

AMERICA'S ARMY: THE STRENGTH OF THE NATION™



UNITED STATES ARMY



NDIA Combat Vehicles Conference

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ARMY STRONG.™

To provide an update on the Army's Fiscal Plan

- **Period of Continuous Change**
- **Strategic Context**
- **The Army's Focus**
- **Refining the 21st Century Army**
- **Fiscal Landscape & Environment**
- **FY 11-15 Start Point**
- **Fiscal Context / POM 11-15 Azimuths**
- **Framing POM 11-17: Refining the 21st Century Army**
- **Army Challenges / Opportunities**

- **Evolving state of economy**
- **Responding to immediate warfighter needs**
- **Ensuring the versatility to slide along the conflict spectrum**
- **Seeking grounded projections into the future – every two to five years**

The War:

- **Undertaking a responsible drawdown from Iraq**
- **Building capacity to achieve U.S. objectives in Afghanistan**
- **Improving Soldier capability to ensure a decisive advantage**
- **Sustaining Reset through Overseas Contingency Operations (OCO) funding**

The QDR:

- **Force Mix**
 - *Move to middle weight*
- **Support for Special Operations**
 - *Increase general purpose support to Special Operations Forces*
- **Support for Security Force Assistance (SFA) Missions**
 - *Validate deployment of general purpose forces for SFA operations*

- **Now ➡ FY11**
Getting the Army in Balance

- **FY11 ➡ FYDP**
Refining the Army of the 21st Century



Imperatives

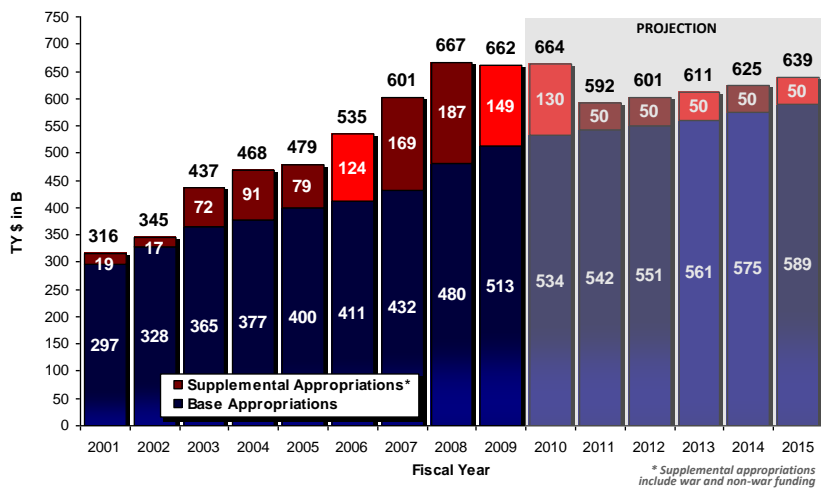
- Sustain
- Prepare
- Reset
- Transform

- A Balanced Army that can:
 - Prevail in Today's Protracted Counterinsurgency (COIN) Campaigns
 - Help Other Nations Build Capacity and Assure Friends and Allies
 - Support Civil Authorities at Home and Abroad
 - Deter & Defeat Hybrid Threats and Hostile State Actors

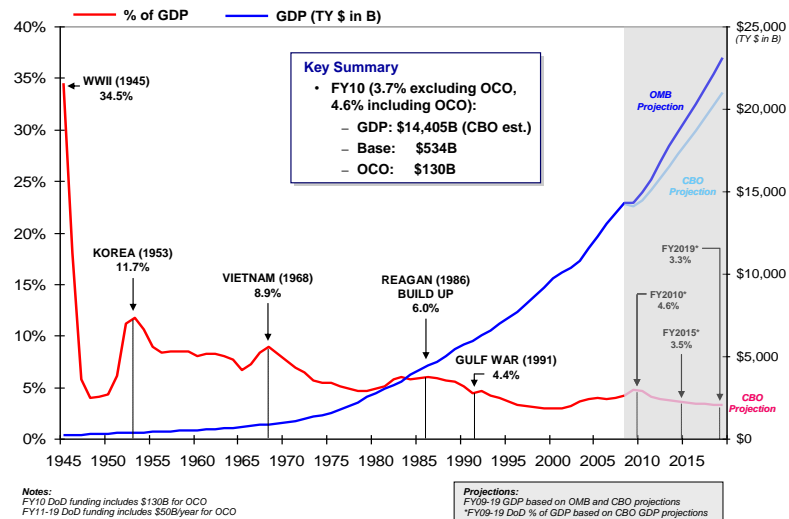
- Our goal is to build a **versatile mix** of **tailorable and networked organizations**, operating on a **rotational cycle**, to provide a **sustained flow** of trained and ready forces for **current commitments** and to hedge against **unexpected contingencies**, at a **tempo** that is predictable and sustainable for our All-Volunteer Force.

- General George W. Casey, Chief of Staff, Army

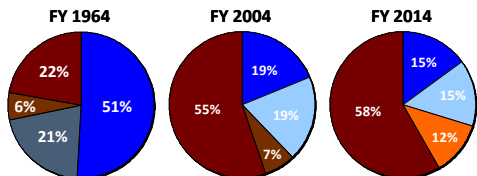
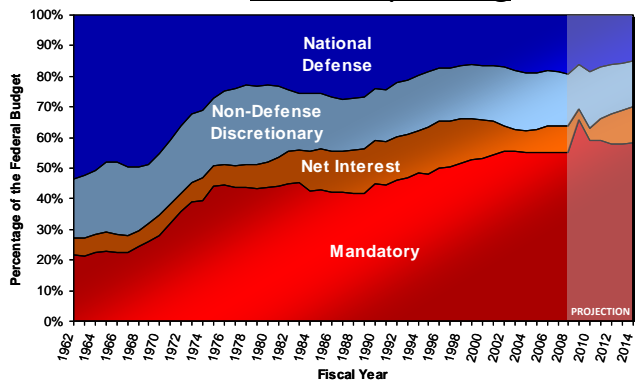
Defense Funding



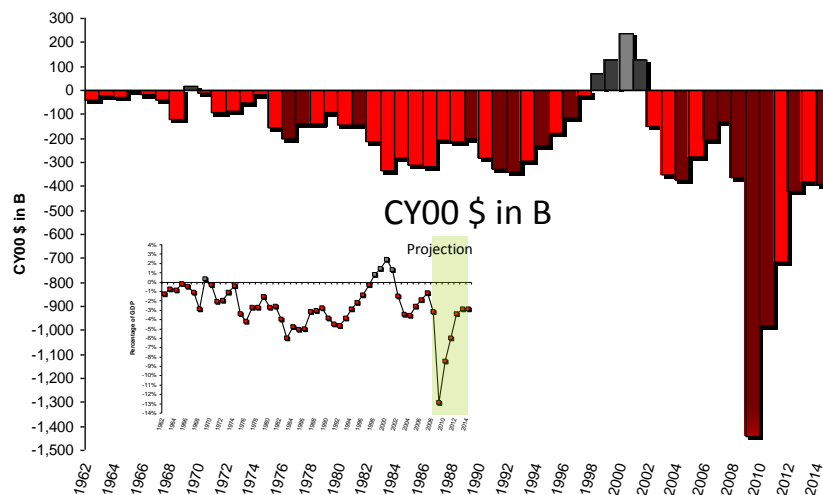
Defense as a Percentage of GDP



Federal Spending



Federal Deficit/Surplus



- **Outlook for Federal Budget**

- *Facing record deficits and increasingly constrained resources*

- **New Administration**

- *Changing the strategic direction for the Nation and conflicts in Iraq/Afghanistan*

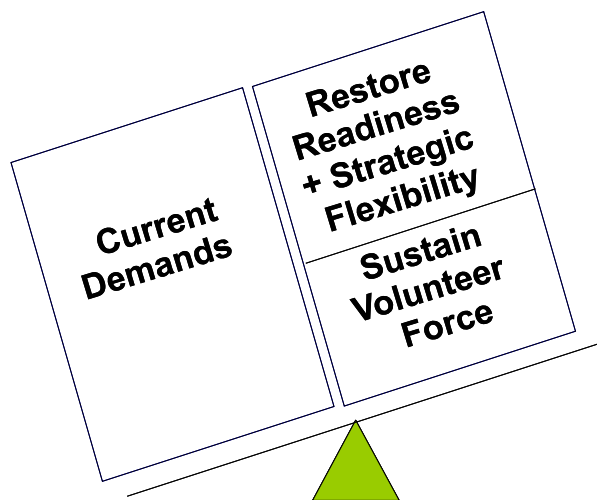
- **New Direction for the Army**

- *Restructuring modernization plans*

- *Adapting institutions (e.g., ARFORGEN, Enterprise approach, equip strategy)*

- *Experiencing increased health care/manpower costs*

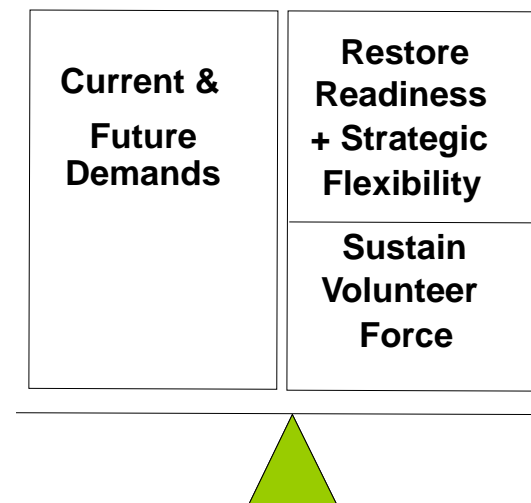
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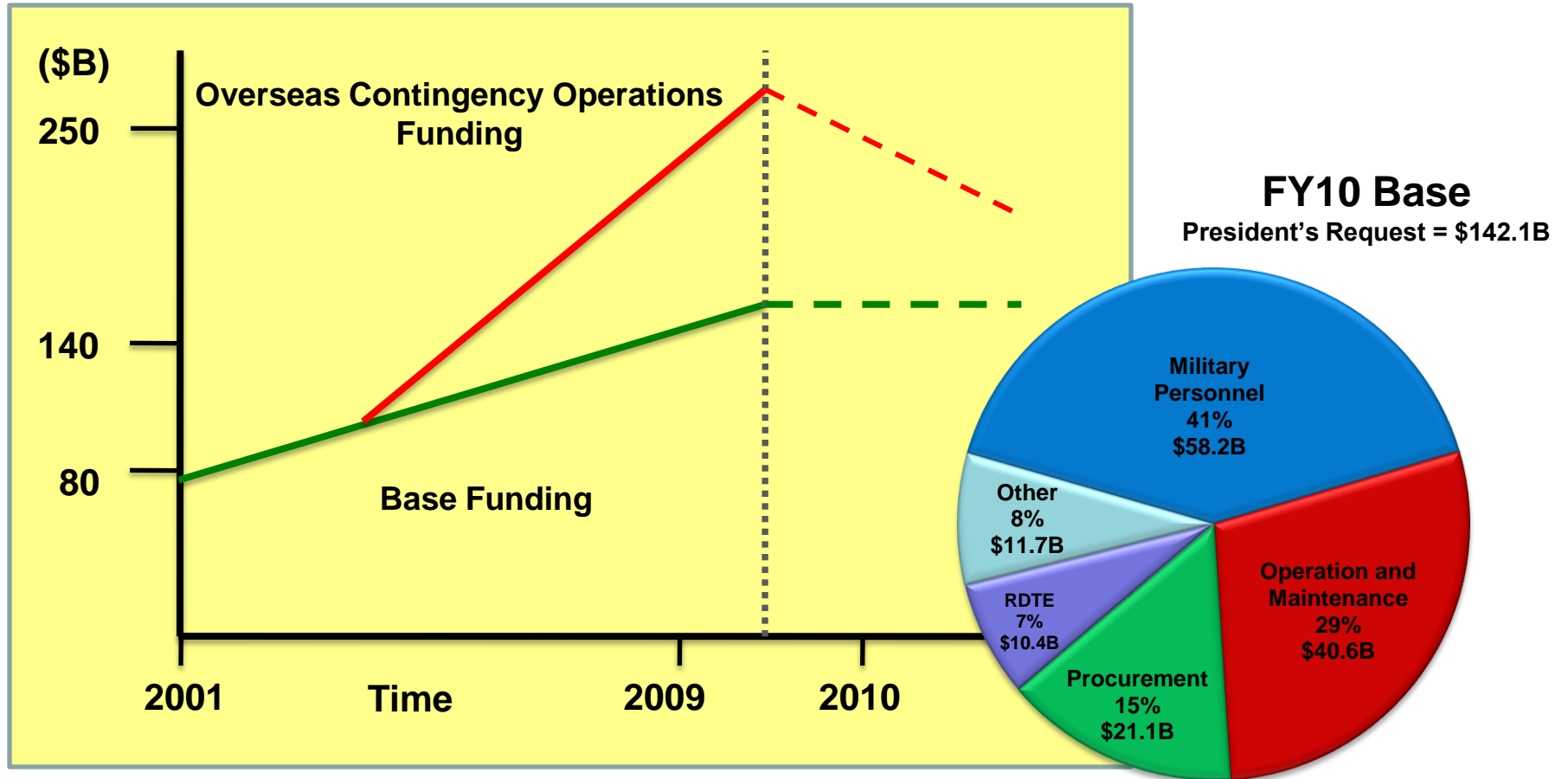
Imperatives

- Sustain
- Prepare
- Reset
- Transform

2011



- **Growth Completed**
- **Dwell ~ 1:2 for Active Component & ~ 1:4 for Reserve Component**
- **Base Realignment complete**
- **Modular reorganization complete**
- **Rebalancing complete**
- **Rotational readiness model implemented**
- **Strategic Flexibility Restored**



- Increasing investments in the All-Volunteer Force
- Balancing our modernization against what we can afford

- **Sustains the All-Volunteer Force**
- **Completes BRAC Restationing**
- **Institutionalizes Army Force Generation Model**
- **Institutionalizes new Army Equipping Strategy**
- **Transforms the Modernization Strategy**

Setting the conditions to move the Army to a balanced force

- **Sustaining the All-Volunteer Force**
- **Revamping our Modernization Strategy**
- **Building Full Spectrum Capabilities**
- **Drawing Down our Forces in Iraq**
- **Resetting the Force**
- **Completing the Temporary End-Strength Increase**
- **Migrating from Overseas Contingency Operations to Base**

- **Challenges:**

- Sustaining the All Volunteer Force
- Modernizing while fighting
- Learning the right enduring lessons
- Fielding warfighting capabilities to as many units as possible
- Sustaining realistic, affordable, and adaptive modernization programs

- **Opportunities:**

- Leveraging combat experience in the force
- Using the energy of war to transform

Sustaining public support for our Army



Questions?