to identify potential sources
  - Description of efforts offeror will make to assure SB have an equitable opportunity to compete for subcontracts
  - Contractor reports subcontracting data via SF 294/SF295 bi-annually





# **SB Utilization (Continued)**

- Required in solicitations and contracts that offer subcontracting possibilities and the contract is expected to exceed \$500,000 (\$1,000,000 for construction at a public facility), and
- The clause FAR 52.219-8 is included





# **SB Utilization (Continued)**

- CPARs Recommended Changes:
  - OSD Subcontracting Manager's Group recommends separate rating element for assessing "Small Business Utilization" – distinct from "Business Relations" or "Subcontract Management"
  - More comprehensive assessment of contractor's utilization of SB – rather than just the achievement of SB goals
  - Meet the past performance evaluation requirements including DFARS 215.305





#### **CPARS** Recommended Assessments

- Compliance with terms and conditions of the contract for Small Business participation
- Compliance with FAR 52.219-8 and FAR 52.219-9
  - Compliance with individual subcontracting plan
    - Good faith effort towards meeting goals
    - Identification of potential sources and efforts made to assure SB had equitable opportunity to compete
    - Data from SF 294s/295s
  - Compliance with comprehensive plan including submission of any required program specific data
- May require DCMA/ACO/PCO input





#### **Small Business Offices**

Section 901 of the FY06 National Defense Authorization Act changes Office titles:

From: "Small and Disadvantaged Business Utilization"

To: "Office of Small Business Programs"





## **Legal Legacy**

- Small Business Mobilization Act of 1942
  - Price differential in time of war supported small plants
- Armed Services Procurement Act of 1947
- Defense Production Act of 1950 allowed awards to Small Businesses at other than the lowest price
  - Early yrs of WW II 100 large corps rec'd 67% of Fed Prime Ks
  - ...during this period, one-sixth of Nations SBs closed their doors
  - This Mistake Must Not Be Repeated!
- Small Business Act of 1953
  - Created SBA two notable aspects for today's discussion:
    - Incorporate Subcontracting Clauses in Ks over \$10,000.00
    - Required Fed Agencies to publicize all procurements over Small Purchase Threshold in the Commerce Business Daily





## **Legal Legacy Highlights**

- Revision to the Small Business Act of 1953 (1978)
  - Req'd Fed Agencies to Establish Small Business Goals
  - Req'd SB & SDB Subcontracting Goals for Ks to LBs
  - Reserved all awards under \$25K for Small Business
  - Req'd establishment of Office of Small and Disadvantaged Business Utilization – appointed by- & reports to CC
- National Defense Authorization Act (1987)
  - Established SDB Program and 5% Goal
- Federal Acquisition Streamlining Act (1994)
  - Set "Micro-purchases" at \$2,500 or less; established SAT at \$100K (Auto SB reservation became \$2,500 to \$100K)
  - Added WOSB to Subcontracting Plans





# **Getting Traction in Military Contracts**

- First things to consider are your strengths and weaknesses
- Seek customers who can benefit from your strengths
  - Find customers who cannot do what you can do
  - Find a problem then solve it
  - NAICS Codes are a good place to start
  - Capitalize on Socioeconomic status; size
- Within the Government, find the optimal route to the decision makers
  - Trial & Error wastes time and money
  - Use Government Websites; <a href="http://www.selltoairforce.org">http://www.sellingtoarmy.info</a>;
    http://www.hq.navy.mil/sadbu





# **Getting Traction (Continued)**

- Know your CCR, Cage Code and DUNS Number
- Don't mass email
- Use your advocates:
  - Small Business Specialists \$100M or more
  - Procurement Technical Assistance Centers (PTACs)
  - Small Business Liaison Officers (SBLOs)
  - Small Business Administration
  - General Services Administration
  - State and local agencies, chambers, blue pages, etc.
- Never pay anything!.... well almost never!!!





#### **ESC Small Business Office**

- Be Sure to Monitor The Hanscom AFB Electronic RFP Bulletin Board at: <a href="http://herbb.hanscom.af.mil">http://herbb.hanscom.af.mil</a>
- Schedule a meeting with us, ESC/BC
  - Appointments, call (781) 377-4973
  - Get our Business Card contact us





#### **Small Business Goals**

 Statutory Prime Contract Goals for USG Agencies/Departments FY06:

<ul><li>Small Business</li></ul>	23%
<ul><li>SDBs</li></ul>	5.8%
<ul><li>WOSBs</li></ul>	5%
■ HubZ	3%
<ul><li>SDV OSBs</li></ul>	3%





#### **Small Business Goals**

DoD FY 2006 Goals:

•	Prime Contract.		Subcontracting:
	<ul><li>Small Busines</li></ul>	s 23%	40%
	<ul><li>SDBs</li></ul>	5.8%	5%
	<ul><li>WOSBs</li></ul>	5%	5%
	■ HubZ	3%	*
	<ul><li>SDV OSBs</li></ul>	3%	3%
	<ul><li>HBCU/MI</li></ul>	5%	5%**

- \* HUBZ S/C pgm does not req a DoD-wide goal but reqs negotiation of HUBZ goal in all DoD Ks and s/cs that req a S/C plan
- \*\*- DoD components not req'd to est sep HBCU/MI s/c targets these should be included when developing S/C targets for SDBs





# **Small Business Goals - ESC**

	USG	ESC FY05	ESC FY05	ESC FY05	ESC FY06%
Total \$s		Goals %	Actual %	\$3,656	Goals
SB	23	12.7	13.80	447	13.10
SDB	5.7	6.1	7.90	247	6.86
WOSB	5	1.6	2.10	66	1.85
HUBZ	3	0.5	0.2	1.09	0.1
SDV	3	0.3	0.1	1.12	0.05







# Questions