



# Center for Civil-Military Relations

## Strengthening Democratic Civil-Military Relationships in S&R Operations

September 5, 2008





# Agenda

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- Importance of Democratic Civil-Military Relations
- Stabilization and Reconstruction Players
- Stabilization and Reconstruction Arena
- Civil-Military Relations Reform Process
- Civil-Military Relations Reform Focus Areas
- Summary and Conclusions

# Importance of Democratic Civil-Military Relations



“As the Founding Fathers wisely understood, the Congress and a free press, as with a non-political military, assure a free country.” *Secretary of Defense Honorable Robert M. Gates, Lecture at West Point April 21, 2008*

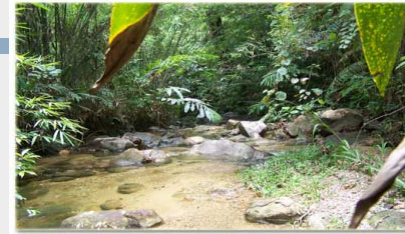


“Every action we take, every day, must be executed in a way that strengthens and sustains the public’s trust and confidence in our ability and our integrity.” *Chairman, Joint Chiefs of Staff Admiral Michael G. Mullen, CJCS Guidance October 1, 2007*

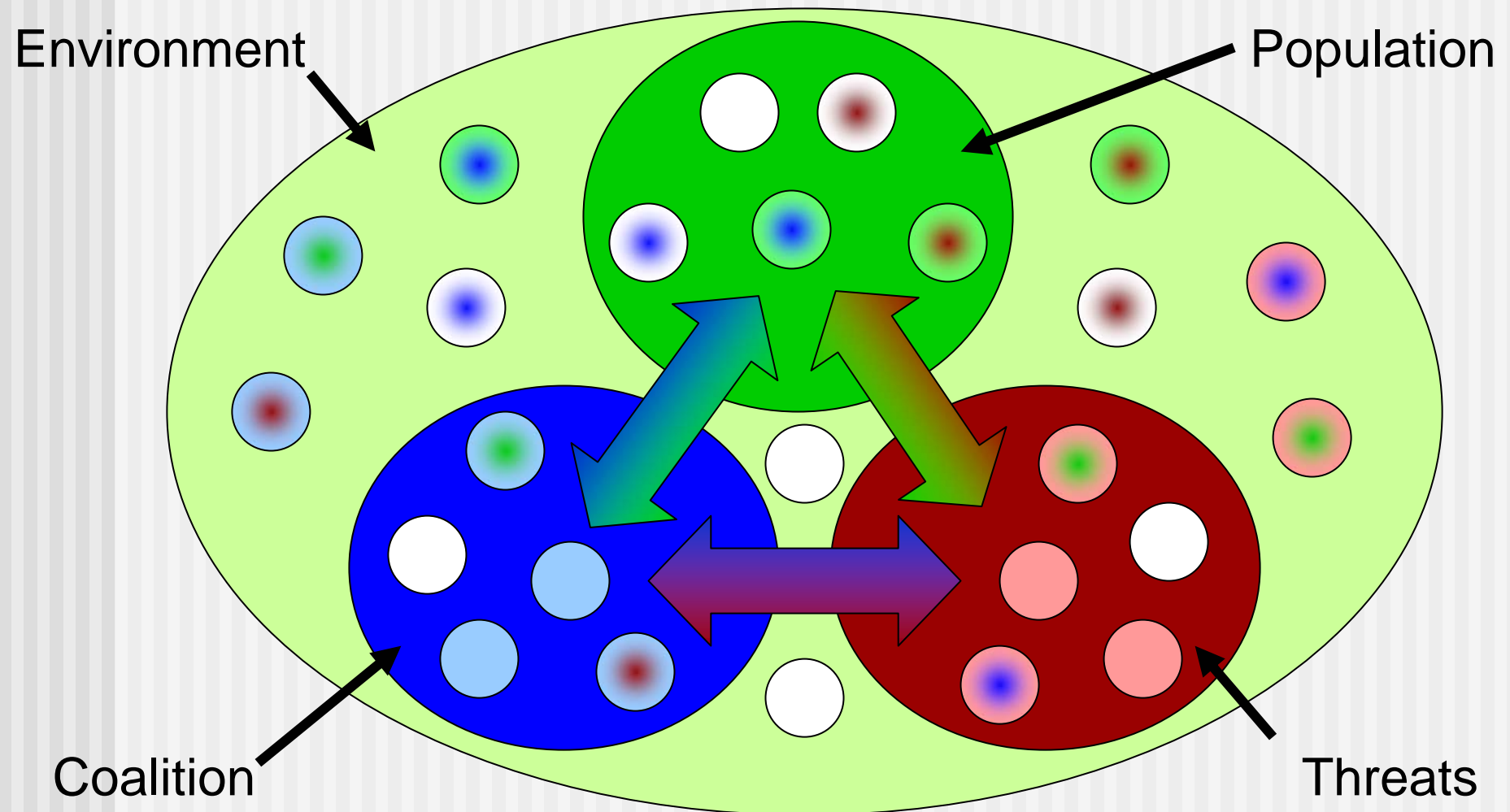
# S&R Players



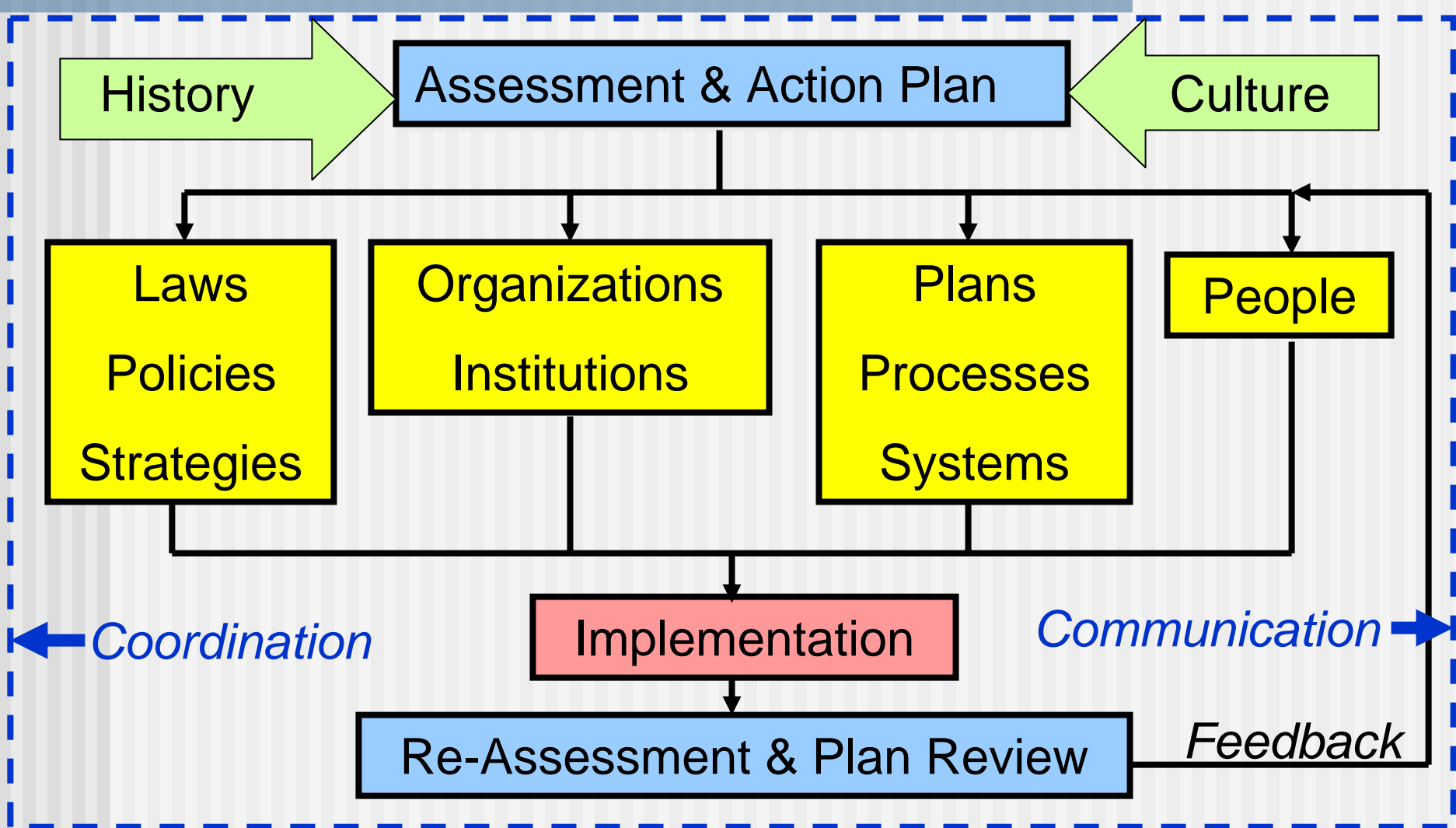
- Environment
- Population
- Host Government
- Neighbors
- Threats
- Coalition
- International Organizations
- Non-Governmental Organizations



# The S&R Arena



# Civil-Military Relations Reform Process



# Civil-Military Relations Reform Focus Areas



- Security and Defense Policy and Strategy Development
- Security and Defense Institution Building: Public and Private
- Defense Planning, Budgeting and Resource Management
- Defense Acquisition and Infrastructure
- Intelligence Organizations and Operations
- Legislative Affairs
- Media Relations and Strategic Communications
- Human Rights and Human Resource Management
- Professional Security, Defense and Military Education and Training
- Assessment and Validation of Security Sector and Defense Reform efforts

# Summary & Conclusions

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- Democratic civil-military relations are a key component of success in Stabilization & Reconstruction Operations
- Building host-nation (HN) security capability and capacity requires building effective and efficient HN security institutions
- Building effective and efficient HN security institutions requires a deep understanding of HN PMESII, and a sustained multi-level education and training effort