



# Marine Corps Logistics Command

## Mitigating Future Uncertainties by Leveraging Strategic Partnerships

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# 'Concerns' as Depot Commander

**Master Work Schedule**

**Lost Work Days**

Facilities  
**Facilities**

**Asset Availability**

**Labor Relations**

**Net Operating Results**



# My Concerns as Depot Commander

- While many topics hold my attention- none are as important as resetting our forces for the unknown future.
- What equipment, being introduced today for tomorrow's missions, will flow through my depot?
- Is the depot resourced properly to reset these assets?



# Reset Defined

- “Actions taken to restore units to a desired level of combat capability commensurate with the units’ future mission.”

*The Honorable Jack Bell*



# CJCS Guidance for 2007-2008

- “The conflicts in Iraq and Afghanistan will one day end. We must be ready for who - and *what* - comes after.”
- “What “comes after” is hard to predict. Conflict in the future will most likely - - but not exclusively - - demand increased precision, speed and agility.”

*Admiral M.G. Mullen*



# The Uncertainty

- Million dollar question, “What is the unit’s future mission?”



# Past Reset, Did we Get it Right?

Did actions taken Post Desert Storm /  
Desert Shield reset our forces for OIF?



XVIII Airborne Corps Main Command Post  
convoy. 29 – 30 January 1991.



Ground Convoy 2<sup>nd</sup> Brigade, 101<sup>st</sup> Airborne  
division. 26 March 2003.



# Unknown Become Known

- The reset force from Desert Storm / Desert Shield was initially successful in Operation Iraqi Freedom.
- Battlefield changed (Uncertainty) when enemy changed tactics and employed Improvised Explosive Devices (IEDs).





# Unknown Become Known

- Marine Corps responded through self applied armor followed by Marine Armor Kit (MAK).
- Partnership with industry to field Mine Resistant Anti-Personnel Protective (MRAP).



# Mitigating the Unknown

- Assumptions
  - We will train, to some extent, to fight the last war.
  - There will always be unknowns when planning for future conflict.
  - The ability to rapidly respond is crucial to future success.
  - A certain percentage of equipment used in last conflict will be reset for the next.



# Mitigating the Unknown

- Strategic Partnerships between DoD and industry gives commanders the flexibility to rapidly respond to the next unknown and position the depots for the next reset.
- Enables depots to be properly resourced for resets to meet Future Uncertainties.



# Questions / Contact Info

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