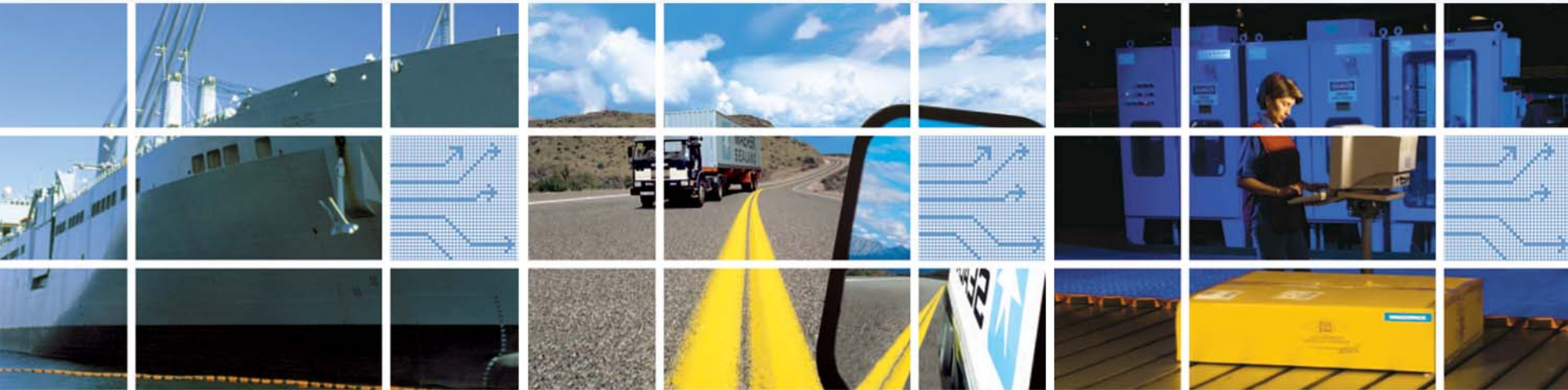


➤ Global Solutions in the 21st Century – The Defense/Commercial Partnership



National Defense Industry Association

21 Oct 2008

➤ Global Maritime Businesses



Container Shipping & Related Activities



Maersk Line; Maersk Logistics; Safmarine; APM Terminals; Maersk Line, Limited

- World's largest container ship fleet (more than 550 vessels)
- Second largest container terminal operator (more than 45 terminals)
- Ship design, technical vessel operations, crewing, engineering and finance for more than 500 container vessels

Energy & Offshore



Maersk Oil; Maersk Contractors; Maersk Supply Service

- Oil and gas exploration, production and support services
- Operators of 30 rigs and 55 offshore supply vessels

Tankers & Related Activities



Maersk Tankers; Svitser; Norfolkline

- Petroleum, chemical and gas carriers (more than 150 vessels)
- Tug, support/salvage and ro/ro (more than 600 vessels)

Shipbuilding & Other



Odense Shipyard; Maersk Container Industri; Dansk Supermarked; Rosti

- Leading global shipbuilder with five shipyards in Europe
- Builders of EMMA MAERSK, world's largest container ship
- Retail management and consumer plastics production in Denmark

› Our Customers

→ Some of our more than 100,000 Customers

WALMART *Always*

UNITED STATES TRANSPORTATION COMMAND

TARGET

Marshall Field's

mervyn's

ONEIDA

KOHL'S

macy's
MERCHANDISING
GROUP

THE HOME DEPOT

SONY

DR
duane reade

CONVERSE

SAUCONY

Shop:
GAP



Longs Drugs

Heineken

Meldisco
A Footstar company

Fred Meyer



ECCO



QUIKSILVER

WILSONS LEATHER

WORLD MARKET

FRANK'S
NURSERY & CRAFTS



Franklin

EASTERN MOUNTAIN SPORTS

LIZ CLAIBORNE



GENESCO

Smith & Hawken

Timberland

VAN HEUSEN



PUMA

mart

WILLIAMS-SONOMA

TUMI

STAPLES

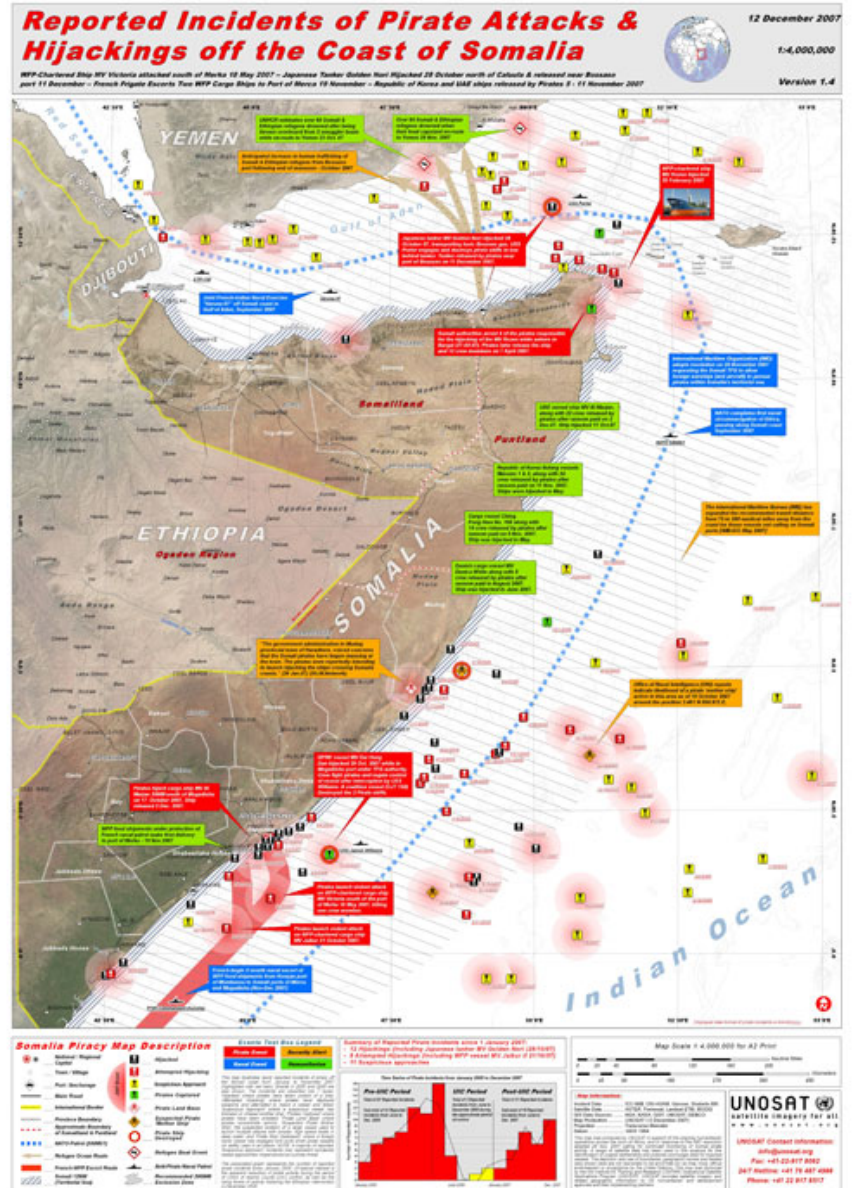


CONAIR

MAERSK LINE, LIMITED



➤ Piracy



➤ Strategic Chokepoints



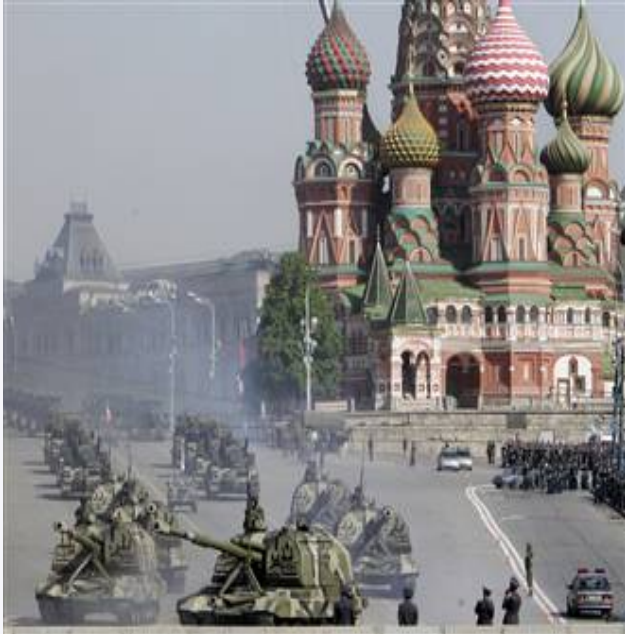
Suez Canal

 MAERSK LINE, LIMITED



Panama Canal

> 1980's



➤ Today



 MAERSK LINE, LIMITED

➤ Global Financial Repercussions

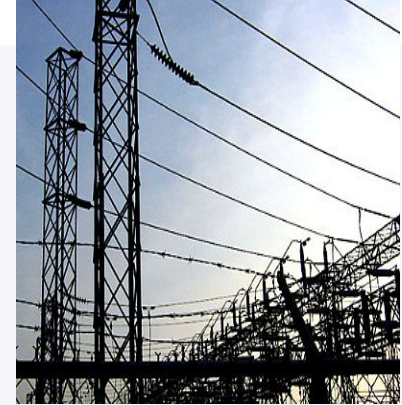


“When the stock market crashed, Franklin D. Roosevelt got on the television and didn’t just talk about the, you know, the princes of greed. He said, ‘Look, here’s what happened.’” – Sen. Joe Biden

➤ Global Issues – Global Responses



Infrastructure



> Legacy



> Today



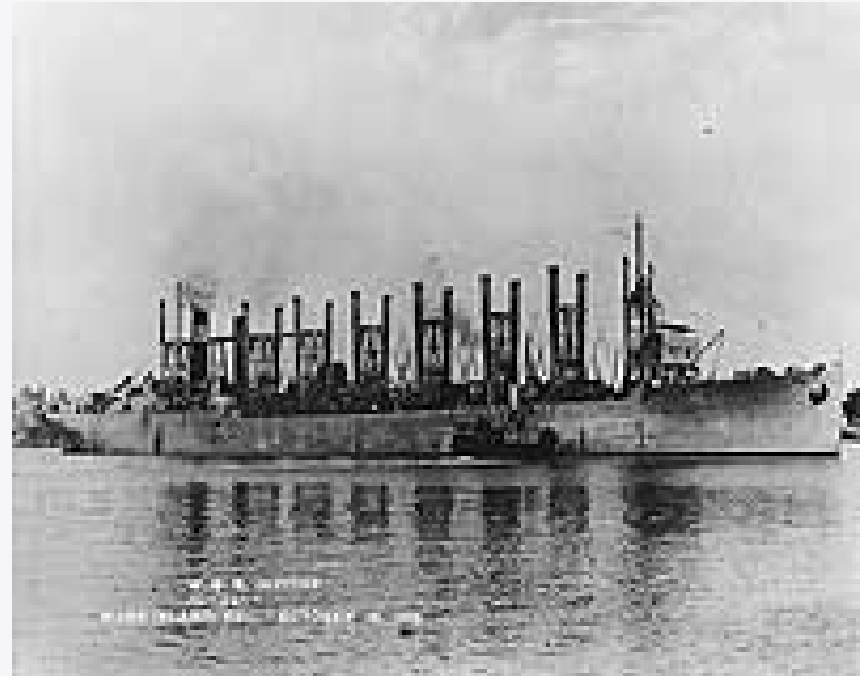
› Tomorrow



› LANGLEY / JUPITER



Photo # NH 81279 USS Langley off San Diego, California, with USS Somers, 1928



› WW II Merchant Support



➤ Five Maritime Prepositioning Ships converted from Maersk combination ships



➤ Two Ammunition Ships converted from Maersk container ships



➤ Eight Fast Sealift Ships converted from Sealand SL-7 container ships



➤ AFSB Graphics S-Class



S-Class Container Ship



Type: Post Panamax Container Ship
Length: 347 Meters
Beam: 42.8 Meters
Speed: 24.6 Kts
Availability: 25 In Service
2 Under Construction

Mission Support Platform



Commercial Off the Shelf Platform
Flexible and Modular Capabilities
Conversion Time About 1 Year
Cost Effective

➤ AFSB Graphics S-Class



» Thank You

