

In the intercept between
Humanitarian Space and Battle Space:
**Do we have right players in the
right slots?**

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Stability, Security, Transition and Reconstruction
Operations

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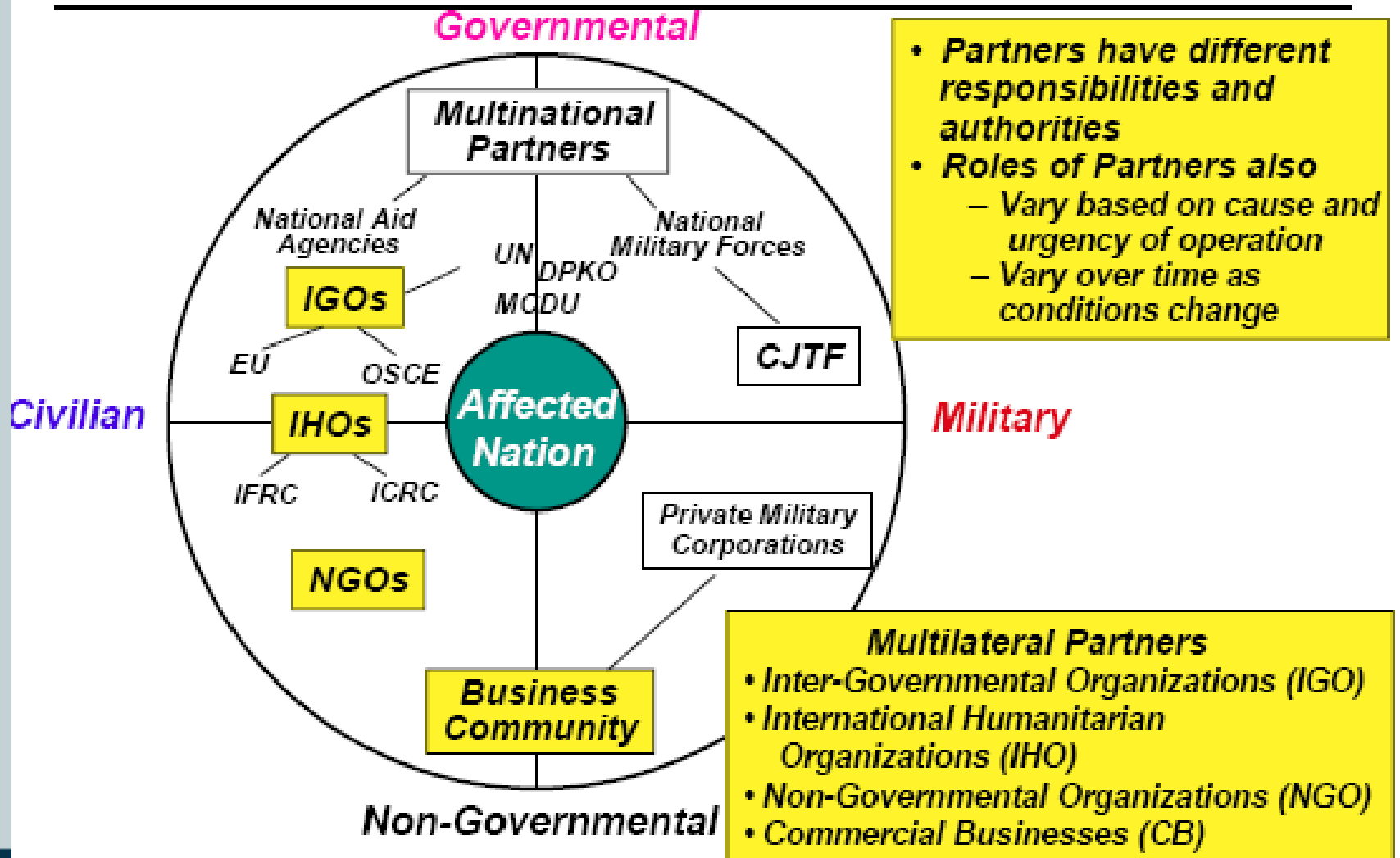
Battle Space

Stabilization
Challenge:

**The capacity to deliver results
in non-permissive settings**

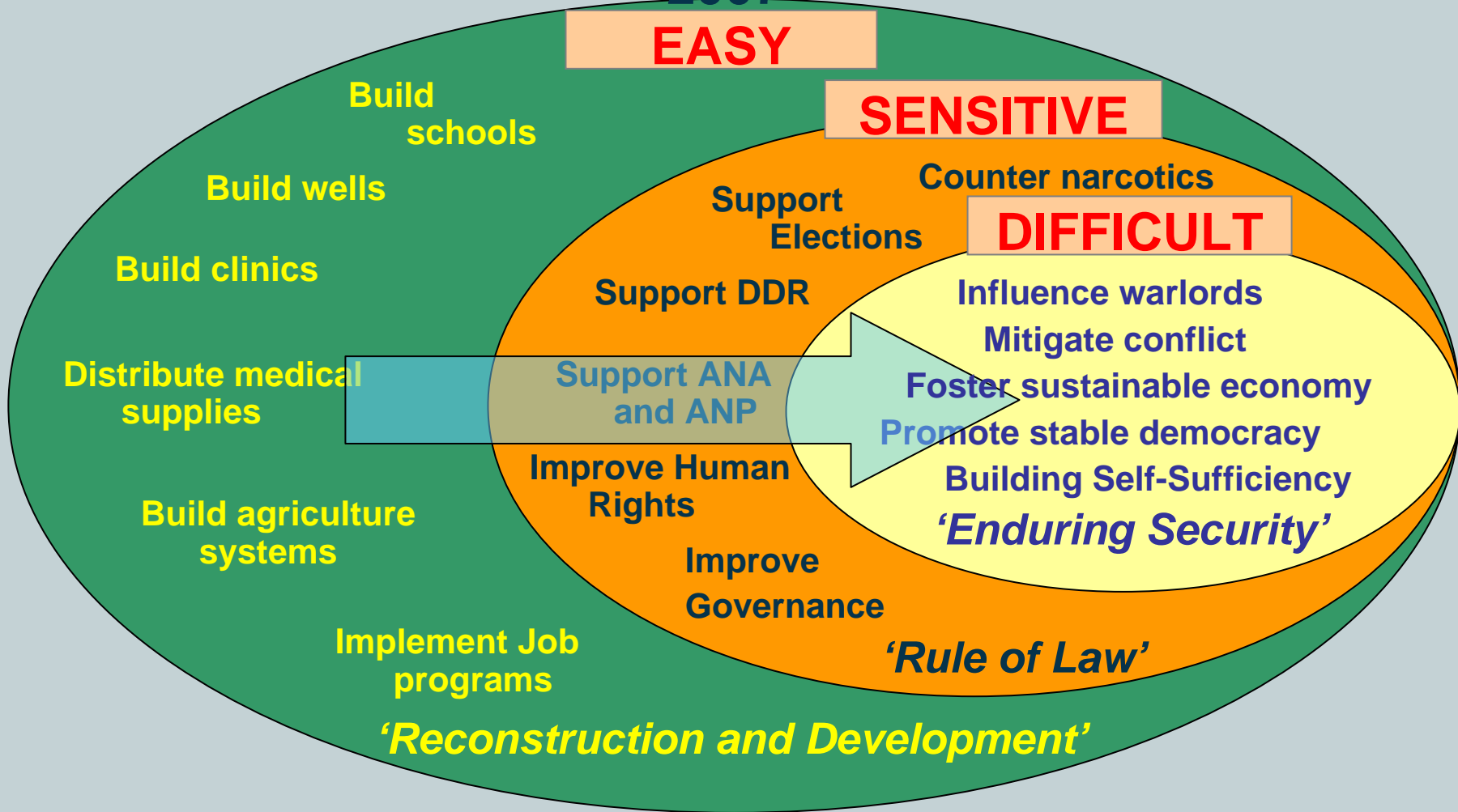
**Humanitarian
Space**

The Space in the Humanitarian/Battle intercept can grow quite crowded



Who can do what?

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This is one way.....
But not the most efficient

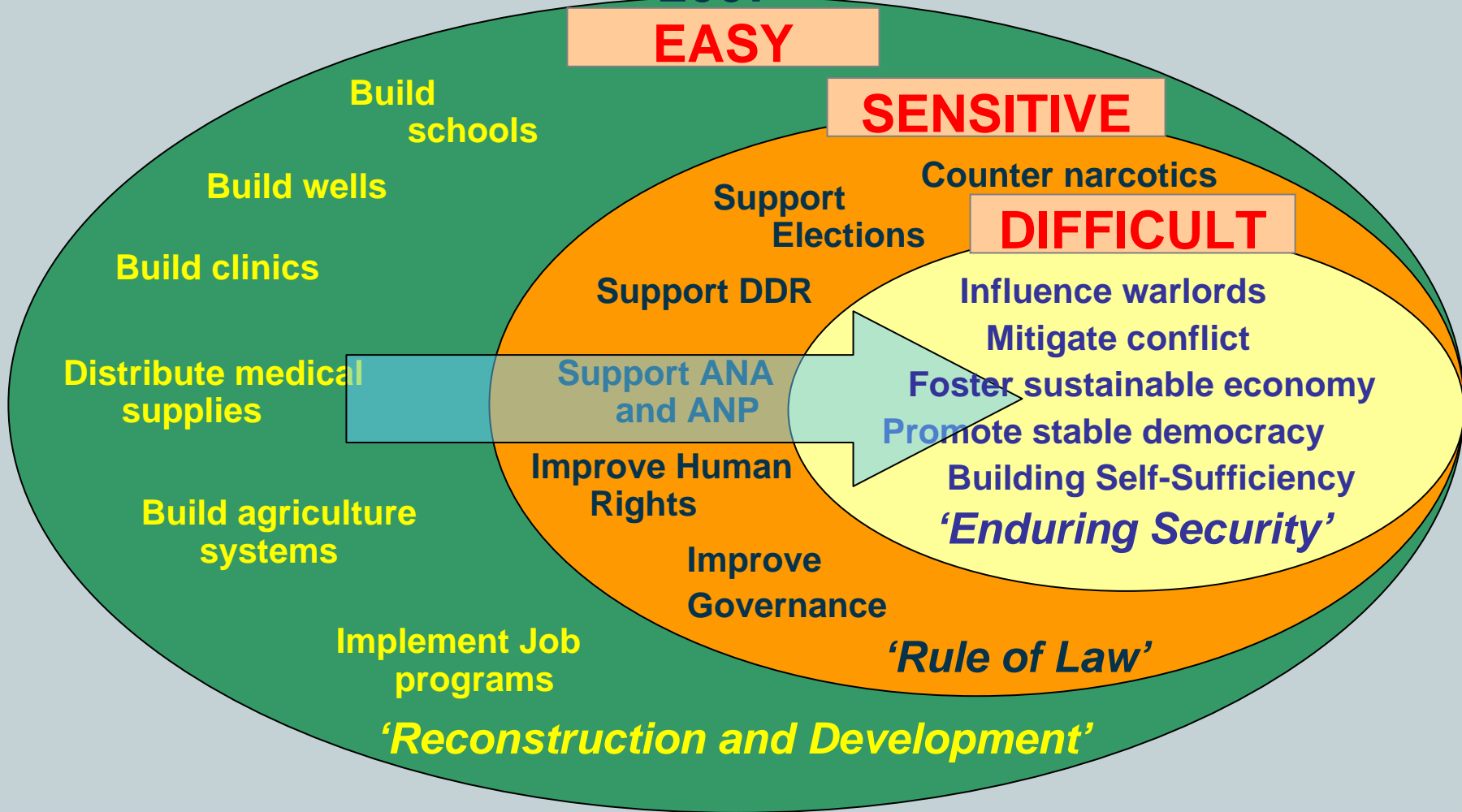


This approach feels good.... but is neither scalable or sustainable

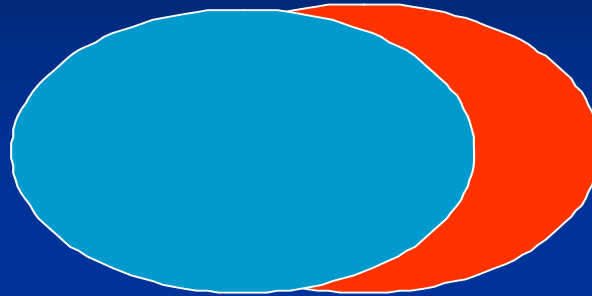


Who can respond to which challenges?

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2. Battlespace or Humanitarian Space?



- Civil and military endstates are not the same.
- Military actions are driven by political objectives.
- Humanitarian actions are - or should be - driven by concern for the civil population.
- When **human rights** is a key political objective, potential for cooperation is highest.
- *If the population is or becomes a military target, cooperation is very difficult for humanitarian actors.*

Civil Military Coordination: the conventional paradigm

Dimensions of CIMIC

		Civilian	
Military	Domestic	Domestic Internal Civil-Military Relations	International Traditional Focus of Humanitarian Actors
	International	Traditional Focus of Military CIMIC	International Civil-Military Relations “UN-CMCoord”

Some of the limits to CIMIC

CIMIC works best when:

- Security exists.
- Civil authority predominates.
- International legitimacy is apparent and unambiguous. (Non-belligerent occupation.)
- The host-population is supportive.

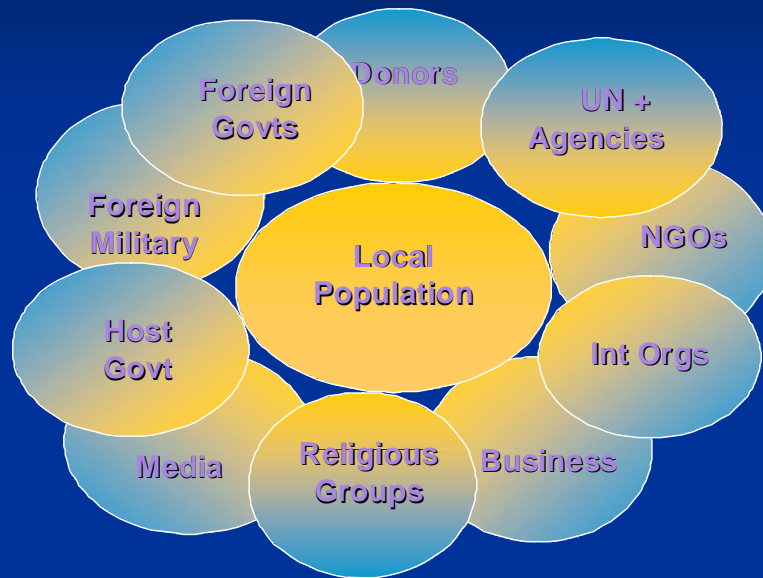
But such situations are rare!

Can militaries work with NGOs?

- Yes and No. It Depends.
- NGO principles – *humanity, neutrality, impartiality* – are sacrosanct.
- NGOs wary of “belligerent donors”.
- NGOs must abide by their Codes of Conduct and will be held accountable.
- NGOs are accountable to their beneficiaries, donors and Boards.
- NGOs prefer the military to provide humanitarian assistance only in exceptional circumstances – avoid dependencies.

It would be nice to be able to
give them all direct
orders

CIMIC Actors



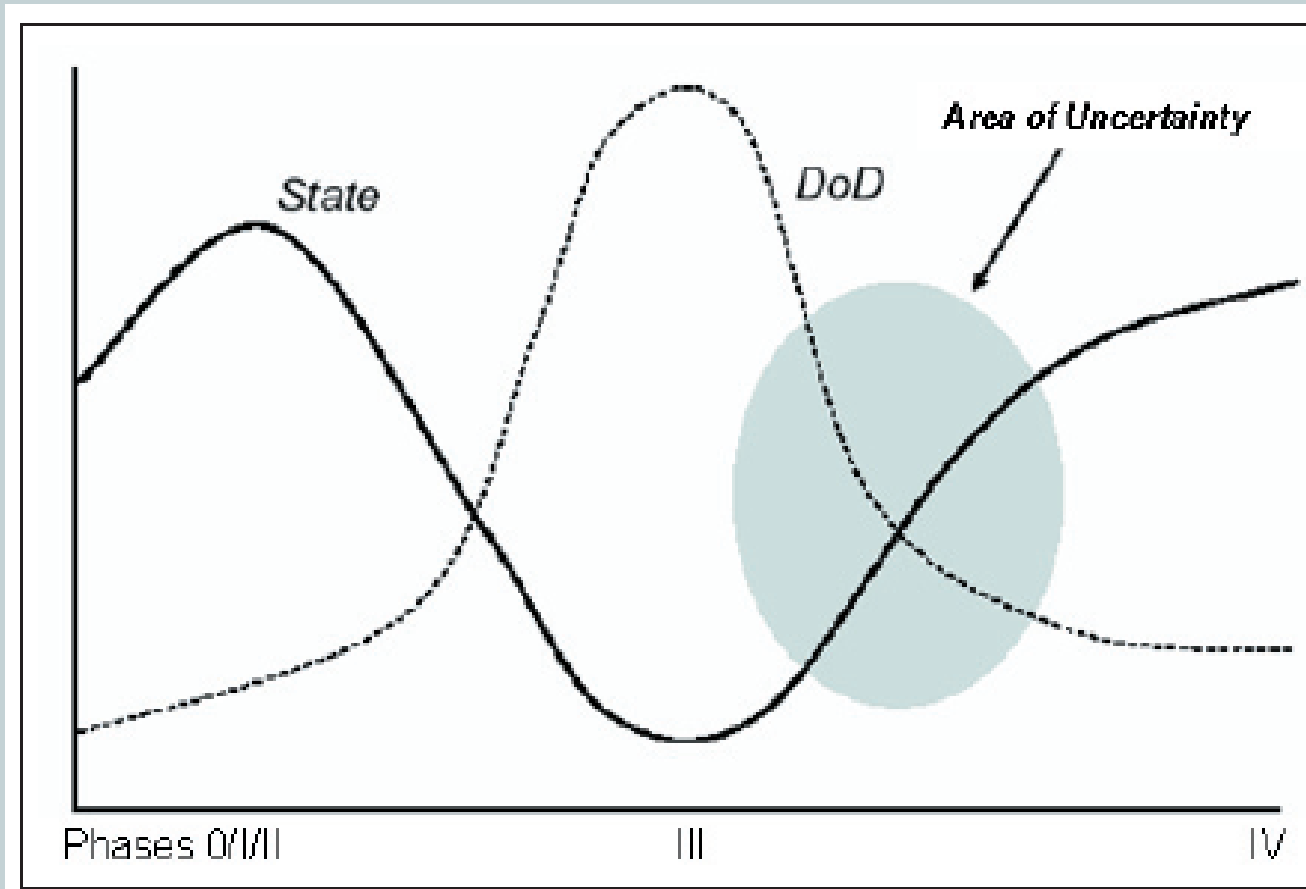
*Therefore...
...the military cannot
work in isolation!*

Competing Interests!

Cooperation or Chaos?

SSTR: Who is in Charge? When?

Bureaucratic uncertainty: part of Stabilization



TAKE-AWAY FROM THIS SESSION:

FOR-PROFIT FIRMS WITH THESE SKILLS NEED TO BE BUILT INTO DOCTRINE, TRAINING, PLANNING AND FINANCE FOR SSTR

- **Local/Municipal Governance**
- **Agriculture & rural employment**
- **Elections**
- **Education**
- **Public Health**
- **And more**

THANK YOU!

Professor John Stuart Blackton

