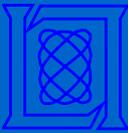


A comprehensive overview of techniques for measuring system readiness

JAMES W. BILBRO*
&
KYLE Y. YANG**

NDIA 12TH ANNUAL SYSTEMS ENGINEERING CONFERENCE
OCT. 26-29, 2009

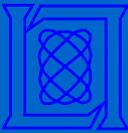
Technology Assessment vs. System Assessment



- Advanced, complex Missions cannot meet their goals and objectives without having to rely on advancements in technology.
- Even “heritage” systems can require technology development when they are incorporated into a new architecture with different operational environments or goals.
- Consequently, all “system” assessments must have a technology assessment as a component.



Technology Assessment vs. System Assessment



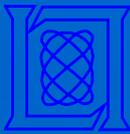
What does Technology Impact?

All aspects of the Systems Engineering Process!

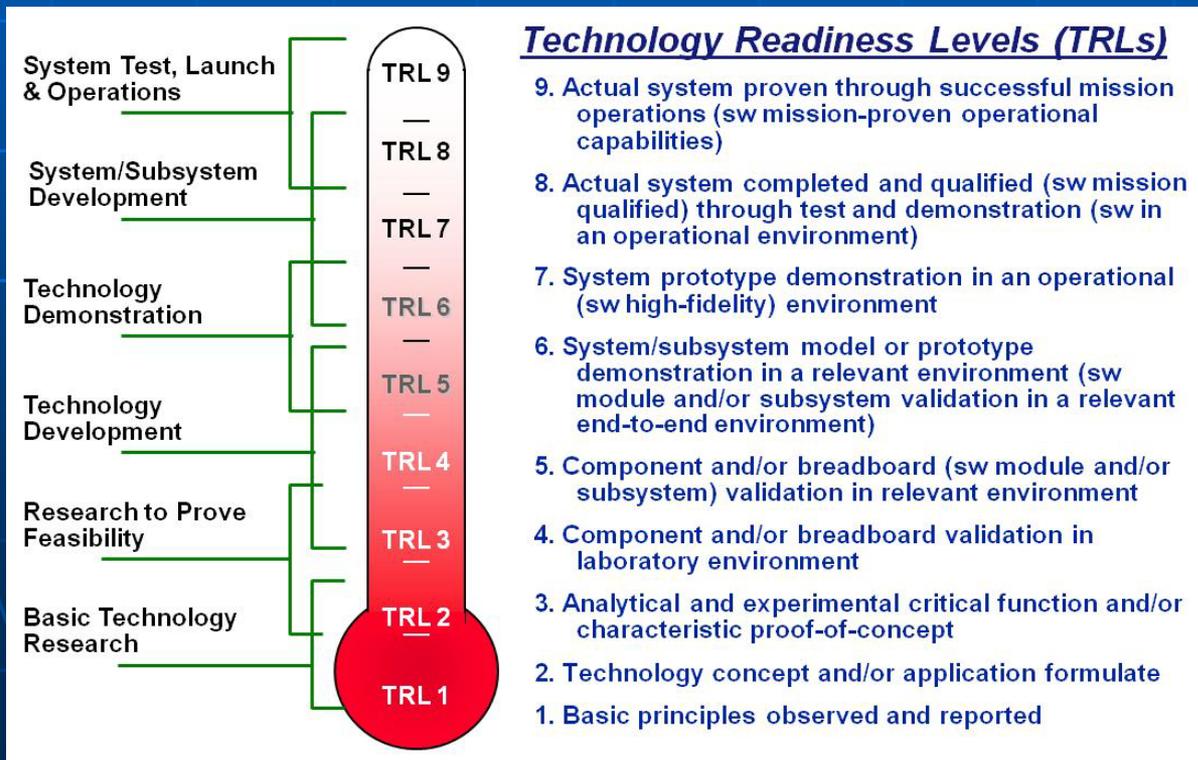
- Stakeholder Expectation:
- Requirements Definition:
- Design Solution:
- Risk Management:
- Technical Assessment:
- Trade Studies:
- Verification/Validation:
- Lessons Learned:



Technology Readiness Level (TRL)



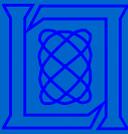
- A Technology Readiness Level (TRL), describes the maturity of a given technology relative to its development cycle.
- At its most basic, it is defined at a given point in time by what has been done and under what conditions.





International

Technology Assessment vs. System Assessment



- But – Technology Assessment alone is not sufficient to determine the maturity of a system under development.

Risk Identification, *Integration & Illities (RI3)*

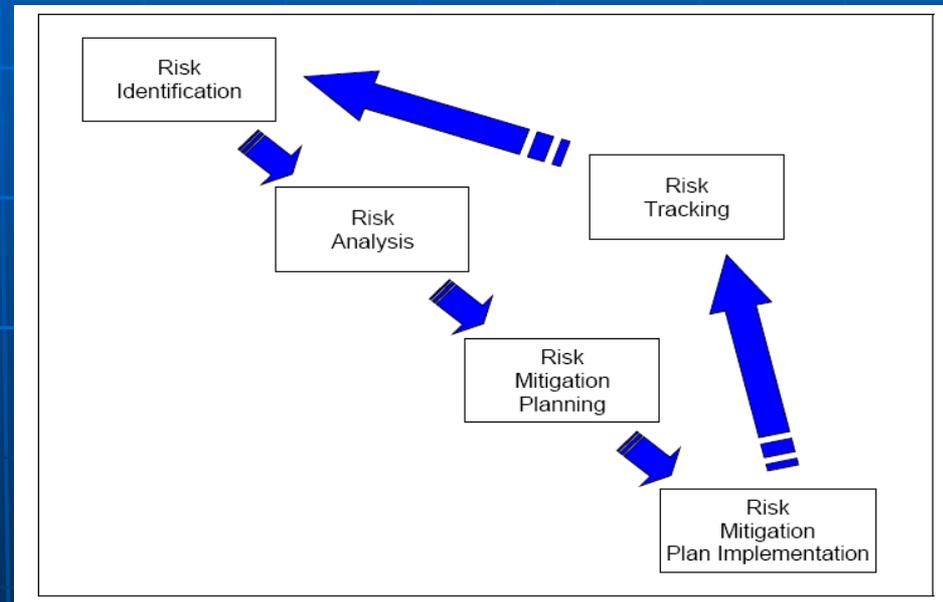


RI3 is a methodology for identifying technical risks due to the introduction of “new” technology, based on case studies, “lessons learned,” and “best practice” from an Air Force-wide development team.

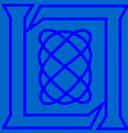
RI3 used to support, not replace, existing Risk Identification process

Questions in nine ‘ilities areas

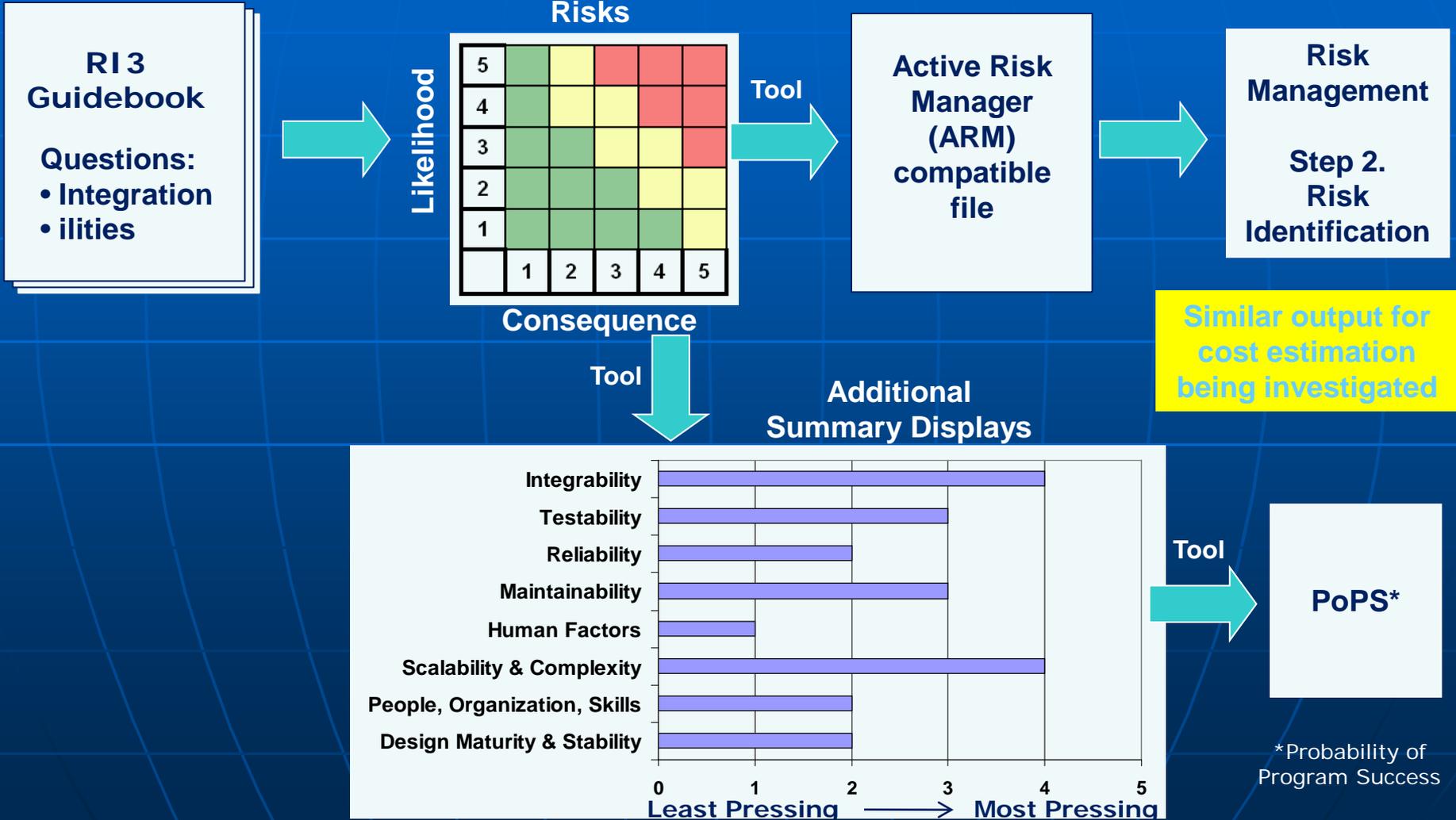
- Design Maturity and Stability
- Scalability & Complexity
- Integrability
- Testability
- Software
- Reliability
- Maintainability
- Human factors
- People, organization, & skills



Questions based on commonly occurring problems are contained in a compact guidebook and an Excel tool - a web based tool is under development.



Risk Identification, Integration & Ilities (RI3)





System Readiness Level (SRL)

– UK Ministry of Defense



SRLs are an analysis of key outputs of an acquisition project structured in such a way as to provide an understanding of work required to mature the project.

The SRL analysis is achieved using a matrix to capture the results of a comprehensive set of questions centered around System Engineering Drivers (SEDs) and selected systems disciplines (i.e., Training, Safety and Environment, etc.) and understand how they should mature over time.

The SRL analysis employs TRL analyses to provide a means of progressively measuring project maturity at technology, component, sub system and whole system levels.

$$TRL_{system} \leq TRL_{component}$$

		SRL Levels								
		1	2	3	4	5	6	7	8	9
System Disciplines	Systems Eng Drivers									
	Training									
	Safety and Environment									
	R & M									
	HFI									
	Software									
	Information Systems									
	Airworthiness									
	Project Specific Areas									

Note: Each box in the matrix represents Key Outputs that need to be achieved to demonstrate evidence for the SRL level claimed. **Annex A** defines fully the Key Outputs.

Outline SRL Matrix.

N.B. – Integration Readiness Levels (IRLs) & Design Readiness Levels (DRLs) were initially used but later rejected.



International

System Readiness Level (SRL) – UK Ministry of Defense

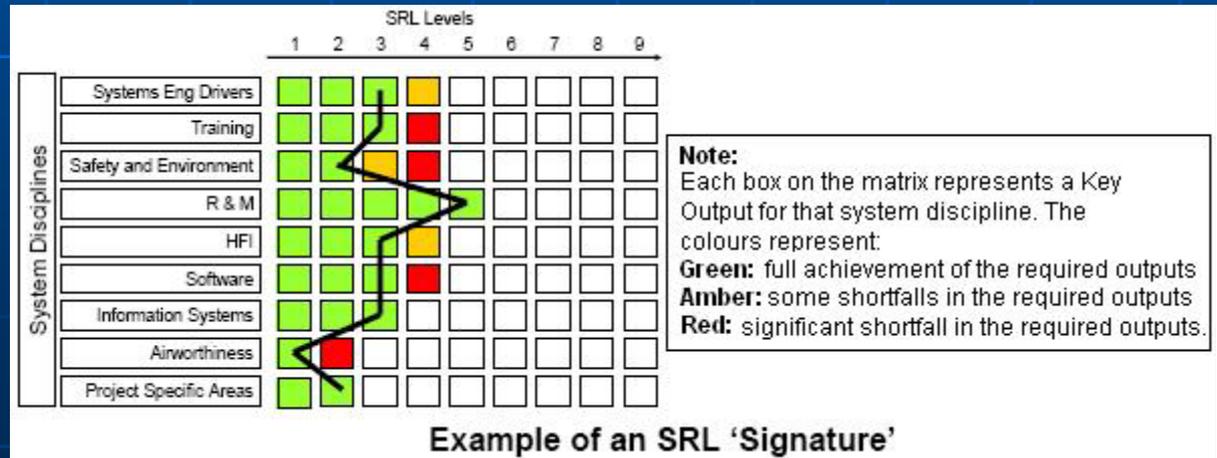


SRLs are intended to be 'descriptive' and not 'absolute' as work on each systems discipline may progress at different rates.

An SRL assessment therefore produces a 'signature' rather than an absolute single point SRL figure.

The signature records the variation of maturity that has been achieved across the systems disciplines, acknowledging that not all projects mature against the systems disciplines at a consistent rate.

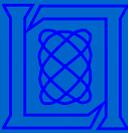
The color of the boxes in the Systems Maturity Matrix is determined by analysis of the SRL signature obtained against the expectations for SRL maturity at the time of review



SRL Self Assessment Tool Results



Advancement Degree of Difficulty (AD²)



Advancement Degree of Difficulty (AD²) is a method of systematically dealing with aspects beyond TRL.

It is a “predictive” description of what is required to move a system, subsystem or component from one TRL to another.

It provides information in the form of:

- Likelihood of occurrence of an adverse event. } **Risk**
- Cost to ensure that such an event does not occur. }
- The time required to implement the necessary action. } **Impact**

AD² consists of a set of questions in 5 specific areas:

- Design and Analysis
- Manufacturing
- Software Development
- Test
- Operations

Advancement Degree of Difficulty (AD²)



The levels of risk associated with AD² are described in terms of the experience base of the developers.

i.e., have they done this before?

AD² Tool Question Set

Advancement Degree of Difficulty - Questions Save It Close Calculator Today's Date: 8/22/2008

AD2 Start Create Summary Of Results View Degree of Difficulty Criteria Index of AD2 Projects Index of Saved Records

Project: Example
 Title: Air Tank Bleed Valve 2
 Evaluator: J. Cole
 Evaluation Date (Saved data only): 2/22/08 9:44 AM

If you wish to add more questions, uncheck box at right; add more questions than restrict WBS Product Hierarchy Name WBS#

System/Subsystem: Pressure control a1.2.3.5 The additional level can be used to provide more depth to the assessment. AD2 WBS Roll-Up
 Subsystem/Component: 2nd Bleed valve a1.2.3.5.22

Change Schedule & Cost Ranges Hide Blank Questions? N.B. The name of the "Title" is used to identify saved data. Clear Entries

AD2 Criteria Level 1 Level 2 Level 3 Level 4 Level 5 Level 6 Level 7 Level 8 Level 9 AD2 Criteria New Evaluation (Same Project) Start a New Project

Schedule	Cost	AD2 Level	Only Answer Questions That Apply	Comments
0 to 6mo	zero cost	Level 5: 40% Risk	Design and Analysis	Comments (42 character limit)
zero time	\$3M to \$10M	Level 7: 60% Risk	Do the necessary data bases exist and if not, what level of development is required to produce them?	aaaaaaaaaaaaaaaaaaaaaa
0 to 6mo	\$10M to \$20M	Level 1: 0% Risk	Do the necessary design methods exist and if not, what level of development is required to produce them?	bbbbbbbbbbbbbbbbbbbb
0 to 6mo	\$10M to \$20M	Level 4: 40% Risk	Do the necessary design tools exist and if not, what level of development is required to produce them?	cccccccccccccccccccc
2yr to 3yr	\$20M to \$50M	Need more data	Do the necessary analytical methods exist and if not, what level of development is required to produce them?	dddddddd ddddd ddddd
1yr to 2yr	> \$100M	Level 7: 60% Risk	Do the necessary analysis tools exist and if not, what level of development is required to produce them?	eeeeeeee eeeeeee eeeeeeee
zero time	\$50M to \$100M	Level 3: 20% Risk	Do the appropriate models with sufficient accuracy exist and if not, what level of development is required to produce them?	ffffff
zero time	zero cost	Not Applicable	Do the available personnel have the appropriate skills and if not, what level of development is required to acquire them?	gggggggggggg
0 to 6mo	\$50M to \$100M	Level 5: 40% Risk	Has the design been optimized for manufacturability and if not, what level of development is required to optimize it?	hhhhhhhhhh
2yr to 3yr	> \$100M	Level 9: 40% Risk	Has the design been optimized for testability and if not, what level of development is required to optimize it?	iiiiiiiiiiii
2yr to 3yr	> \$100M	Level 9: 40% Risk	Has the design been optimized for integration at the component, subsystem and system level and if not, what is required to optimize it?	jjjjjjjjjj

AD² Tool Output

AD2 Roll-up of Subsystem Drivers Re-Calculate WBS Roll-up 8/22/08 4:28 PM

Return To AD2 Start AD2 Current Evaluation Index of Saved Records Index of AD2 Projects

Project: Example Sensitivity: Level 7: 60% Risk

Record	WBS Sub Sys	Comp	Name	Problem Areas	Schedule	Cost	Tech Dev Needed
5		1.1.0	Inducer		zero time	zero cost	Level 7: 60% Risk
5		1.1.0	Impeller		zero time	\$50M to \$100M	Level 7: 60% Risk
3		1.2.0			zero time	zero cost	Level 8: 80% Risk
4	1.3.0	1.3.1	Pump Housing		zero time	\$20M to \$50M	Level 7: 60% Risk
4		1.3.1	Volute		0 to 6mo	> \$100M	Level 7: 60% Risk
6		1.3.2	Diffuser		6mo to 1yr	\$1M to \$10M	Level 7: 60% Risk
7		1.4.0	Turbine Blades		1yr to 2yr	\$20M to \$50M	Level 7: 60% Risk
8		1.5.0	Turbine Nozzles		1yr to 2yr	\$20M to \$50M	Level 7: 60% Risk
11	1.6.0	1.6.1	Turbine Housing		6mo to 1yr	\$1M to \$10M	Level 7: 60% Risk
11		1.6.1	Manifolds		zero time	zero cost	Level 7: 60% Risk
9		1.6.2	Guide Vanes		zero time	\$50M to \$100M	Level 7: 60% Risk
10		1.7.0	Dynamic Seals		zero time	\$20M to \$50M	Level 7: 60% Risk
12		1.8.0	Bearings/Rotor		1yr to 2yr	> \$100M	Level 7: 60% Risk
13		1.10.0	Axial Thrust Balance		zero time	zero cost	Level 7: 60% Risk
14		1.10.2	Axial Thrust Balance2		zero time	zero cost	Level 7: 60% Risk
2	a1.2.3.5	a1.2.3.5.21	Pressure control	D&A - Necessary data bases	zero time	zero cost	Level 7: 60% Risk
2		a1.2.3.5.21	Bleed valve	D&A - Appropriate skills	zero time	\$50M to \$100M	Level 7: 60% Risk
				D&A - Necessary metrology	zero time	\$20M to \$50M	Level 7: 60% Risk
				Mfg - Necessary metrology	zero time	zero cost	Level 7: 60% Risk
				Mfg - Appropriate skills	0 to 6mo	> \$100M	Level 7: 60% Risk
				Mfg - Necessary materials	6mo to 1yr	\$1M to \$10M	Level 7: 60% Risk
				Mfg - Necessary metrology	1yr to 2yr	\$20M to \$50M	Level 7: 60% Risk
				Mfg - Necessary mfg software	0 to 6mo	0 to \$1M	Level 7: 60% Risk
				Mfg - Brassboards	zero time	zero cost	Not Applicable
				Mfg - Qualification models	0 to 6mo	\$50M to \$100M	Not Applicable
				Mfg -	2yr to 3yr	0 to \$1M	Need more data
				Mfg -	6mo to 1yr	\$1M to \$10M	Level 9: 100% Risk
				SW Dev -	0 to 6mo	\$20M to \$50M	Level 8: 80% Risk
				SW Dev -	zero time	\$20M to \$50M	Level 9: 100% Risk
				SW Dev -	zero time	\$50M to \$100M	Not Applicable
				SW Dev -	1yr to 2yr	\$20M to \$50M	Need more data

System Readiness Level (SRL) – the Stevens Institute



Integration Readiness Levels

The SRL in this case is defined through the combination of the TRL of a given technology with the Integration Readiness Level (IRL) of each of the elements with which it will be integrated.

$$SRL_i = f(TRL_j, IRL_{ij})$$

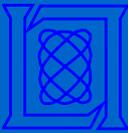
The overall SRL will be a function of the individual subsystem SRL_i

$$SRL = f(SRL_1, SRL_2, \dots, SRL_n)$$

IRL	Definition	Description
9	Integration is Mission Proven through successful mission operations.	IRL 9 represents the integrated technologies being used in the system environment successfully. In order for a technology to move to IRL 9 it must first be integrated into the system, and then proven in the relevant environment, so attempting to move to IRL 9 also implies maturing the component technology to IRL 9.
8	Actual integration completed and Mission Qualified through test and demonstration, in the system environment.	IRL 8 represents not only the integration meeting requirements, but also a system-level demonstration in the relevant environment. This will reveal any unknown bugs/defect that could not be discovered until the interaction of the two integrating technologies was observed in the system environment.
7	The integration of technologies has been Verified and Validated with sufficient detail to be actionable.	IRL 7 represents a significant step beyond IRL 6; the integration has to work from a technical perspective, but also from a requirements perspective. IRL 7 represents the integration meeting requirements such as performance, throughput, and reliability.
6	The integrating technologies can Accept, Translate, and Structure Information for its intended application.	IRL 6 is the highest technical level to be achieved, it includes the ability to not only control integration, but specify what information to exchange, label units to specify what the information is, and the ability to translate from a foreign data structure to a local one.
5	There is sufficient Control between technologies necessary to establish, manage, and terminate the integration.	IRL 5 simply denotes the ability of one or more of the integrating technologies to control the integration itself; this includes establishing, maintaining, and terminating.
4	There is sufficient detail in the Quality and Assurance of the integration between technologies.	Many technology integration failures never progress past IRL 3, due to the assumption that if two technologies can exchange information successfully, then they are fully integrated. IRL 4 goes beyond simple data exchange and requires that the data sent is the data received and there exists a mechanism for checking it.
3	There is Compatibility (i.e. common language) between technologies to orderly and efficiently integrate and interact.	IRL 3 represents the minimum required level to provide successful integration. This means that the two technologies are able to not only influence each other, but also communicate interpretable data. IRL 3 represents the first tangible step in the maturity process.
2	There is some level of specificity to characterize the Interaction (i.e. ability to influence) between technologies through their interface.	Once a medium has been defined, a "signaling" method must be selected such that two integrating technologies are able to influence each other over that medium. Since IRL 2 represents the ability of two technologies to influence each other over a given medium, this represents integration proof-of-concept.
1	An Interface between technologies has been identified with sufficient detail to allow characterization of the relationship.	This is the lowest level of integration readiness and describes the selection of a medium for integration.



System Readiness Level (SRL) – the Stevens Institute



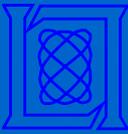
The computation of SRL is considered as a normalized matrix of pairwise comparisons of normalized TRL and IRL.

$$\begin{aligned} [\text{SRL}] &= \begin{bmatrix} \text{SRL}_1 \\ \text{SRL}_2 \\ \dots \\ \text{SRL}_n \end{bmatrix} \\ &= \begin{bmatrix} \text{IRL}_{11} \text{TRL}_1 + \text{IRL}_{12} \text{TRL}_2 + \dots + \text{IRL}_{1n} \text{TRL}_n \\ \text{IRL}_{21} \text{TRL}_1 + \text{IRL}_{22} \text{TRL}_2 + \dots + \text{IRL}_{2n} \text{TRL}_n \\ \dots \\ \text{IRL}_{n1} \text{TRL}_1 + \text{IRL}_{n2} \text{TRL}_2 + \dots + \text{IRL}_{nn} \text{TRL}_n \end{bmatrix} \end{aligned}$$

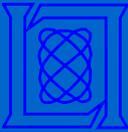
$$\text{SRL} = \frac{(\text{SRL}_1/n_1 + \text{SRL}_2/n_2 + \dots + \text{SRL}_n/n_n)}{n}$$

System Maturity Optimization is underway at Stevens

Additional Areas that have been addressed with varying degrees of success

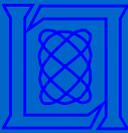


Design Readiness Level (DRL)
Manufacturing Readiness Level (MRL)
Integration Readiness Level (IRL)
Software Readiness Level (SRL)
Operational Readiness Level (ORL)
Human Readiness Levels (HRL)
Capability Readiness Level (CRL)
Organizational Readiness Level (ORL)
Programmatic Readiness Level (PRL)

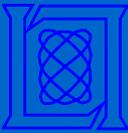


Summary

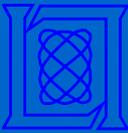
- **Technology Assessment is a vital part of any overall system maturity assessment.**
- **There are many approaches to overall system assessment.**
- **Any successful approach for system maturity assessment must balance the need for data against the resources required to obtain that data.**



- Sadin, Stanley T.; Povinelli, Frederick P.; Rosen, Robert, “NASA technology push towards future space mission systems,” Space and Humanity Conference Bangalore, India, Selected Proceedings of the 39th International Astronautical Federation Congress, Acta Astronautica, pp 73-77, V 20, 1989
- Mankins, John C. “Technology Readiness Levels” a White Paper, April 6, 1995.
- Nolte, William, “Technology Readiness Level Calculator, “Technology Readiness and Development Seminar, *Space System Engineering and Acquisition Excellence Forum*, The Aerospace Corporation, April 28, 2005.
- Mankins, John C. , “Research & Development Degree of Difficulty (RD3)” A White Paper, March 10, 1998.



- Ramirez-Marquez, J.E. Sauser, B.J. “System Development Planning via System Maturity Optimization,” Accepted for future publication in **IEEE Transactions on Engineering Management**, IEEExplore.
- Bilbro, James W. “Systematic Assessment of the Program/Project Impacts of Technological Advancement and Insertion Revision A,” <http://www.jbconsultinginternational.com>



TOOLS

- RI3 Tool and Guidebook are available at:
<http://www.afit.edu/cse/page.cfm?page=164&sub=95>
- AD2 Tool along with integrated TRL tool available at:
<http://www.jbconsultinginternational.com>
- TRL Calculator is available at Website at:
<https://acc.dau.mil/communitybrowser.aspx?id=25811>
- UK MOD Tool is available at:
<http://www.aof.mod.uk/aofcontent/tactical/techman/index.htm>
- Stevens SRL Tool is under development at:
<http://www.systemreadinesslevel.com/>
- Manufacturing Readiness Level Tool is available at:
<https://acc.dau.mil/CommunityBrowser.aspx?id=18231>