

NDIA Conference **“Reducing Technology Risk in Acquisition Programs”**

BG Thomas Cole

**Deputy Program Manager for Future Combat Systems
Brigade Combat Team Platform Integration**

Dan Zanini

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Senior Vice President, SAIC**

- **FCS Program Overview**
- **Technology Development Process**
- **Current & Future FCS Technology Options**
- **Software Developmental**
- **Cross Command Collaboration Effort**
- **FCS Program Accomplishments**
- **FY07-08 Path Forward**

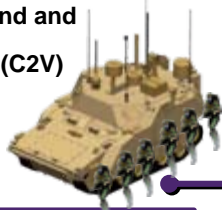
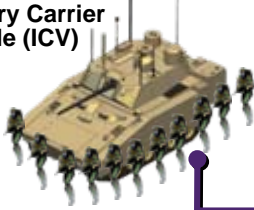
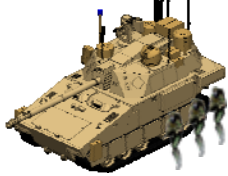
FCS Brigade Combat Team...

Manned Ground Vehicles (MGV)

Infantry Carrier Vehicle (ICV)

Command and Control Vehicle (C2V)

Mounted Combat System (MCS)



Reconnaissance And Surveillance Vehicle (RSV)



APS

Common Chassis



Non-Line of Sight Mortar (NLOS-M)



Medical Vehicle Treatment (MV-T)



FCS Recovery and Maintenance Vehicle (FRMV)



Medical Vehicle Evacuation (MV-E)

Approved for public release, distribution unlimited, TACOM 18 Apr 2007, FCS Case # GOVT 07- 7042

Unmanned Aerial Systems (UAS)

Class I UAV



Class IV UAV



Unattended Ground Systems (UGS)

T-UGS



U-UGS



Tactical and Urban Unattended Ground Sensors

Non-Line of Sight Launch System (NLOS-LS)



Unmanned Ground Vehicles (UGV)

MULE-C



Multifunction Utility/ Logistics and Equipment Countermine and Transport

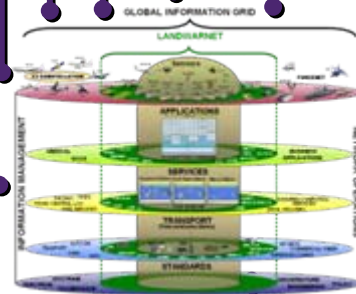
MULE-T



Armed Robotic Vehicle - Assault (Light) (ARV-A-L)



Small UGV (SUGV)



Current to Future Force Through Technology Spin Outs

FCS – System Development and Demonstration

Spin-out 1 FY 2008-10

Networked Sensors/ Shooters

- Limited Battle Command
- JTRS (GMR/HMS)
- Unattended ground sensors
- Non-line of sight launch systems

Spin-out 2 FY 2010-12

Systems/ Component

- APS
- Mast Mounted Sensor

Options:

- Small UGV
- Class 1 UAV

Spin-out 3 FY 2012-14

Network and Ground/ Air Vehicles

- ABCS to FCS Battle Command
- ARV-A-L
- Small UGV
- Class I UAV
- Class IV UAV

Core Program Delivery
FY 2015

Joint Networked System of Systems

Fielding 6 current force BCTs/yr (76)

Current

Future

Fielding 15 FCS BCTs

Infantry Stryker Heavy

FCS

2004-2006

Lessons learned OIF and OEF

- RAVEN Tactical UAV
- Interceptor Body Armor (IBA)
- Counter IED (Warlock, Duke)
- Uparmored Vehicles (UAH, AoA)
- Buffalo mine-clearing vehicle

2006-2010

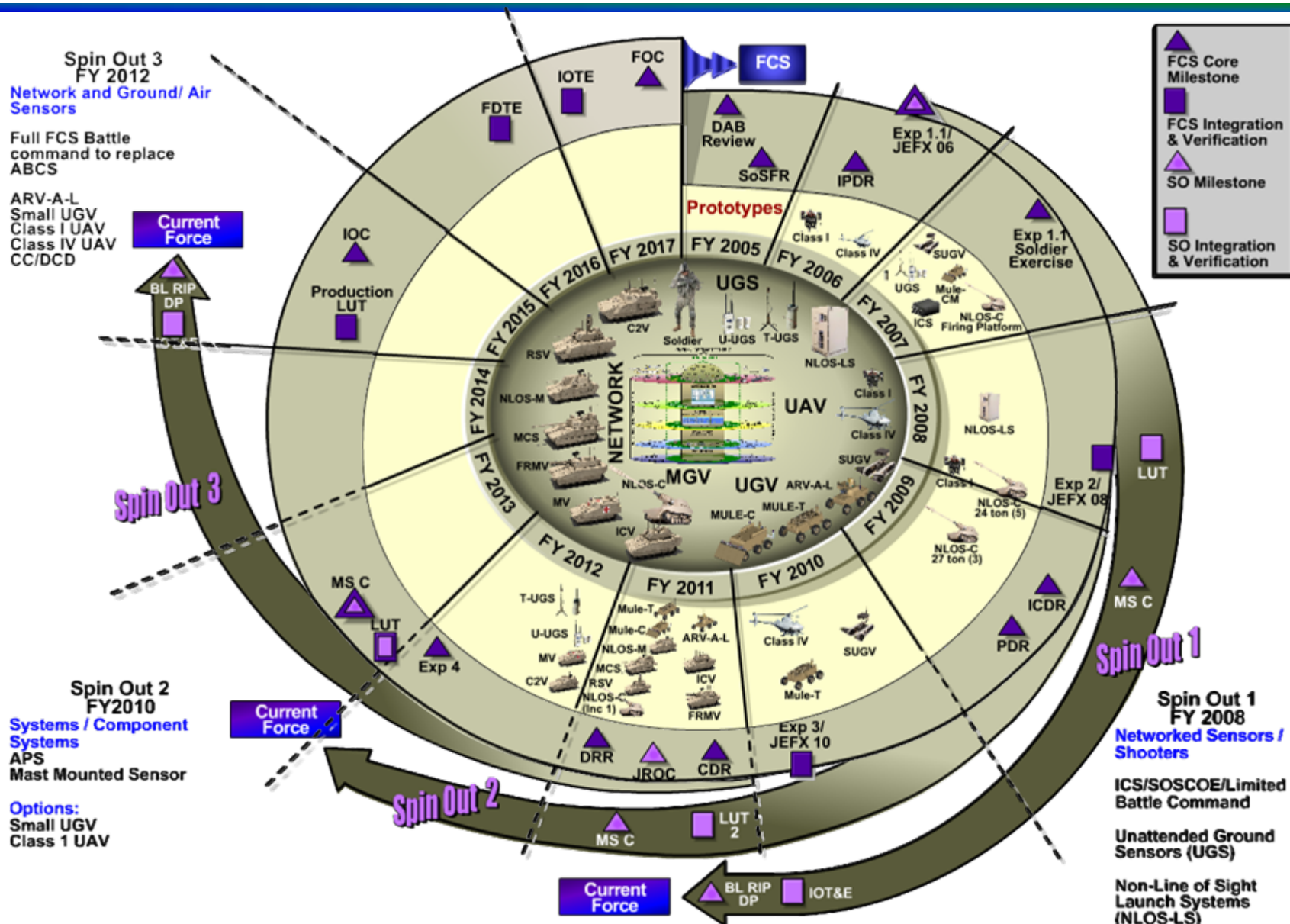
- ARH (2009)
- LUH (2008)
- DCGS-A (V3) (2007)
- Excalibur (2007)

2010 and beyond

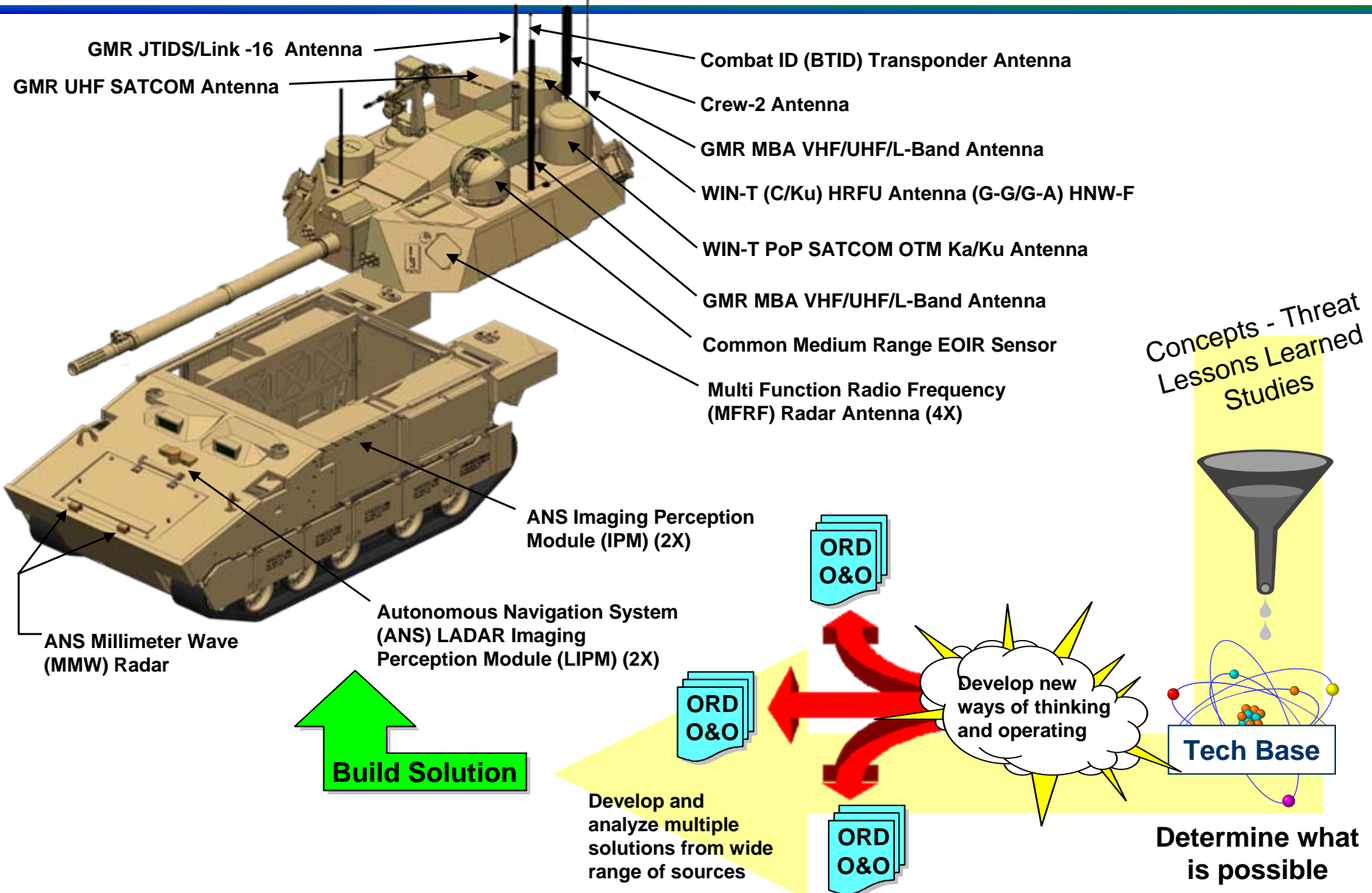
- WIN-T (2014)
- JTRS AMF (2011-12)
- JTRS (GMR/HMS)
- Apache Longbow Block III (2011)

Related Advanced Developments

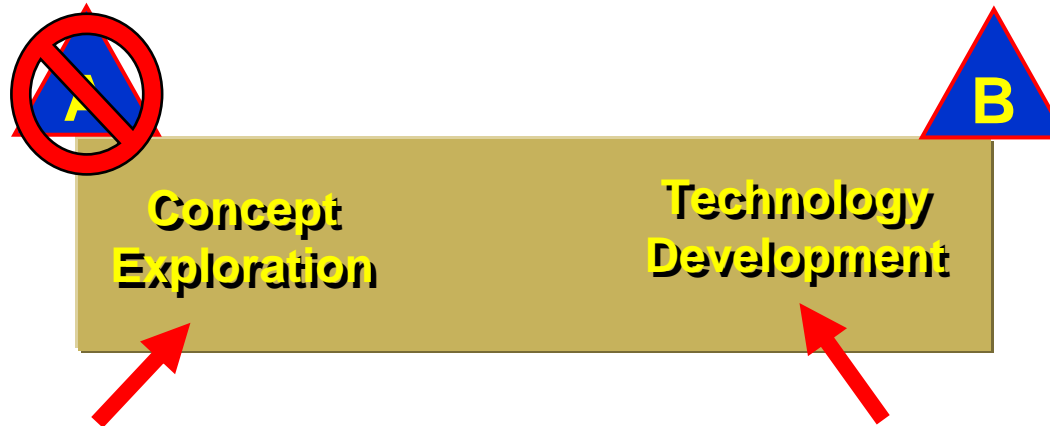
FCS (BCT) System-of-Systems Schedule



Requirements Determination A New Paradigm



Concept and Technology Development Phase Modified for FCS SoS



Concept Exploration

- Enter:** Validated and approved Initial Capabilities Document.
- Activity:** Paper studies and Simulations of alternative solutions to the initial concept.
- Exit:** MDA selects preferred solution to be pursued.

Technology Development

- Enter:** Project manager understands solution as part of the integrated architecture and its DOTMLPF implications.
- Activity:** Technology development and critical demonstrations focused on Integrated Concepts tied to Spiral 1.
- Exit:** Affordable increment of systems as well as FCS SoS Critical Integrated concepts with military-useful capability identified and demonstrated in a virtual and relevant environment – normally can be developed for production within 5 years.

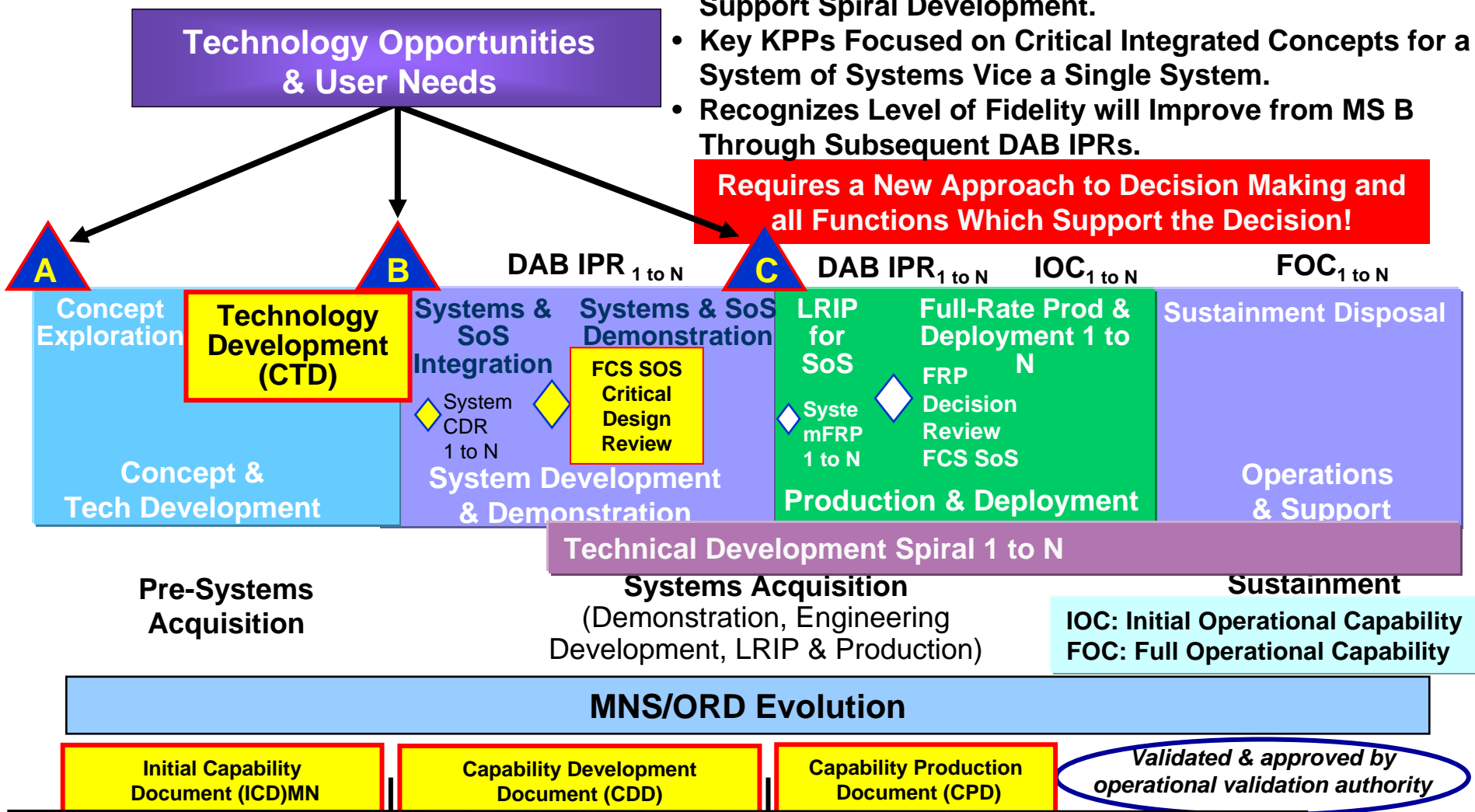
Focus on Integrated Schedule, Master Plan and System of Systems Specification Development and Requirements Crosswalk

The 5000 Model (tailored for FCS)

(30 October 2002)

- Recognizes a Spiral Decision Process is Required to Support Spiral Development.
- Key KPPs Focused on Critical Integrated Concepts for a System of Systems Vice a Single System.
- Recognizes Level of Fidelity will Improve from MS B Through Subsequent DAB IPRs.

Requires a New Approach to Decision Making and all Functions Which Support the Decision!

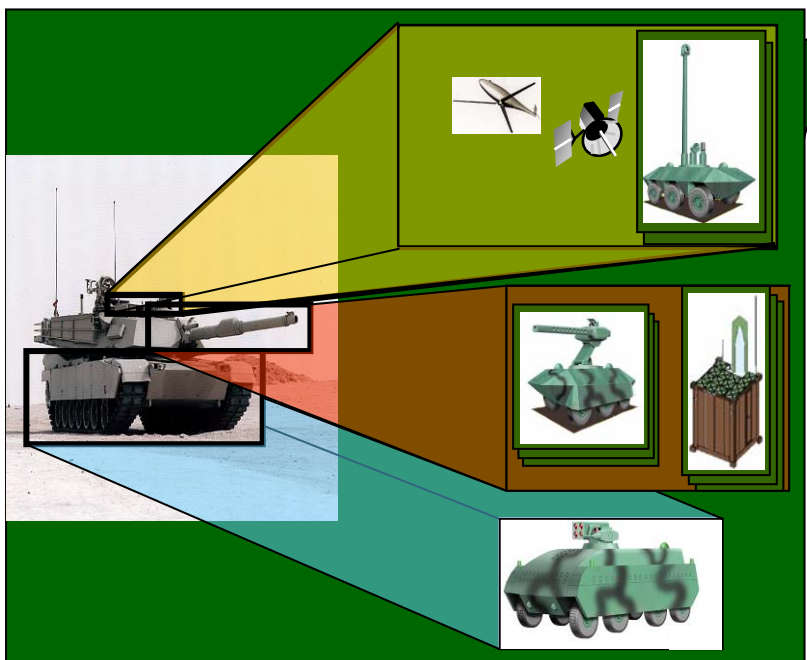


Relationship to Requirements Process

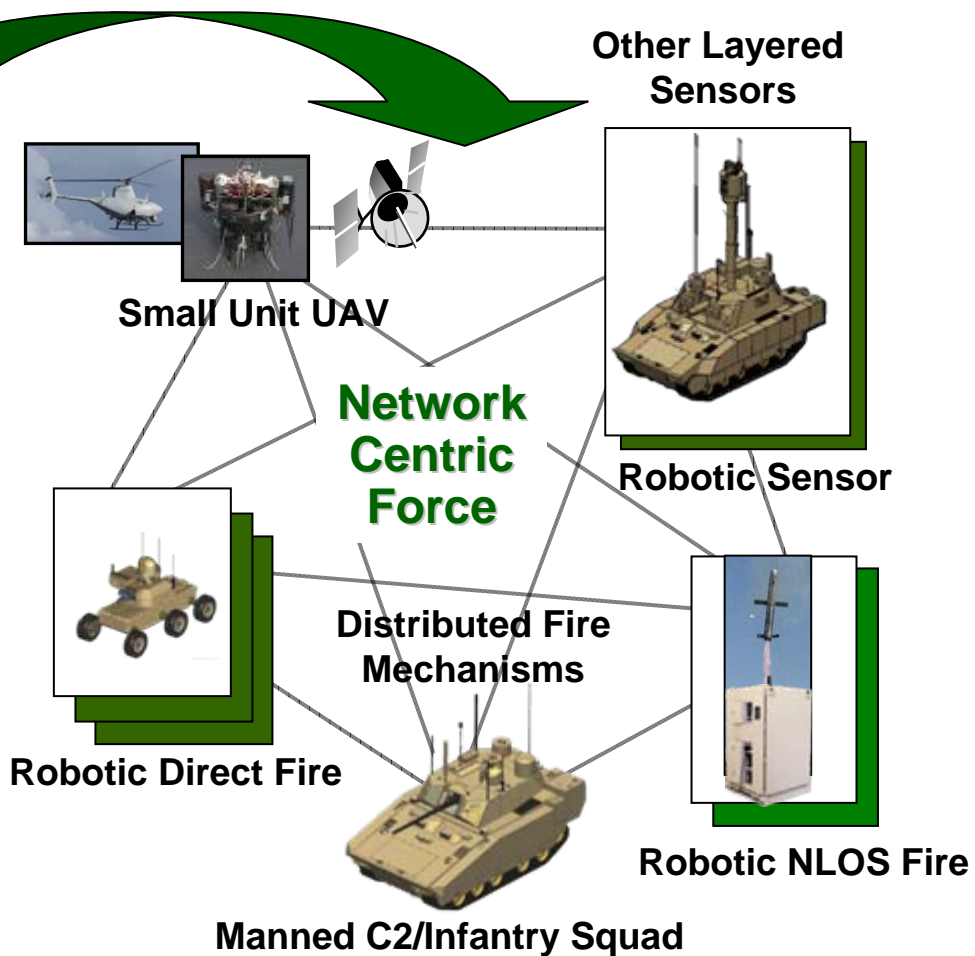
Technical Approach

Network Centric Distributed Platforms

From This...



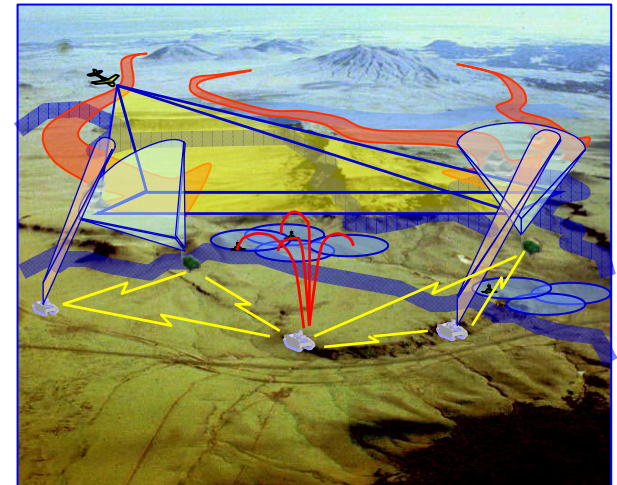
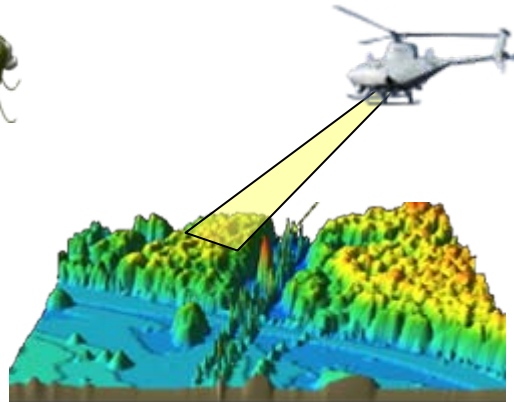
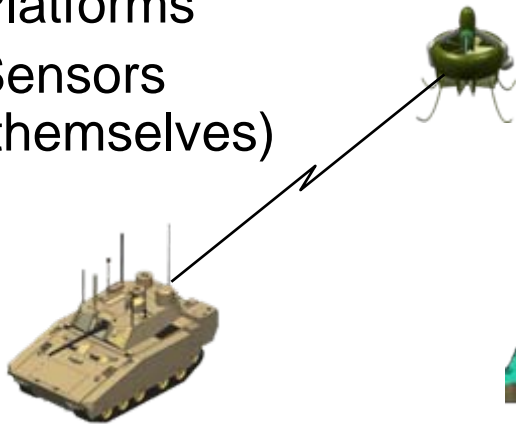
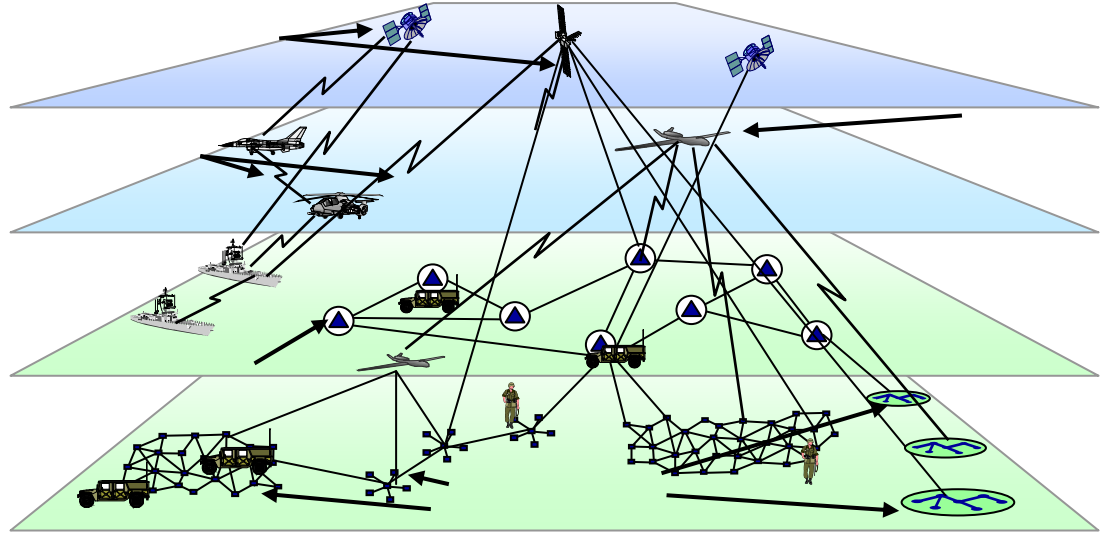
To This...



**Exploit Battlefield Non-Linearities using Technology
to Reduce the Size of Platforms and the Force**

Major Technology Challenges


- **Robotics**
 - Behavior
- **Platforms**
 - Design & Mobility
- **C4ISR/T**
- **Beyond Line of Site**
- **Networked Fires**
- **Sensors**
 - Platforms
 - Sensors (themselves)





Technologies for the Future Force


Force Protection


FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13


Close Range → 

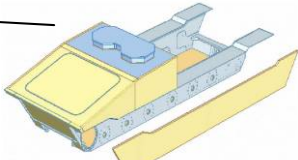
APS Demo 


Quick Kill Vertical Launch System 

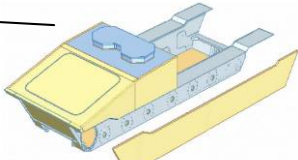
Enemy tank 

RPG 


ATGM 


APS Cueing Sensor 

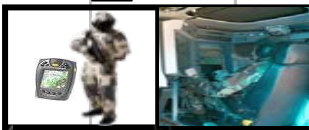
KE APS On-The-Move Demo 


Light weight Armor Protection 

Unmanned Systems


Unmanned Ground Vehicles 


Unmanned Aerial Vehicles 

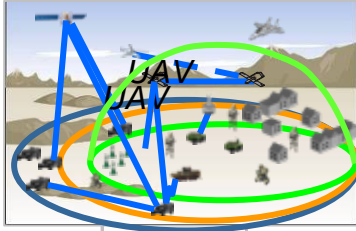
Robotics Collaboration 

 = TRL 6

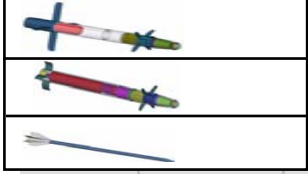
Network / Comms


Network Assurance 


Tactical Wireless Network Assurance 

Network Enabled C2 

Lethality

BLOS Munition (MRM) And low cost accurate munitions for 120 mm 

Long term: Rail Gun for lightweight and Common FCS chassis 



Technologies For the Future Force

FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13

Mounted Soldier Interfaces



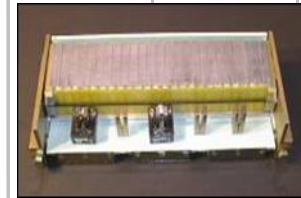
Propulsion & P&E



Hybrid electric Engine
 Traction Drive Motor

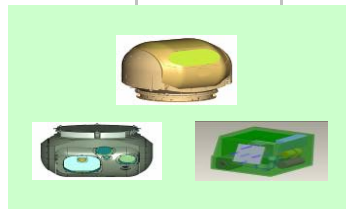


Li-Ion battery module w/ distributed
 DC/DC power converter



Sensors for Future Force

3rd Generation IR
 FCS MREO FLIR



ARH Mini-LRAS3



ARTEMIS - Foliage
 penetrating radar for CL IV UAV

Recent Significant Events



Demonstrations and Technologies On Track

Previously approved for public release, distribution unlimited, GOVT Case # 07-7015, 06 February 2007

Future Combat Systems SOS SW Acquisition Management

Edgar Dalrymple
Associate Director
Software & Distributed Systems

Tim Peters
Senior Program Director
Software & Distributed Systems

Agenda

- **Scope of FCS Software**
- **Program Management Complexity**
- **System and Software Description**
- **Software Developmental Phasing**
- **Architectural Concepts**
- **Integration Flow**
- **Risk**
- **Program Performance to Date**
- **Lessons Learned**

FCS SDD Contract Scope

- **Developmental Engineering for a new fleet of Manned Ground Combat Vehicle (HW & SW)**
- **Developmental Engineering for a new fleet of Unmanned Ground and Aerial Vehicles (HW & SW)**
- **Developmental Engineering for Distributed System (HW and SW)**
 - Networked integration of FCS systems
 - Sensors
 - Effectors
 - Maneuver Elements
 - Networked integration of existing and future Army/Joint Systems
 - Networked/Embedded training
 - Networked/Embedded prognostics/sustainment
- **Development and Integration of Tactical and Strategic Networks**
- **Development of new Army Organizational Structures (Brigade Combat Team) and Tactics, Techniques and Procedures**
- **Development of Modeling and Simulation Environment to support Simulation Based Acquisition (including Operational Test)**
- **Incremental fielding of products to current forces (Spin Outs)**

Fixed Cost and Schedule

Concurrent Engineering Complexity

- Operational Concept Development
- Force Effectiveness Modeling
- Tactics, Techniques and Procedures Development
- Operational Architecture Development
- Technology Maturation
- Engineering Process Coordination and Alignment
- SoS Requirements Development
- Platform Requirements Development
- Distributed Systems Requirements Development
- Operational Software Development
- Platform Simulation Development
- Other Models and Simulations (terrain, Red Forces) Acquisition and Integration
- Technical and Operational Test Planning and Execution
- Production planning
- Simultaneous Contract Modification and Execution

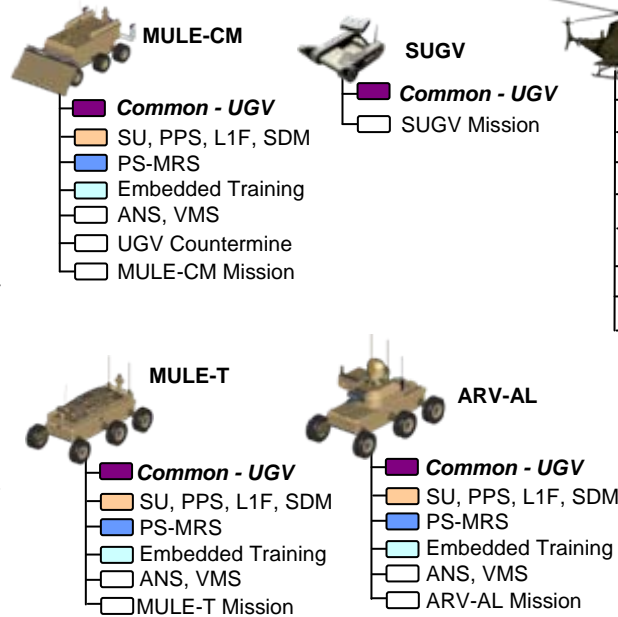
All Activities are Currently Ongoing

All Systems Include Software & Radios

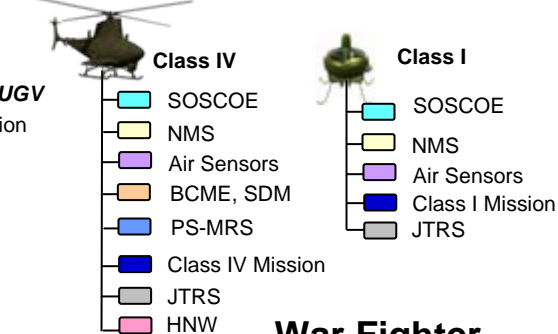
Manned Systems



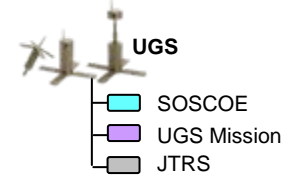
Unmanned Ground Vehicles



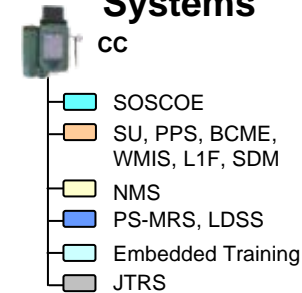
Unmanned Air Vehicles



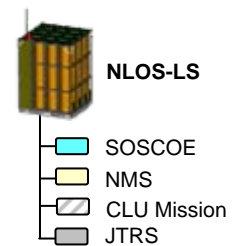
Unattended Sensors



War Fighter Systems



Unattended Munitions



Common - MGV includes:

- SOSCOE
- SU, PPS, BCME, WMIS, L1F, SDM
- Ground Sensors
- NMS
- PS-MRS, LDSS, IETM
- Embedded Training
- MGV Common: Crew Stations, VMS, Core
- Vetronics, Powertrain, Traction/Suspension, Chassis Aux System, NBC, ECS, Active Protection, Countermeasures, Defensive Armament, Signature Management, MGV
- Embedded Training
- ANS, JTRS, MC4

Common - UGV includes:

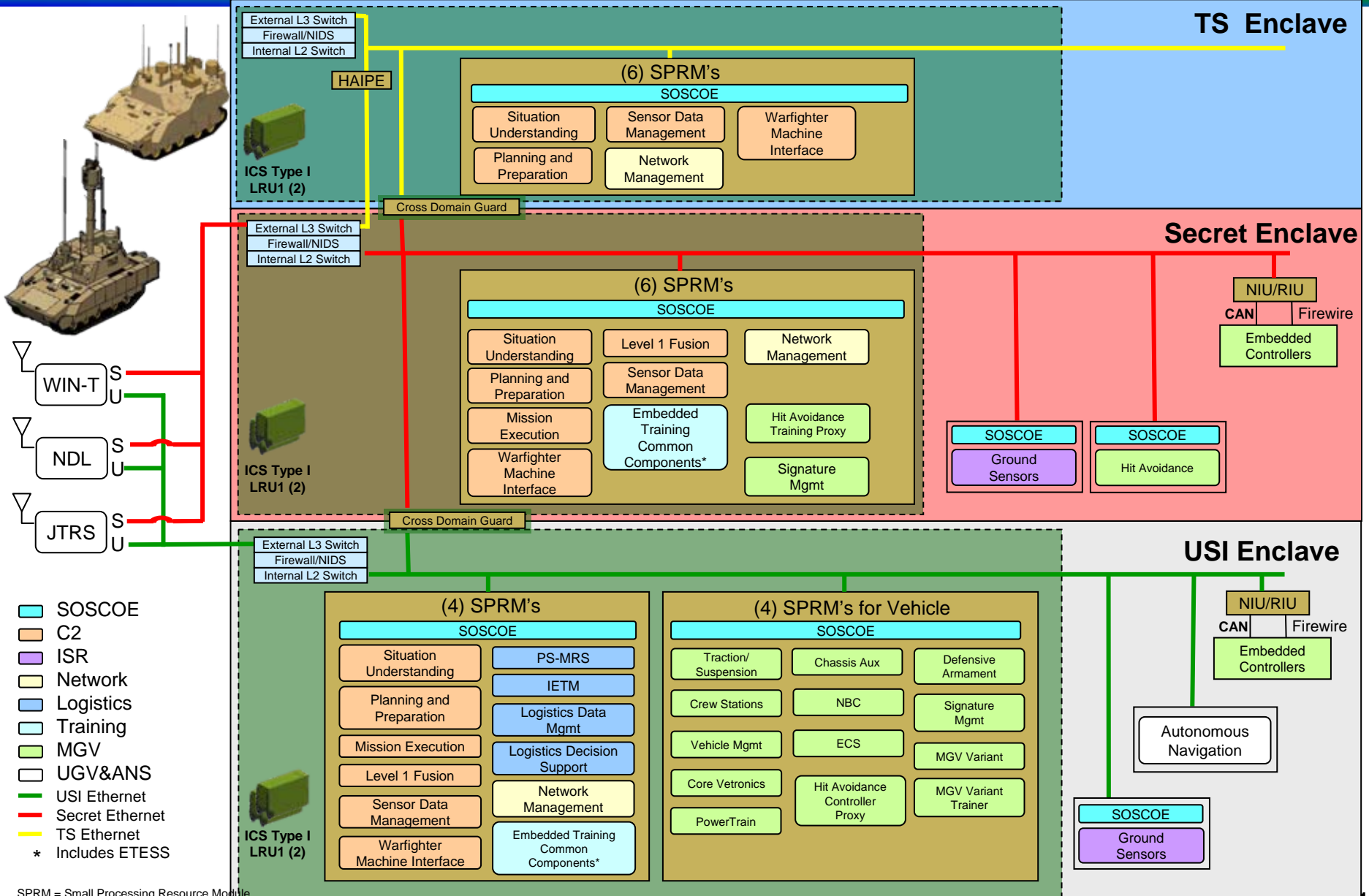
- SOSCOE
- BCME
- Ground Sensors
- NMS
- JTRS

C2V, MCS, RSV, ICV, MV Only:

- WIN-T PoP (w/HNW) or HNW (only)

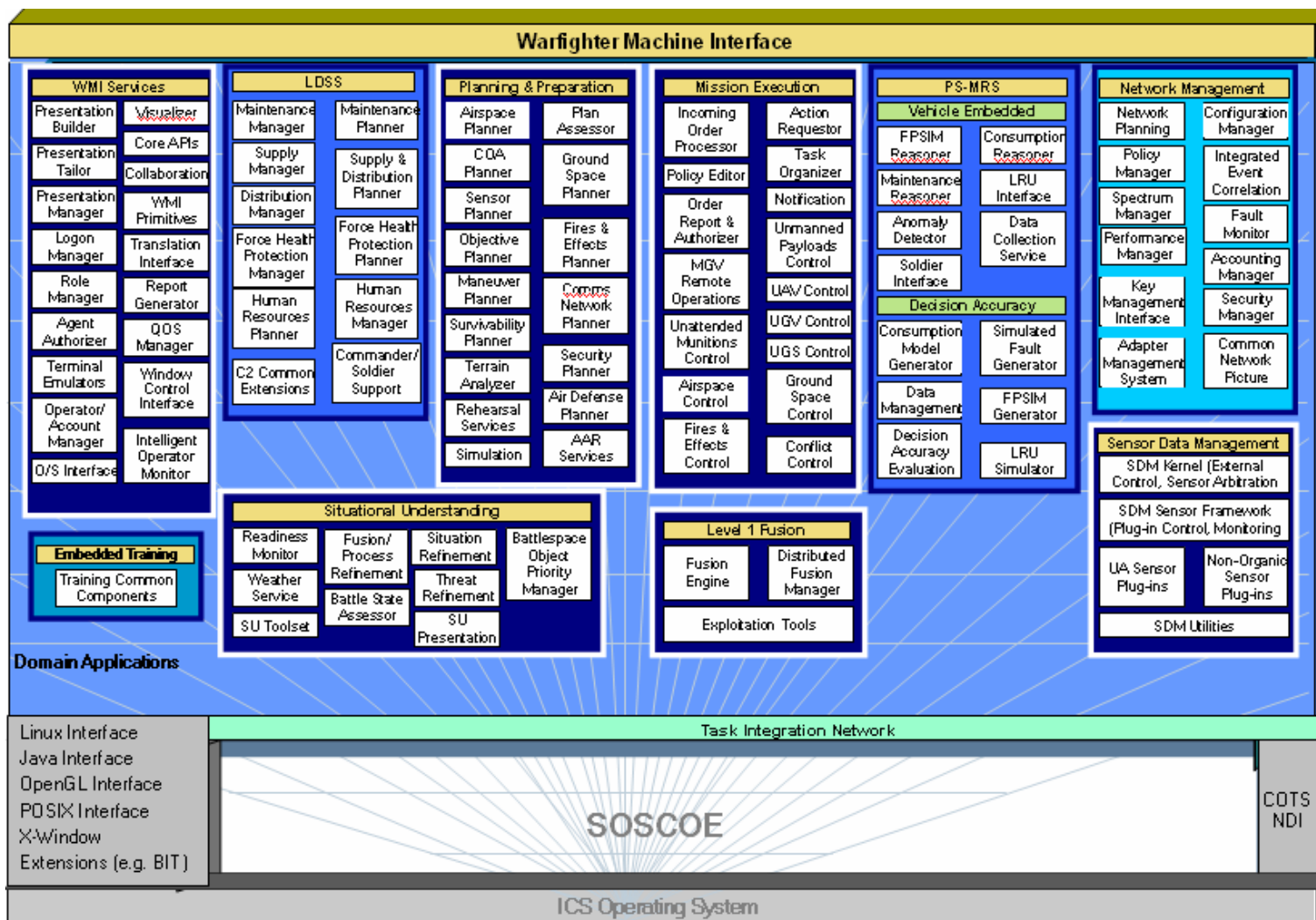
- SOSCOE
- C2
- ISR
- Network
- Logistics
- Training
- MGV
- UGV&ANS
- UAV
- Comp Pgm

Preliminary Type I ICS SW Deployment: C2V, RSV



SPRM = Small Processing Resource Module
 HAiPE = High Assurance Internet Protocol Encryptor

Common Infrastructure and Application Services



Battle Command Software is Deployed to all FCS Platforms

100 Software Subsystems in FCS

SOSCOE	ICS	Air Sensor Integrator		Mule (3)	ICV variant	Crew stations (WMI)	Active Protection	Battle Command SW SOSCOE Command & Control ISR Network Logistics Training
DCD Controller	Network Management Services	Logistics Data Mgmt Svcs	SoS Simulation	SUGV (2)	MEV variant	Vehicle Mgmt System	Counter Measures	
Situation understanding	Comm Emulators / Simulators	Logistics Decision Support	UAV Class I	ARV (5)	NLOS-C variant	Core Vetrronics	Defensive Armament	
Planning and Preparation Services	Air Sensors (7)	PDAVS	UAV Class II	Autonomous navigation (2)	NLOS-M variant	Powertrain	Signature Mgmt	
Mission Execution	U-UGS	PS – MRS	UAV Class III	UGV Countermine	MCS variant	Traction/ Suspension	MGV Variant Trainers (9)	
Warfighter Machine Interface	T-UGS	Integrated elect tech manual	UAV Class IV	Embedded Training Enablers	C2V variant	Chassis Aux System	MGV Embedded Training	
Level 1 Fusion	Ground Sensor Integrator	Network SIL	UAV AiTR	UGV Trainers (4)	RSV variant	NBC		
Sensor Data Mgmt.	Ground Sensors (12)	ISN Integration Software		UAV Trainers (5)	FMRV variant	ECS		

Simulation, Infrastructure & SIL SW

Platform SW

- MGV
- UGV & ANS
- UAV

Best of Industry Teams Develop 80% of FCS Software

FCS Software Overview



Build 0 – Complete

Build 1

SO 1 LUT

IV2 LUT

IV 3 LUT

IV 4 LUT

PD LUT

Build 2

Build 3

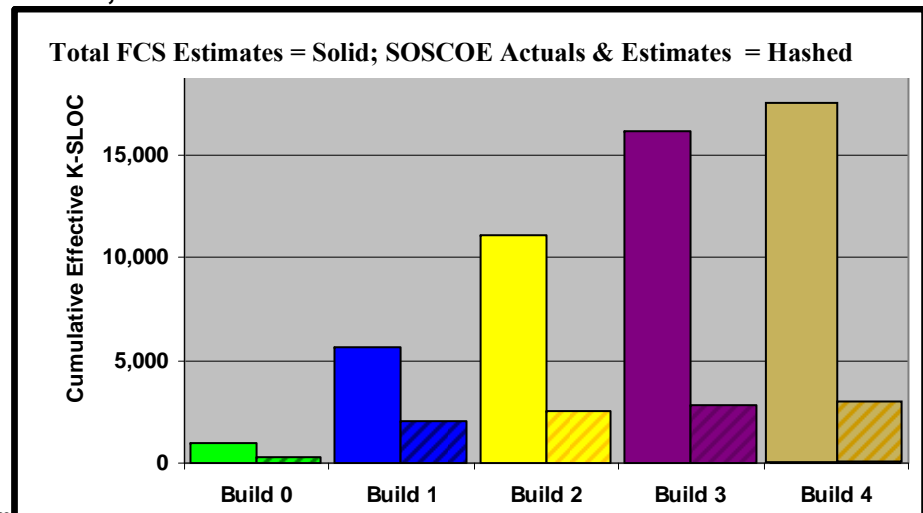
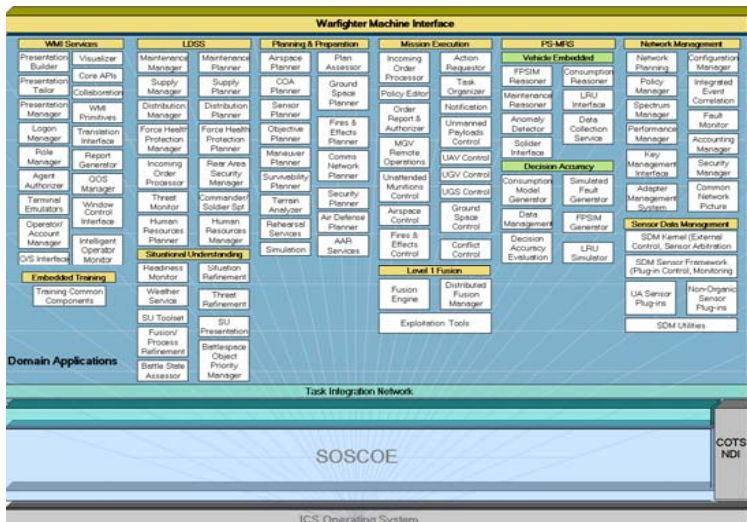
Build 4

- **Build 1**
- SESCOE
- Initial Battle Command Systems
- Platform Simulations
- NLOS-C Firing Platform
- UGS-T/U, IMS, NLOS-LS Prototypes
- Vehicle VMS SW
- FSE
- TCC, PS-MRS, LDSS

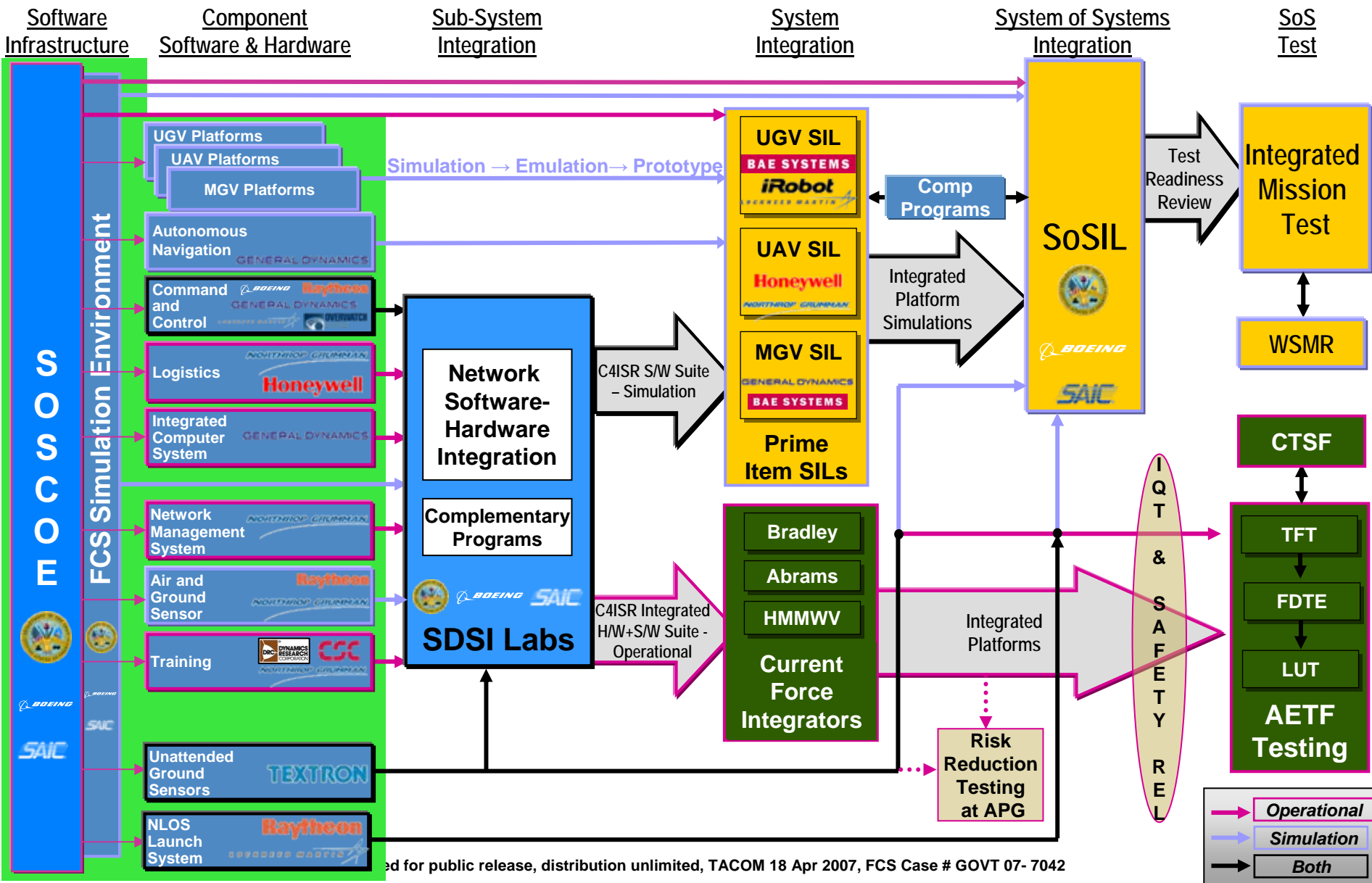
- **Build 2**
- SESCOE
- Battle Command System
- UAV/UGV Simulations
- UGS Full Functionality
- SUGV, UAV Class I and IV Prototypes
- Vehicle VMS SW
- FSE
- TCC, PS-MRS, LDSS

- **Build 3**
- SESCOE
- Battle Command Maturation
- Autonomous Navigation
- All MGV/UGV/UGS Prototypes
- Embedded Training
- PS-MRS, LDSS

- **Build 4**
- FBCT Full Functionality



Software and Hardware Integration Flow



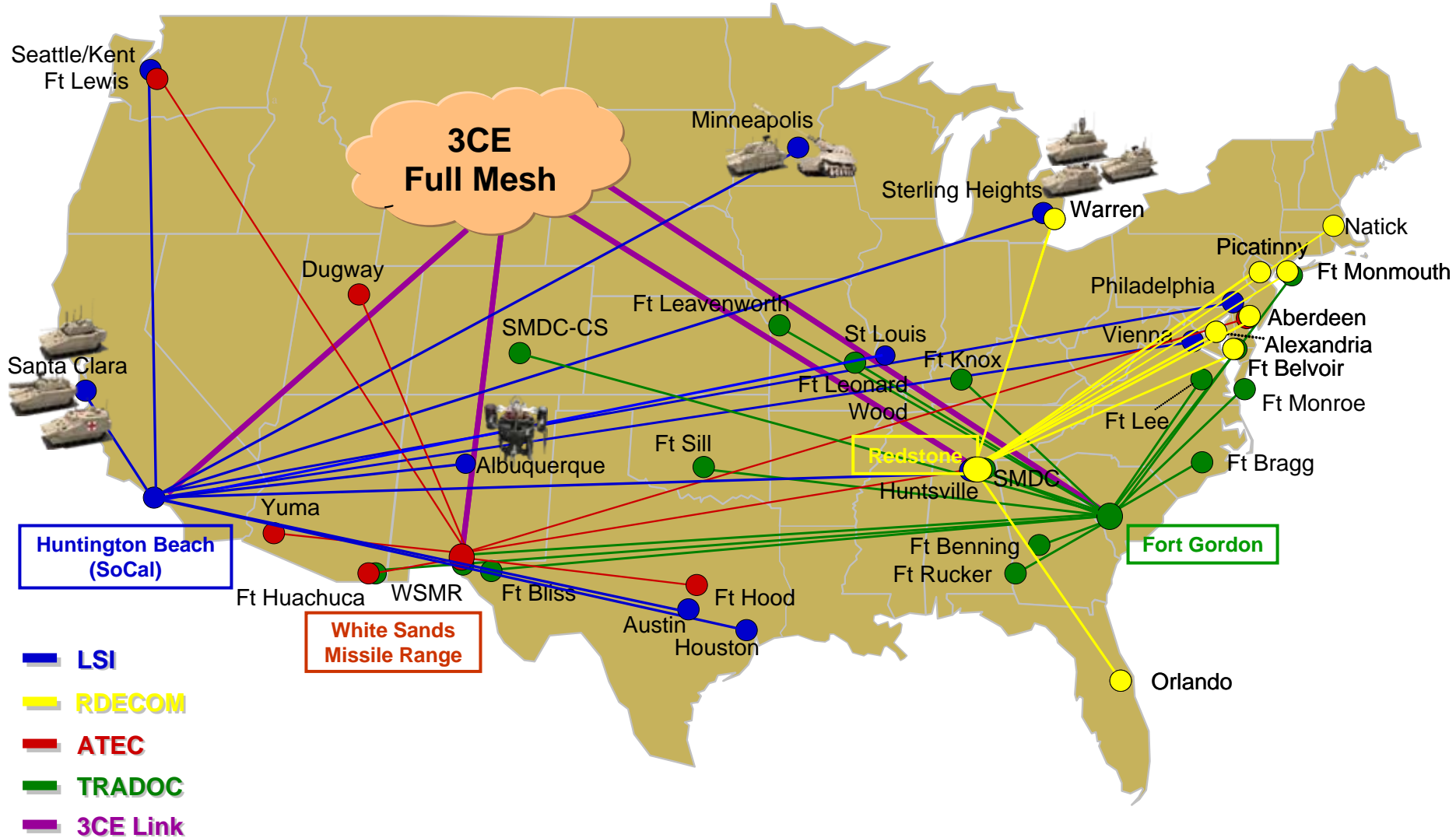
Performance to Date

- **Two Major SOSCOE builds (1.0.5.0 and 1.0.8.0) developed and delivered on time**
- **OTPs delivered 5M SLOC to LSI on 1 March 2007**
 - B1F to Spin Out Limited User Test
- **Conducted Experiment 1.1**
 - Live soldiers
 - UGS and SUGV prototype HW and SW
 - Distributed COP
- **Conducted Integrated Mission Test 0**
 - Demonstrated initial M&S capabilities
 - Integrated platform simulations, GFX models, and FCS Simulation Environment
- **Fired live rounds with Pre-production prototype Cannon using operational SW**

Cross-Command Collaboration Effort (3CE)

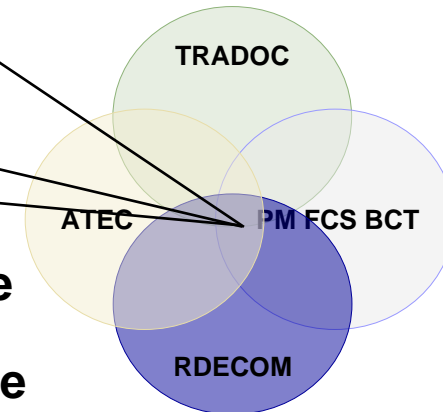
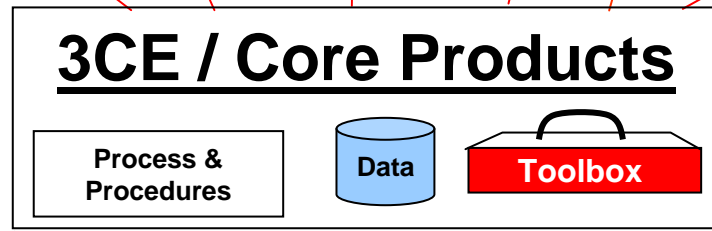
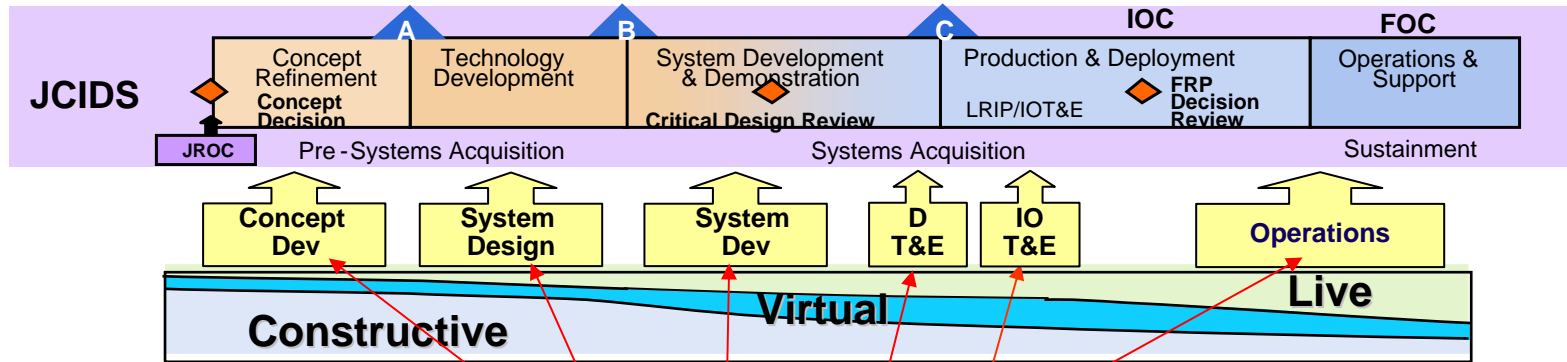
Phil Zimmerman

Distributed SoSIL



3CE Mission and Intent

Mission: Develop a cross command Army M&S and data environment for design, development, integration, and testing of capabilities, systems, and prototypes.



Intent:

Key Tasks: Identify, develop, and maintain a **core set of M&S tools, data, and business processes** that provide interoperable connectivity that links the participating organizations, to include providing a common 3CE environment and expertise for the Army to leverage.

End State: A 3CE **environment that meets the common requirements** of all three commands and Program of Record to conduct distributed DOTMLPF development.

Benefits of 3CE to...

The Army

- Provides consistent representation through common tools and data IAW established standards and best practices.
- Provides the capability to leverage a single event for multiple purposes.
- Provides and develops environment capabilities that are traceable to user needs and design requirements.
- Enhances current M&S capabilities and reuse.
- Provides a leave behind capability to support future SoS acquisition programs.

ATEC

- Provides a consistent environment for M-T-M
- Reduces preparation time for a test
- Provides reusable and consistent metrics from development to test
- Enhances training proficiency on test equipment

RDECOM

- Enables consistent data from field tests
- Reduces the number of data requests
- Enables leveraging operational capabilities for engineering and performance tests

TRADOC

- Enables VV&A to test standards for M-T-M
- Reduces time to obtain characteristic data from the program
- Leverages multiple events for training
- Provides a single environment for analysis, test, and training

Program

- Provides a single POC for GFX selection
- Leverages command events for multiple purposes
- Reduces the M&S and data coordination requirements
- Reduces funding for duplicative M&S efforts

3CE will:

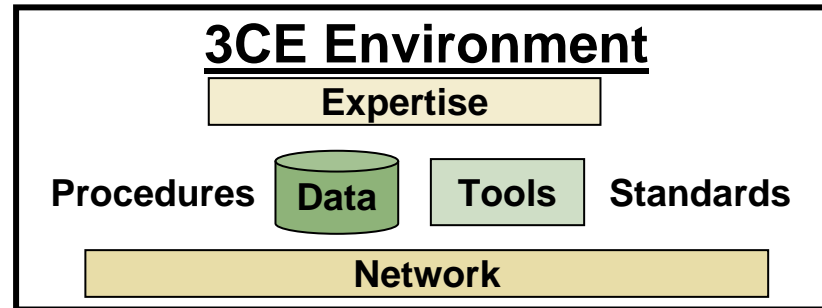
- Support FCS program acquisition decisions.
- Enable EBCT mission readiness.
- Assess current capabilities to satisfy requirements; identify potential M&S solution providers and capability gaps.
- Integrate and configuration manage capabilities that are common across commands into the Bliss-WSMR LVC environment.
- Provide a means to collaborate cross-command and cross-domain capabilities.
- Establish and share a set of standards, best practices, and expertise.
- Provide a leave-behind capability for future analytic, training, and testing support to acquisition programs.

3CE will not:

- Replace a command's unique mission roles and responsibilities.
- Replace a command's unique M&S capabilities.
- Replace a command's unique data capabilities.
- Impose 3CE capabilities on command unique missions.
- Operate, maintain, or manage a command's distributed network.

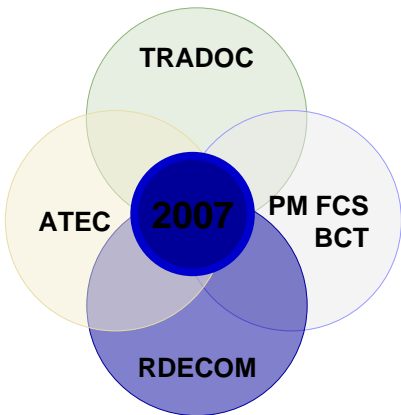
As the integrator of an environment, 3CE focuses on common and consistent capabilities to enable cross command collaboration, synergy, and reusability.

Scope of Current Effort



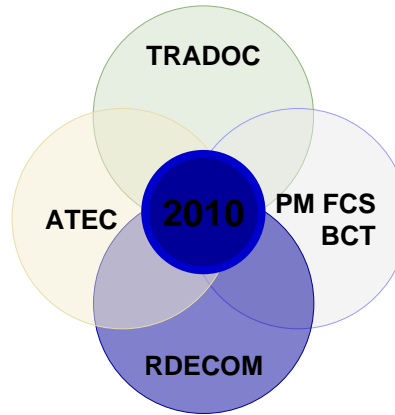
A maturing 3CE environment ... to endstate

Near-Term



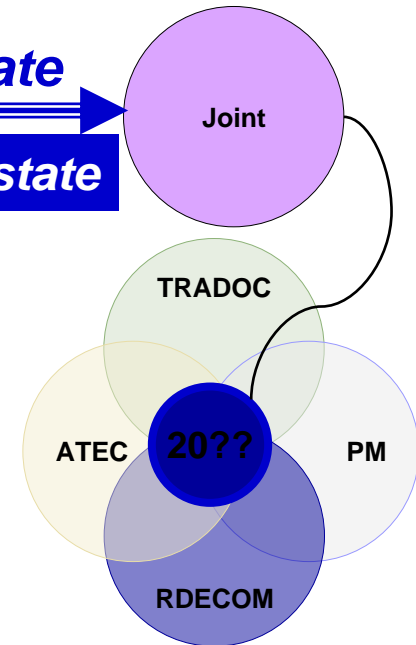
Execution Year Goal
 Demonstrate and provide an initial environment as a proof of principle for potential users.

Mid-Term



Interim Goal
 Provide an environment for users at Bliss-WSMR to support FCS Core and Spinout activities.

Endstate



End State
 An M&S and data environment for design, development, integration, and test of SoS acquisitions.

The 2010 3CE Environment

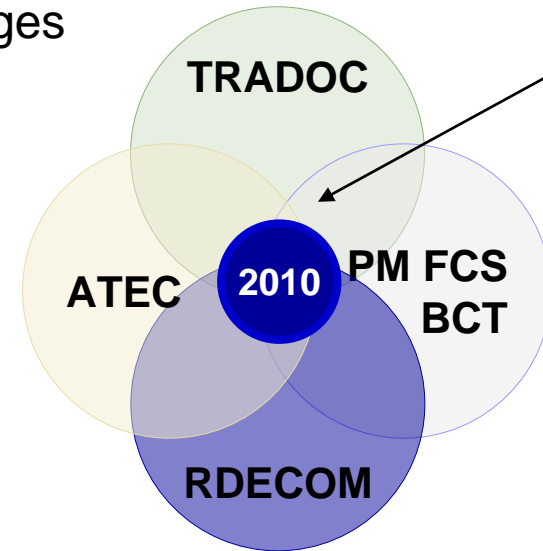
- **Environment Context**

- Support to EBCT activities at Bliss-WSMR.
- Focused on common needs and required linkages
- Established by 2010

Focus of support for the 3CE environment

- **Environment Components:**

- Network
 - Persistent
 - Secure
 - Controlled Access
 - Performance/Characteristics
- Tools
 - M&S
 - Analytic
 - Collaboration
- Data
 - Characteristics and Performance
 - Operational
 - Terrain and Weather
- Processes and standards



Activities

Users			
Analysis		Test	Training
SO2 FDTE	M-T-M	SO2 TFT	Mission
Core Program	SO3	SO2 LUT	SO1 IOT/SO2
		SO1 IOT	Core Program

As the integrator of an environment, 3CE focuses on common and consistent capabilities to enable cross command collaboration, synergy, and reusability ...

- Provides consistent representation through common tools and data IAW established standards and best practices.
- Provides the capability to leverage a single event for multiple purposes.
- Provides and develops environment capabilities that are traceable to user needs and design requirements.
- Enhances current M&S capabilities and reuse.
- Provides a leave behind capability to support future SoS acquisition programs.

By 2010, 3CE will have an instantiation of this capability to support user activities at Bliss-WSMR ...

- Provides a core federation with supporting functional, interoperability, event management, and data collection and analysis tools.
- Provides an accessible knowledge repository that provides the processes, procedures, standards, and expertise to leverage 3CE capabilities.
- Provides a persistent and secure network that enables collaboration and interoperability across the commands and the LSI.

3CE Support to FCS

- **Working group lead for 3 parts of SO1 infrastructure**
 - M&S
 - Instrumentation
 - Data collection and Analysis
- **Responsible for technical integration of SO1 infrastructure**
 - Above 3 groups + Comms, Instrumentation, Threat
- **Provide infrastructure to support LSI distributed events**
 - Conduct
 - Capabilities
 - Lessons learned
- **Provide advisory for needed M&S capabilities**
 - Single face to the customer
- **LSI participates on equal basis with other advisory council members**
- **Covers acquisition lifecycle activities**

Experiment 1.1 Objectives and Description

- **Objective – Network and Spin Out 1 risk reduction and early hands-on feedback from Soldiers**
 - Engineering (material) risk reduction
 - Early input into Doctrine, Organization and Training

- **5 Key Objective Areas**
 - Network communications
 - Distributed fusion management
 - FCS interoperability
 - Information assurance
 - Progress and maturity of selected technologies



Phase 1 Engineering Lab Experiment	Phase 2 Engineering Field Experiment WSMR, NM / Ft Bliss, TX	Phase 3 Tactical Field Demo WSMR, NM / Ft Bliss TX
C4ISR Lab - Huntington Beach, CA <ul style="list-style-type: none"> • Hardware/Software Integration • Systems Interoperability • Mission Thread Checkout • Interoperability Sub-experiments SE2L – Ft Monmouth, NJ <ul style="list-style-type: none"> • PKI/CDG/IDS Sub-Experiments SoSIL - Huntington Beach, CA <ul style="list-style-type: none"> • DFM Sub-Experiments 	<ul style="list-style-type: none"> • Integration (RF and range infrastructure) • Dry Runs • Four Sub-experiments <ol style="list-style-type: none"> 1. Radios and QOS, 2. DFM 3. Interop, 4. Progress & Maturity <p style="text-align: center;">13 Soldier Observers</p>	Phase 3A <ul style="list-style-type: none"> • Soldier Orientation and Training • Soldier Prep/Rehearsals • INF PLT Collective Training Sim & Live • Live Task Loading Sub-Experiment Phase 3B <ul style="list-style-type: none"> • VIPs onsite <p style="text-align: center;">36 Soldier Participants</p>
<p style="text-align: center;"><i>Jul – Oct 06</i></p>	<p style="text-align: center;"><i>Sep – mid Dec 06</i></p>	<p style="text-align: center;"><i>Jan – early Feb 07</i></p>

Multi-purpose/multi-venue – technical, doctrinal and training impact

Experiment 1.1

Apache

Threat

Class I UAV Surrogate

U-UGS

T-UGS

SUGV

IMS

NLOS-LS (SIM)

WGV Surrogate

U-UGS

HBCT Surrogate

Current Force FBCB2

VRC-99

- Red & Blue Locations
- UAV Video
- Apache Display Image

- UHF
- L-Band

- UAV Video
- Vehicle Control

- Status
- Detection Alerts
- UGS Images

SLICE

- Detection Alerts

SLICE

SLICE

- Red & Blue Locations
- Voice

SLICE

- Status
- Detection Alerts
- UGS Images

SLICE

- Red & Blue Locations

SLICE

- Red & Blue Locations

SLICE

- Red & Blue Locations

- Red & Blue Locations

EPLRS

DCGS-A Emulator

FEC

SINGARS

NLOS-LS Control Cell

NLOS-LS

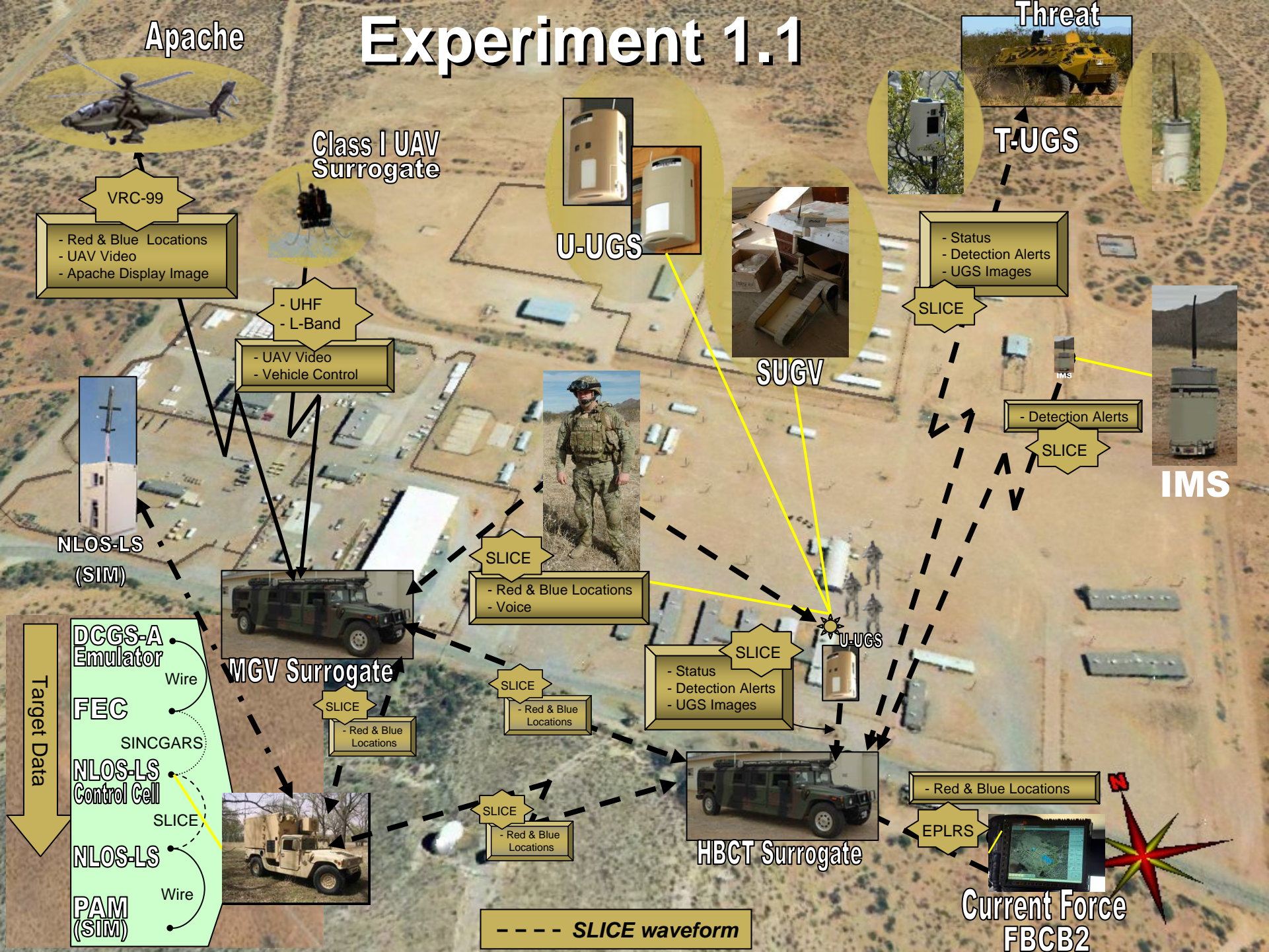
PAM (SIM)

Wire

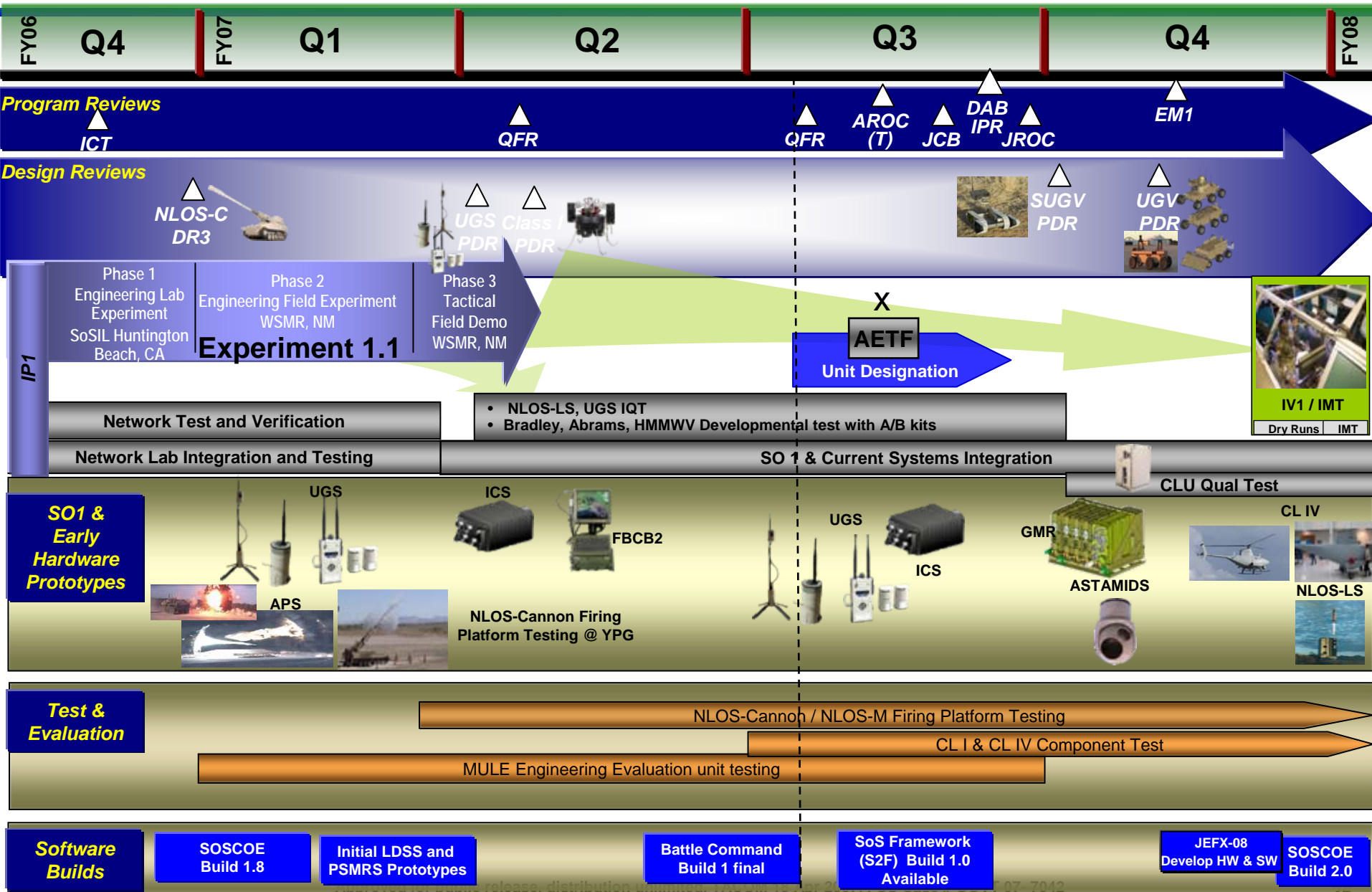
Wire

Target Data

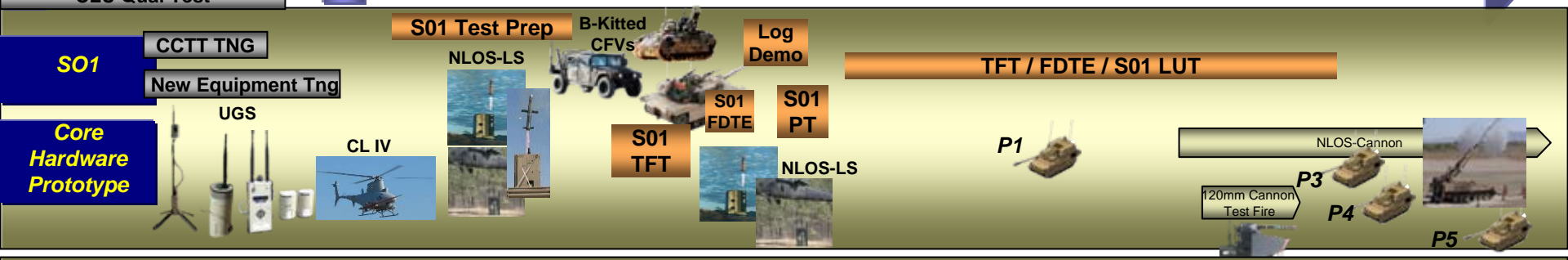
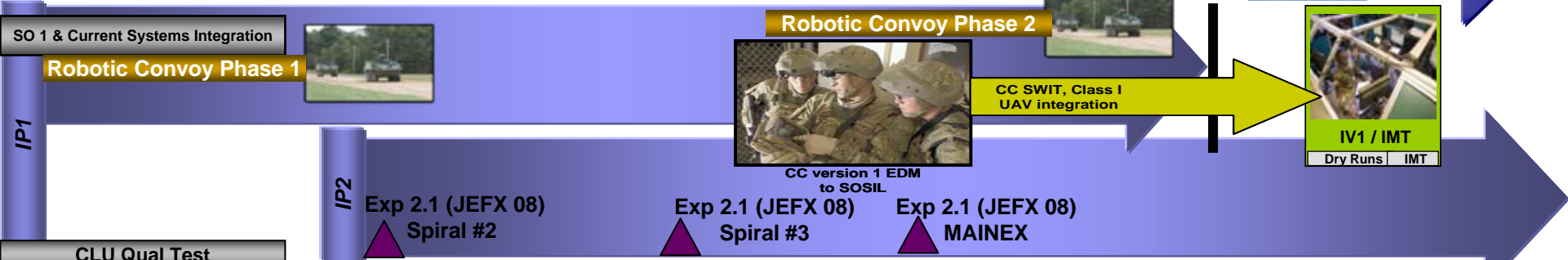
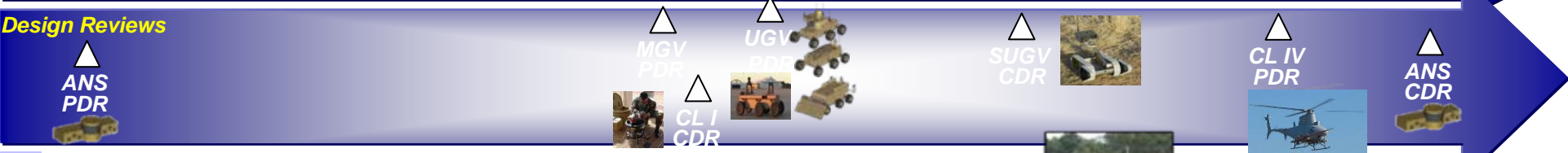
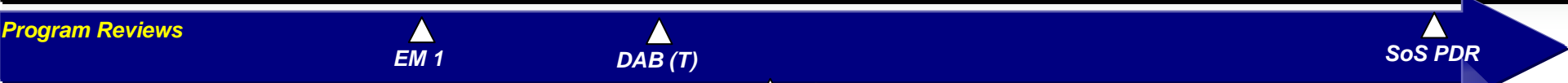
----- SLICE waveform



FY07 Objectives



FY08 Objectives



Questions