



“Synchronizing Global Logistics: Partners, Performance, and People.”

Haifa; A Study in People, Partners and their Performance

**Presented by
Major General Mike Sumrall**

14:50:16
17. 7.2006

Agenda



- **Scene Setter**
- **People and Leadership - The Attacks Begin**
- **Partners - Local Authorities/First Responders**
- **Performance – A Community Coming Together**
- **Lessons Learned**

Arial View of Haifa



North



Mediterranean Sea

Port of Haifa



PROTECTED
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Haifa, Israel



- Third largest city in Israel
- Population 267K
- Major tourist destination
- Two international universities
- Major Industrial area and oil refinery



Port of Haifa



Present Port Area	1 Passenger Dock	11 "Carmel" Quay Development - Stage B (in Planning)
Carmel Quay - Stage A	2 Ro/Ro Berths	12 General Cargo & Bulk Quay
Carmel Quay - Stage B	3 Western Container Terminal	13 Ro/Ro Berth
Carmel Quay - Stage C	4 Grain Silo	14 Fishing & Yacht Anchorage
Carmel Quay - Stage D	5 Passenger Terminal	15 Back Area Container Storage Yard
Fishing & Yacht Anchorage	6 General Cargo Quays	16 Container & General Cargo Quay
	7 Oil Quay	17 Chemical Terminal
	8 Eastern Container Terminal	18 Haifa East C (in Planning)
	9 "Carmel" Container Quay (in construction)	19 Haifa East D (in Planning)
		20 Future airport



Port of Haifa



The Attacks Begin – July 2006



Leadership; Strength and Character

- During the first days of the war, Haifa sustained most of the rocket attacks, making the strategic threat real, and completely paralyzing daily life & ensuring the support of basic needs.
- Transportation systems paralyzed
- Grocery stores, public institutions, educational systems, clinics, pharmacies, etc. were shut down.



Haifa Mayor
Yona Yahav



The Tools of War



Local Government; Strength of Leadership and Character



Urban Destruction



Local Government; Strength of Leadership and Character



Local Government Reacts



Local Government; Strength of Leadership and Character



- Mayor takes control
- Local response, direction, and coordination
- Call center directs the local logistics response
- Local/first responders take the lead
- Federal assistance not required



A Community Comes Together



Community; Strength of Leadership and Character



- Shelters
- Community accountability
- Digging out
- Municipal Records – Water Bills
- A return to normalcy



A Community Comes Together



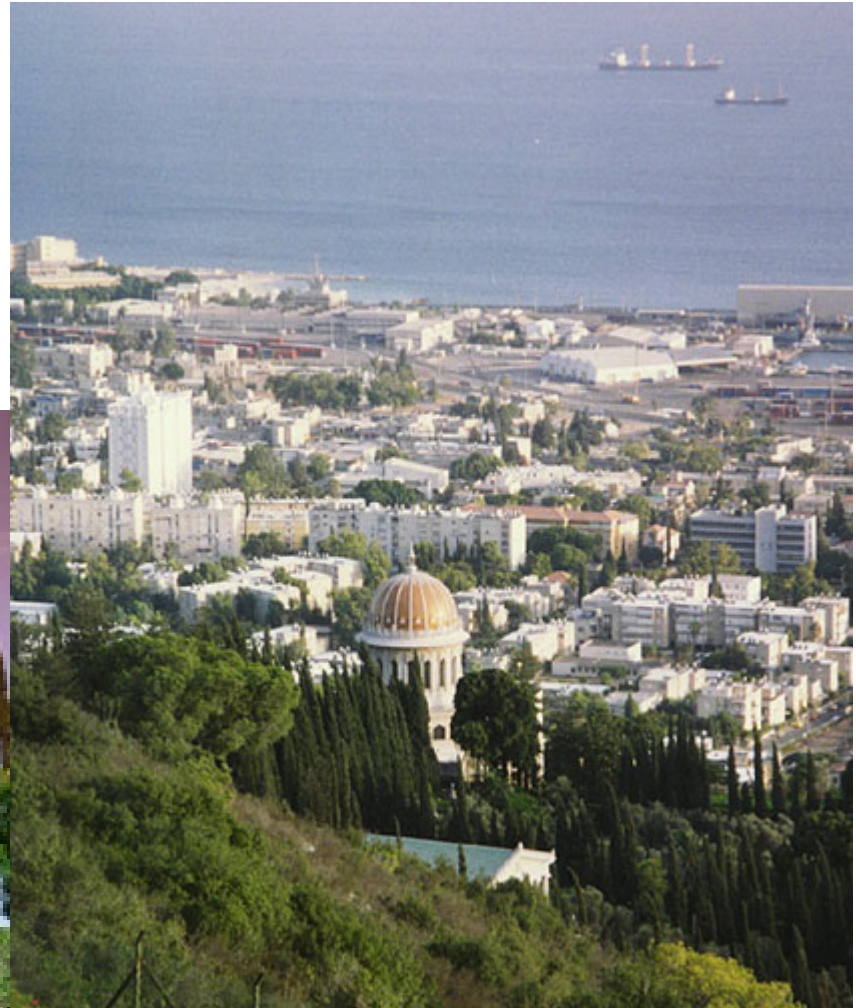
Aftermath



Lesson's Learned



- **Leadership – People**
- **Local Authorities - Partners**
- **Communities – Performance**
- **Disaster Response Logistics**
- **Ingenuity – use what you have**



National Guard Operations

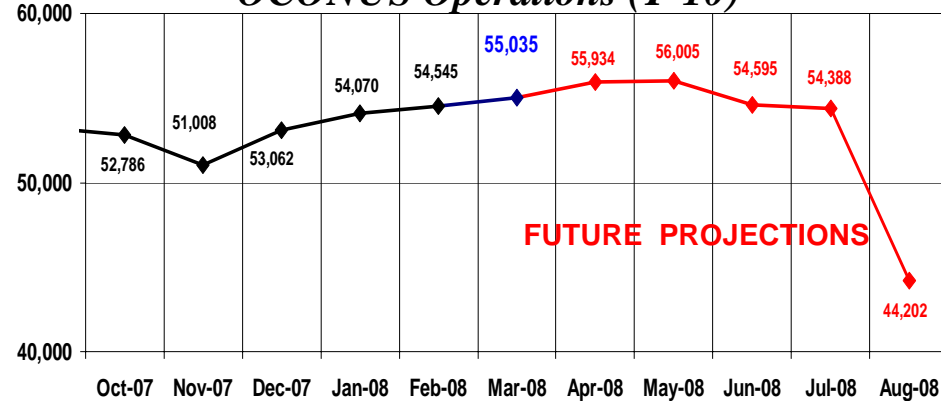


Domestic Operations

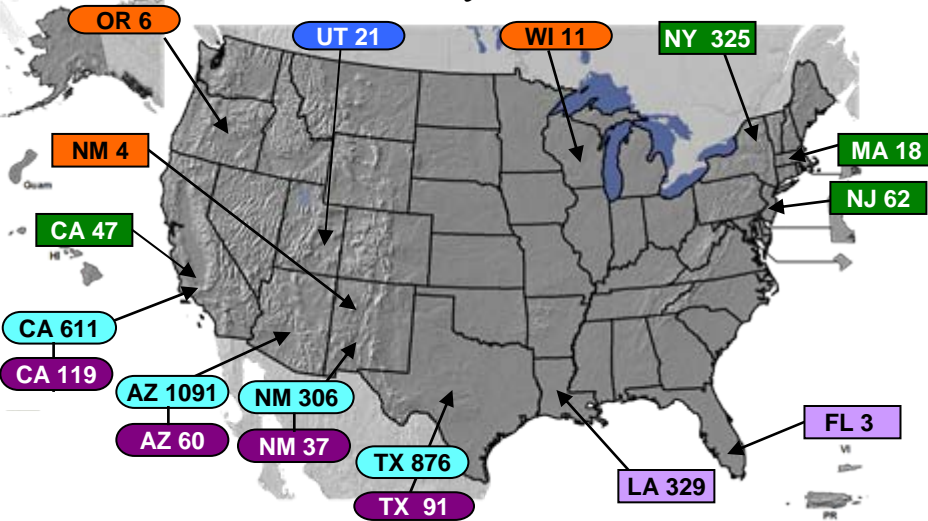
CONUS MISSIONS	ARNG	ANG	TOTAL
DOMESTIC OPS (SAD)	719	69	788
OPERATION JUMP START (T-32)	2,334	550	2,884
COUNTER DRUG (T-32)	1,987	657	2,644
*AIR SOVEREIGNTY (T-32)	0	1,522	1,522
(T-32) MISSIONS	33	5	38
TOTALS	5,073	2,803	7,876

* ANG ASA & AIR DEFENSE PERSONNEL

OCONUS Operations (T-10)



State Active Duty / T-32 Breakdown



MAP ROLL-UP TOTALS

LEGEND	
Crisis Response	Key Asset Protect
POTUS/VPOTUS	Law Enforcement Spt
Counter Drug	Hurricane Support
CST Response	Border Security

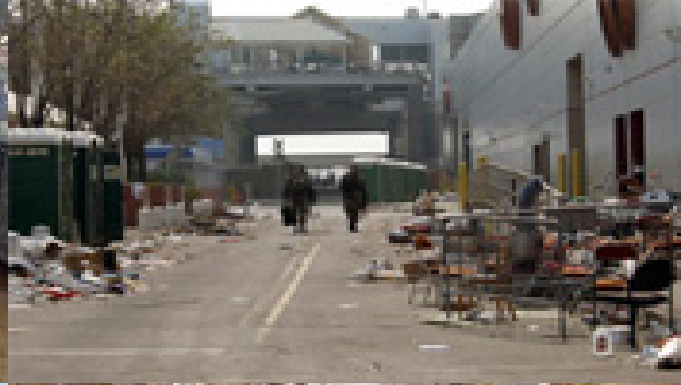
US 3,229 - T-32

US 788 - SAD

Mission Breakdown

STATES	#	MISSION	DATES
AZ, CA, NM, TX	2,884	OPERATION JUMP START	1 JUN 06 - 15 JUL 08
54 States/ Territories	2,337	COUNTER DRUG	ONGOING
20 States	1,522	AIR SOVEREIGNTY	SEP 01 - TBD
LA	329	NOPD SPT - CHECKPOINTS & PATROLS	20 JUN 06 - TBD
NY	325	INFRASTRUCTURE PROTECTION	01 JAN 05 - TBD
SWB	307	COUNTER NARCOTICS SPT (CBP)	15 MAY 06 - TBD
NJ	62	INFRASTRUCTURE PROTECTION	03 JAN 06 - TBD
CA	47	INFRASTRUCTURE PROTECTION	01 OCT 06 - TBD
UT	21	CST RESPONSE	02 MAR 08 - TBD
MA	18	INFRASTRUCTURE PROTECTION	02 JAN 05 - TBD
WI	11	SEARCH AND RESCUE	01 MAR 08 - TBD
OR	6	SEARCH AND RESCUE	02 MAR 08 - TBD
NM	4	POTABLE WATER DISTRIBUTION	28 JUN 05 - TBD
FL	3	SEAPORT INSPECTION PROGRAM	01 JUL 06 - TBD

Community Based Response





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