### DEFENSE LOGISTICS AGENCY

AMERICA'S COMBAT LOGISTICS SUPPORT AGENCY

# Joint Contingency Acquisition Support Office (JCASO)

Overview

**RDML Ron Maclaren** 

Director August 25, 2010

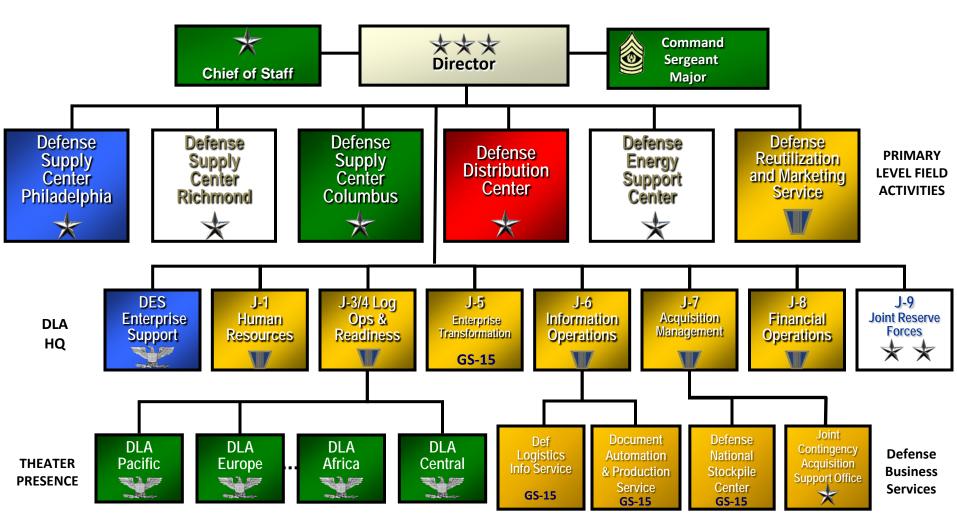


# **JCASO** Responsibilities

- JCASO provides program management of Operational Contract Support (OCS) to all the DoD Combatant Commands (COCOMs) for planning, exercises, training, and deployments
- Part of DLA J-7 with a distinct OCS mission
  - Work with all DLA activities at HQs and in field
  - Joint Operational Contract Support Planners (JOCSPs) at each COCOM
  - Full acquisition process, including whole-of-government OCS synchronization
- JCASO will deploy fly-away teams to the COCOMs



# **DLA Organization**



As of 22 Jun 10



### OCS before 2007

# Shortfall in requirements definition and deliberate planning for contracted support

- Competition among services
- Underestimation of the size of effort
- Varying standards of support
- Incomplete OPLANs

- > 2007 Gansler Commission
- > NDAA FY07, 08 & 09
- Audits (GAO, SIGIR, SIGAR)
- Commission on Wartime Contracting

### Poor management and oversight of operational contract support

- Inadequate number of deployable Government Service Contract Mgt. Specialists
- No single point of contact for contracting in the AOR
- Limited governance documents
- Gap in legal accountability over contractors
- Inadequate oversight of contracts

### · Limited ability to track and account for contractor personnel

- Varying support standards
- No "linkage" between contract vehicle and contractor personnel



## Congressional Mandate - NDAA 2007 Sec. 854

- In coordination with the Joint Chiefs of Staff, develop joint policies for requirements definition, contingency program management, and contingency contracting during combat and post conflict operations
- Appointment of Specific senior leadership at DoD, Military Department, and Executive levels
- The Assistant Deputy Undersecretary of Defense for Program Support (ADUSD(PS))
  designated the Program Manager for Contingency Contract Support
  - Part of the Office of Assistant Secretary of Defense for Logistics and Material Readiness (OASD(L&MR)), which advises the Under Secretary of Defense for Acquisition, Technology, and Logistics (USD(AT&L))
  - JCASO established by OASD(L&MR) via ADUSD(PS), located within the Defense Logistics Agency (DLA)

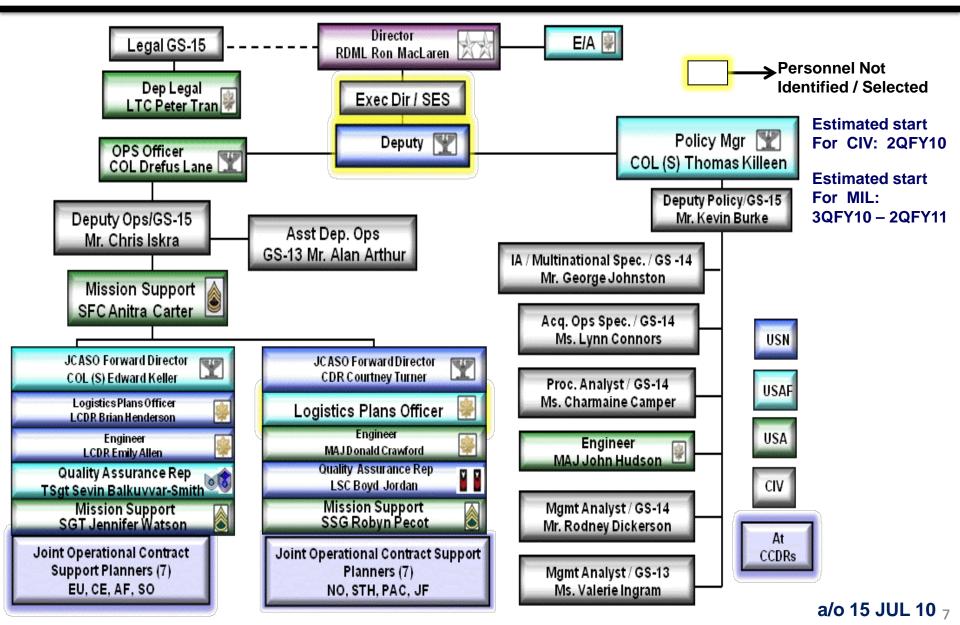


## Initiatives to improve management/oversight

- Governance: Establish & maintain a policy and program management framework to govern management of contractor personnel in forward areas (DoDI 3020.41, et al)
- Establish JCCSO (now JCASO) to help develop joint policies that provide for a "preplanned organizational approach to program management" for Contractors Authorized to Accompany the Force (CAAF). JCASO advances acquisition management of Operational Contract Support for planning, exercises, training, and deployment.
- Establish Joint Operational Contract Support Planners (JOCSPs) at the Combatant Commands to strengthen planning for contingencies - now part of JCASO
- Institutionalize the Synchronized Predeployment and Operational Tracker (SPOT) to improve visibility and accountability of CAAF
- Training & Education Programs: Develop career and leadership plans and programs for all expeditionary contracting personnel and non-acquisition leadership
- Lessons Learned Program: Develop contractor scenarios that can be injected into Title X GCC exercises to ensure realism in logistics operations

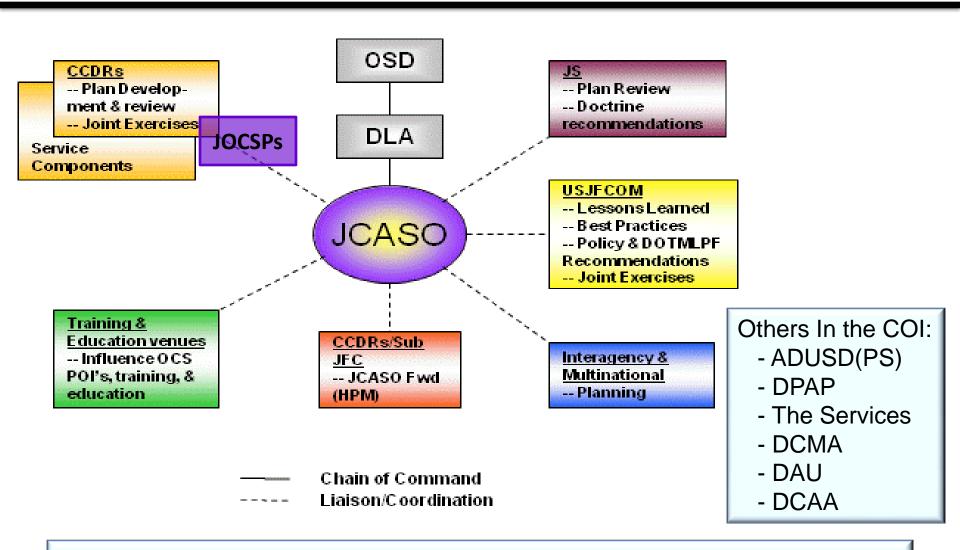


# **JCASO Organization**





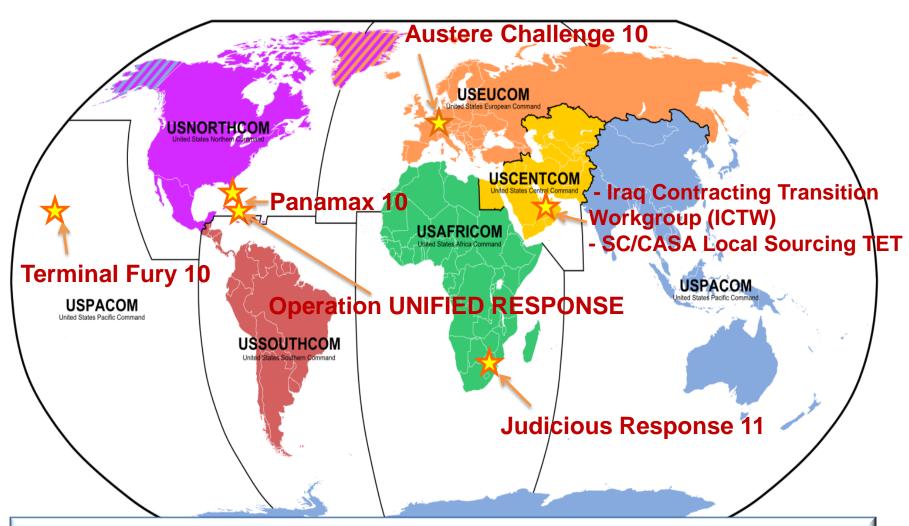
# **OCS Program Management Approach**



JCASO role in the DoD joint policies for requirements definition, contingency program management, and contingency contracting.



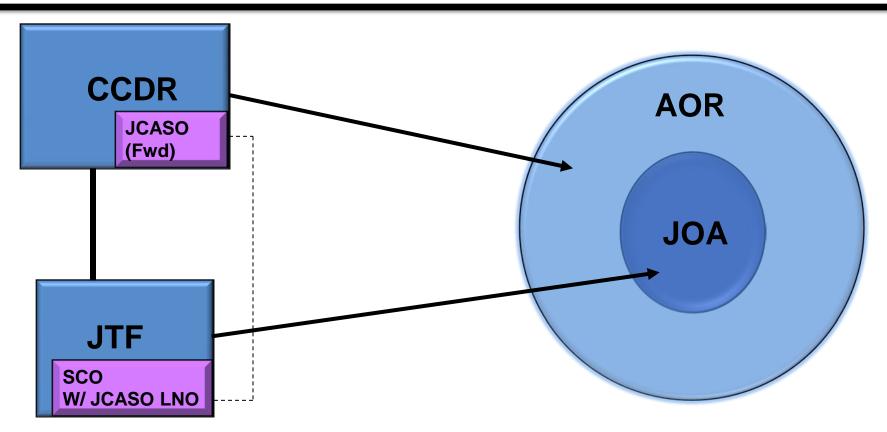
# **JCASO COCOM Projects**



JCASO provides OCS program management to the COCOMs during exercises, contingencies, and for special projects



## **How JCASO Deploys**



**Before:** OCS Policy Development >>> Acquisition Planning >>> Market Research >>> Training/Exercises/COCOM coordination

During: Requirements Development >>> Support Methods
>>> Contracting Approaches >>> Contract Management

After: Contract Transition to DoS/USAID and OGAs

Orchestrate and synchronize OCS activities across entire acquisition cycle



# **JCASO Summary**

### Why/How JCASO was Created

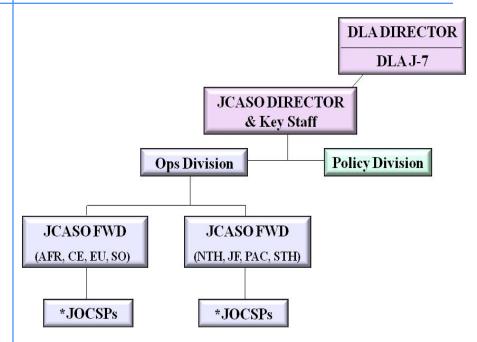
- Gansler Commission identified shortfalls in Operational Contract Support (OCS)
- Congressional Mandate: NDAA 2007, Section 854
- OASD(L&MR) via the ADUSD(PS) established JCASO within DLA

#### **Mission and Organization**

 Provide OCS program management to the DoD Combatant Commands (COCOMs) for planning, exercises, training, and contingencies

### **Key Goals/Objectives**

- Reach Full Operating Capability by Oct 10
  - Complete staffing; 2 deployable teams
- Integrate Joint Operational Contract Support Planners (JOCSPs) at COCOMs into JCASO
- Enhance "Whole of Government" OCS approach with DoS and USAID
- Partner with JSJ4 and JFCOM to advance Joint Doctrine and Training
- Develop ability to synchronize OCS activities across entire acquisition cycle
- Participate in Title X exercises and be prepared to deploy at any time



<sup>\*</sup> JOCSPs located at AFRICOM, CENTCOM, EUCOM, JFCOM, NORTHCOM, PACOM, SOCOM & SOUTHCOM

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