Stakeholders Conference

January 14-17, 2008

S&T Portfolio Director's Panel

Mr. Robert Hooks, Director of Transition

Dr. Roger D. McGinnis, Sr., Director of Innovation/HSARPA

Dr. Starnes Walker, Director of Research

From Science and Technology... Security and Trust





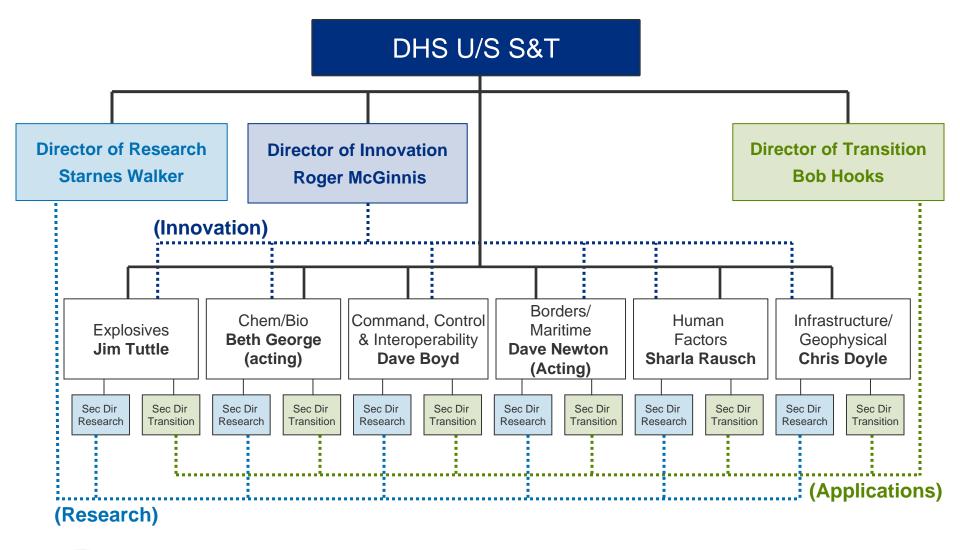








S&T Organization





DHS S&T Investment Portfolio

Balance of Risk, Cost, Impact, and Time to Delivery

Product Transition (0-3 yrs)

- Focused on delivering near-term products/enhancements to acquisition
- Customer IPT controlled
- Cost, schedule, capability metrics

Basic Research (>8 yrs)

- Enables future paradigm changes
- University fundamental research
- Gov't lab discovery and invention

Innovative Capabilities (2-5 yrs)

- High-risk/High payoff
- "Game changer/Leap ahead"
- Prototype, Test and Deploy
- HSARPA

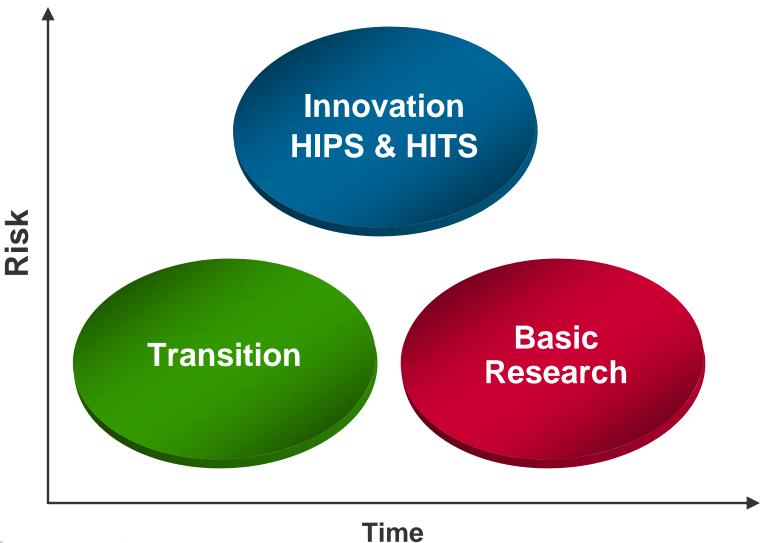
Other Spending (0-8+ yrs)

- DHS Laboratory Operations
- Test & Evaluation and Standards
- Management and Admin

Customer Focused, Output Oriented



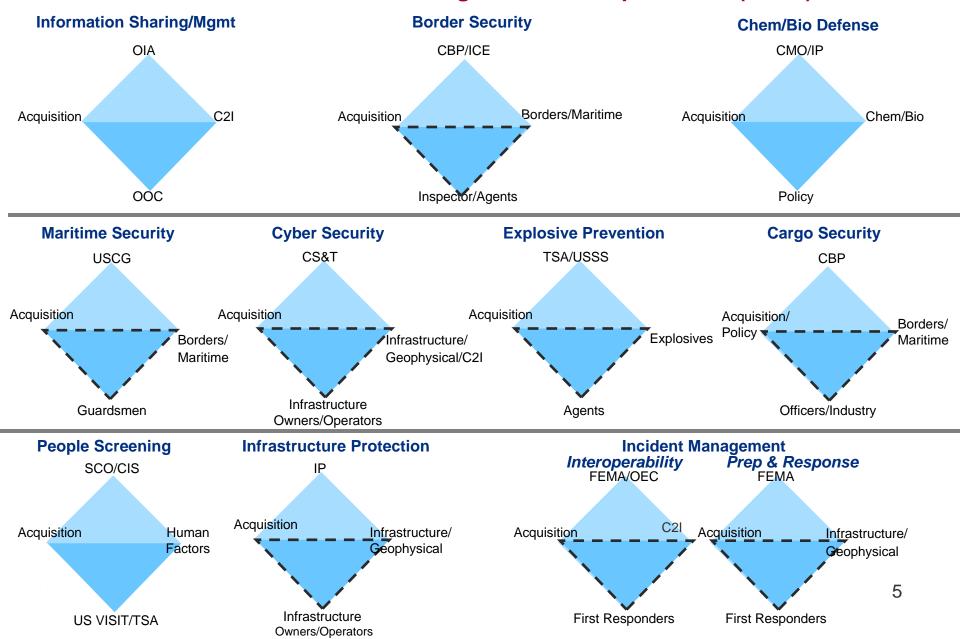
Complimentary Research Objectives





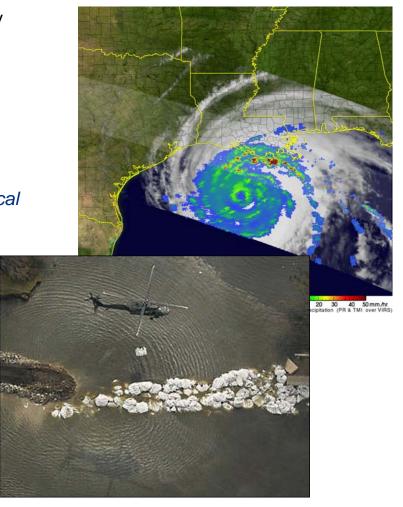
DHS Requirements/Capability Capstone IPTs

DHS S&T Product – "Enabling Homeland Capabilities" (EHCs)

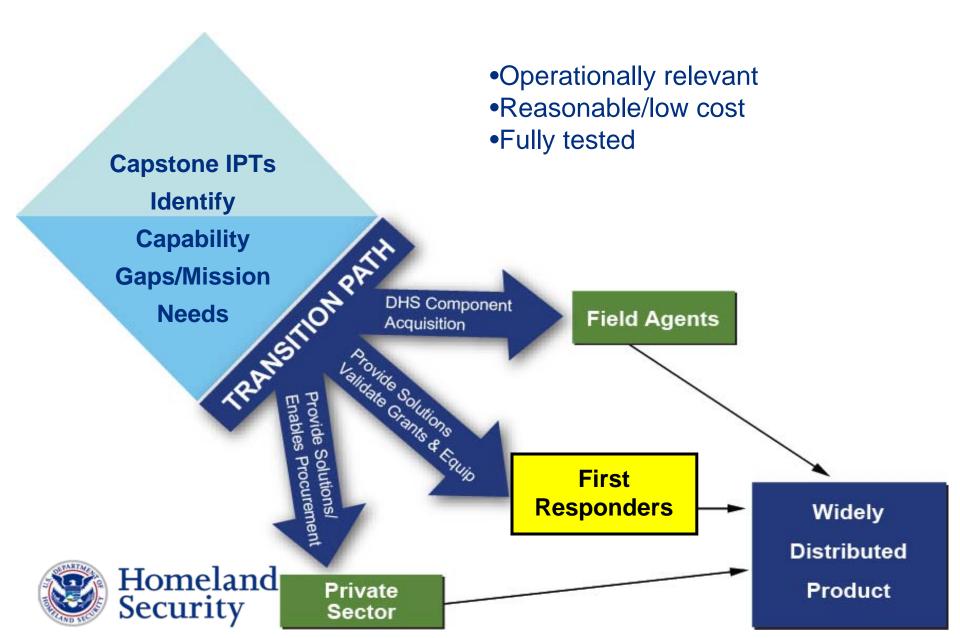


Incident Management: Representative Technology Needs

- Integrated Modeling, Mapping and Simulation capability (IP/Geophysical Division)
- Personnel Monitoring (Emergency Responder Locator System) capability (IP/Geophysical Division)
- Personnel Monitoring (Physiological Monitoring of Firefighters) capability (IP/Geophysical Division)
- Incident Management Enterprise System (IP/Geophysical Division)
- Logistics management tool (IP/Geophysical Division)



Transition Approaches to Meet End-User Needs



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"A new scientific truth does not triumph by convincing its opponents and making them see the light, but rather because its opponents die and a new generation grows up that is familiar with it."

- Max Planck



HIPS and HITS

Homeland Innovative Prototypical Solutions (HIPS), which are designed to deliver prototype-level demonstrations of game-changing technologies in two to five years. These projects are moderate to high risk, with high payoff

<u>High Impact Technology Solutions (HITS)</u>, which are designed to provide <u>proof-of-concept</u> answers within one to three years that could result in high-payoff technology breakthroughs. These projects have considerable risk of failure, however they also offer the potential for significant gains in capability



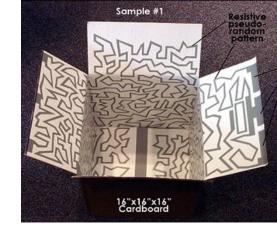
Multi-Sensor Hostile Intent Behavior Detection systems to increase the reliability of individuals recommended for secondary screening without violating privacy?





DHS SBIR Program

- Increases participation of innovative and creative small businesses in Federal research and development programs
- Challenges small businesses to bring innovative homeland security solutions to reality
- Focuses on near-term commercialization and delivery of operational prototypes
- Over 324 contracts awarded





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Why DHS S&T Basic Research?

- Develop fundamental scientific understanding or phenomenology
- Respond to future threats where current or near term technical solutions are not available.
- Quickly tap into areas of basic research that could be exploited for homeland security solutions.
- Cost Avoidance



DHS S&T Director of Research Responsibilities

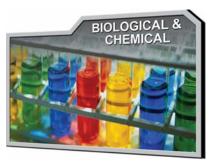
- Planning, programming, budgeting, and oversight of the DHS S&T Basic Research Program
- Encourage multi-disciplinary, cross cutting initiatives between laboratories / universities / industry
- Establishes Basic Research Program metrics / assesses program performance
- Oversees programs and operation of the University Centers of Excellence,
 Scholars and Fellowship programs, and DHS S&T In House labs
- Provides guidance for DHS S&T initiatives at Historically Black Colleges / Universities / Minority Institutions / Tribal Colleges
- Advises the DHS S&T Under Secretary on Science and Technology programs and issues



Basic Research Portfolio

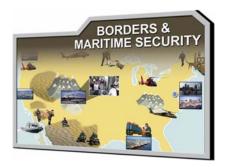
Discovery and Invention to Enable Future Capabilities



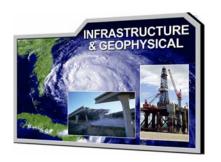




- Brings the capabilities, talent and resources of the Homeland Security Centers of Excellence, DOE National Laboratories and DHS Labs to bear to address the long-term R&D needs for DHS in sciences of enduring relevance
- This type of focused, protracted research investment has potential to lead to paradigm shifts in the nation's homeland security capabilities









Managed Technology Progression

Basic Research

Applied Research

Advanced Technology

Director of Research

Director of Innovation

Director of Transition

Exploration of Fundamental Concepts (Enablers)

Demonstration & Delivery (Outputs)

DHS Unique/Essential

- Address primary DHS interest areas in S&T
- Opportunity-based investment
- High impacts/surprises
- Develop/maintain core Homeland Security S&T competencies

Homeland Security

Support to Acquisition (EHCs)

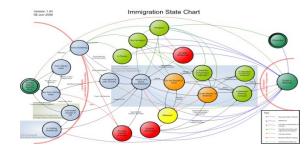
- Program of Record Improvements
- Heavily requirements-based
- Generally evolutionary Deliverable product to customer

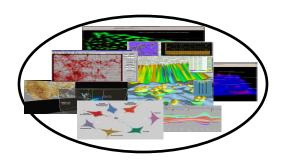
Leap-ahead First Responder Capability

- Concept & need driven
- Transformational
- DHS Leadership priorities

Examples of Basic Research Activities

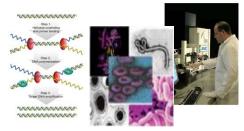
- Modeling & Simulation tools to capture complex relationships between immigration and border security for strategic planning
- Assays methods for next-generation biothreat detectors





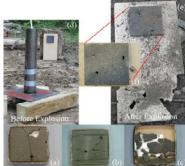


- Studies of radicalization development within individuals, groups, societies; roles of governments, civic organizations, and communities
- Carbon Materials for Blast Mitigation and Explosive Device Containment



- Information analysis and visualization tools for threat vulnerability, assessment, and response
- Fundamentals of deposition, removal and transport of explosive particles







New Initiative - Domestic CIED

- Standoff detection on persons
- System solution for detection in baggage
- Identify individuals with hostile intent
- Homemade or novel explosives
- Novel explosives characterization
- Detect VBIED / large threat mass











- Operational Protocols for training, techniques & tactics
- Blast mitigation in the transit environment
- Response: Assessment / Render Safe / Neutralize explosive threats
- Mitigation of standoff ballistic & guided projectiles in the transportation environment
- Canine explosive detection optimization

Exploring New Methods to Train Canines

Thrust – To provide a deeper understanding of the potential contributions that trained canines can contribute in support of those on the front lines of homeland security.

- Researching technologies and methods aimed at improving the performance of working dogs, increasing their results/yields, and extending their working life
- Currently being investigated by DHS S&T and our partners:
 - Best Practices for breeding and training programs
 - Genetic markers for identifying most successful breeds
 - Enhancing accuracy of canine behavioral filters to guide their placement in areas that are best suited to their traits.













www.hsarpabaa.com/

For information on S&T Broad Agency Announcements

www.FedBizOpps.gov

Federal Business Opportunities





Homeland Security