



Systems and Software Engineering Overview

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SE Challenges ...circa 2003

- Lack of Uniform SE Understanding at Department level
 - Policy, implementation, incentives, product/process balance, life-cycle focus
- Lack of Uniform Understanding of SE in the Community-at-Large
 - Scope of SE, understanding of how to implement SE, what makes a good systems engineer, alignment of management and SE processes, multiple standards and models, alignment of practitioner communities
- Increasing system complexity
 - Integrated systems ... higher levels of integration
- SE Resources – “We have a pipeline problem”

Our Challenge: Execute the “Big Picture”



DoD Systems Engineering Response

➤ USD(AT&L) Imperatives

- Provide a context for decisions on individual programs
- Achieve credibility and effectiveness in acquisition and logistics support processes
- Help drive good SE practices back in how we do business

➤ Organizational response: new SE organization

- Institutionalize SE across the Department
- Set implementation policy, capture best practices, standards for Education and Training
- Emphasis on system assessment and support



What We Have Done To Revitalize Systems Engineering 2003 - Today

- Issued DoD-wide SE policy – focused effort on up front, sound technical planning; issued safety policy
- Issued guidance on Systems Engineering, test and evaluation (T&E), software, and safety
- Worked with Defense Acquisition University to revise Systems Engineering curricula -- currently revising T&E and enabling career fields curricula *and Software*
- Established Systems Engineering Forum—senior-level focus within DoD
- Integrated development testing, software/system assurance, system of systems, and open systems into revitalization efforts
- Instituting a renewed emphasis on modeling and simulation
- Leveraging closer working relationships with industry and academia
- Instituting system-level assessments in support of OSD major acquisition program oversight role



System Engineering Revitalization Effort

* New/Updated Courses

Career Field Training

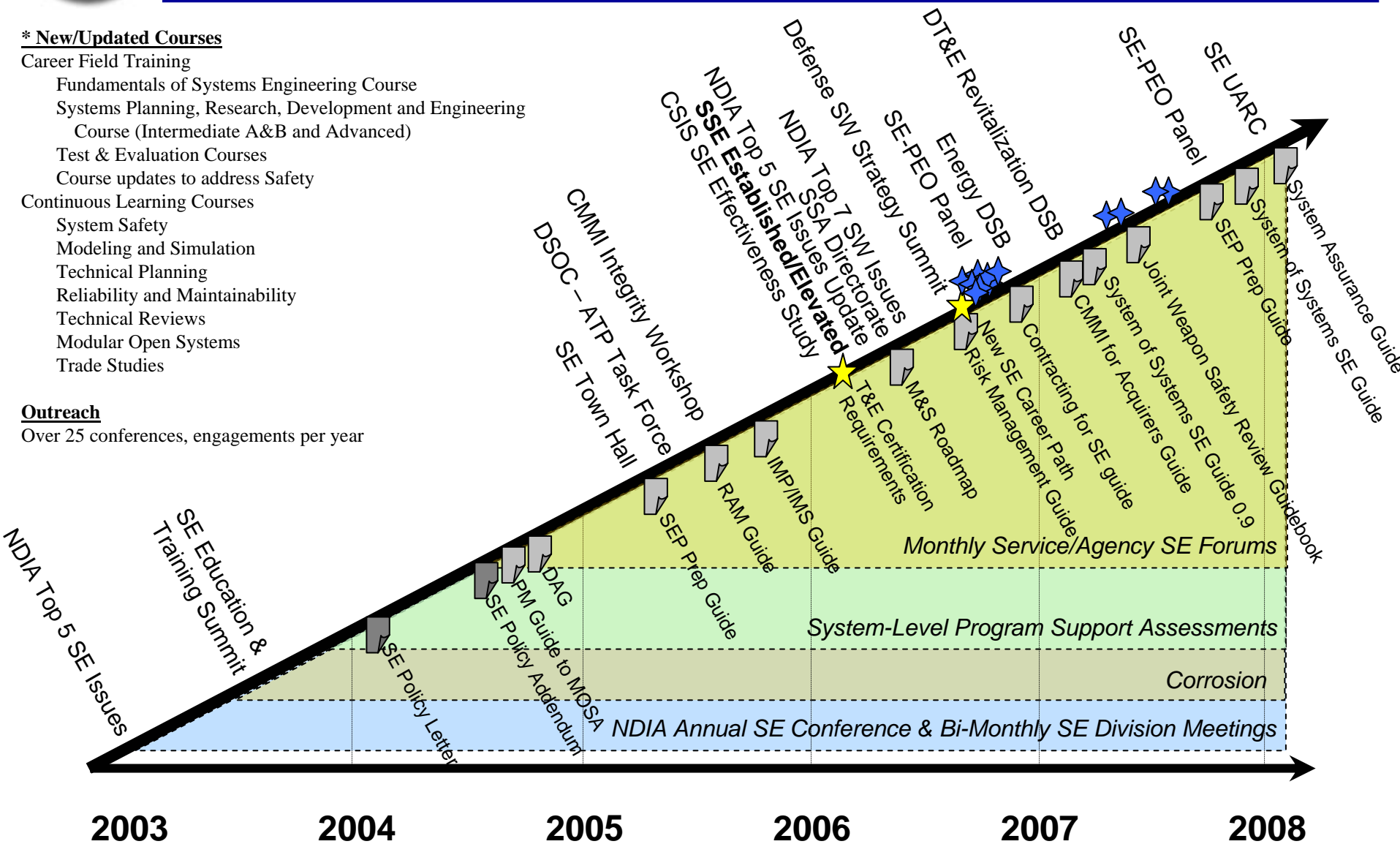
- Fundamentals of Systems Engineering Course
- Systems Planning, Research, Development and Engineering Course (Intermediate A&B and Advanced)
- Test & Evaluation Courses
- Course updates to address Safety

Continuous Learning Courses

- System Safety
- Modeling and Simulation
- Technical Planning
- Reliability and Maintainability
- Technical Reviews
- Modular Open Systems
- Trade Studies

Outreach

Over 25 conferences, engagements per year





Current State of DoD Systems Engineering

- We have revitalized Systems Engineering Policy, Guidance, Education and Training...
- We have driven good systems engineering practices back into the way the acquisition community does business, and have had a positive impact on programs...
- We have expanded the boundaries to include increasingly important enablers for sound SE application...
- We have a rigorous process to capture what went wrong...
- **...but failed to change**, root cause behavior that leads to programs that do not meet cost, schedule, and performance expectations...adequate maturity at program initiation

Much Accomplished – Much to Do!