



**Program Executive Office  
Command, Control, Communications,  
Computers and Intelligence (PEO C4I)**

# **Systems Engineering Rigor within the Acquisition Process**

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*Statement A: Approved for public release; distribution is unlimited (26 OCT 2009)*

**Information Dominance  
Anytime, Anywhere...**





# About PEO C4I

## Workforce

- Civilian: 204
- Military: 68

## FY09 Total Obligation Authority *(based on PB10)*

- Research & Development: \$542M
- Procurement, Navy: \$1,004M
- Operations & Maintenance, Navy: \$437M
- Ship Conversion, Navy: \$1351M

## Programs - Total: 132

- ACAT I: 8\* ACAT II: 4 ACAT III & Below: 119
- Rapid Deployment Capabilities (RDCs): 1

## Platforms Supported – FY09

- Afloat: 260 Shore: 220 Expeditionary: 34

*\*Includes: IAC – 3 IAM – 2 (1-DISA/1-PEO C4I)  
IC – 2 PreMAIS/MDAP - 1*

## Navy C4I Key Facts

More than 170,000 C4I users

More than 5,200 radios fielded

More than 2,700 annual installations

More than 700 applications supported

Average/fielded bandwidth capability

Carrier: 4 mbps - 24mbps

Destroyer: 512 kbps - 8mbps

Submarine: 128 kbps

Average technology refresh  
18 months

Average time to market

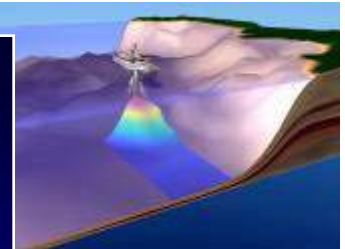
Initial fielding: 36 months

Full Fielding: 8-10 years



# Unique Maritime Challenges Require New Focus on Systems Engineering

- Expansive Physical Environment
  - From the ocean floor to outer space and everything in between
- High Volume of Data
  - Linking Vessel, People, Cargo, Infrastructure data from multiple and disparate sources,
  - Then getting it to the tactical edge in a relevant format
- New Partners
  - Traditional: Coalition Partners and Interagency organizations drive Cross Domain and Releasable Solutions
  - Non-Traditional: new International and Interagency partners drive Non-classified solutions

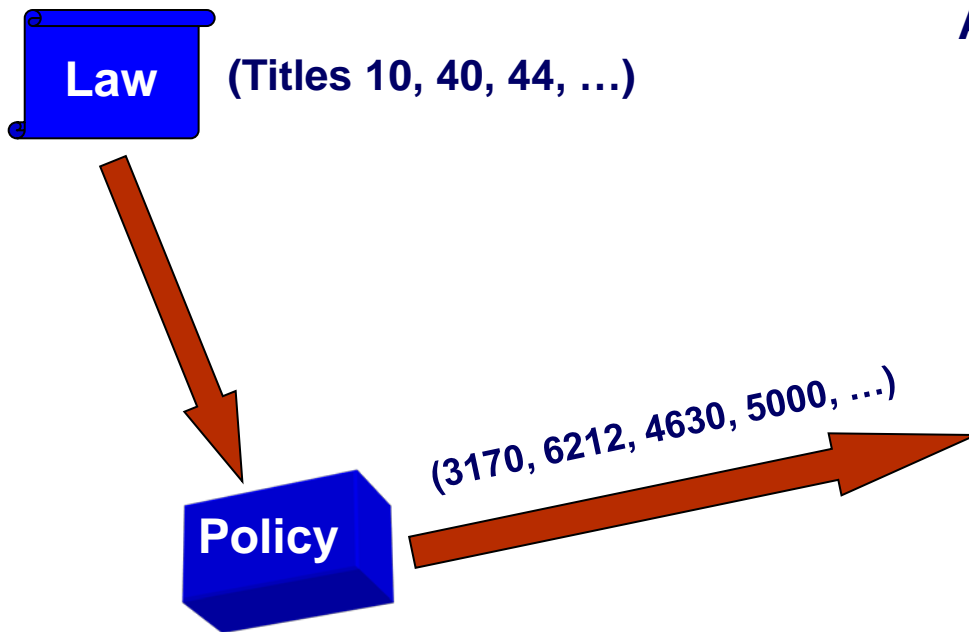


***Information Technology is a Game-changing Element of Warfare***



# Challenge: *Realistic Policy Implementation*

## Law begets Policy, Directives, and Guidance



Development, complexity,  
and interpretation of Policy  
is overwhelming

Are we providing too much “help”?



Is he managing the  
Program, or the paperwork?





# Need for Governance

**"Considerable time and resources are spent on worthy and useful efforts that are handicapped by a *lack of a focused, holistic integration concept*"**

**-- VADM Dorsett  
Navy Integrated Information Framework  
22 Jun 2009**



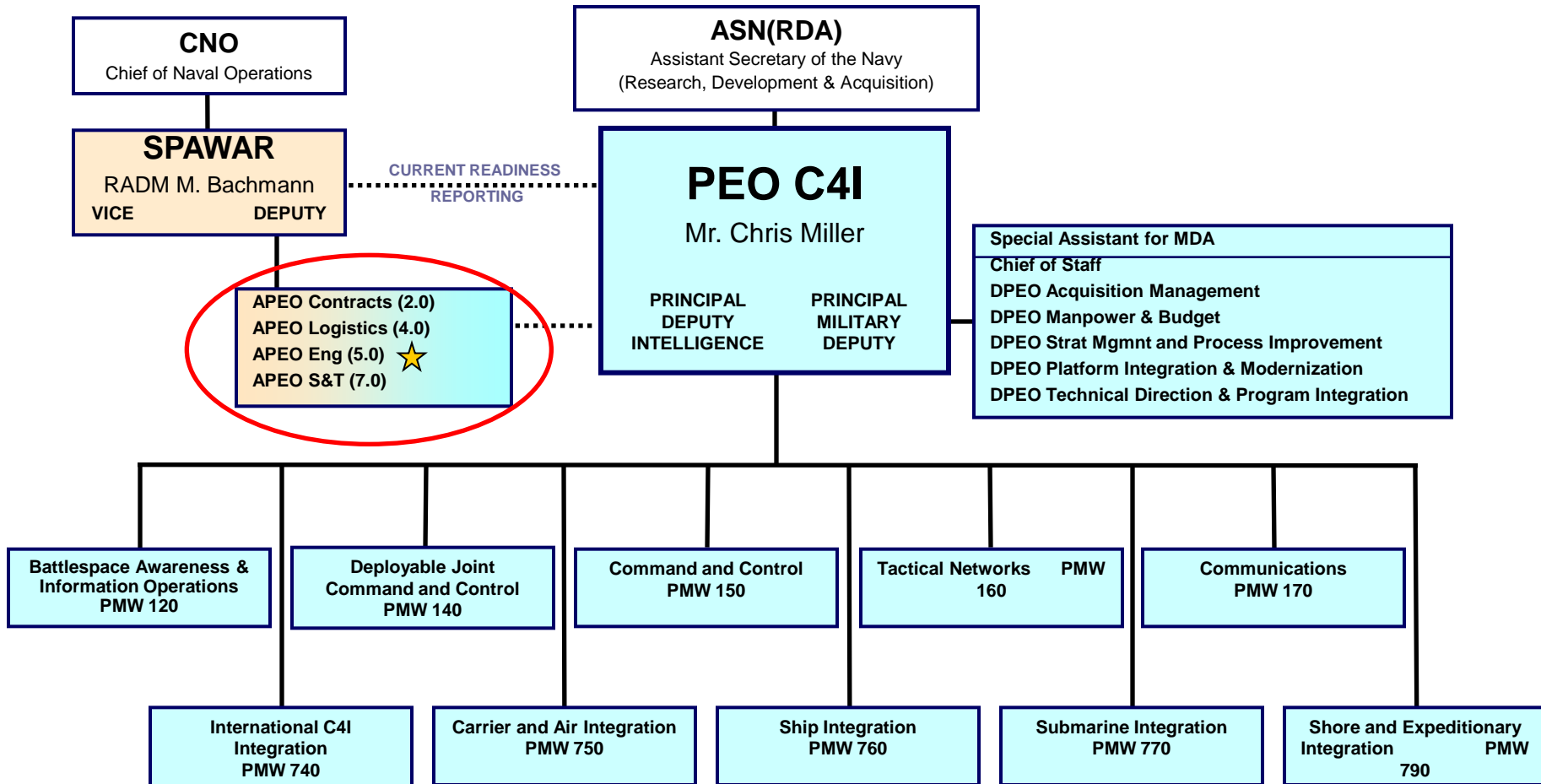
# Systems Engineering Governance

- Drivers
  - Paradigm shift in corporate culture
  - Increased focus on fielding integrated and interoperable systems
  - Need for up front and early adoption of systems engineering practices
- Systems Engineering Governance
  - Technical Authority and Standards
  - Enterprise Engineering and Certification

***Enabled Through a Competency Aligned Organization (CAO)***



# Competency Aligned Organization (CAO)



**CAO implementation increases consistency and collaboration within engineering and acquisition**



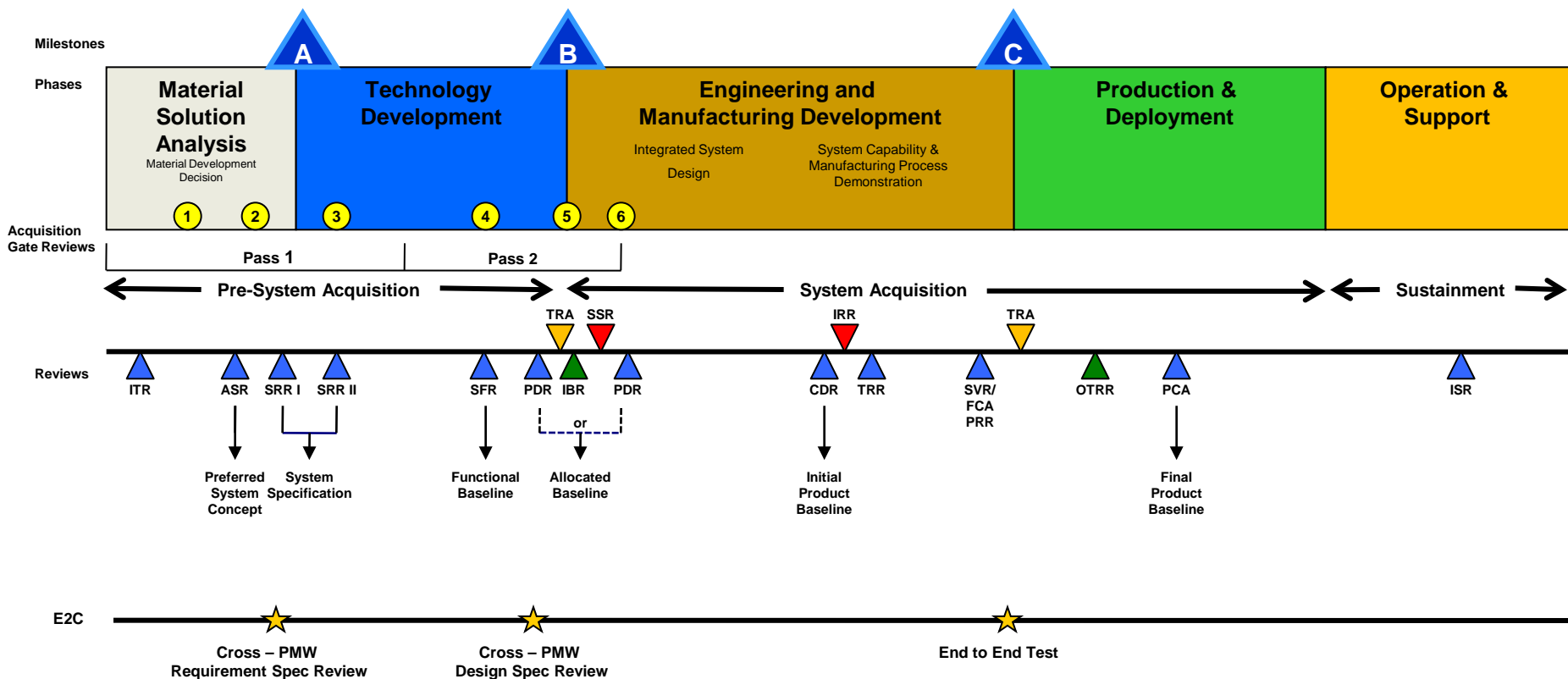
# Systems Engineering Rigor Applied to Acquisition

- Technical Authority provides:
  - Engineering expertise during system development and deployment
  - MDA with an independent assessment of program technical health
  - Consistent enterprise standards and processes to ensure interoperability with traditional and non-traditional partners within the GIG
- Enterprise Engineering and Certification (E2C):
  - Design system interoperability early in the systems engineering lifecycle
  - Test end-to-end capability packages for interoperability
  - Enforce acquisition programs to collaborate on engineering design, development and interoperability challenges prior to fleet installation





# System Engineering Technical Reviews (SETR) & the Acquisition Lifecycle



**Technical reviews and E2C activities occur as the system matures throughout the program life cycle**



# PEO C4I Masterplan

## Documents Portfolio Implementation across FYDP and beyond

**PEO C4I Masterplan**  
Version 3.0

*527 Pages*  
*266 Figures*

August 7, 2009

Distribution D: Distribution authorized to the Department of Defense and U.S. DoD contractors only (administrative or Operational Use) (28 JULY 2009); other requests must be referred to the Navy's Program Executive Office for C4I.

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**Purpose-** Provides an understanding of what transition is required across the PEO C4I portfolio in order to meet modern network-centric warfare needs

- what is planned and budgeted
- baseline architectures
- future architectures
- portfolio roadmaps
- future technical vision
- recommendations for modernization initiatives

**Intended Audience-** Intended to be used as a ready reference for all PEO C4I portfolio stakeholders, including program managers, resource sponsors and warfighters.

**Updates-** Living document updated annually.

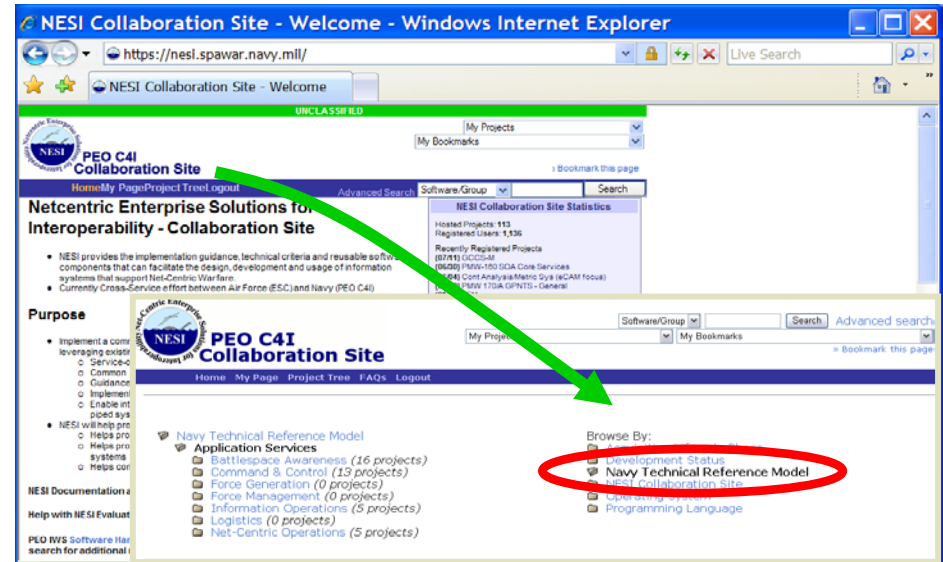
**Available at:**

[https://nserc.navy.mil/peo\\_c4i/se2/dpeo/dpeotechdir/PEO%20C4I%20Masterplan%20Version%2030/Forms/AllItems.aspx](https://nserc.navy.mil/peo_c4i/se2/dpeo/dpeotechdir/PEO%20C4I%20Masterplan%20Version%2030/Forms/AllItems.aspx)



# Net-centric Enterprise Solutions for Interoperability (NESI)

- “A distillation of several higher level strategies into a manageable set of guidance”
- Framework of actionable engineering guidance
- Content evolves to support growing experience with net-centricity, interoperability and program needs



- Publicly available content
  - <http://nesipublic.spawar.navy.mil>

**Master Plan utilizes the Navy Technical Reference Model to bin programs by functional area**



# Moving Forward

- Increase focus on enterprise standard development and implementation
- Standardize processes, best practices and lessons learned
- Work with stakeholders to develop enterprise level requirements to support the future warfighter



**We get it.**

We also integrate it, install it and support it. For today and tomorrow.