

Headquarters U.S. Air Force

Integrity - Service - Excellence



Impact of the War on Terrorism on the USAF

**Brig Gen Dutch Holland
Director of Current Operations & Training
DCS, Air, Space, & Information
Operations, Plans, & Requirements**



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AF Priorities

- **Winning the War on Terror**
- **Developing and Caring for our Airman**
- **Maintaining, Modernizing, & Recapitalizing our Aircraft and Equipment**

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Current Operations

OPERATION NOBLE EAGLE

- Special Nat'l Events
- POTUS Movements
- Air Sovereignty



SPACE OPERATIONS

- Command 50 satellites
- Support 140 more
 - comm, warning, nav, wx
- 15 Space Launches in 05
- Deterrence Operations

OPERATIONS ENDURING FREEDOM

&

IRAQI FREEDOM

- 350K Combat Missions
- 106K Mobility Flights
- 3,500 ILO Taskings

COUNTERDRUG

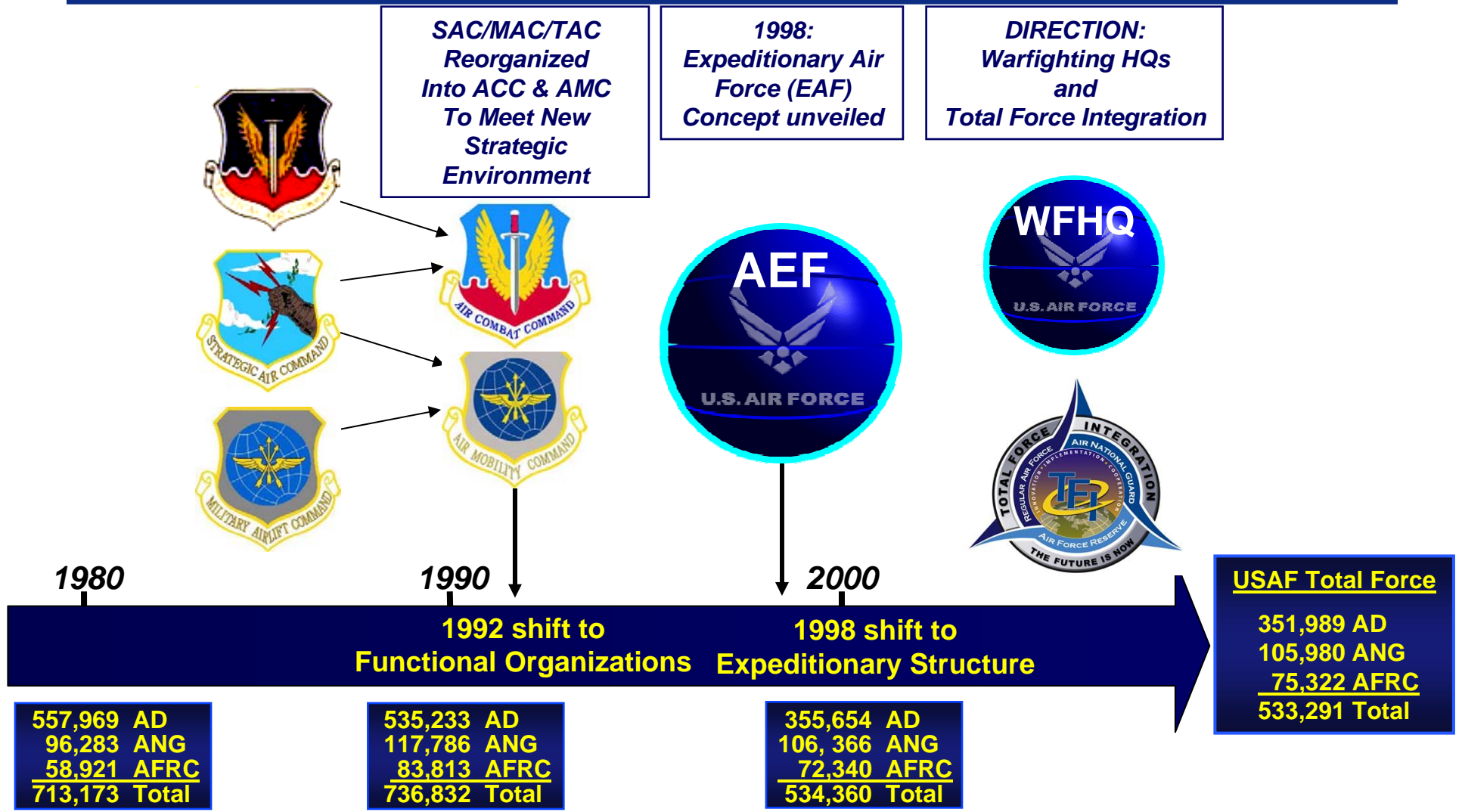
- Interagency Operations
- 2,880 Sorties

MOBILITY OPERATIONS

- T/O every 2 mins/365
- Since 9/11:
 - 292K Sorties
 - 3.7M Pax
 - 1.7M Tons Cargo
 - 474M Gals Fuel



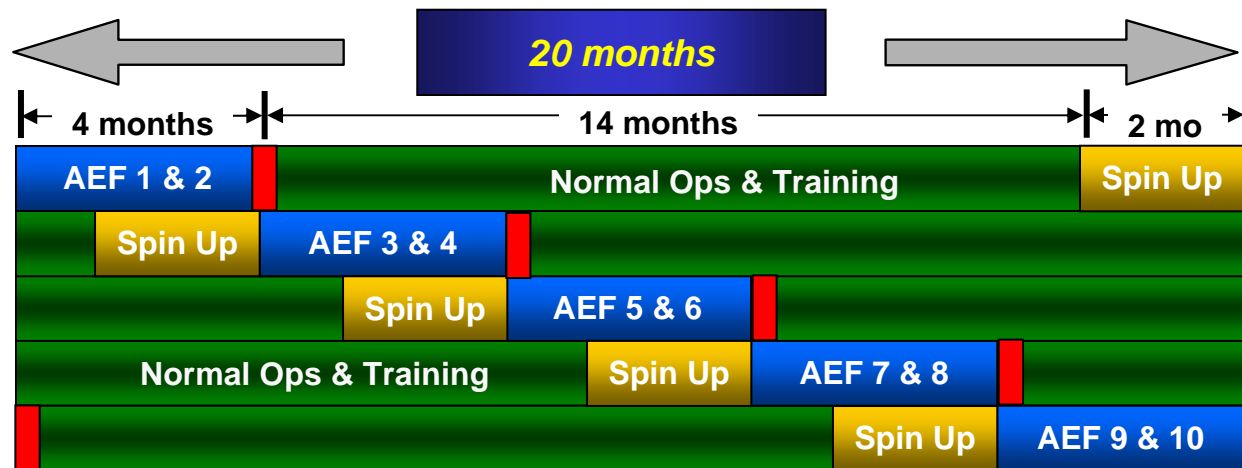
Organizational Structures Changing How We Fight





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Air Expeditionary Force Rotational Cycle



~25,000 personnel

2 - 3 Combat Wings (Fighters / Bombers)

2 ½ Mobility Wings (Tankers / Airlift)

Typical Total Force AEF

1 - 2 ISR Squadrons

3 - 4 Austere locations & AFSOC base

- Maintains a sustained high-level of readiness
- Facilitates better reconstitution / training
- Promotes predictability, sustainability, currency
- Enables ARC volunteerism and Total Force retention

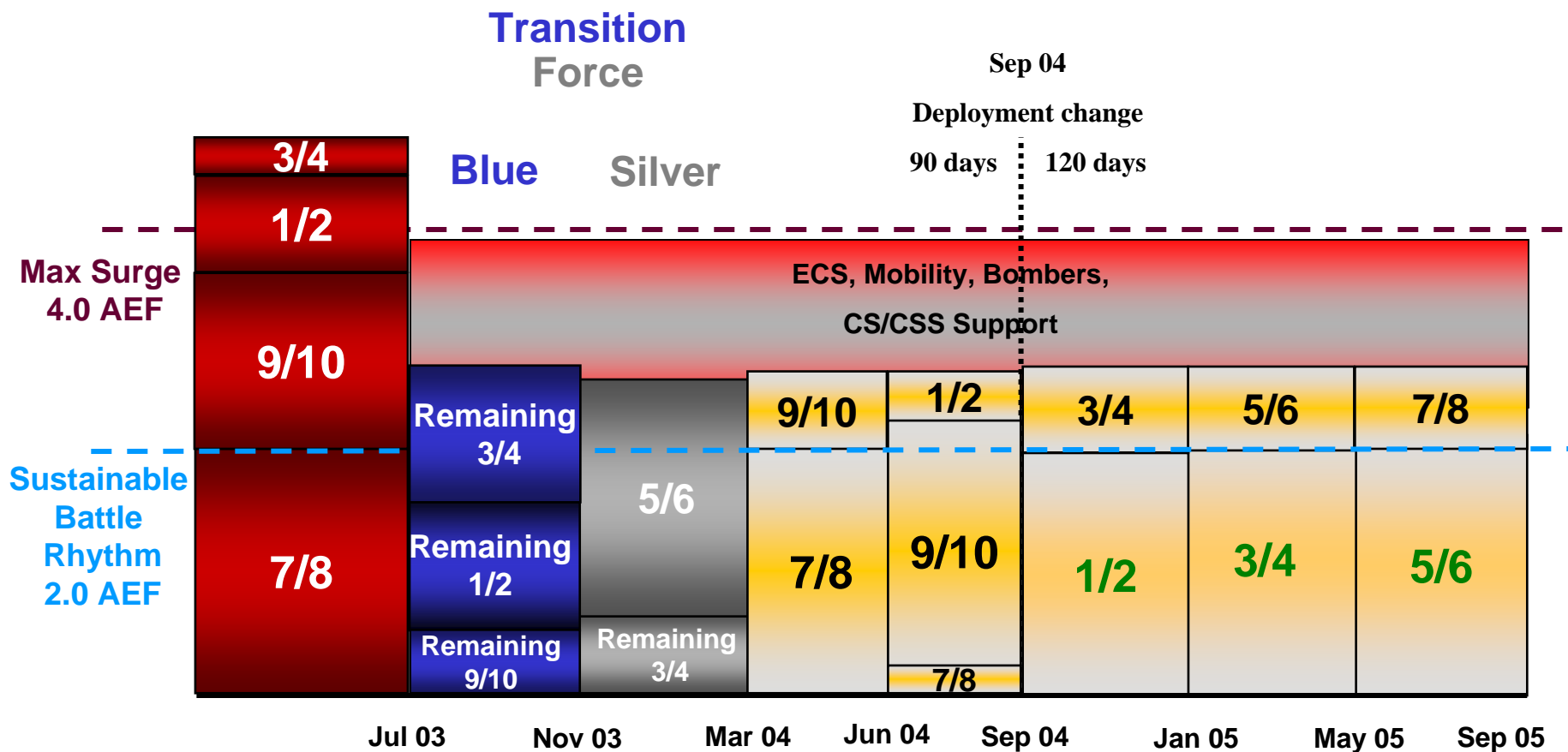
Key to maintaining and sustaining combat capability

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AEF Reality Since OIF





Recruiting & Retention

Recruiting (As a % of goal)

	Active	Guard	Reserve
Enlisted	101%	76%	101%
Officer	Forecast	93%	100%

Retention (As a % of goal)

	Active	Guard	Reserve
Enlisted	109%	99%	110%
Officer	106%	100%	107%

Aggregate vs. Specific!

- Career Field Shortfalls
 - Health Professionals
 - SERE
 - Linguists
 - Combat Control
 - Pararescue
 - Aerial Gunners
 - Acft Fuel Systems
 - Etc.



Funding Impact on Readiness

(\$B)	FY06	FY07 PB	Delta
	Approp	Request	
Flying Operations *	\$13.3	\$14.9	\$1.6
Mission & Base Ops	\$11.8	\$11.9	\$0.1
Communications	\$0.9	\$0.9	\$0.0
Space Operations	<u>\$1.3</u>	<u>\$1.3</u>	<u>\$0.0</u>
Total	\$27.3	\$29.0	\$1.7

* Includes \$713M from FY06 Bridge Supplemental

Highlights:

- Trains aircrews with 1.7M flying hours, maintains fleet of nearly 6,000 aircraft
- Funds 84 major installations, 80 combat wings, and production of 1,300 pilots
- Maintains 41 deployable combat communication units and communication for 88 Expeditionary Theater Deployable Communication packages
- Sustains and operates 2 launch facilities; 30 scheduled launches

Readiness is the Foundation for Combat Capability



Capability Portfolios

- Air, Space and Cyberspace Dominance is essential to:
 - Protect U.S. homeland and overseas interests
 - Project and sustain air power in distant theaters
- Success at all levels of warfare relies on gaining and maintaining air, space and information dominance



Worldwide vigilance ensuring our nation's ability to see first, understand first and act first



Ability to quickly move people and equipment across the world, ensuring the right force, anywhere, anytime



Persistence, precision, and survivability to produce tactical, operational and strategic effects



Hidden slides for notes

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USAF Transformation

The Way Ahead

Overview

- Organizational Restructure
- Manpower & Personnel Reshaping
- Process Efficiencies

Support COCOM-Assigned Missions
in Air, Space, & Cyber Commons

Organizational Restructure

- Warfighting HQs to support COCOM / JTF
 - Air & Space Operations Center (AOC)
 - AFFOR Staff
- Restructuring MAJCOM HQs

Focus on Warfighting

Manpower & Personnel Reshaping

- Continue Force Structure Reduction – Eliminate Least Effective Systems
- Recapitalize and Modernize – Smaller, More Lethal & Agile Force
- Rebalance Total Force

Support Recapitalization

Process Efficiencies

- Incorporate AF Smart Operations for the 21st Century (AFSO 21) throughout the AF
 - Walk unnecessary work out the door
 - Centralize & regionalize targeted workload
 - Streamline IT into central enterprise
 - Aggressively reduce Contractor support

Produce Investment Capital



Joint Transformation

- **Army Future Combat System**
- **Extended Range Multi-Purpose UAV**
- **Joint Cargo Aircraft**
- **Contingency Response Groups – Base Opening/Airfield Certification**
- **In Lieu Of (ILO) Taskings**
 - **Drivers, security, communications, fuels, medical, logistics, intelligence, civil engineering, base operating support and interrogators**
- **Training Transformation**
 - **Train for AEF operations up to full mission rehearsal**
 - **Distributed Mission Operations – virtual training**



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Parting Shots

- **Military Support to stability, security, transition and reconstruction (SSTR) operations**
 - **Elevate stability ops to same level as major combat ops**
- **Irregular Warfare**
 - **Enhance DOD IW capabilities and capacity**
- **AFSOC Future**
 - **Growth/Transform**
 - **Move CSAR to ACC**

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See First

Understand First

Act First



**AIR, SPACE
AND
INFORMATION
OPERATIONS,
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REQUIREMENTS**