Headquarters U.S. Air Force

Integrity - Service - Excellence

9082 – Including ESOH Requirements in JCIDS Documents



Sherman G. Forbes SAF/AQRE

Acquisition ESOH Risk Management

Phone: 571-256-0327

E-mail: sherman.forbes@us.af.mil





- Background
- Process Description
- Training Development
- Way Ahead



Background SECDEF Memo – 22 Jun 06

- Memo Title: "Reducing Preventable Accidents"
- Defense Safety Oversight Council (DSOC) and the nine DSOC Task Forces responsible for action
- Acquisition & Technology Programs Task Force (ATP TF) focused on responding to these points:
 - "Accountability is essential to effective leadership"
 - "If we need to change our training, improve our materiel acquisition, or alter our business practices to save the precious lives of our men and women, we will do it."
 - "We will fund as a first priority those technologies and devices that will save lives and equipment."
 - "We will retrofit existing systems"



Background USD (AT&L) Memo – 21 Nov 06

- ATP TF prepared AT&L memo to "influence the entire life cycle of systems" in order to effectively integrate Environmen, Safety, and Occupational Health (ESOH) considerations
 - Joint Capabilities Integration and Development System (JCIDS) define system required capabilities
 - System development process to meet JCIDS requirements
 - Must address each High and Serious ESOH risk and applicable safety technology requirements in program reviews
 - Fielded systems where ESOH problems manifested; where pain is felt (by the operator)
 - Class A & B mishap reports must include System Program Office hazard analysis and materiel mitigation measure recommendations to eliminate or reduce risk of reoccurrence



Background Specific JCIDS Task Statement

"The Acquisition & Technology Programs Task Force will develop a process to provide the DoD **Joint Capabilities Integration and Development** System with recommendations that have the potential to cost effectively prevent accidents. These inputs should include all aspects of the MIL-STD-882D System Safety Process."

USD (AT&L) Memo – 21 Nov 06



Background Scope of JCIDS Task

- "accident" as used by SECDEF = mishap
- "all aspects of the MIL-STD-882D System Safety Process" = MIL-STD-882D definition of mishap

"An unplanned event or series of events resulting in death, injury, occupational illness, damage to or loss of equipment or property, or damage to the environment"

System Safety Focus: Preserving combat capability by reducing the risk of mishaps



Process Development ATP TF Response

- ATP TF stood up Preventable Accident Reduction Working Group (PARWG)
 - Purpose: develop response to 21 Nov 06 USD (AT&L) memo assigning ATP TF JCIDS task
 - Co-Chairs:
 - Dr. Rodriguez-Johnson, ATP TF Vice-Chair
 - Mr. Wilmeth, Joint Staff J-8 Protection Assessment Division
 - Focus: process to provide opportunity for including ESOH recommendations into the Sponsor JCIDS document development process
 - Development: vetted process details with J-8 and DoD Secretariat Systems Engineering and ESOH principals
 - Implementation: parallel development of policy and supporting training

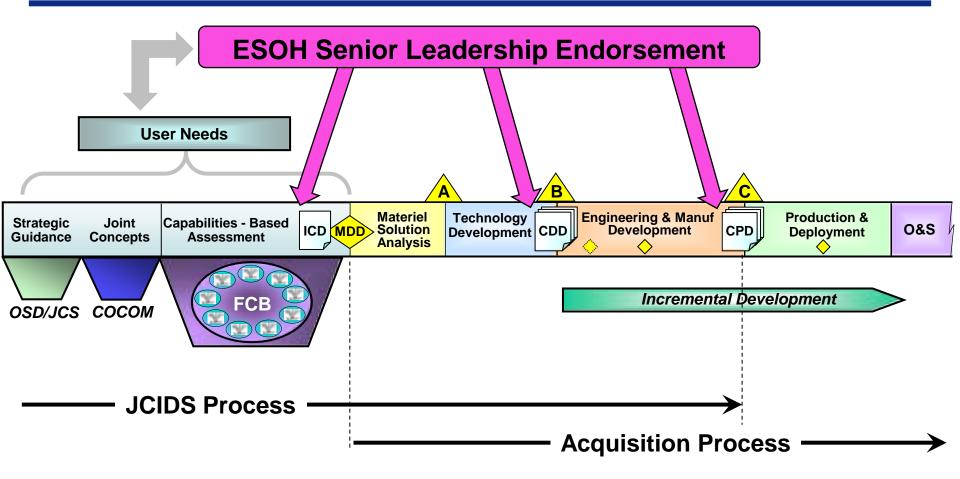


Process Development ESOH in JCIDS

- Applies to all JCIDS documents
- Requires ESOH senior leadership endorsement of JCIDS documents
 - Acknowledges that ESOH communities had opportunity to provide inputs (no guarantees)
 - Ensures ESOH leadership aware of future systems or system modifications for support planning purposes
 - Each DoD Component to designate ESOH senior leaders responsible for endorsing JCIDS documents
 - Each DoD Component to set up its own internal ESOH review process to support endorsements
- ATP TF developing training to support ESOH SME participation in JCIDS document development



Process Development ESOH in JCIDS



Integral Part of the Early Systems Engineering Activities



Process Development Draft AT&L Policy Memo

- Draft ready to enter formal staffing following ESOH Risk and Technology Reporting policy memo
- Linked to development of training materials
- Addressed to Components and Joint Staff
- Directs each Component to designate to AT&L the office(s) that must provide ESOH endorsements
- Requests Joint Staff incorporate process into CJCSI 3170 Manual
- Directs the DoD Components to brief AT&L (or designee) annually on implementation status



- Effort funded by DSOC through the ATP TF
- Purpose: to prepare ESOH SMEs to be effective participants in the JCIDS document development process
- Goal: Have training in place to support policy release
- End State: a Defense Acquisition University (DAU) Continuous Learning Module (CLM), similar to CLE009 "System Safety in Systems Engineering"
 - Generic DoD training, not Service-specific
 - Potential for follow-on Service-specific training development
- NDIA Systems Engineering Division System Safety Committee sponsoring workshops to develop training materials content
 - First workshop held 16-17 Sep 09 in St. Louis, MO
 - Second workshop set for 18-19 Nov 09 in Arlington, VA



- Training material topics
 - JCIDS basics
 - Developing appropriate ESOH capability statements
 - Participating in JCIDS document development
- JCIDS basics focused on what ESOH SMEs will need
 - CJCS 3170.01 Manual
 - Terminology
 - Top-level process description
 - Sequence and appropriate content of documents: Initial Capabilities Document (ICD), Capability Development Document (CDD), Capability Production Document (CPD)



- Developing appropriate ESOH capability statements
 - Identifying potential ESOH issues/concerns for a given solution/system
 - Lessons learned from similar systems' mishap data, Notices of Violation, NEPA documents, ESOH hazard logs, etc.
 - ESOH engineering evaluation of proposed system concept or design (extent of evaluations depend on maturity of system)
 - Results from testing activities
 - Tailoring for the given JCIDS document (ICD vs. CDD vs. CPD)
 - Degree of specificity
 - Thresholds and Objectives (except for Other System Attributes)



- Participating in JCIDS document development
 - Goal: effective advocacy for inclusion of ESOH capability statements
 - Describe contribution to preserving mission capability
 - Demonstrate potential program and ESOH risk reduction
 - Address any potential lifecycle cost savings
 - Understanding the appropriate use of parameters and attributes
 - Key Performance Parameters (KPPs): essential and critical to program success; typically not appropriate for ESOH
 - Key System Attributes (KSAs): crucial to program success; appropriate for the most significant ESOH issues
 - System Attributes: support KPPs and KSAs; appropriate for ESOH issues
 - Other System Attributes: appropriate for detailed ESOH inputs



Way Ahead

- Formal staffing of policy memo through OSD and Components
 - Expected to begin Feb 2010
 - ECD Oct 2010
- **■** Continue training development
 - Next workshop 18-19 Nov 09
 - Third workshop TBD
 - Compile and refine training materials
 - FY2010 DSOC funding of course development



Questions?

