



# United States Strategic Command



David W. Tyner

Capability and Resource  
Integration Directorate - J8

15 April 2010

UNCLASSIFIED



# USSTRATCOM Mission Statement

**USSTRATCOM promotes global security for America by -**

- **Deterring attacks on US vital interests and defending the nation should deterrence fail,**
- **Leading, planning, and executing strategic deterrence operations,**
- **Ensuring US freedom of action in space and cyberspace,**
- **Delivering integrated kinetic and non-kinetic effects in support of US Joint Force Commanders,**
- **Synchronizing global missile defense plans and operations,**
- **Synchronizing regional combating of weapons of mass destruction plans,**
- **Planning, integrating, and coordinating ISR in support of strategic and global operations, as directed,**
- **And advocating for capabilities as assigned.**

***Global Security for America***





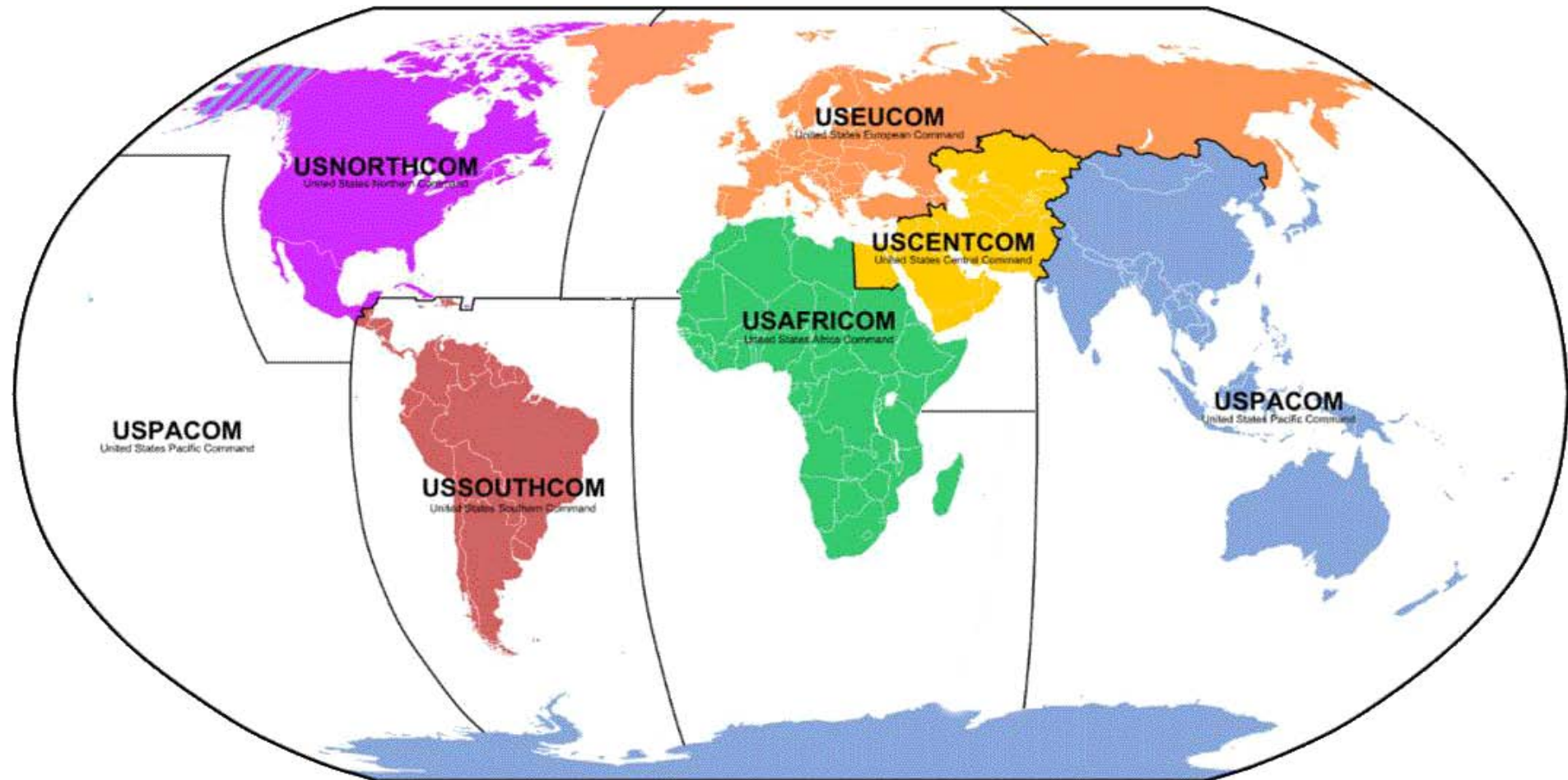
# USSTRATCOM Vision

**Leaders in Strategic Deterrence  
and  
Preeminent Global Warfighters In  
Space and Cyberspace**

*Global Security for America*



- Conduct Operations Across Boundaries
- Knit Together “Seams” Between Boundaries





# USSTRATCOM Missions

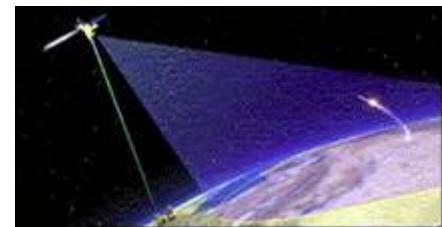
## Lines of Operation

- Strategic Deterrence / Nuclear Operations
- Space
- Cyberspace



## Joint Enablers

- Missile Defense
- Surveillance and Reconnaissance
- Information Operations
- Combating WMD







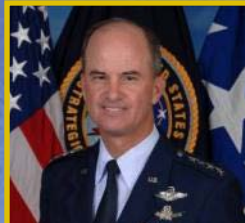
# Headquarters Organization



**CCC**  
CMSgt Narofsky



**CD**  
VADM Mauney



**CC**  
Gen Chilton



**CS**  
MG Turner



**J3**  
RADM McClain



**J5**  
Maj Gen Helms



**J8**  
Mr. Callicutt



**GISC**  
Col Gilbert



**J1**  
Col Poore



**J2**  
CAPT Smith



**J4**  
CAPT Power



**J6**  
COL VanUs



**J7**  
Mr. McVay



# Component Structure

HQ  
USSTRATCOM

Service Components

Nuclear Task Forces

*CYBER  
Command*



**JFCC GS**  
(Global Strike)  
Offutt AFB NE



**JFCC SPACE**  
(Space Ops)  
Vandenberg AFB CA



**JFCC NW**  
(Network Warfare)  
Fort Meade MD



**JTF GNO**  
(Network Ops)  
Arlington VA



**JIOWC**  
(Information Ops)  
Lackland AFB, TX



**JFCC ISR**  
(Intel, Surveillance & Recon)  
Bolling AFB DC



**JFCC IMD**  
(Missile Defense)  
Schriever AFB CO



**SCC WMD**  
(Combating WMD)  
Fort Belvoir VA



# USSTRATCOM S&T Areas

- ***Joint Capability Technology Demonstrations (JCTD)***
- ***Joint Test & Evaluation Program***
  - ***Joint Tests***
  - ***Quick Reaction Tests***
- ***Coalition Warfare Program***





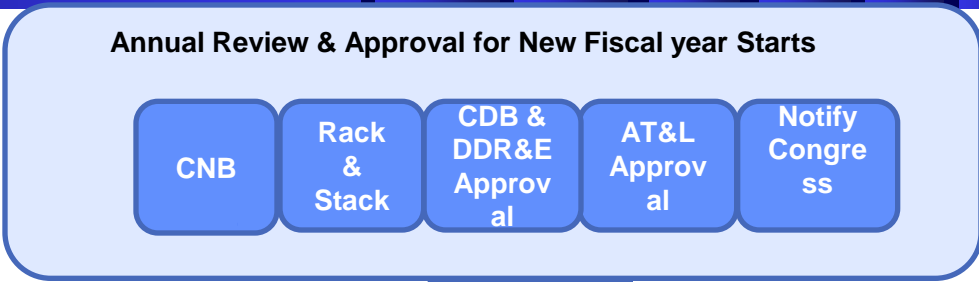
# JCTD Overview

- ***One-year performance cycles***
- ***Tech push from multiple sources***
  - ***COCOM needs***
  - ***Experimentation gaps***
  - ***Promising technologies from National Laboratories, Industry, and Academia...***
- ***Quarterly new start Candidate Decision Boards***
- ***Outcomes:***
  - ***More smaller projects in play early***
  - ***Healthy pressure to perform on transparent timelines***
  - ***Fewer long term projects***
  - ***Higher transition rates***
  - ***Better synchronization with COCOM experimentation efforts***
  - ***JROC vetting after first spiral demonstration (at 1 year point)***

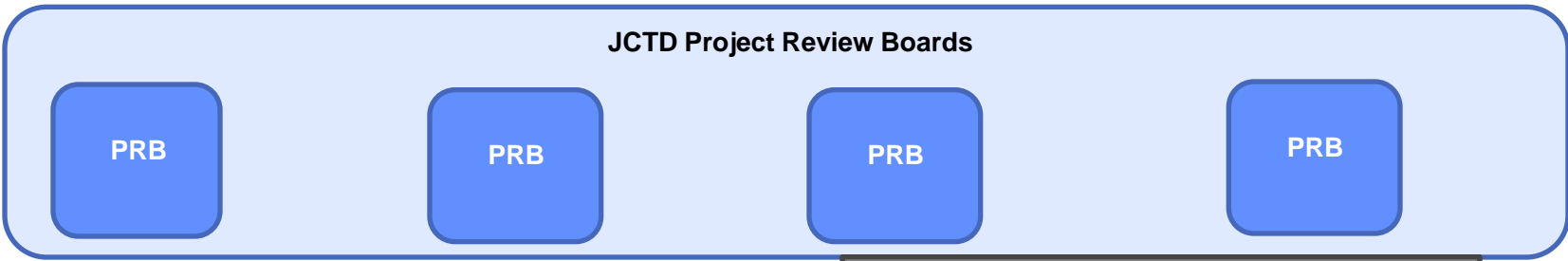
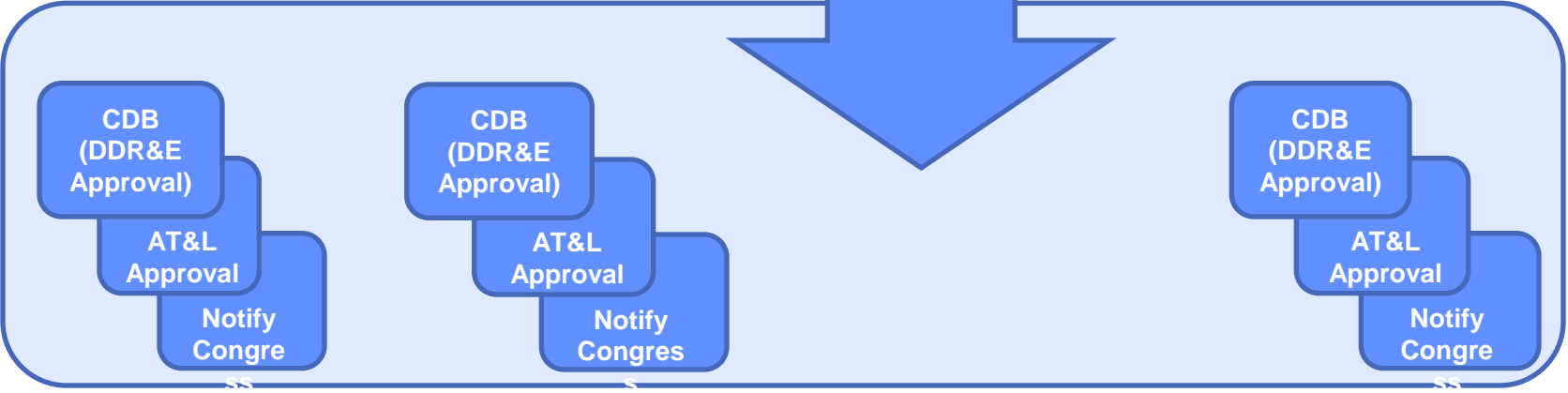


# Revised JCTD Selection Process

New JCTD Proposals



Jan    Feb    Mar    Apr    May    Jun    July    Aug    Sep    Oct    Nov    Dec



CNB – Candidate Nomination Board  
 CDB – Candidate Decision Board  
 PRB - Project review Board



# Current USSTRATCOM JCTDs

- **Communications AirBorne Layer Expansion (CABLE)**
  - Enabling communications at the tactical edge by providing a backbone aerial network between and among the Services' platforms and capabilities
- **Communication/Navigation Outage Forecasting System (C/NOFS)**
  - Using satellite and ground systems to forecast impacts of Ionospheric Scintillations on Operational communication/navigation System Performance
- **Global Observer**
  - Liquid hydrogen powered UAV capable of flying up to 7 days on station to support the Air Force's core mission of persistent ISR operations
- **Hard Target Void Sensing Fuze (HTVSF)**
  - Providing a fuze capability to attack today's harder, more complex, and deeper buried targets
- **Large Data**
  - Enabling global ISR planning and execution through advanced data search-and-retrieval, very large-scale data storage architecture, and an expanded wideband backbone





# Current USSTRATCOM JCTDs (cont)

- **Internet Protocol Routers in Space (IRIS)**
  - Transforming the traditional SATCOM transponded bandwidth approach to flexible, routable network services needed by the Warfighter for dominance on the battlefield
- **Joint Coordinated Real-time Engagement (JCRE)**
  - Supporting Joint and Combined Operations through web based Net-Centric C2 capabilities that greatly enhances planning and execution across multi-Combatant Commands
- **Mission Assurance Decision Support System (MADSS)**
  - Combining hardware and software system to conduct real-time and predictive assessments on the operational impacts due to a disruption (natural or man-made) in the global information grid and its supporting commercial infrastructure



# FY11 USSTRATCOM JCTD Proposals

- **Joint Warfighting Integration of Networks (JWIN)**
  - Demonstrate Network Management discovery, integration, and monitoring capabilities across Joint Service Tactical Edge domains
- **Unified Strategic Deterrence Analysis Support (UDASH)**
  - Decision support capability for analysts and operators that provides global, persistent, 24/7/365 information analysis and awareness for unstructured data
- **Global Decision Support (GDS)**
  - An anywhere/anytime (globally available) secure, web-enabled collaborative environment for time critical decision-making to include PEDs
- **Secure Data Cloud (SDC)**
  - Highly scalable encrypted (at rest), global data cloud (billions of records) available to authorized community of users



# Joint Test and Evaluation (JT&E)

- **A conduit for warfighters to solve joint operational issues**
  - **Joint Test (2-3 YR)**
  - **Quick Reaction Test (1 YR)**
- **OSD (DOT&E) manages the program; partnerships with Services and COCOMs critical for executing tests**
- **Provides non-materiel solutions to warfighter issues**
- **Works on process improvements so that fielded equipment is used more effectively in a joint operational environment**
  - **Does not assess weapon system performance**
  - **Not a hardware acquisition program**
- **Test products are:**
  - **Improved tactics, techniques, and procedures (TTPs); architectures, and training packages**
  - **New test and evaluation methodologies**





# Current JT&E Initiatives

- **USSTRATCOM Joint Test:**
  - **Joint Non-Kinetic Effects Integration (JNKEI)**

Purpose: Develop and evaluate joint planning Tactics, Techniques and Procedures (TTPs) to enable integration of non-kinetic effects, specifically Electronic Attack, Computer Network Attack, and Offensive Space Control during time-constrained planning
- **USSTRATCOM Quick Reaction Test:**
  - **Host Based Security System (HBSS)**

Purpose: Develop a set of TTPs that will give joint network defenders guidance on optimal ways of using HBSS to effectively implement attack prevention, detection, diagnosis, and response capabilities



# Coalition Warfare Program (CWP)

- **CWP selects projects through an annual, competitive, nomination process.**
  - CWP will provide “seed” funding of up to **\$1,000,000** per year for 2 years, an increased limit from previous years
  - CWP funding is to enhance committed contributions by US and foreign partners
- **Basic Criteria:**
  - Submission of proposal by DoD organization; nominations accepted from COCOMs, Services, Defense Agencies, or OSD staff
  - US and partner **cooperative** RDT&E content
  - Projects must have committed foreign government partners
- **USSTRATCOM POC: Mr Eric Dernovish, (402-294-0447, DSN: 271)  
email: dernovie@stratcom.mil**



# USSTRATCOM S&T Activities

- **2010 USSTRATCOM S&T Conference**
  - 27-29 Jul 2010 (Offutt AFB, NE)
  - POC: Mr Tim Fowler (402-232-1421 DSN: 272)  
Email: fowlerti@stratcom.mil
- **Mission Area Interest List (MAIL)**
  - Thoroughly catalogues USSTRATCOM mission needs
  - Goal: Cross-Reference MAIL to current research efforts within the national S&T field
  - Classified **SECRET**, available on SIPR
  - POC: Mr Eric Dernovish, (402-294-0447 DSN: 271)  
Email: dernovie@stratcom.smil.mil





# BACK UPS



# Global Strike

JFCC GS (Offutt AFB, NE)

- **Strategic Deterrence**

- Lead COCOM for strategic deterrence planning and operations
- Nuclear Operations
  - Plan and Execute
  - Advocate for Nuclear capabilities
  - Support development of Global NC2

- **Global Strike**

- Operational execution
  - Kinetic:
    - Nuclear & Conventional
  - Non-Kinetic



Maj Gen  
Carpenter

*RDML Hennegan*





# Space Operations

JFCC Space (Vandenberg AFB, CA)

- **Space Operations**

- Force enhancement
- Space control
- Space support
  - On-orbit operations
  - Force application



Lt Gen James

*RDML Daniels*

*Brig Gen Chun*

- **Warning/Assessment of attacks on space assets**

- **DoD manager for Manned Space Flight Support Ops**







# Cyberspace Operations

JFCC NW (Ft Meade, MD)  
JTF GNO (Arlington, VA)

- **Global Information Grid**
  - Operate
  - Defend
- **Offensive Operations**



**LTG Pollett**

*BG Davis*



**LTG Alexander**

*Maj Gen Vautrinot*





# Missile Defense

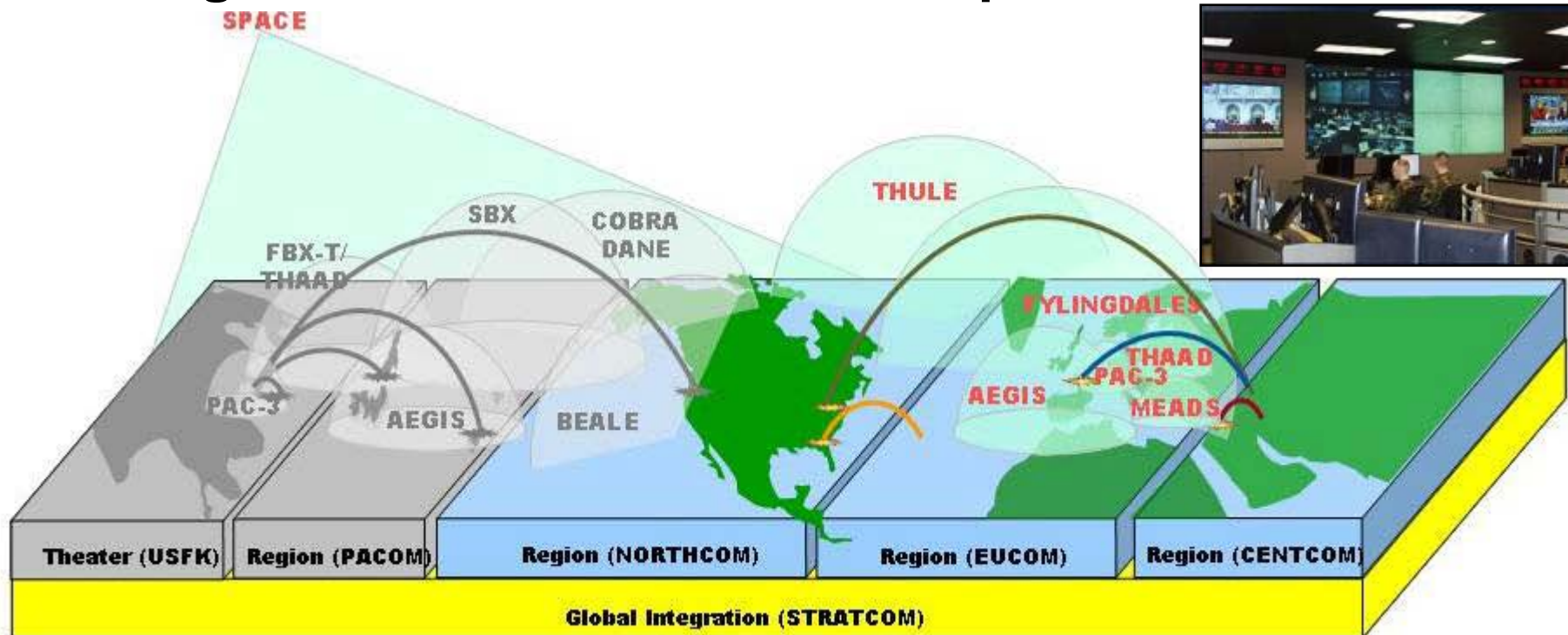
JFCC IMD (Schriever AFB, CO)

- Integrates & synchronizes global MD planning across GCCs
- Develops MD Concepts of Operation
- Warfighter advocate for MD/MW capabilities



LTG Campbell

CAPT Bartkoski



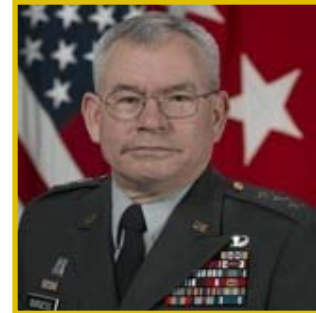




# Intelligence, Surveillance, & Reconnaissance

JFCC ISR (Bolling AFB, DC)

- Recommend allocation of ISR assets
  - Combatant Commands
  - Combat Support Agencies
- Advocate for ISR capabilities



LTG Burgess

Maj Gen Hansen





# Information Operations

JIOWC - (Lackland AFB, TX)

- **Cross-AOR IO Operations**
  - Plan, Coordinate, Execute
- **Support other COCOM IO Planning**
  - Operations Security (OPSEC)
  - Psychological Operations (PSYOP)
  - Military Deception (MILDEC)
- **Advocate joint Electronic Warfare (EW) capabilities**



*Mr. Johnson*

*COL Crabb*



**Information Radio**

756 KHZ AM	1800-1200
690 KHZ AM	1800-2300
9715 KHZ SW	24 hours a day
11292 KHZ SW	1800-1200
100.4MHZ FM	1800-2300



# Combating Weapons of Mass Destruction

SCC WMD (Ft Belvoir, VA)

- Synchronize COCOM planning efforts
- Advocate for CWMD capabilities



Mr. Myers

Maj Gen Howlett







# Global Innovation and Strategy Center

**GISC (Omaha, NE)**

- **Mechanism to rapidly utilize world-class expertise to help solve our toughest problems and provide:**
  - **Unique global strategies**
  - **Timely courses of action**
  - **New operational tools and analyses**

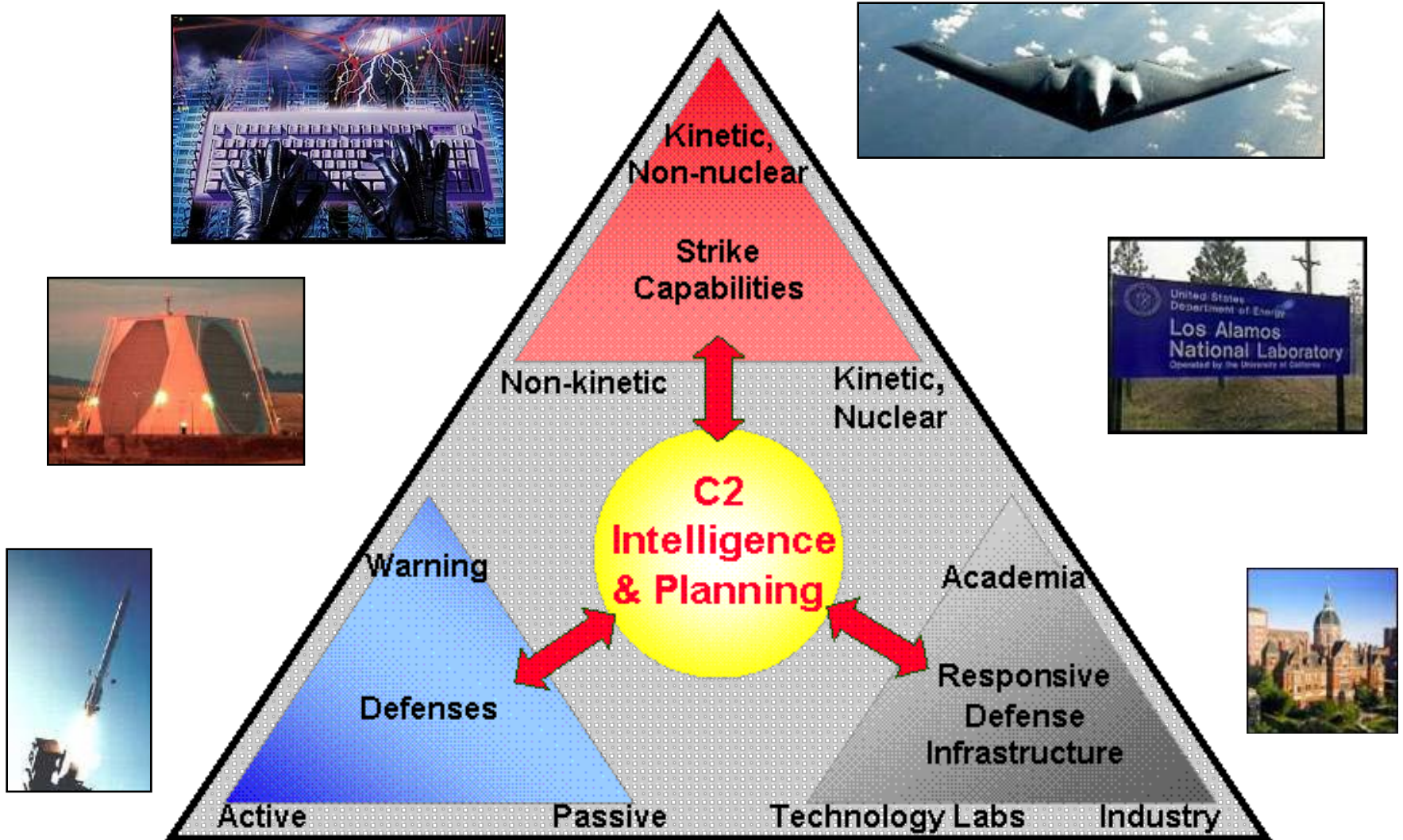


**Col Gilbert**





# The New Triad







# Operationalizing the Triad

**Distributed Command and Control Network**



**Prompt Global Strike**



**Global Sensor Integrated Network**



**Intelligence, Surveillance, and Reconnaissance**



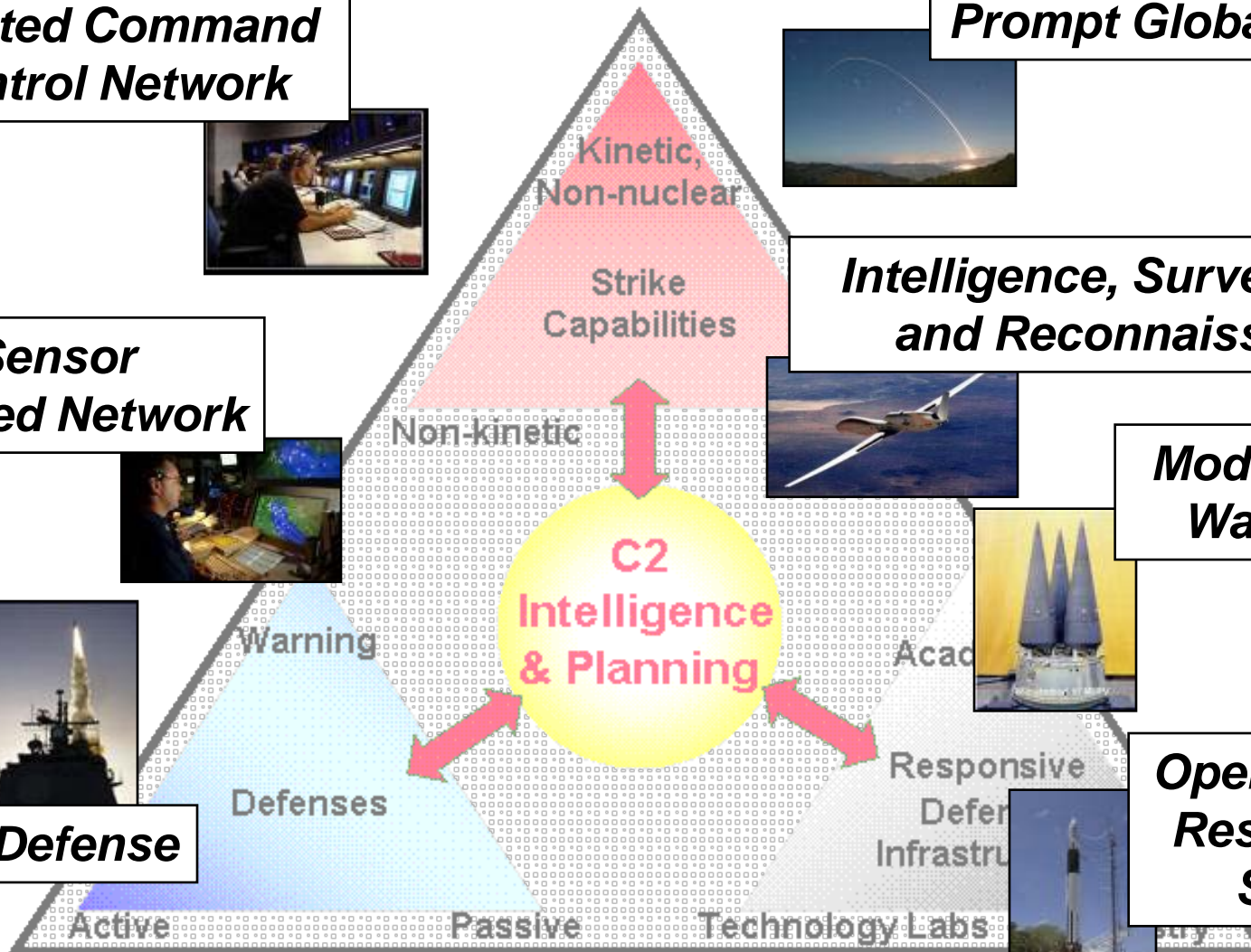
**Modernized Warhead**



**Missile Defense**



**Operationally Responsive Space**



Active Passive Technology Labs



# 2009/2010 USSTRATCOM Priorities

**Assure the well-being of our people**

**Sustain efforts to strengthen USSTRATCOM's Nuclear capabilities and readiness**

**Improve execution of and integration among Deterrence, Space and Cyberspace Lines of Operation**

**Optimize targeted global Integrated Missile Defense, Intelligence, Surveillance and Reconnaissance, Combating Weapons of Mass Destruction and Information Operations to support USSTRATCOM lines of operation and other DoD/Joint Forces Commanders**

*Global Security for America*