

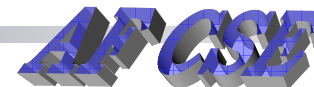
Developing and Maintaining the Technical Baseline



**Mr. Mike Ucchino, Chief
Apps/Dev Division
AF Center for Systems Engineering
WPAFB, OH
23 Oct 08**



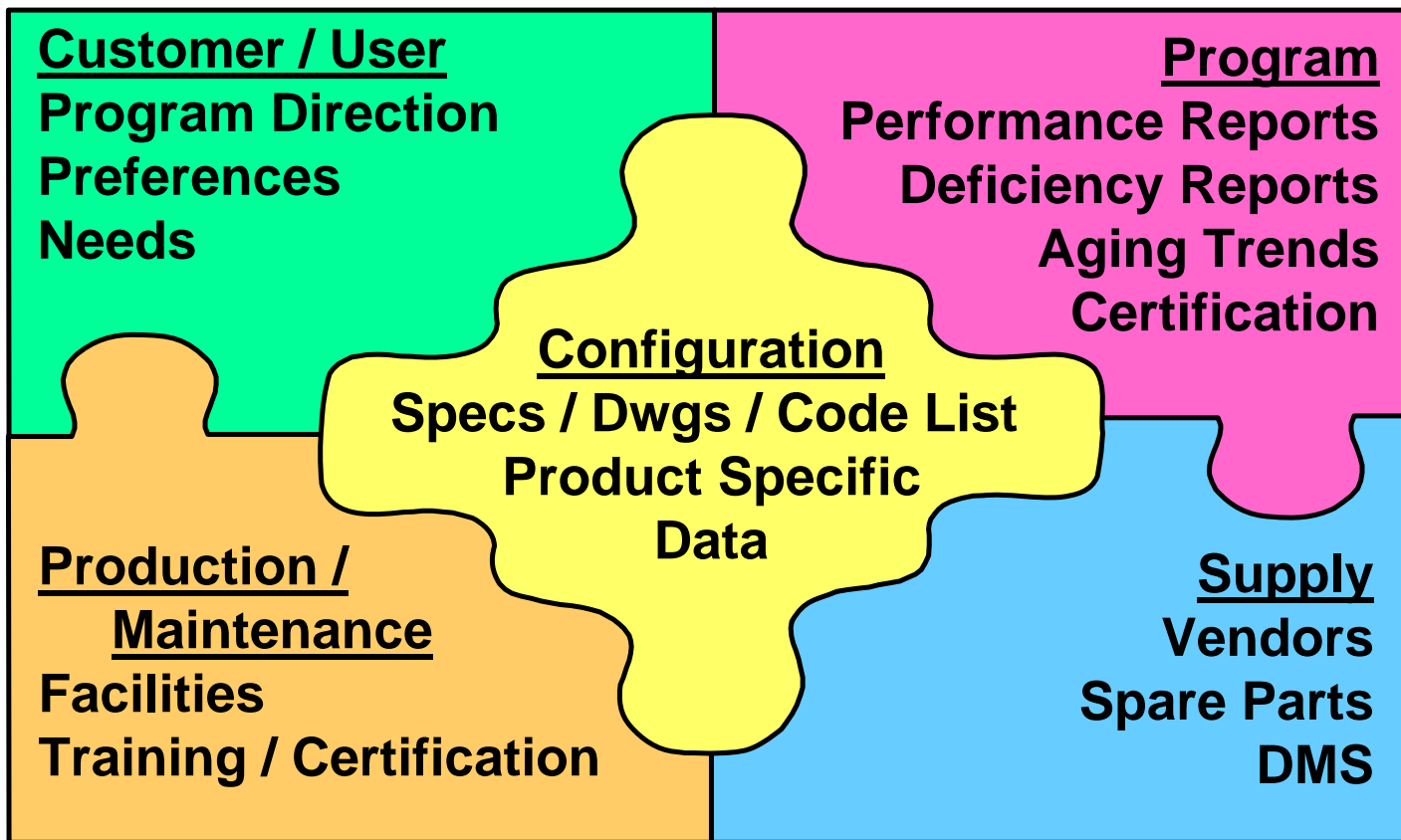
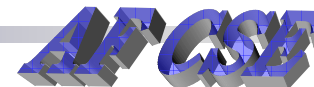
Outline



- **Technical Baseline**
- **Configuration Baselines**
- **Product Specific Data**
- **Specifications**
- **Technical Reviews**
- **Decision Support Data**
- **System of Systems**

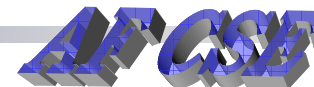


Technical Baseline

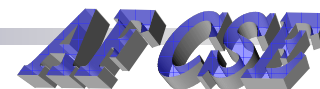




Technical Baseline



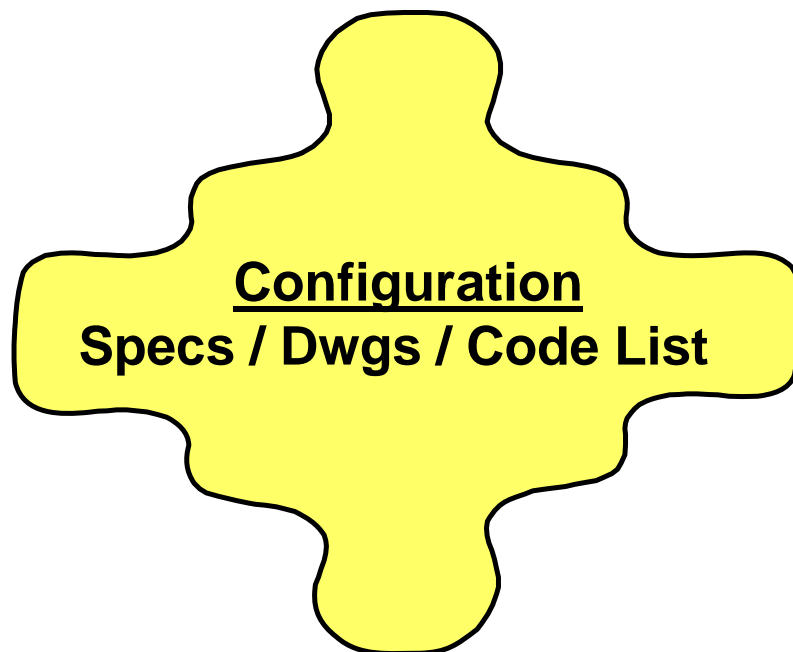
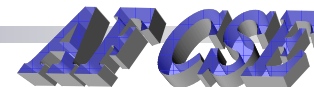
- **Definition** – all of the technical information needed to support a product throughout its life cycle
- **Many different approval processes involved**
 - Configuration change control
 - Maintenance procedures
 - Verification
 - Validation
 - Certification
 - etc
- **All of the information needs to be archived and maintained throughout a product's life cycle**



Configuration Baselines



Configuration Baselines



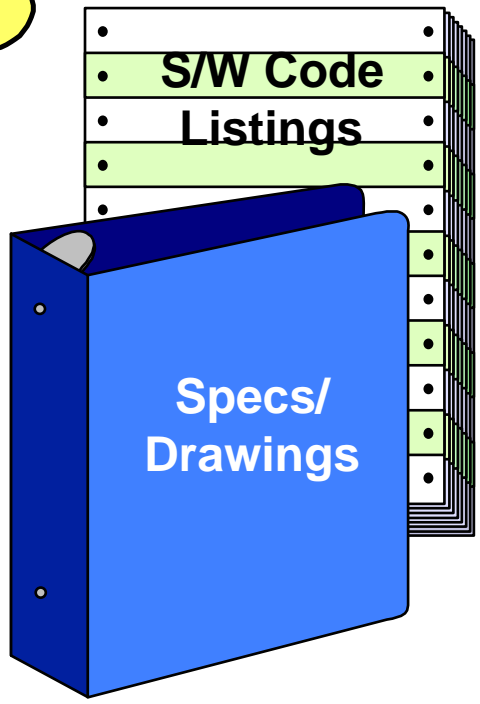


Configuration Baselines

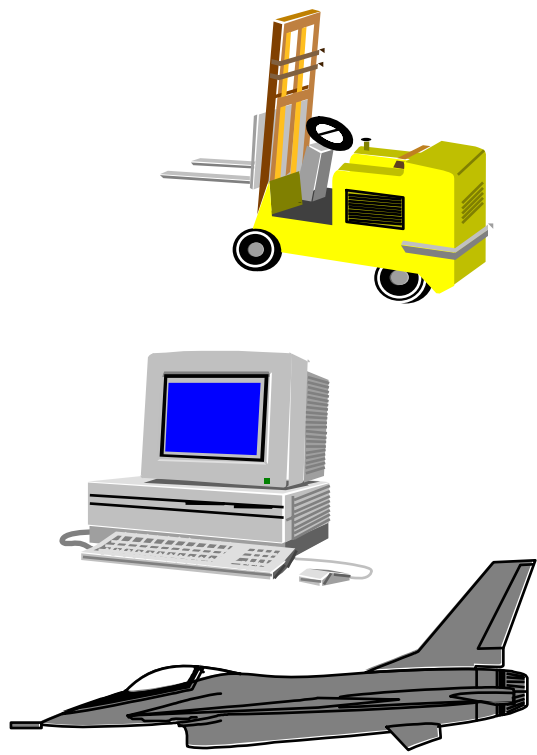


Config Baselines

Products / Processes

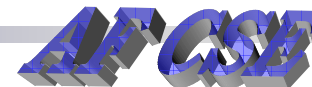


=





Configuration Baselines



FUNCTIONAL (CONCEPT) BASELINE

1. Performance Requirements – System
2. Verification Methods (Qualification) – System

Performance
Based

ALLOCATED (DEFINITION) BASELINE

1. Performance Requirements – System Pieces
2. Verification Methods (Qualification) – System Pieces

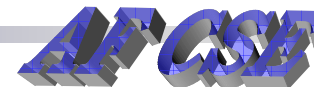
Design
Based

PRODUCT (BUILD) BASELINE

1. Design solutions (dwgs, code listings) – System Pieces
2. 1st Article Reqts – System Pieces
3. Lot / Acceptance & Inspection Reqts – System Pieces
4. Verification Methods (1st Article, Lot / Acceptance) – System Pieces



Configuration Baselines



- **Requirements Management**

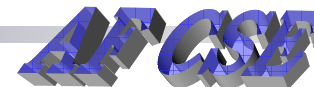
- Document decisions and information generated during requirements development, logical analysis, and design solution processes
- Has own approval process
- Mature information incorporated into appropriate configuration baseline
 - Subsequent changes controlled by CCB

- **Interface Management**

- Document decisions and information generated during development of key interfaces
 - Interface Control Documents developed
- Has own approval processes
- Mature information incorporated into appropriate configuration baseline
 - Subsequent changes controlled by CCB from then on



Configuration Baseline Control

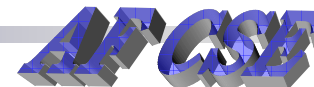


- **Configuration Control Boards (CCBs)**
 - Focus on configuration baseline documentation
 - Engineering change proposals (ECPs)
 - Non conformance (waivers, deviations, variances, etc)
 - Can be used to establish baselines
- **ECP Classification**
 - Class I
 - Change form, fit, or function
 - **Note: Changing the length of a decal is a Class I change**
 - Class II
 - Everything else (minor corrections)

Defining Class I as gov't control and Class II as contractor control is incorrect



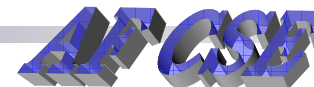
Configuration Baseline Impacts



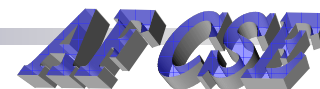
- **COTS**
 - Control with performance spec and source control dwg
 - **Must be aware of contractor changes**
- **Performance specifications**
 - Allow design changes
 - May require re-qualification
- **Supply prime vendor contracts**
 - May allow parts substitutions
- **Contracts**
 - CCB chair approves configuration changes
 - PCO approves contract changes
 - If only 3rd tier contractually binding, configuration can change



Configuration Baseline Impacts



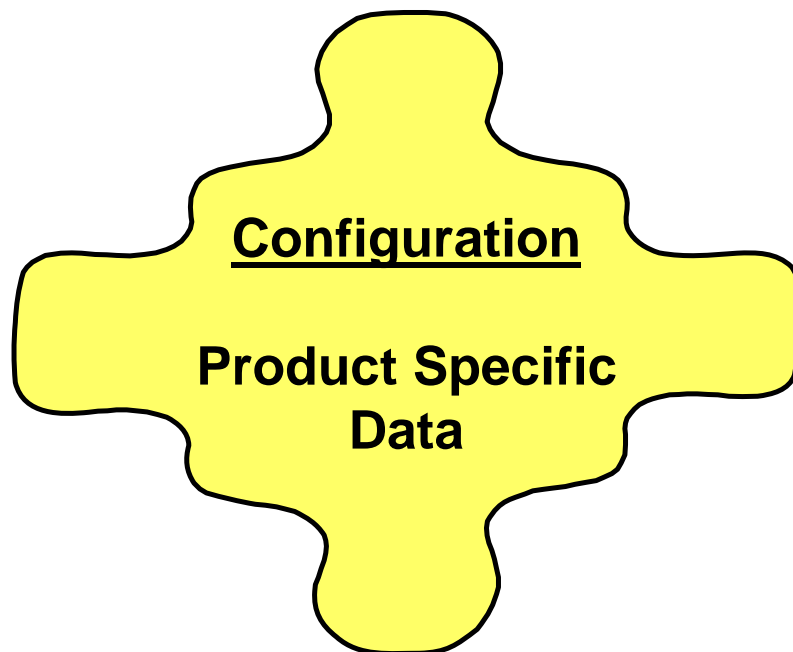
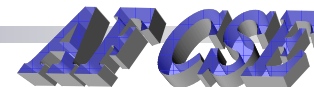
- **Joint Programs**
 - Three options:
 - Accept configuration
 - Create service variant
 - Don't participate



Product Specific Data

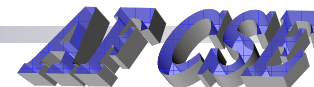


Product Specific Data

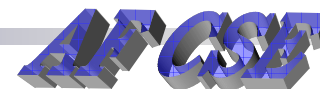




Product Specific Data



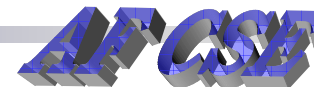
- **Requirements and interface management information not incorporated into configuration baseline documentation**
- **Actual product configuration**
 - Product built against a specific configuration
 - Part numbers / serial numbers / lot numbers / stock numbers / etc
 - Maintenance procedures and data
 - Verification / validation reports
 - Etc
- **Verification information / tools**
 - Test plans / procedures
 - Demonstrated performance / market standards
 - Number of test articles / test sequence
 - Modeling and simulation tools
 - Analytical tools



Specifications



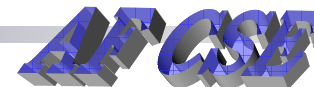
Specifications



- **Definition** – contains **both** requirements and verification methods in one “document”
 - Requirement documents missing verification methods
- **Product types**
 - System
 - Item
 - Software
 - Process
 - Material
- Other types include – Interface
 - Don’t buy interfaces -- buy to an interface



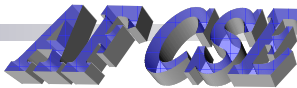
Specifications



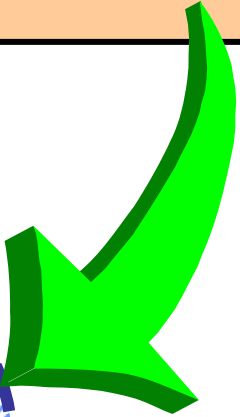
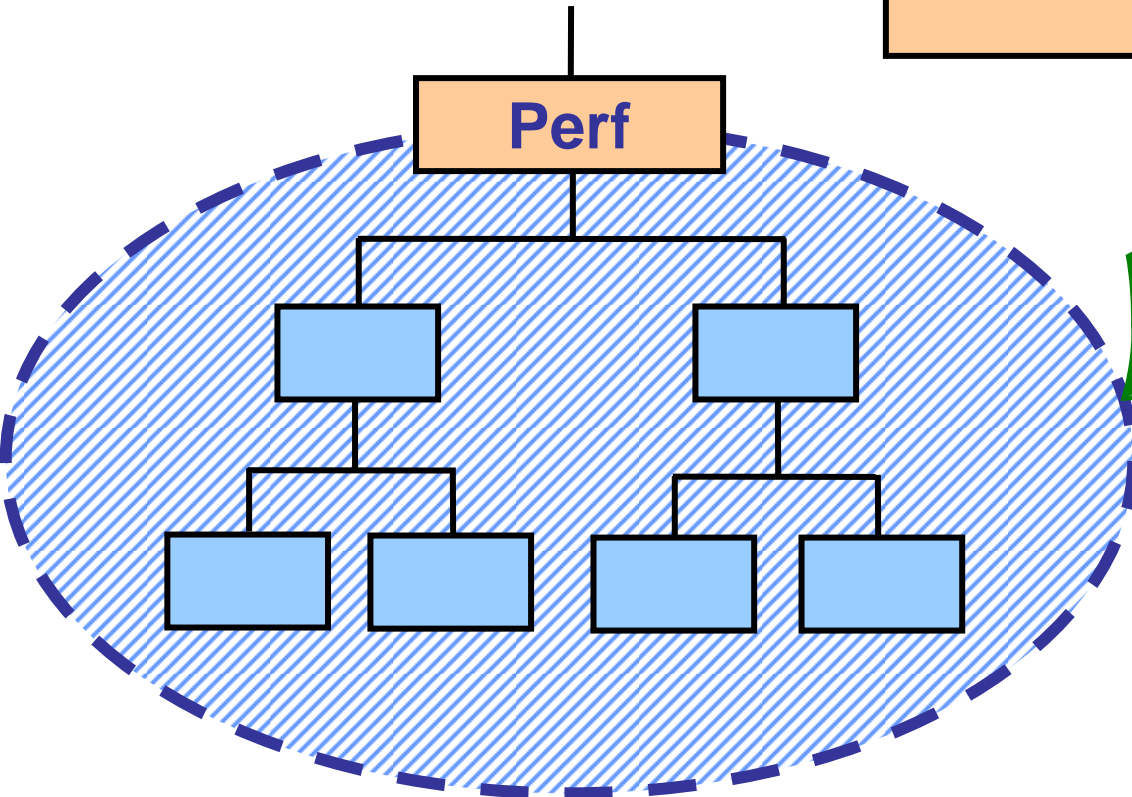
- **Categorized as:**
 - Performance-based
 - Design-based
- **Performance-based**
 - Contains performance requirements only
- **Design-based**
 - Contains both performance requirements and design information (integrated specifications)
 - Contains design information only
- **Integrated specifications**
 - Design information added to baselined performance specifications through change management process



Performance Specifications

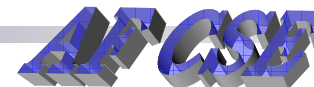


Defines a **controlled boundary**

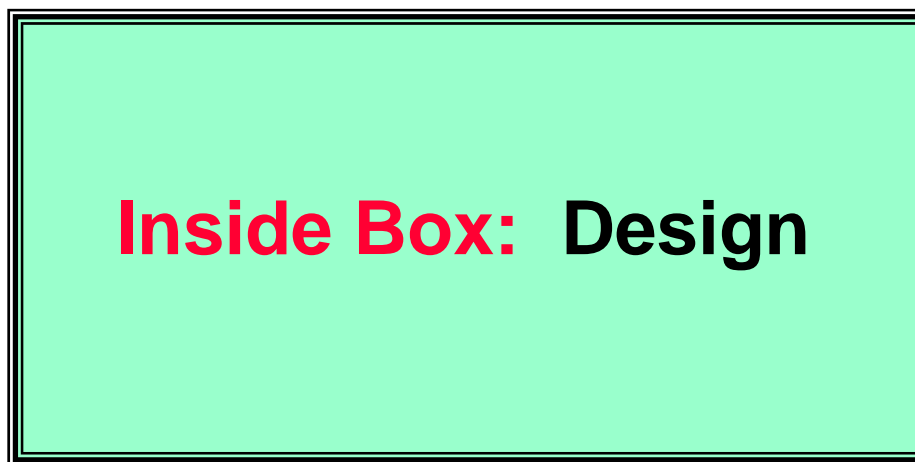




Performance vs Design



Outside Box: Performance



Note: Box can represent a system or system piece

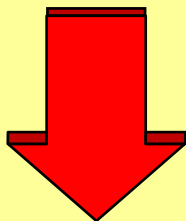


Specifications *Two Sets of Books*



Military Specifications & Standards

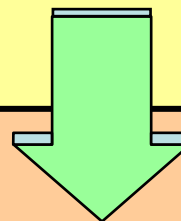
MIL-STD-961



MIL-X-YYYY / DODISS

Book 1

MIL-STD-490

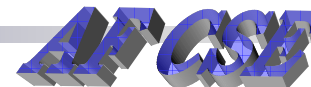


Program Unique Specs

Book 2



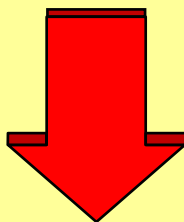
Specifications *Two Sets of Books*



Military Specifications & Standards

MIL-STD-961

~~MIL-STD-490~~



961 / A

MIL-X-YYYY / DODISS



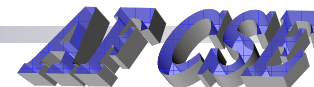
Program Unique Specs

Book 1

Book 2

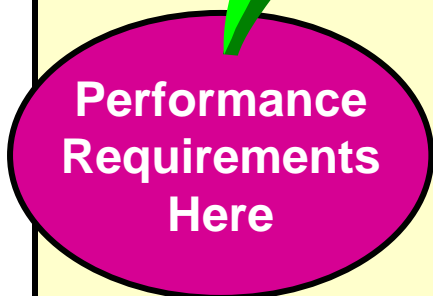
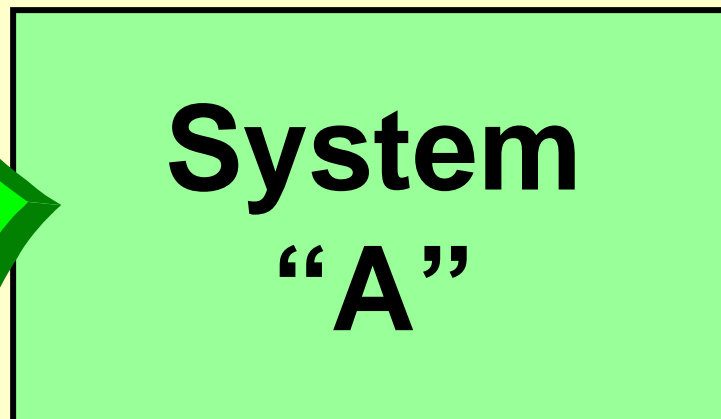


Configuration Baselines System



Older Systems

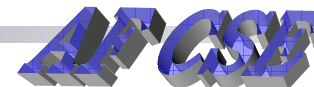
**MIL-STD-490
Method**



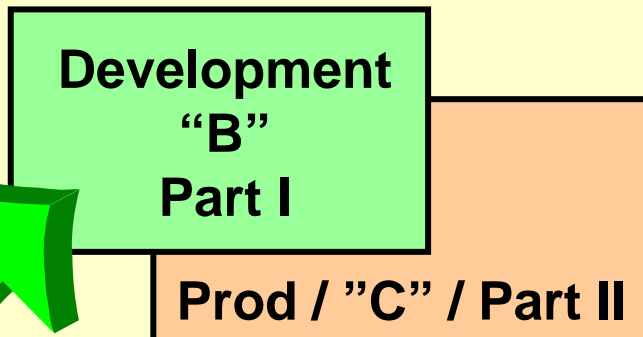


Configuration Baselines

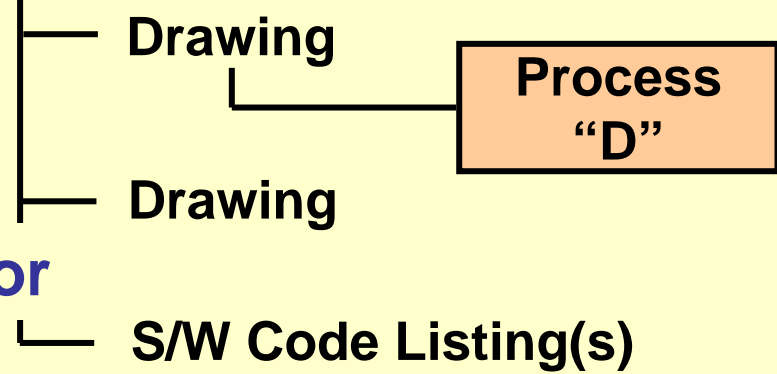
System Pieces

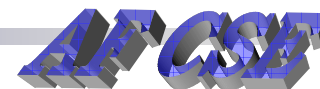


MIL-STD-490 Method



Performance
Requirements
Here

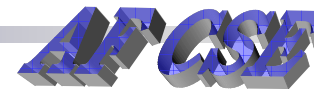




Technical Reviews



Technical Reviews - Past



FBL

- **SFR: Identify system level performance requirements**
 - Take control of system specification

ABL

- **PDR: Identify performance requirements of system pieces**
 - Take control of performance specifications of key system pieces
- **SVR: Ensure system qualified and ready to begin production**
 - Take control of performance specifications for remaining system pieces

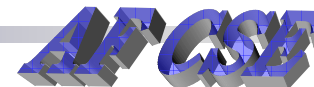
Milestone C

PBL

- **PCA: Ensure product design documentation matches product being produced / acceptance procedures adequate**
 - Take control of design information (design specifications, drawings, s/w code listings) of system pieces



Technical Reviews - Future



FBL

- SFR: Identify system level performance requirements
 - Take control of system specification

ABL

- PDR: Identify performance requirements of system pieces
 - Take control of performance specifications of system pieces

Milestone B

PBL

- CDR: Identify design solution of system pieces
 - Take control of design information (design specifications, drawings, s/w code listings) of system pieces

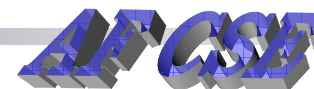
ABL must be defined before taking control of PBL



Verification / Validation



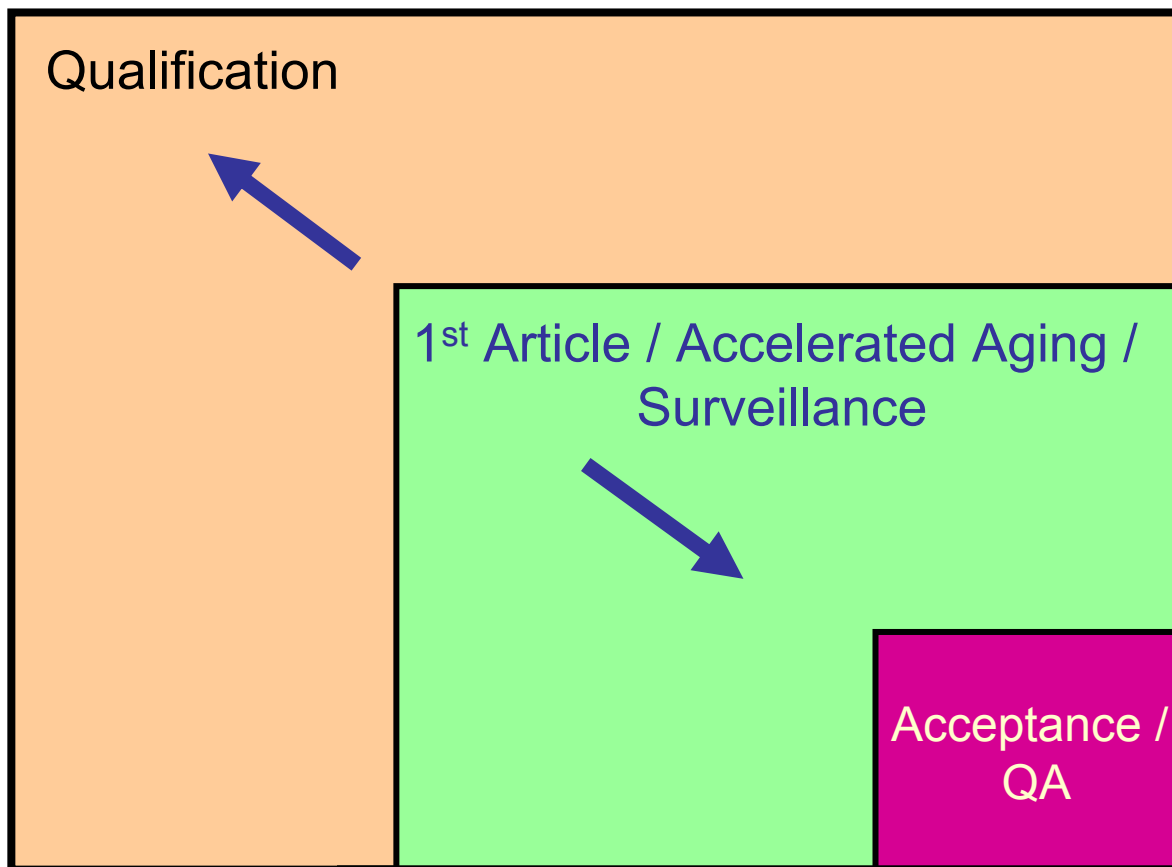
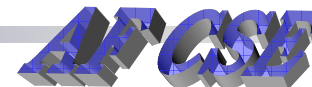
Verification / Validation



- **Verification:** Satisfies configuration baselines
 - Developmental test and evaluation
 - Usually performed by contractor with government observation
- **Validation:** Satisfies customer / operational user needs (i.e. capabilities)
 - Operational test and evaluation
 - Performed by customer or operational user



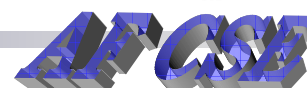
Verification



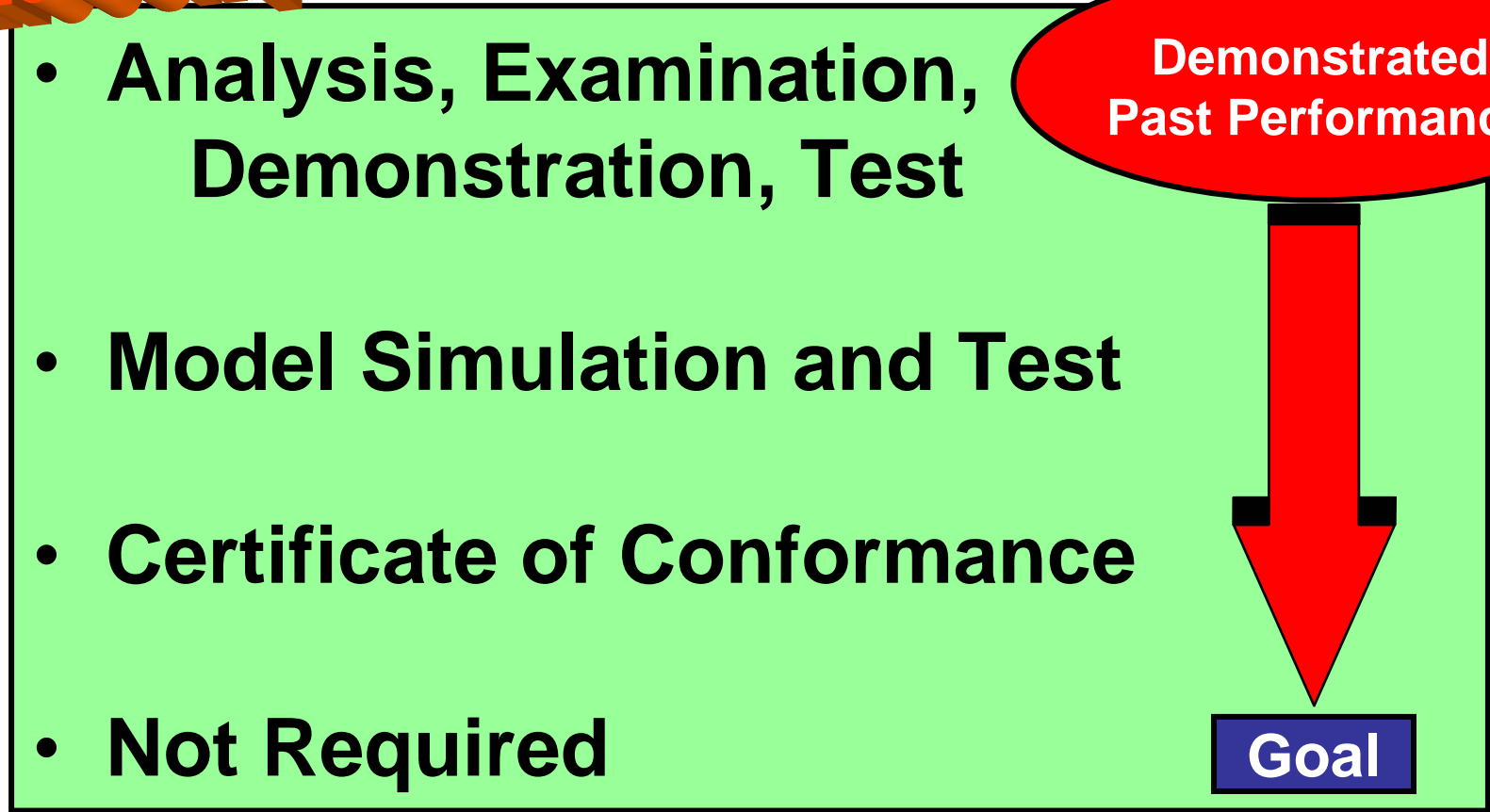
**Product
Acceptance**



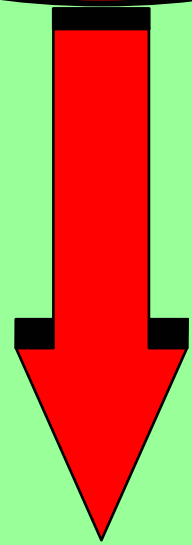
Verification



Accomplished By:



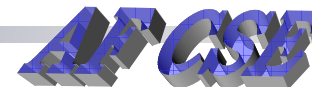
Demonstrated Past Performance



Goal



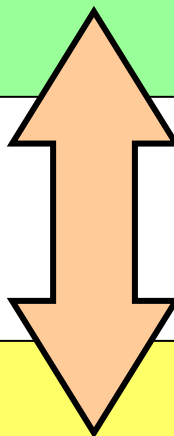
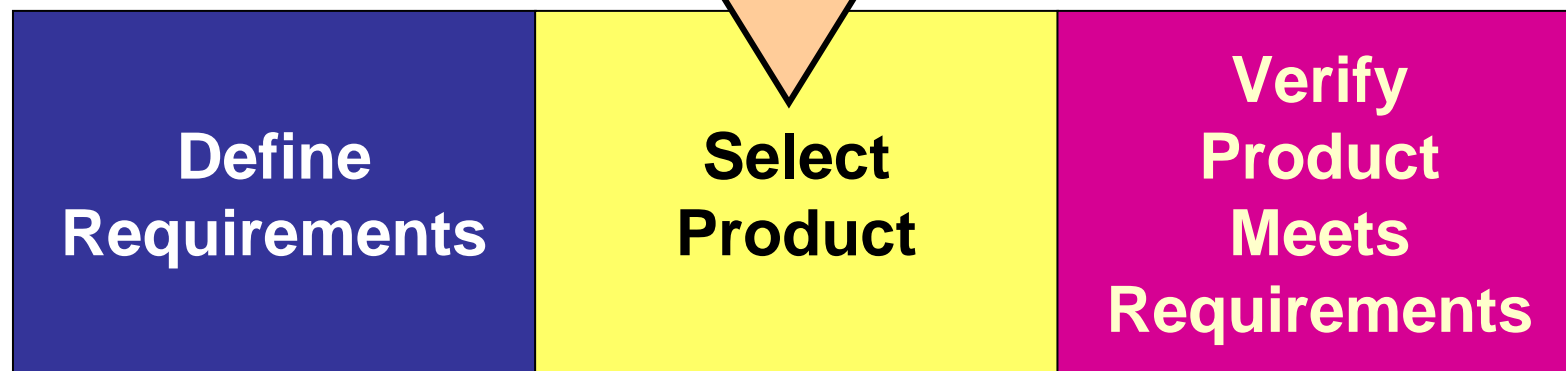
Verification



Gov't Development:

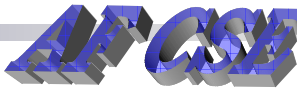


Commercial Buy:

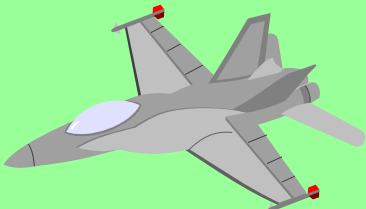




Verification - CM Audits



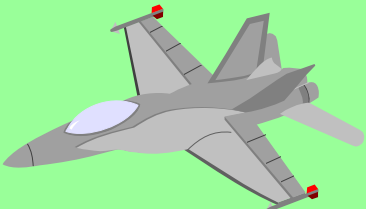
FCA (part of SVR)



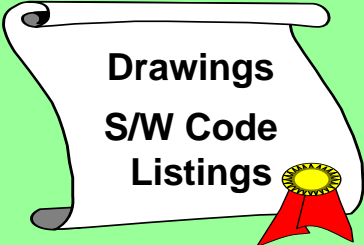
meets

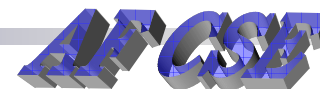


PCA



matches

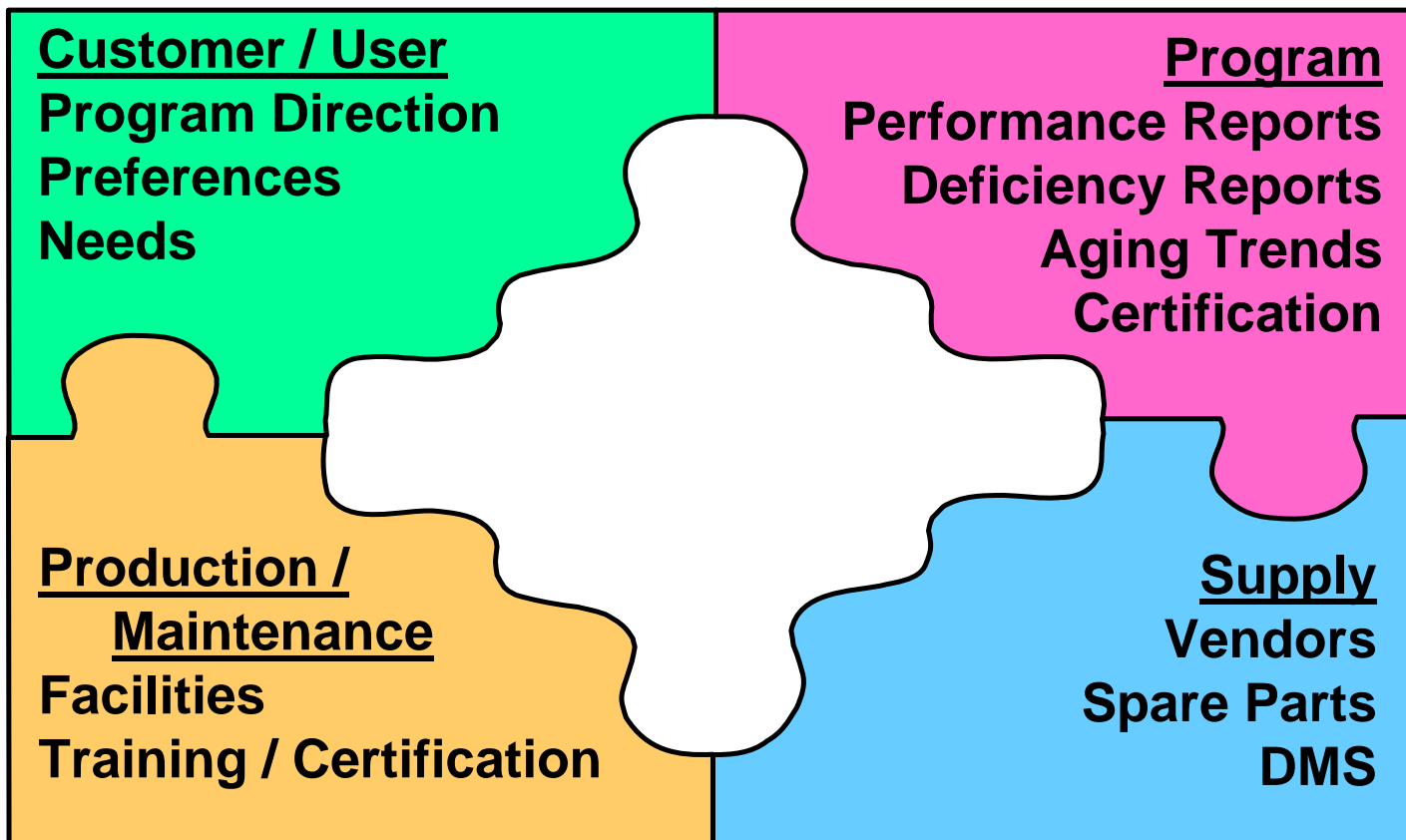
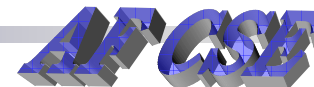


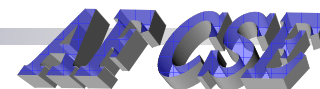


Decision Support Data



Decision Support Data

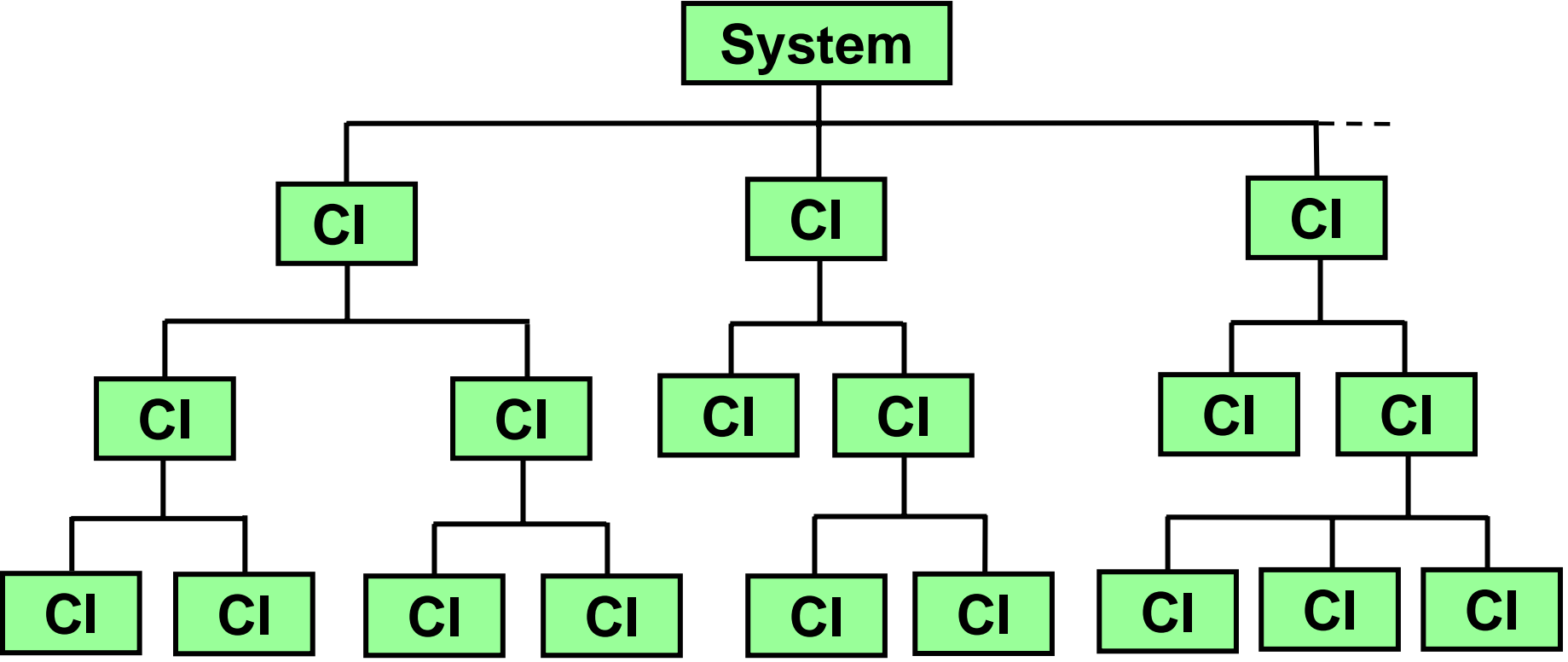
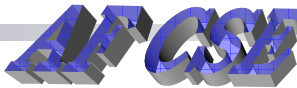




System of Systems

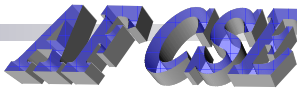


Traditional Specification Tree

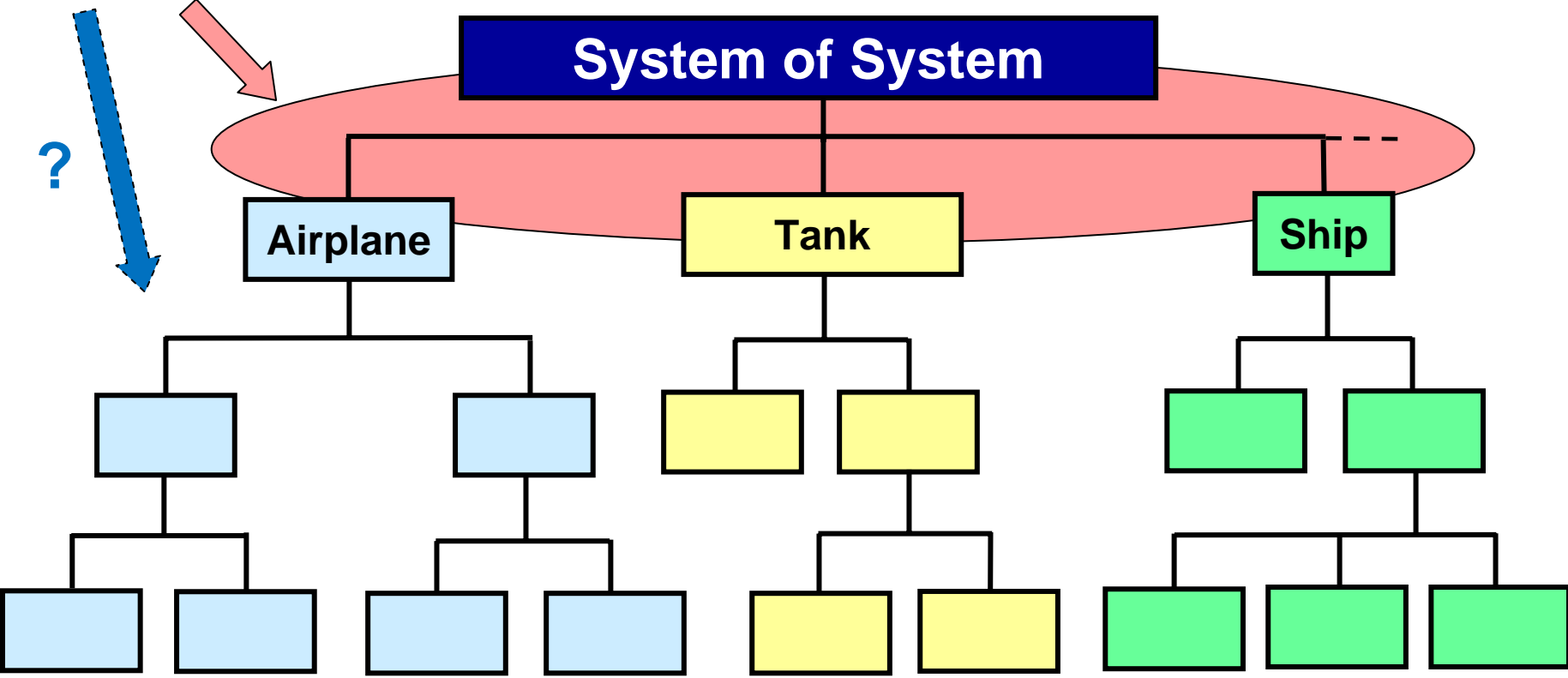




Systems of Systems - Spec Tree

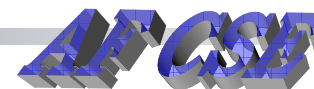


Architecture



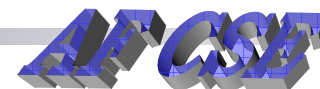


Systems of Systems



- **Challenges**

- Assigning organizational responsibilities
 - Program manager
 - Lead technical authority
- Applying the systems engineering process
 - **System specification**
 - Configuration control board (CCB)
 - Requirements allocation vs architectures
- Developing domain knowledge and expertise
 - Enterprise level
 - Architectures



Questions ?