

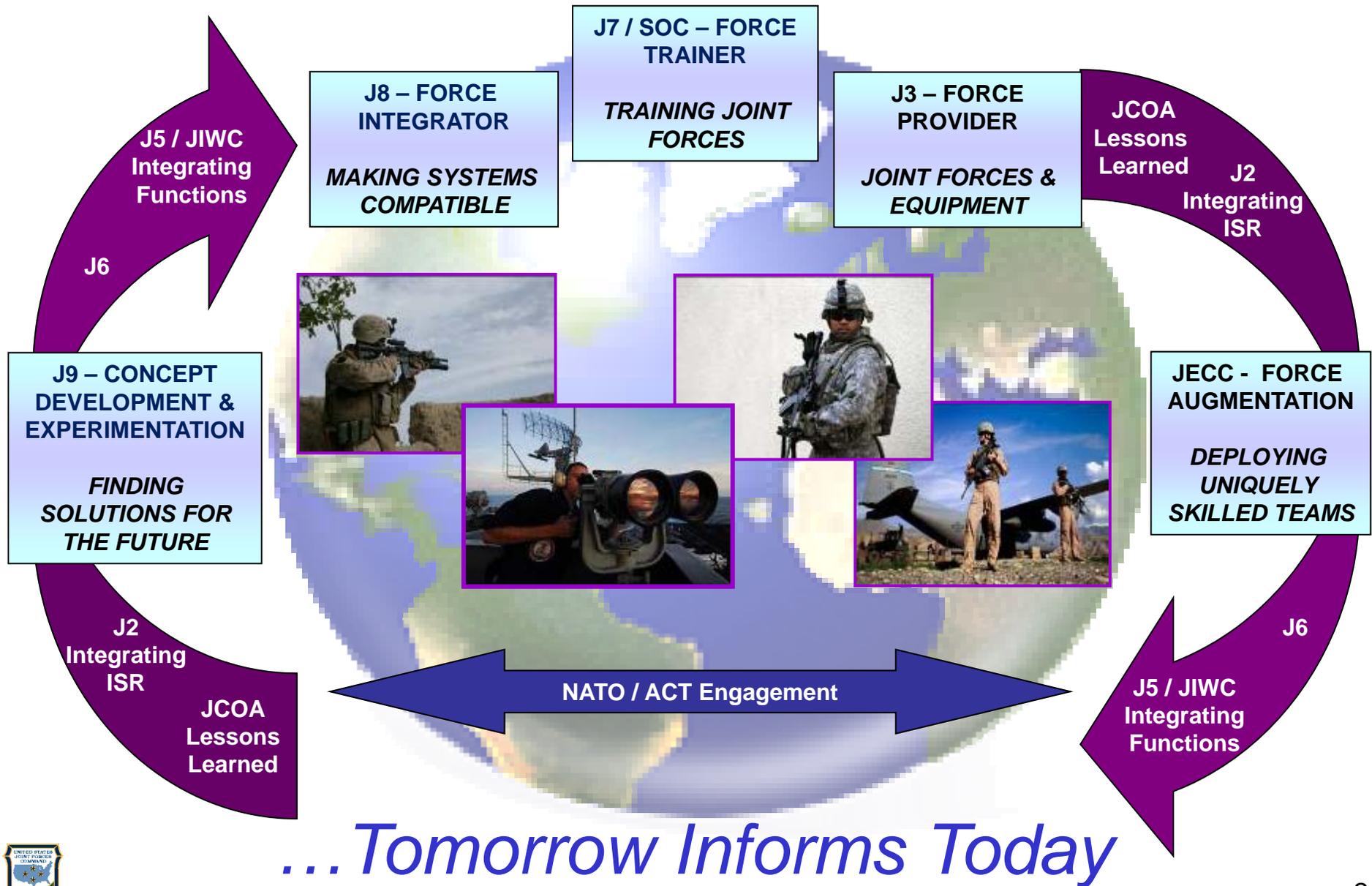


# United States Joint Forces Command Bridging Capability Gaps in Joint Training

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Executive Director  
J7/Joint Warfighting Center  
U.S. Joint Forces Command  
**10 August 2010**

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# Today Informs Tomorrow ...



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## *Joint Training Directorate/ Joint Warfighting Center Mission*

The Joint Training Directorate/Joint Warfighting Center trains forces, develops doctrine, leads training requirements analysis and provides a globally distributed and interoperable training environment.

We do this to improve joint force readiness.



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# Joint Training Directorate

## Joint Training Delivery

- Conduct tailored Mission Rehearsal Exercises (MRX) in Iraq, Afghanistan and the Horn of Africa
- Over 20 MRXs since start
- Coordinates or supports about 24 joint task force headquarters training events annually



## Doctrine and Education Support

- Responsible for joint doctrine development
- Lead agent for 12 of 80 publications
- Supports Allied Joint Publications, handbook, newsletter and whitepaper development



Enabling and Integrating the Joint Warfighter

## Development of the Joint Training Environment

- Supports joint context by partnering with Service training programs
- Enabled by a live, virtual, constructive (LVC) federation and a global Joint Training and Experimentation Network (JTEN)



## Globally Distributed Training for the Individual

- Web-based learning portal for joint and Service users
  - 557 courses available
  - Hosts 90 communities of interest
- Custom-tailored web-based gaming simulation for joint warfighters



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# *Unified Command Plan*

As the Joint Force Trainer, Commander USJFCOM leads joint force training and is responsible to the Chairman for:

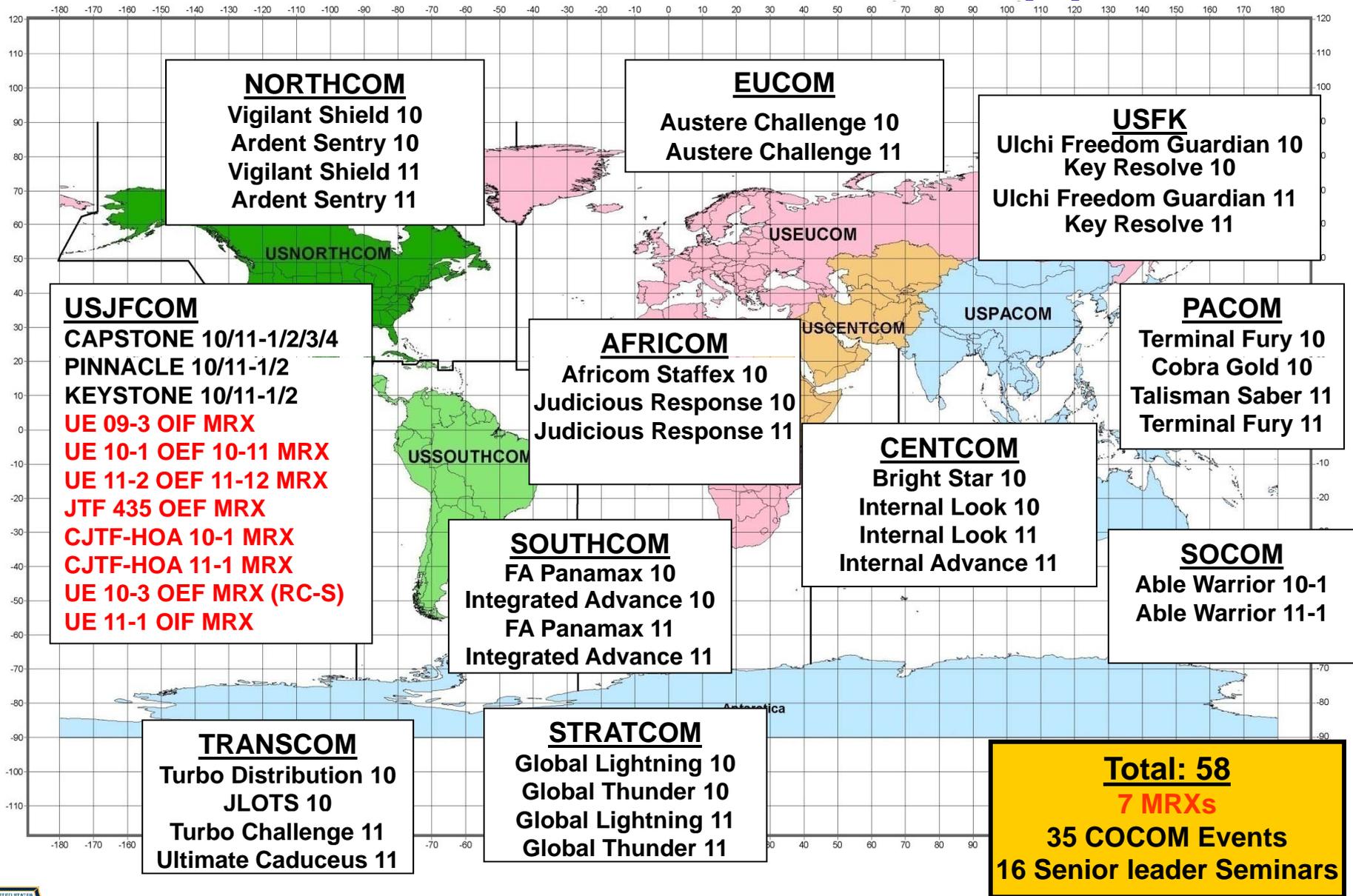
- **Assisting, Conducting and Assessing Joint and Multinational Exercises**
  - (a) Assisting the Chairman, combatant commanders, and Service Chiefs in their preparations for joint and multinational operations.
  - (c) Conducting and assessing joint and multinational training for assigned forces.
- **Providing Joint Training Enablers and Integration**
  - (b) Supporting the Services' and combatant commanders' participation in the Combatant Commander Exercise Engagement and Training Transformation program.
  - (d) Leading the development and operation of joint training systems and architectures that directly support the combatant commanders, Services, and defense agencies.
- **Developing Joint Doctrine, Leadership Education and Training**
  - (e) Supporting the Chairman's joint doctrine program, including providing recommendations to the Chairman for the development, assessment, and maintenance of joint doctrine publications.



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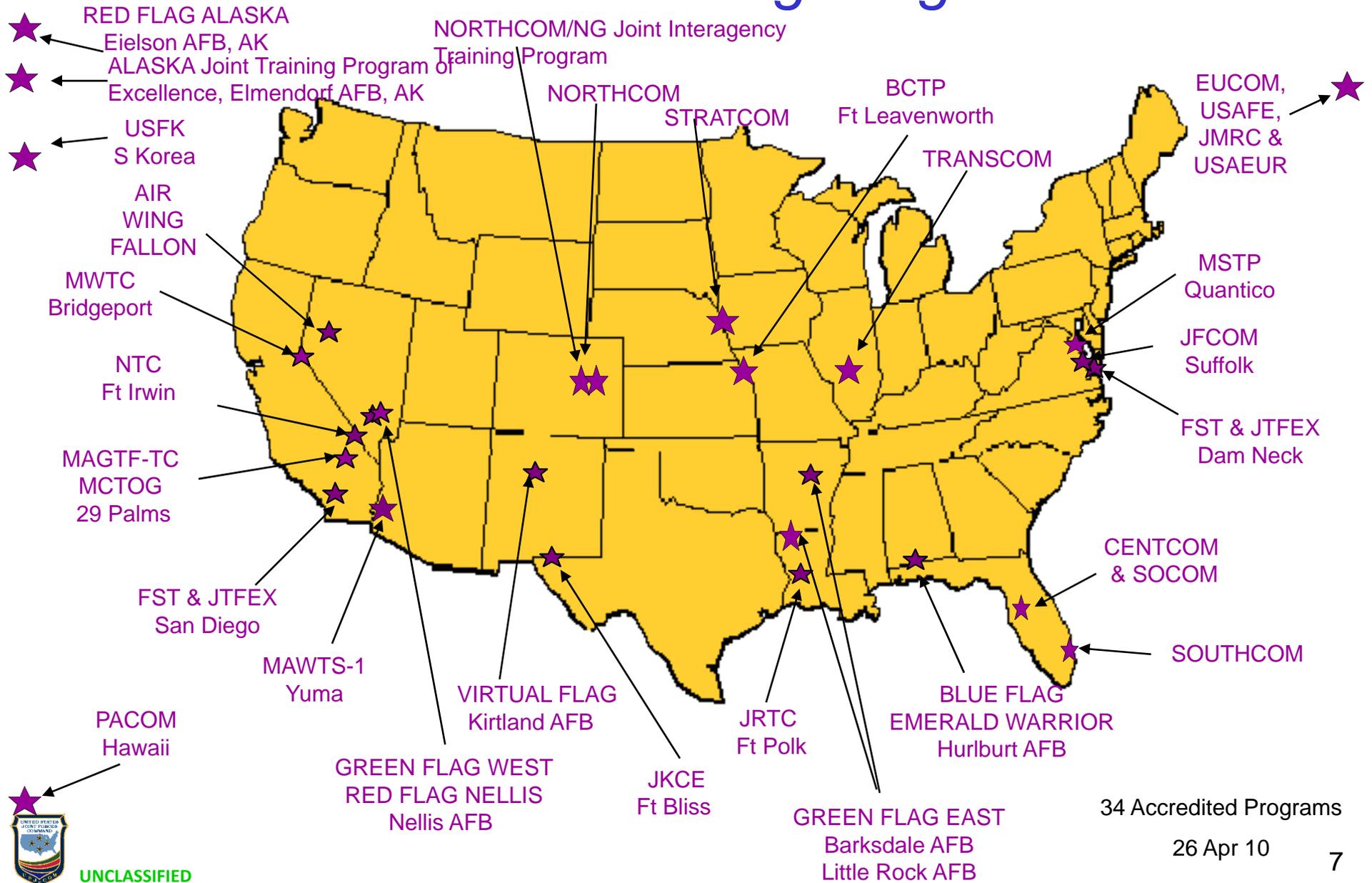
(From 2008 UCP)

# FY10/11 Joint Event Support



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# Joint National Training Capability (JNTC) Accredited Training Programs



# *Emerald Warrior Exercise*

**Objective: Supporting Combatant Commanders in an irregular warfare setting**



**Audience**

**500 Special Operations Forces**

**500 Joint Forces**

**20 members of Interagency**

**20 Nongovernmental Organizations**



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# Emerald Warrior Exercise



## JNTC Enablers

Enemy/situational forces

A “leave behind” infrastructure

Joint Training Experimentation Network linkage to Joint Live Virtual Constructive

## Distribution

### Live, Virtual, Constructive

- Eglin Air Force Base, Fla.
- Hurlburt Field, Fla.

### Live, Virtual

- Charleston Air Force Base, S.C.

### Live

- Pelham Range, Anniston, Ala.
- Shelby Range, Miss.
- Tyndall Air Force Base, Fla.
- Apalachicola, Fla.

### Virtual

- Camp Lejeune, N.C.

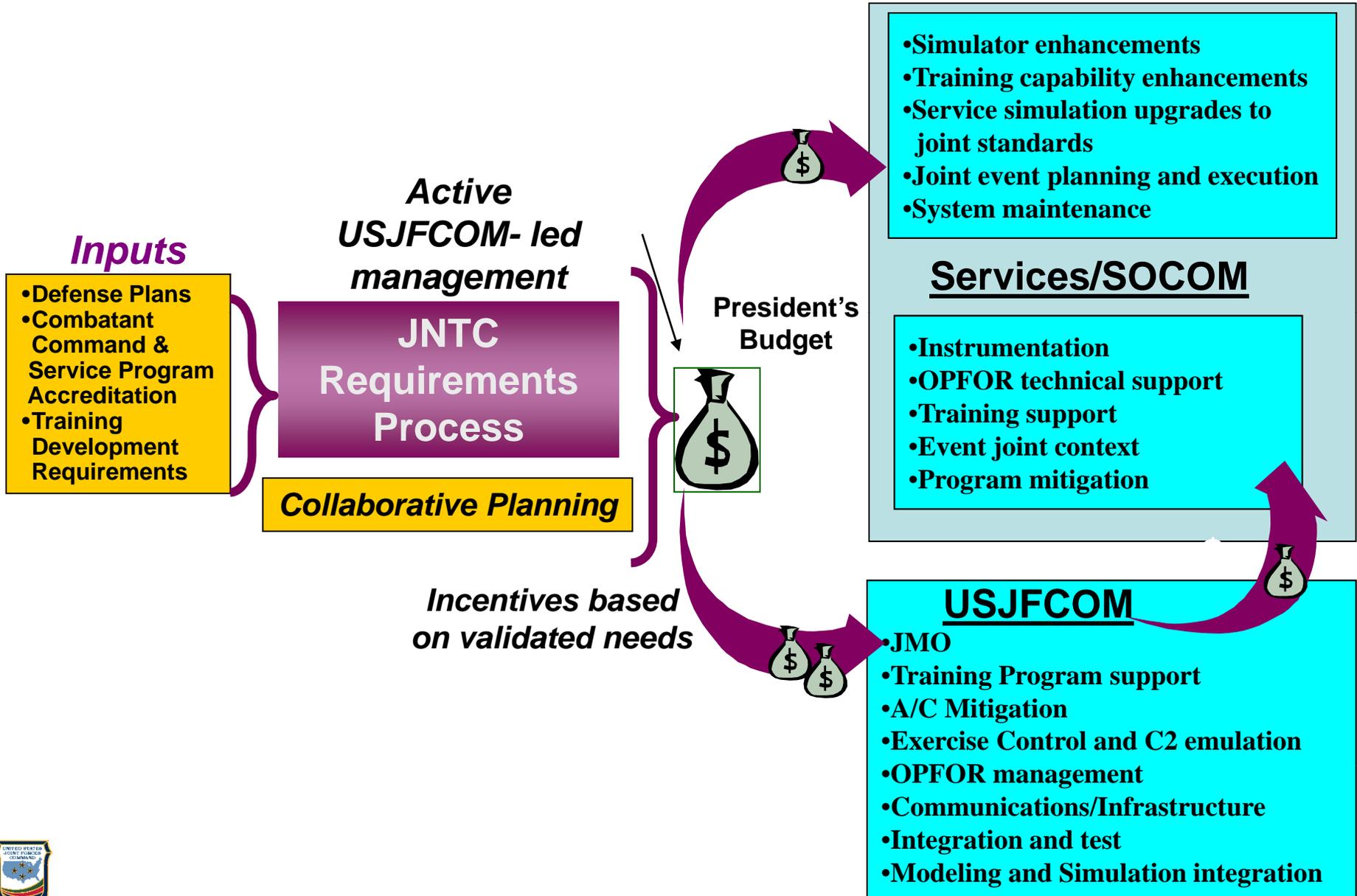
“That integrated environment is something our troops face in combat, and what we wanted to do is create the same things they face in Iraq or Afghanistan.”

- Air Force Col. Ron Wiegand, Emerald Warrior exercise director, to Air Force Magazine



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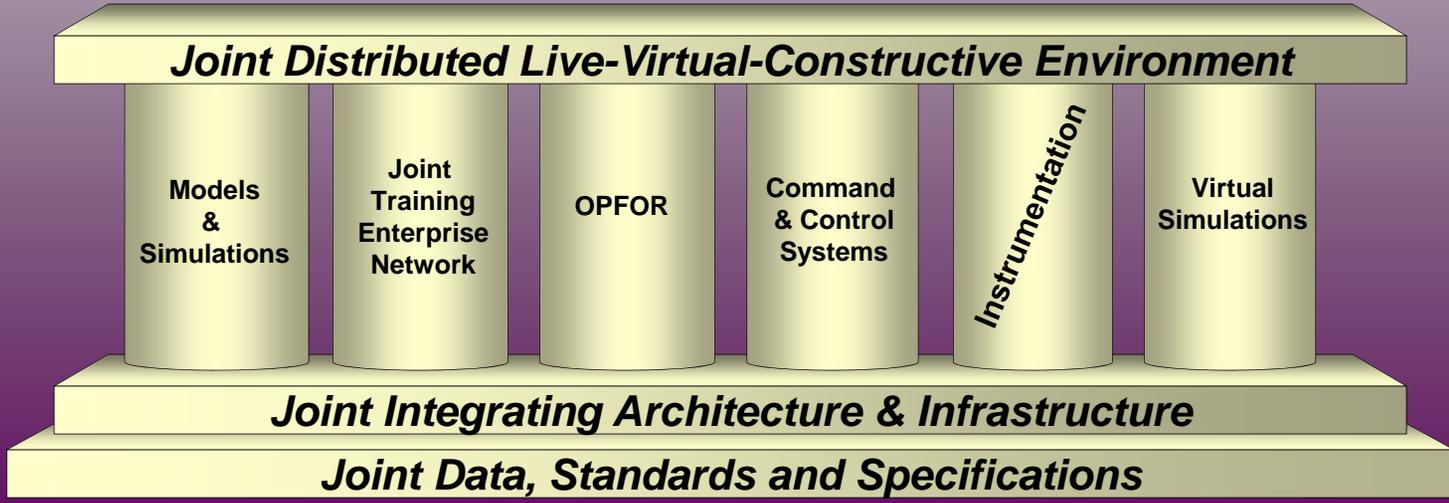
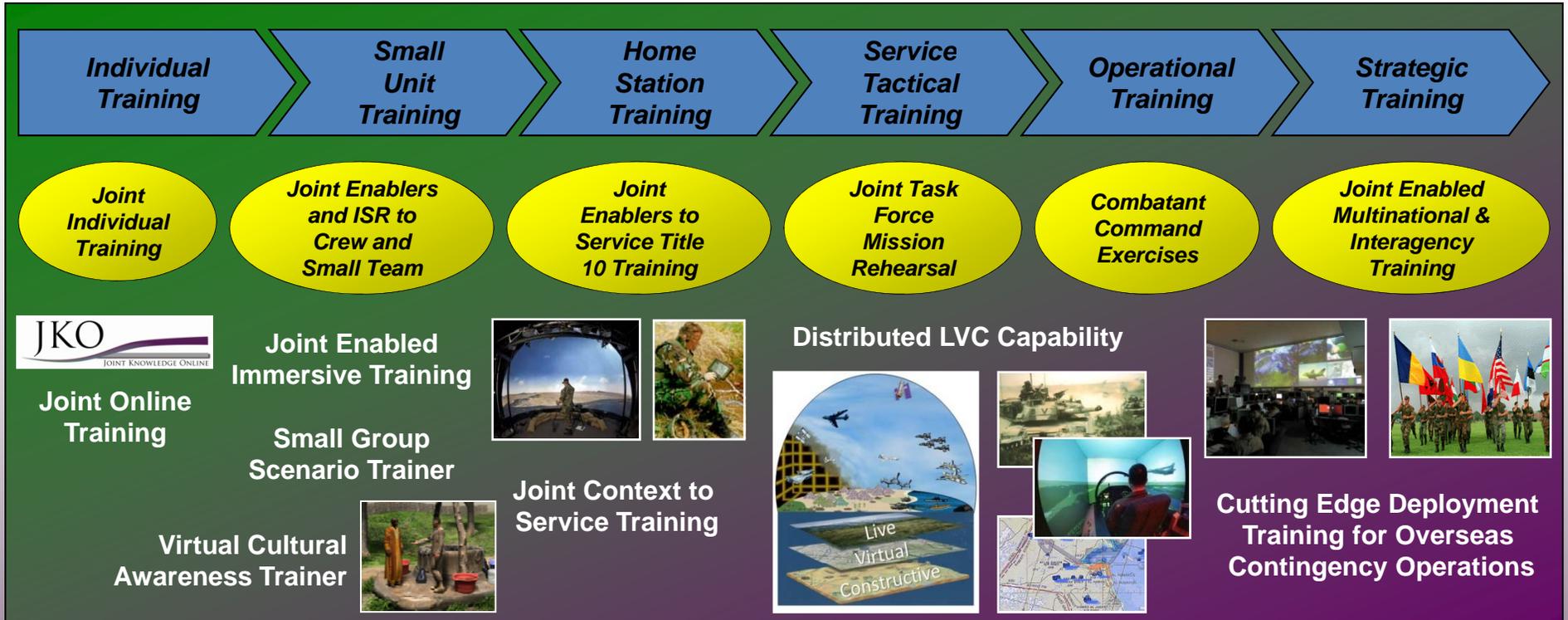
# Joint National Training Capability (JNTC) Business Model



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# Enabling Joint Training



**Joint Enabling & Integration**

# Training Transformation

Realistic  
Combat  
Training

Adaptive  
and Credible  
Opposing  
Force

Common  
Ground  
Truth

High Quality  
Feedback

Ensure C4ISR Resources are Available

Establish the Infrastructure for an LVC Environment

Establish a Robust Research, Development, and Demonstration Program

Create a Highly Adaptable Mission Rehearsal and Joint Training Capability

Develop the Functional and Technical Requirements for an LVC Environment

Joint Management Office	Joint Training System Applications	Support Elements	Opposition Forces	Global Joint Training Infrastructure	Advanced Training Technologies
Budget	Requirements	Operations Support	OPFOR Technologies	Infrastructure	R & D
Management	Event Support	Technical Support	Opposing Forces	Architecture	LVC Technologies
Process Improvement	System Certification	Reporting	Doctrine & TTP	Standards	IM / KM
Asset Life Cycle Mgmt	Program Accreditation	JFCOM Reach back	Service Asset Mgmt	Instrumentation	Joint ATT Laboratory

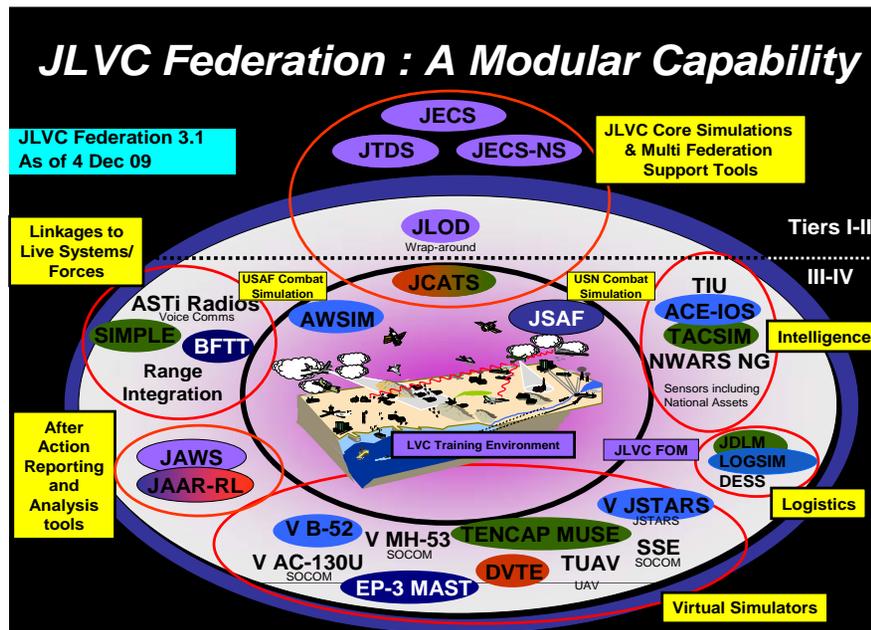


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# Joint Live Virtual Constructive (JLVC) Federation

- Modular set of joint and service simulations and software tools integrated to represent joint forces in support of training
- Capable of representing 250,000+ individual platforms (people, vehicles, aircraft, and ships) with realistic behaviors and signatures on a global scale
- Integrates live instrumented forces and virtual simulations
- Supports multi-echelon training audiences in one exercise, strategic to tactical level

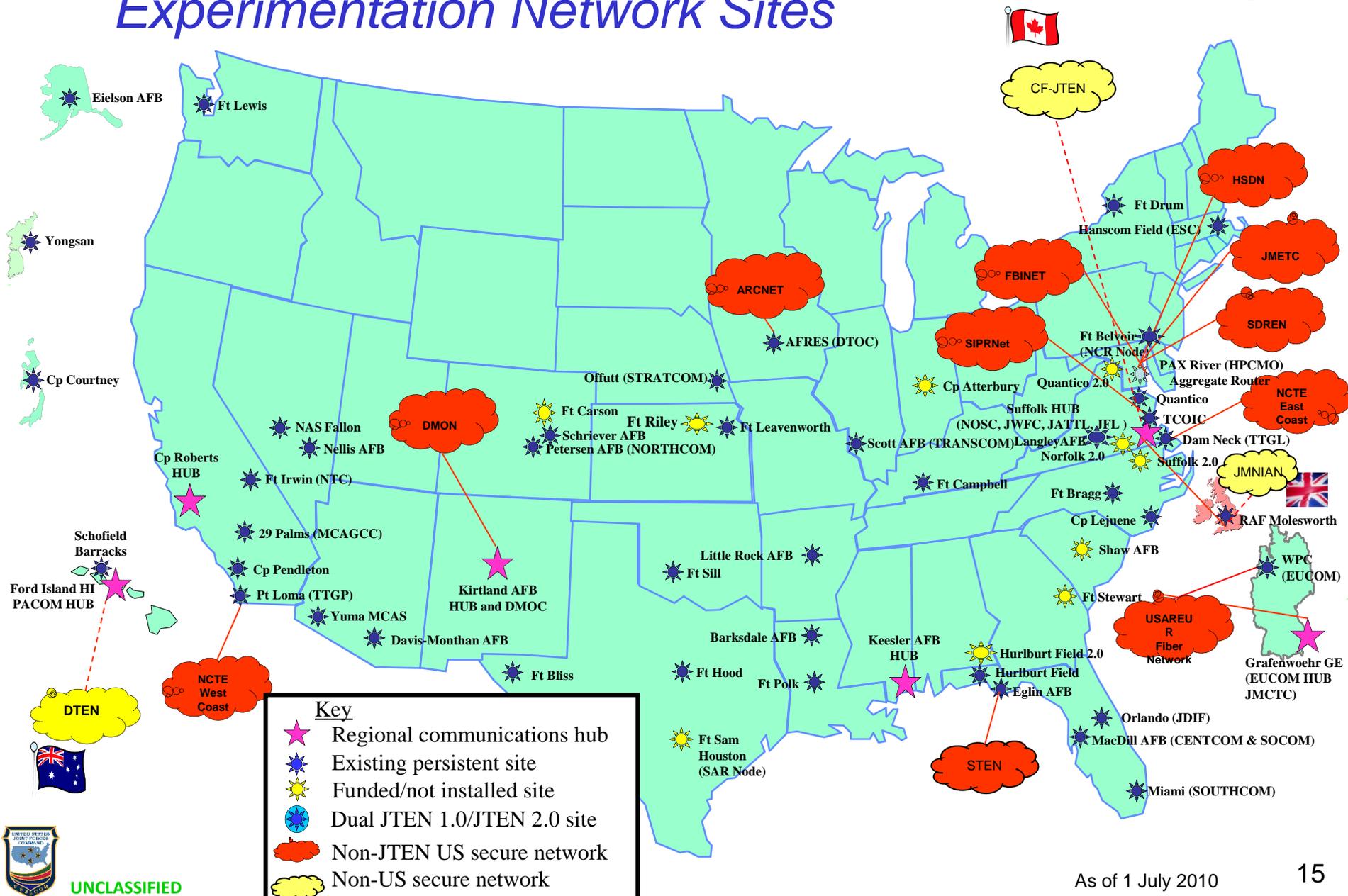


**JLVC is the only Joint All-Service Integrating Architecture!**

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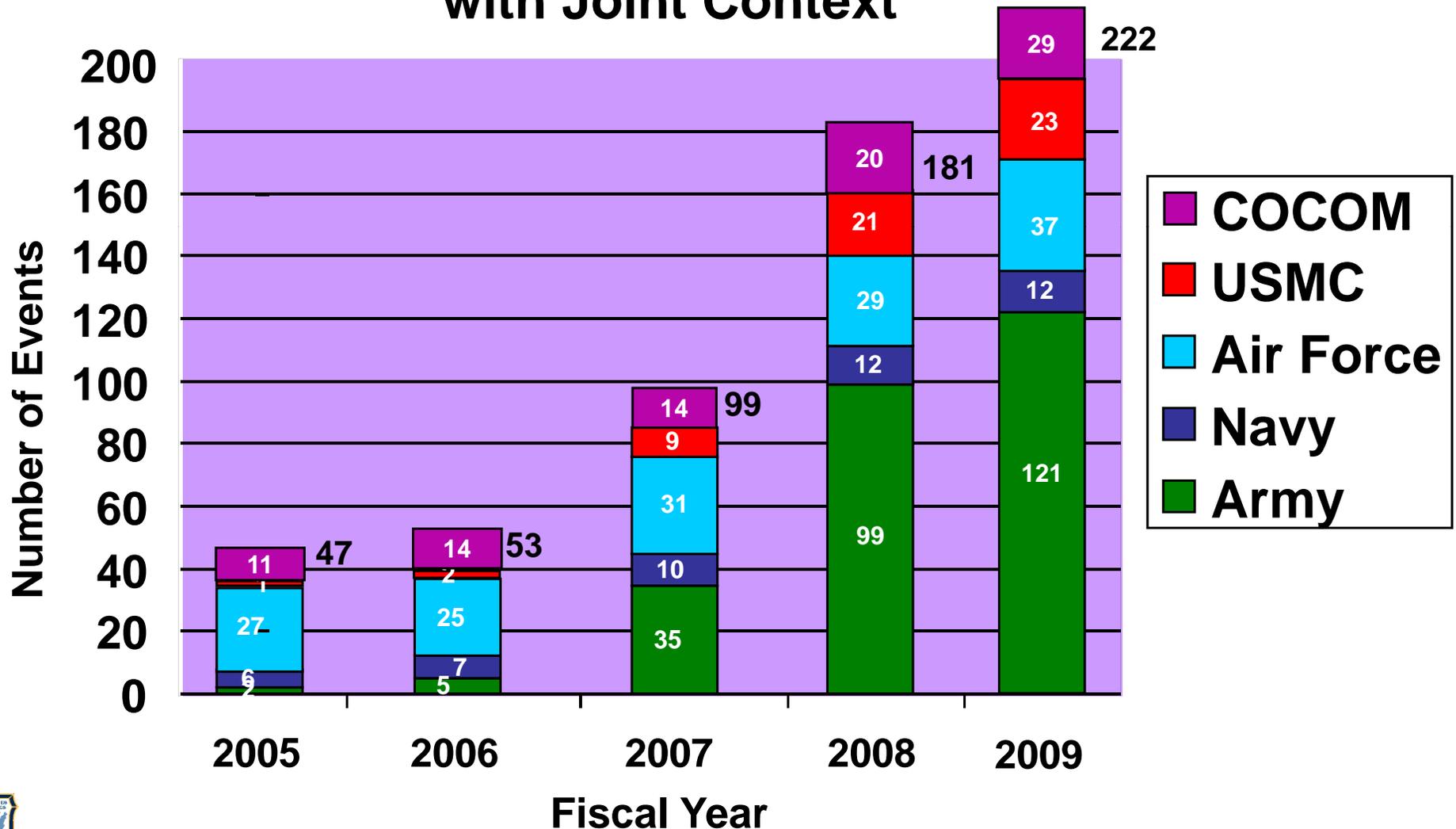
# Current Joint Training and Experimentation Network Sites

48 - Persistent sites + other networks  
 5 - JTEN 1.0 sites awaiting install  
 1 - JTEN 1.0 site awaiting relocation  
 5 - FY11 JTEN 2.0 sites awaiting install



# Expanding Meaningful Joint Training for Soldiers, Sailors, Airmen & Marines

## Combatant Command & Service Training Events with Joint Context



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# *Joint Knowledge Online:*

Globally accessible, operationally relevant individual training

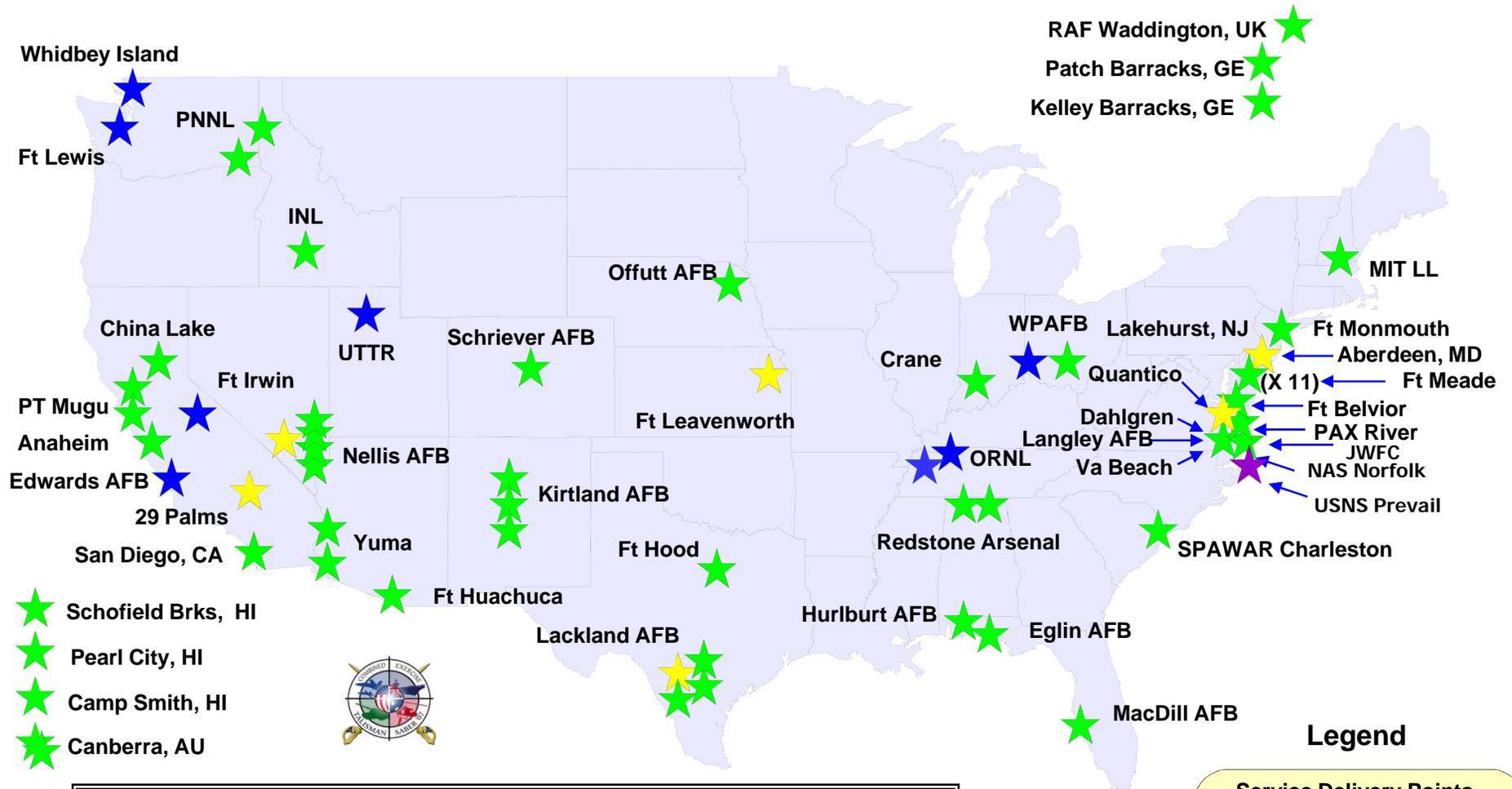
- **557 courses**
- **2170+ hours of instruction**
- **Internet, DoD unclassified and U.S. secret networks provide training products to multinational, interagency and intergovernmental**

## Training includes:

- Irregular Warfare
- Cultural Awareness
- Mission Rehearsal Exercises
  - Stability Operations
  - Information Operations
  - Multinational Operations



# Information Operations Range



## Legend

### Service Delivery Points

- Installed ★
- In Progress ★
- Planned ★
- Recurrent ★

- IO Range:**
1. Increases COCOM awareness and confidence in IO capabilities
  2. Increases integration of non-kinetic effects with kinetic warfare
  3. Supports emerging IO technologies
  4. Facilitates training against IO targets sets
  5. Integrates IO capabilities into Joint training, testing, and experimentation



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# *Virtual Integrated Support for the Information Operations Environment*

## **(VISION)**



Assists organizations engage across a full range of analysis, planning and assessment processes by providing:

- **Intuitive Workflows**
- **Multiple source, decision- quality data**
- **Cooperative course-of- action development**



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# *Future Immersive Training Environment (FITE)*

- An integrated, interoperable immersive environment
- Elevates the quality of training by focusing on complex decision making in chaotic environments
- Creates a host of integrated groups: trainers, academia, social and human scientists, mission planning and mission rehearsal developers, first responders, industry and the Live, Virtual Constructive/ online/gaming communities



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# Close Combat Infantry Immersive Training (CCIIT) Architecture

## Military Operational Problem

8 Mar DEPSECDEF  
Memo 2010 →

CCIIT 30 March  
Memo 2010 →

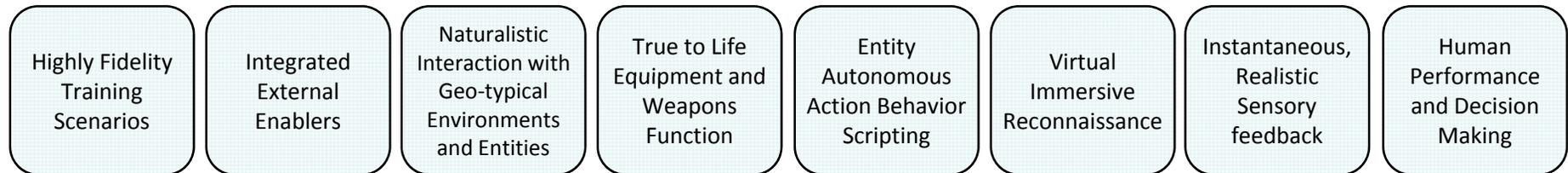
“The Department of Defense lacks advanced simulation for squad level infantry close combat operations. There are insufficient immersive simulation, artificial intelligence and immersive training technologies to fully enable enhanced tactical and ethical decision making, increased military effectiveness, reduce friendly and non-combatant casualties, increase lethality, contribute to combat team proficiency, increase survival and success rates, and improve small unit performance in current and future complex threat environments.”

← IWTSIPT

← 11 March 2009 Anchor  
Points Memo

← SEC Guidance

## Capabilities



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# IW Training Community of Interest (TCOI)

- Who: Services, Combatant Commands, Joint Task Forces, Combat Developers, etc...
- What:
  - Joint Training Directorate/JWFC-led group of IW training developers and stakeholders
  - Address IW training requirements and gaps
  - Share “best of breed” IW training solutions
  - Building upon the IW lessons, innovations, joint competencies, and adaptive leadership from contemporary warfare – accelerating learning
  - An operating arm to resolve Afghanistan TCOI IW-related issues
- Reports input and recommendations through JNTC and Office of the Secretary of Defense processes
- Point of Contact: COL Tom Isom, [thomas.isom@jfc.com.mil](mailto:thomas.isom@jfc.com.mil)



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# Back-up



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# *Unified Endeavor (UE) Operation Enduring Freedom Mission Rehearsal Exercise (MRX) Program*

## **UE 10-3**

*July 13-30, 2010*

- Execution: Fort Drum, NY
- Training audience:
  - RC-S/CJTF-7 (10th Mountain Division)
- CJTF 7 replacing CJTF 6 in Nov 2010
- Training audience: more than 1,000 deploying troops
- Heavy UK participation
  - CJTF 6 SMEs

## **UE 11-2**

*Jan. 18-Feb. 4, 2011*

- Execution: Simultaneous distributed participation
- Training audience:
  - RC-SW (II MEF-FWD); Camp Lejeune, N.C.
  - RC-E (US Army Div HQ); Fort Hood, Texas
  - RC-N (German Div HQ); TBD
- II MEF-FWD replaces I MEF-FWD, Spring 11
  - II MEF-FWD HQ to be replaced by UK-sourced/led headquarters
- Heavy UK participation
  - RC-SW Headquarters
  - Task Force Helmand
  - Helmand PRT



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# Unified Endeavor (UE) Operation Enduring Freedom 10-3 Mission Rehearsal Exercise

- UE 10-3 Operation Enduring Freedom Mission Rehearsal Exercise (MRX)
- Execution: July 13-30, 2010
- Prepared more than 1,000 deploying troops assigned to Combined Joint Task Force 7 Operation Enduring Freedom rotation 09-11, serving in ISAF Regional Command – South (December 2010)
  - CJTF 7 is a U.S.-led headquarters that will replace the U.K.-led headquarters CJTF 6 in 2010
  - Used modeling and simulation to train for a variety of situations
  - UK participated



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# UE Operation Enduring Freedom 11-2 MRX



- Training audience: II Marine Expeditionary Force (MEF) – FWD/U.S. Army Division Headquarters
- Execution: January 18- Feb. 4, 2011
- RC-East and RC-SW combined event
- Follow-on MRX for RC-S/Southwest
- RC-SW is a U.S.-led headquarters
  - Currently led by I MEF FWD
  - Will be replaced by II MEF FWD in Spring 2011
- The II MEF FWD-led headquarters will be subsequently replaced by Great Britain-sourced/led headquarters
- UE 11-2 will use modeling and simulation
- II MEF FWD Headquarters anticipates robust UK participation
  - Headquarters augments
  - Task Force Helmand



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# Collective Training: Combatant Commands and Partner Nations



## AREAS OF OPERATIONAL DEMAND:

- Irregular Warfare
  - Whole of Government
- Public diplomacy
  - Information Operations
  - Strategic Communication
- Homeland Defense



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