"It's About Performance"

Remarks to the Logistics Workforce Education and Human Capital Initiatives Panel

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To be successful, the Defense Logistics Community of Practice should focus on two essential tenets

- It's about PERFORMANCE
 - Goal Oriented
 - How we leverage "People" and "Knowledge" affects "Performance"
- ▶ Today's People Practices, Learning Technologies, and Information/Communications Capabilities make it possible to get the ...
 - Get the Right Stuff, to the
 - Right Person, at the
 - Right Time, in the
 - Right Way, at the
 - Right Place

We can meet the demand for knowledge to get the job done

To be successful, the Defense Logistics Community should focus on two essential tenets

It's about PERFORMANCE

- Goal Oriented (<u>Focus on Outcomes</u>)
- How we leverage "People" and "Knowledge" affects "Performance" (<u>Integrated</u>, <u>Holistic Perspective</u>)
- ▶ Today's People Practices, Learning Technologies, and Information/Communications Capabilities make it possible to get the ...
 - Right Stuff (Requirements), to the
 - Right Person (On Demand), at the
 - Right Time (When Needed; Even at the Point of Performance), in the
 - Right Way (<u>Tailored</u>; <u>Based on Competencies</u>; <u>Education</u>, <u>Training</u>, <u>Performance</u>
 <u>Support</u>), at the
 - Right Place (<u>At Any Place on the Planet</u>)

Challenges: Why aren't we doing better? What's the problem?

- ▶ Culture it's hard to change / need to adopt an integrated perspective
 - Individuals must be able to receive knowledge and act
 - Organizations must be able to facilitate
- ▶ Infrastructure it was built with differing objectives in mind
- ▶ **Tools** we need to build new integrated support systems
 - Should we provide knowledge, or the tools to access and use knowledge?
- ▶ Investment it costs money to change (and we have to continue to operate under the old paradigm while preparing to change)
- Measurement we need to continually evaluate results to ensure we are headed in the right direction
- ▶ **Technology** the rapid pace of change may call for Communities of Practice that facilitate peer-to-peer interactions, social networking, etc.
- ▶ Leadership it takes vision and courage to lead change