

26th Annual National Logistics Conference & Exhibition

Panel Discussion

"Logistics Workforce Education and Human Capital Initiatives: The Impact on People, Processes and Readiness"

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Panelists

LtGen Chris Christianson, USA (Ret)

Director, Center for Joint and Strategic Logistics, National Defense University; Moderator

MG Bob Williams, USA

Commandant, US Army War College, Carlisle, PA

• Mr. Joe Andrasky

President & CEO, Voluntary Interindustry Commerce Solutions (VICS), Lawrenceville, NJ

• Dr. Chris Caplice

Executive Director, Massachusetts Institute of Technology Center for Technology and Logistics, Cambridge, MA

• Mr. Abe Zwany

Senior Vice President, Booz Allen Hamilton, McClean, VA

Learning, Education and Development...

What should we teach?

What to know...When to know?

- ✓ Meet customer defined outcomes
- ✓ Non-linear trends/trajectories
- ✓ Adaptive, learning adversaries
- ✓ Shortened cycle times
- ✓ Strategy is not a blueprint...
- ✓ Tight tolerances invite failure...avoid mechanistic patterns

Tension between genuine education, institutional agenda & culture...

Learning, Education and Development...

How should we teach... how do students best learn?

✓ Value of peer evaluations over that of instructors...

- Integration of social networking in to the learning environment
- ✓ Simulations, active learning, blended environments work best
- Create necessary tension student led learning...

Faculty...critical to creating effective learning

- ✓ Caution against predictability
- ✓ Develop an appreciation for the importance of considering options that you don't approve of
- ✓ Develop an understanding of the purpose of politics

✓ Create the strategic and joint learning conditions necessary to a broad perspective.

Investing in our faculty may be the most important task of all