

Headquarters U.S. Air Force

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CLE 062 -- DAU's New Continuous Learning Module on Human Systems Integration



Dr. Fran Greene, AFHSIO

Mr. Jim Campbell, Alion Science

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Overview

- **Background**
- **Statement of Need**
- **Tri-Service Process**
- **DAU Launch**
- **Statistics and feedback**



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Background

- **Education and Training Venues for Systems Engineers**
 - **DAU**
 - **Service-specific institutions**
 - **Commercial education offerings**
- **Inquiry with Systems Planning, Research Development, and Engineering (SPRDE) Career Field**
- **Backing / endorsement of Joint HSI Working Group; Air Force lead**
 - **Education sub-committee formed from 3 Services' representatives**



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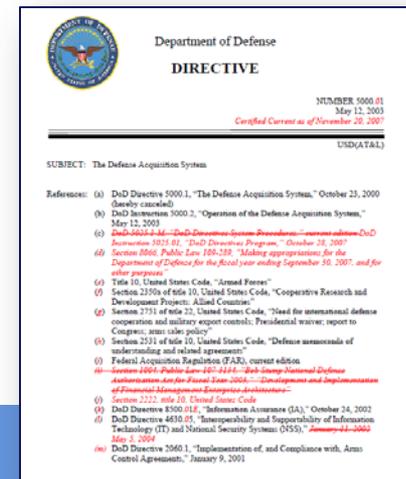
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Statement of Need

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- Requirement to educate SPRDE workforce on Human Systems Integration
 - *DoDD 5000.01, The Defense Acquisition System, Enclosure 1, E1.29 (Nov 2007)*
 - *DoDI 5000.02, Operation of the Defense Acquisition System, Enclosure 8 (Dec 2008)*
 - *Defense Acquisition Guide (Chapters 4 and 6)*
 - *CJCSI 3170.01G (Mar 2009)*





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SPRDE Functional IPT and Tri-Service Efforts

- **May 2008 briefed the Functional IPT for the SPRDE Career Field**
- **Outcome was approval for a Tri-Service developed Continuous Learning Module written for systems engineers**
- **Recognition/Acknowledgments**
 - **George Prosnik, DAU and SPRDE – funded the programming**
 - **AnnMarie Choephel, OSD and SPRDE – coordinated course**
 - **Army – Dr. John Warner, MANPRINT Office, G-1**
 - **Navy – Ms. Erika Colon – Navy HSI, N125**
 - **Air Force – Colonel Larry Kimm, AFHSIO – Proponent**
 - **Contractor Support – Jim Campbell, Alion Science**





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INCOSE

Definition of HSI

- HSI Working Group of INCOSE update to Version 3.1 of Systems Engineering Handbook (2007), Appendix M: Human Systems Integration
- Human Systems Integration: *interdisciplinary technical and management processes for integrating human considerations within and across all system elements; an) essential enabler to systems engineering practice (INCOSE, 2007)*
 - *Systems Engineer must oversee to ensure that the human-centered disciplines are considered and addressed in the system development and design within Integrated Defense Acquisition, Technology and Logistics Life Cycle Management Framework*

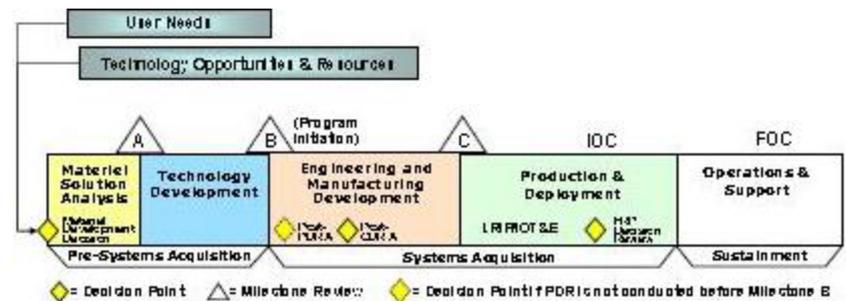
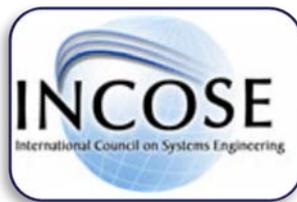




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More from INCOSE Systems Engineering Handbooks

- "...While many systems engineers intuitively understand that the human operator and maintainer are part of the system under development, they often lack the expertise or information needed to incorporate human capabilities with the capabilities of the hardware and software. ..." *Appendix M, Version 3.1, 2007*
- "...A knowledgeable, interdisciplinary HSI team is generally required to address the full spectrum of human considerations, and the systems engineer is key to ensuring that HSI is included throughout the system's life cycle..." *Para 9.12.1 HSI is Integral to the SE Process, Version 3.2, 2010*





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Notes on Continuous Learning Module Development

- **Definitions were agreed upon by all 3 Services**
- **CLE Definition of Human Systems Integration is NOT the same definition as INCOSE**
- **Domains are as "described" in DoDI 5000.02, Enclosure 8**
- **DoDI 5000.02 DOES NOT contain definitions for HSI or the Domains**
 - **For example: Personnel. The PM shall work with the personnel community to define the human performance characteristics of the user population based on the system description, projected characteristics of target occupational specialties, and recruitment and retention trends. To the extent possible, systems shall not require special cognitive, physical, or sensory skills beyond that found in the specified user population. For those programs that have skill requirements that exceed the knowledge, skills, and abilities of current military occupational specialties, or that require additional skill indicators or hard-to-fill military occupational specialties, the PM shall ...**

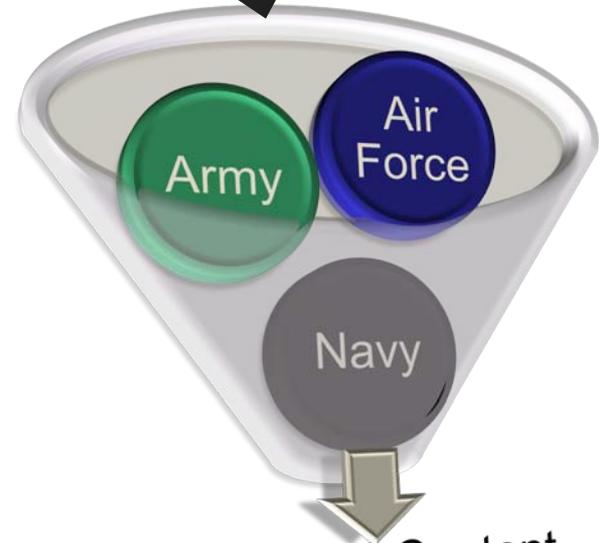
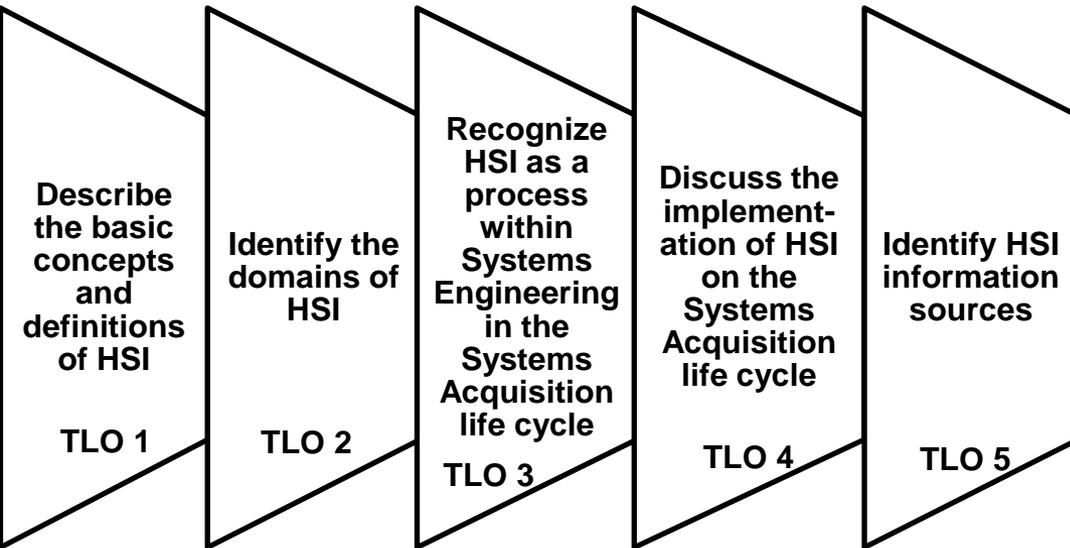




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The CLM Process

Tri-Service Vetted Terminal Learning Objectives



Final CLM Content
for CLE 062,
**Human Systems
Integration**



Vetted Learning Objectives (Jan 2009)

Definitions and Content (Nov 2009)

Programming to Final Product (Jun 2010)

HSI
HUMAN SYSTEMS
INTEGRATION

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Sample pages from DAU Continuous Learning Course CLE 062

HUMAN SYSTEMS INTEGRATION



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Overview of Course

The screenshot displays the DAU Human Systems Integration course interface. The top navigation bar includes 'Tools', 'Refresh', 'Hide TOC', and 'Exit'. The main content area is titled 'Module Overview' and features a 'Module Structure' section with the following text:

Approximate Module Length
This module will take approximately 2 hours to complete.

Topics

- Module Overview
- HSI Definitions and Domains
- HSI within the Systems Acquisition life cycle
- Information Resources and References
- Module Summary

Knowledge Reviews and End-of-Module Exam
This module contains periodic review questions and interactions, collectively referred to as knowledge reviews, that are intended to refresh your memory. These reviews should not be confused with the end-of-module exam, which must be successfully completed to obtain credit for the module.

On the right side of the 'Module Structure' section, there is an image of a soldier in full combat gear, including a helmet and body armor, holding a rifle.

The left sidebar shows a tree view for 'CLE062' with the following items:

- Module Overview
- The Domains of HSI
- HSI Within Systems Acquisition Life Cycle
- Implementing HSI in the Systems Acquisition Life Cycle
- Module Summary
- Module Exam
- Survey

At the bottom of the page, it says 'Select Next to continue.' and includes the DAU logo.



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Human Systems Integration Awareness

The Domains of HSI

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What Is Human Systems Integration?

Human Systems Integration is the unified and comprehensive analysis, design, and assessment of requirements, concepts, and resources for Human Factors Engineering, personnel, habitability, system manpower, training, environment, safety, occupational health, and personnel survivability with the aim to optimize total mission performance while reducing total ownership cost.



HFE



PER



HAB



MPWR



TNG



ESOH



SURV





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Domains of HSI

- **Definitions were Tri-Service vetted**
- **Examples were REAL success stories or lessons learned provided by all the Services**
 - **Manpower – Navy**
 - **Personnel – Army**
 - **Training – Army**
 - **Habitability – Navy**
 - **Occ Health – Air Force**
 - **Safety – Navy/Air Force**
 - **Environment – Navy/Marine Corps/Air Force**
 - **Survivability - Army**





Human Systems Integration Awareness

U.S. AIR FORCE *The Domains of HSI*

Human Factors Engineering

Human Factors Engineering is the technical consideration and application of the integration of design criteria, psychological principles, human behavior, and capabilities and limitations as they relate to the design, development, test, and evaluation of systems.



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Human Systems Integration Awareness

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The Domains of HSI

Human Factors Engineering, cont.

The goal is to maximize the ability of users to perform at required levels through the elimination of design-induced errors, and to ensure that system operation, maintenance, and support are compatible with the total capabilities and limitations of users operating or maintaining those systems.



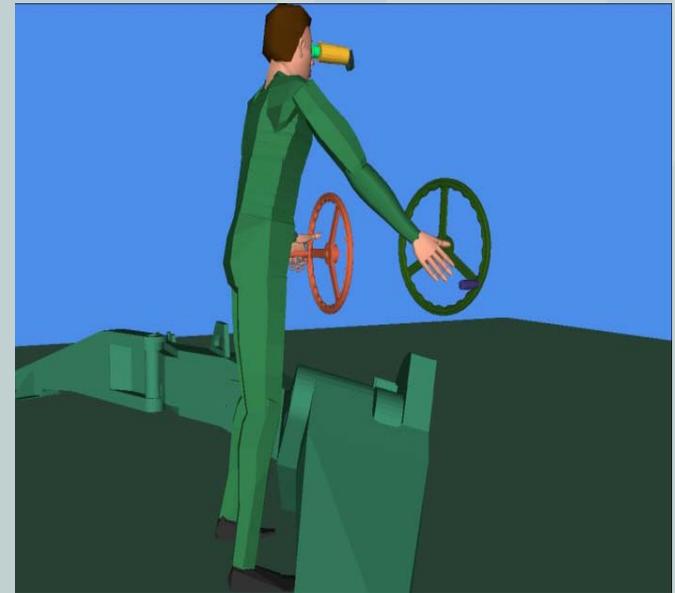


Human Systems Integration Awareness

U.S. AIR FORCE *The Domains of HSI*

Human Factors Engineering Example

- Human Factors Engineering applied to the light weight 155mm howitzer, the M777.
- During the design phase, program engineers used CAD drawings to investigate form and fit considerations.



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Human Systems Integration Awareness

The Domains of HSI

Habitability domain example



- Streamlined operations = Less waiting, better food quality, and less food-borne illness.
- Less waiting + better food quality < food-borne illness = improved morale.
- Centralized services = reduced personnel requirements, reduced fire hazards, and the elimination of overhead fire suppression system.



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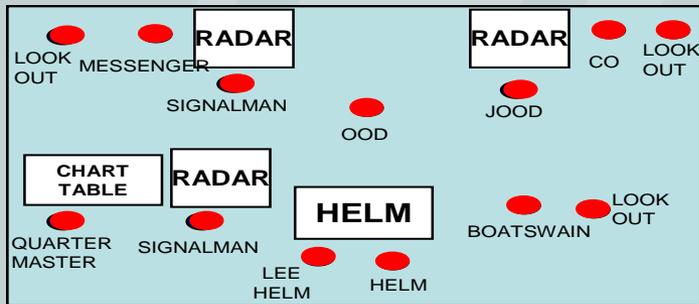


Human Systems Integration Awareness

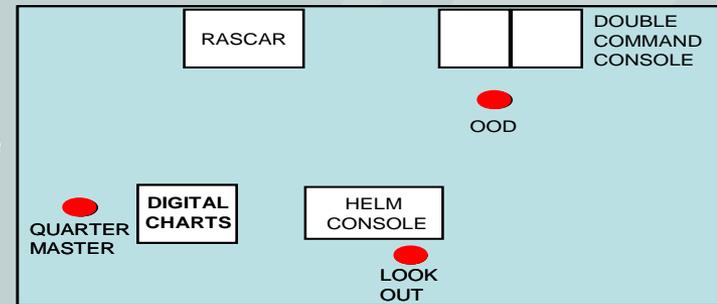
U.S. AIR FORCE *The Domains of HSI*

Manpower domain example

1960s



Smart Ship—1990s



Bridge

CIC

No Ship Control Capability

- General Quarters Watchstations





Stress Domain Interdependencies

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Human Systems Integration

Tools Refresh Hide TOC Exit

The Domains of HSI

Print Help

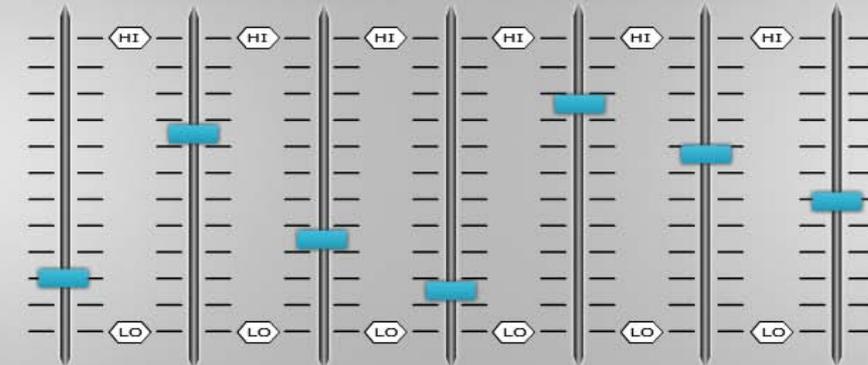
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Trade-Offs



HFE PER HAB MPWR TNG ESOH SURV





HSI in Systems Acquisition Life Cycle

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Human Systems Integration

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HSI Within Systems Acquisition Life Cycle

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Learning Objectives

Upon completing this topic, you will be able to:

- Recognize HSI as a process within Systems Engineering in the Systems Acquisition life cycle.
- Discuss the impact of HSI on the Systems Acquisition life cycle.
- Recognize essential systems attributes that require scrutiny under DoD guidance.
- Identify Key Roles and Responsibilities in the HSI Process.



Select Next to continue.



HSI Activities Across the Life Cycle Phases



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Sample HSI Activities Across the Acquisition Life Cycle

Matériel Solution Analysis

During this phase of the life cycle, possible matériel solutions are being analyzed, so alternatives for potential systems will keep **MANPOWER, PERSONNEL** and **TRAINING** at the forefront.

Additionally, initial considerations for **HUMAN FACTORS ENGINEERING** and **SURVIVABILITY** will begin ...



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HUMAN SYSTEMS
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Sample HSI Activities Across the Acquisition Life Cycle

Technology Development

During TD, potential solutions progress until an increment of capability is militarily useful and technologically mature. **MANPOWER, PERSONNEL and TRAINING** remain a focus.

Additionally, **HUMAN FACTORS ENGINEERING** considerations are being applied to each potential solution system.

As designs get more mature, **SAFETY AND OCCUPATIONAL HEALTH (and ENVIRONMENT), SURVIVABILITY, and HABITABILITY** become part of the design consideration and analysis.



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Roles and Responsibilities

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HSI Within Systems Acquisition Life Cycle

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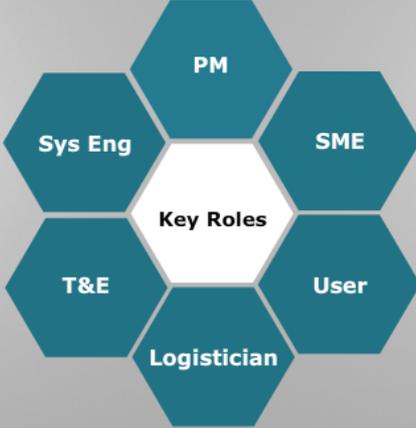
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Roles and Responsibilities – Program Manager, Systems Engineer, Subject Matter Expert, Logistician, T&E, User

There are several key players in the HSI process: the Program Manager, the Systems Engineer, the HSI Subject Matter Expert, the Logistician, the Tester & Evaluator and finally, the User.

Please select each role indicated on the graphic to learn more about the HSI responsibilities of each key player.



Select Next to continue.



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Roles Defined

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Human Systems Integration



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HSI Within Systems Acquisition Life Cycle

[Print](#) [Help](#)

Roles and Responsibilities – Program Manager, Systems Engineer, Subject Matter Expert, Logistician, T&E, User

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Systems Engineer

The Systems Engineer is responsible for design and development of the total system including hardware, software, AND people. The Systems Engineer is responsible for incorporating HSI considerations into the overall System Engineering Plan and ensuring that domain considerations are applied to the system design and development process. The Systems Engineer is key to initiating HSI early in the development process, executing integrated technical processes, and conducting proactive trade-offs.

Logistician

Select Next to continue.





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Standards, Guidance and Policy to Execute HSI



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Implementing HSI in the Systems Acquisition Life Cycle

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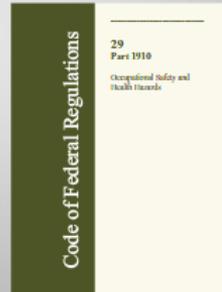
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Learning Objectives

Upon completing this topic, you will be able to:

- Choose appropriate statutory and regulatory requirements for system development.
- Apply pertinent military and industry standards that guide HSI.
- Identify additional support and information resources.



CFR



DoDD 5000.01



MIL STD



IND STD

Select Next to continue.





DoD and Service Guides

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Human Systems Integration

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Where to get help (support organizations)

Handbooks, Guides and Manuals

There are also handbooks, guides and manuals that may apply to your system such as these:

<p>DoD Systems Engineering Plan Preparation Guide</p> <p>Defense Acquisition Guidebook, Chapter 6, Human Systems Integration</p>	<p>MIL-HDBK-46855, Human Engineering Program, Process, and Procedures</p> <p>OPNAV P-751-2-9-97 Training Planning Process Methodology (TRPPM) Guide</p> <p>T9640-AB-DDT-010/HAB Habitability: Shipboard Habitability Design Criteria Manual</p> <p>AFD-090121-054 Human Systems Integration Handbook</p>
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Service Organizations for Help/Support for HSI



Human Systems Integration

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Implementing HSI in the Systems Acquisition Life Cycle

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Where to get help (support organizations)

The Services all provide support and information on access to Subject Matter Experts.

The Army MANPRINT Directorate can be contacted at the website indicated in the reference guide.

The Navy provides support through the Chief of Naval Operations, Acquisition and HSI Office (OPNAV N151), or Assistant Secretary of the Navy, Research, Development and Acquisition (ASN RD&A) Chief Systems Engineer Office (CHSENG)

The Air Force provides support through the Air Force Human Systems Integration Office (AFHSIO) and the 711th Human Performance Wing.

Please select the reference guide for further information.



Select Next to continue.



Done



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Example to Put it All Together

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Integration example that highlights cost and risk

Let's look at an example associated with the M777 that *illustrates the convergence of the HSI domains* in support of that system's development and highlights a test system that is itself an HSI success story. During system development of the M777, program engineers used the Firing Impulse Simulator (FIS) to conduct component testing of mechanical and hydraulic components. The *M777 benefited from the use of this testing tool and was able to significantly reduce time, cost, and risk in its development*. Estimates are that about *\$10 million in costs were avoided* using the Firing Impulse Simulator and the *system was fielded less than ten years* from the initial shoot-off



The Firing Impulse Simulator is itself a study in HSI application. Before the installation of the FIS at Aberdeen Proving Ground, much of the type of testing that the FIS supports was done via live fire. That *required 13 men*, including a full gun crew and forward observer team, in order to ensure the safe impact of rounds in designated firing impact areas. Using the FIS, the *manning requirement is reduced from 13 to four*. *Since no live rounds are fired, there is no requirement for observed fire and significantly lower safety threats* both at the weapon and at point of impact.



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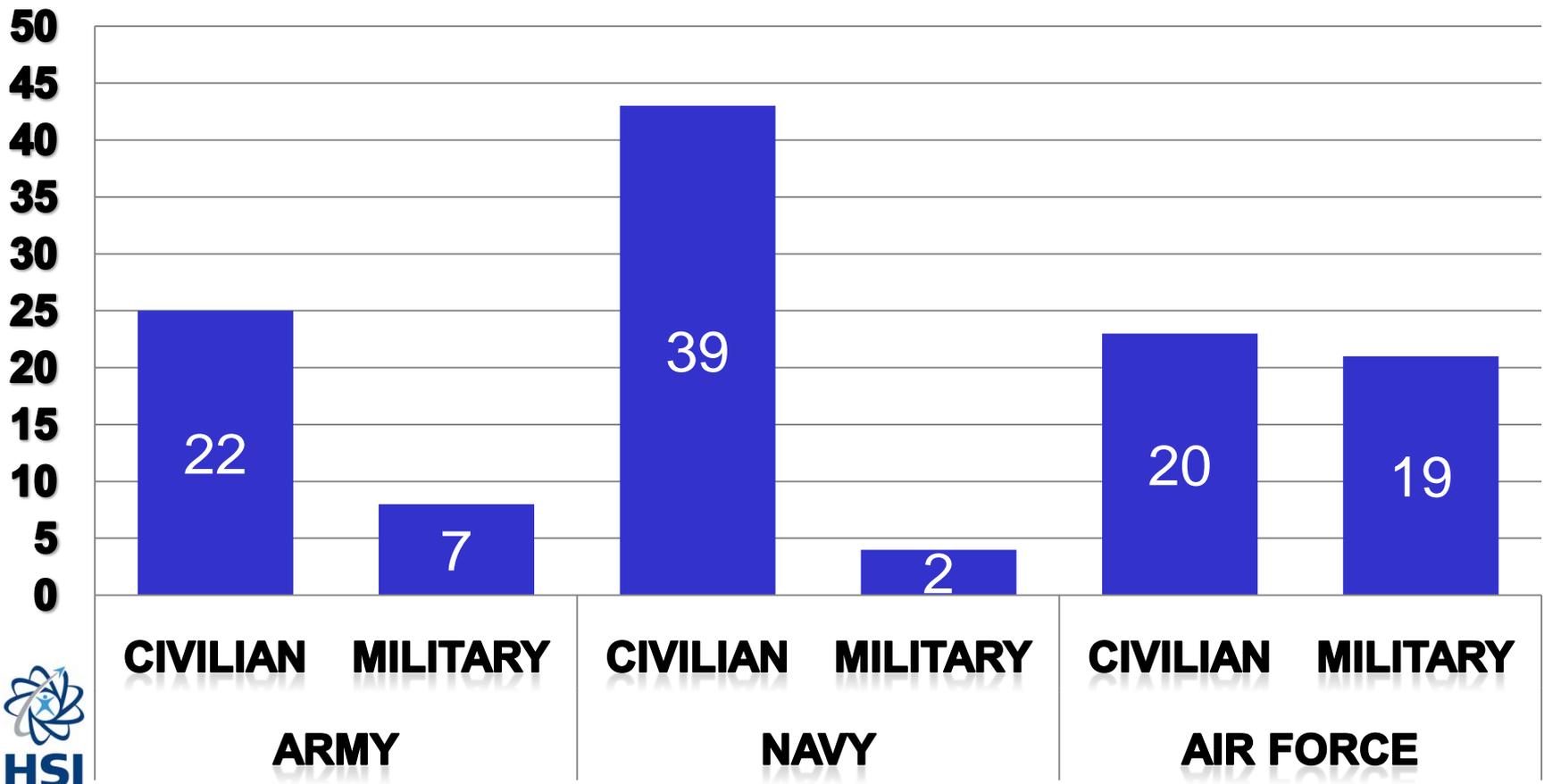
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Student Type by Service

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Civilian and Military Registrants by Component





Sample Survey Feedback

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- ***What about this class was MOST useful to you?***
 - ***HSI Domain interactions***
 - ***HSI within acquisition life cycle***
 - ***Gave you a general understanding of HSI Awareness***
 - ***It is an excellent class***
 - ***Good review***

- ***Was anything missing from this course that you felt should have been included?***
 - **Link to Service ergonomics programs**
 - **More examples of each of the domains**
 - **More explanation of supporting documents**
 - **No – 16 responses**

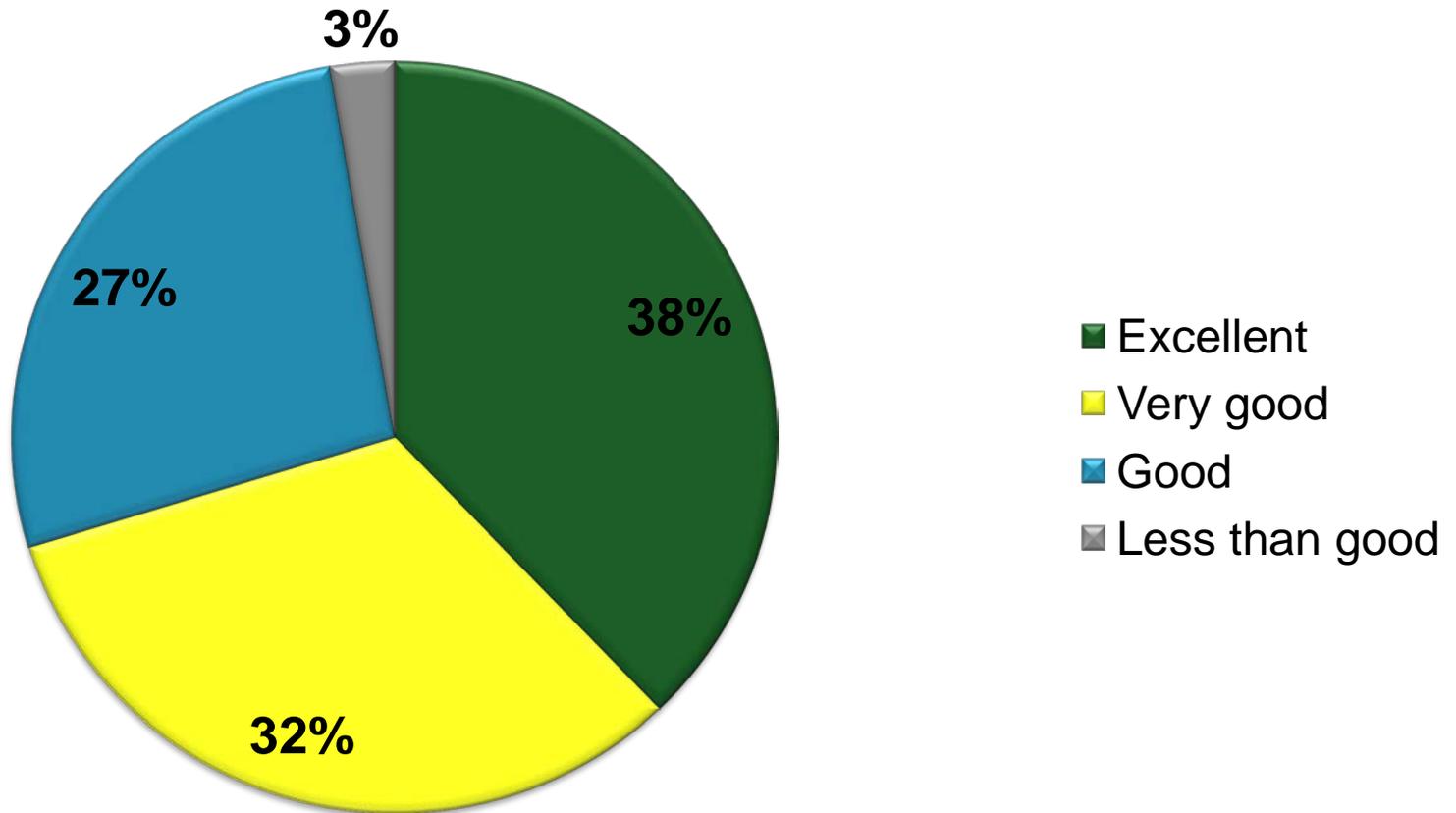




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What was your overall opinion of the course?

Overall Comments on Course (out of 47)*



* Comments' analysis is subjective and based on author's opinion of classifications





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Representative Organization Statistics for CLE 062

- **155 students total have earned CLE 062 certificate as of 15 Oct**
- **Army (29) – Army Europe, ALMC, AMC, Safety Center, ATEC, AMCOM, TACOM, FORSCOM, TRADOC**
- **Navy and Marines (41) – NAVAIR, NAVFAC, NAVSEA, NETC, SPAWAR, NRF, CNO and Marine Corps (1)**
- **Air Force (39) – AFMC, ACC, AMC, AFSOC, AFPC, PACAF, SAF**
- **DoD (11) – DCMA Aeronautical and Space and Missile Systems, DIA, DESC, NGA, DLA, DISA**
- **Industry (29) – Booz Allen Hamilton, L3, Lockheed Martin, LMI, Northrop Grumman, Raytheon, SAIC, Battelle, ITT, ASC, EG&G**
- **Federal Government (6) – DHS, VA**





Where Can You Sign up?

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- <https://learn.dau.mil/html/clc/Register.jsp>

What are you waiting for?

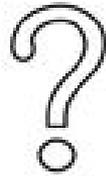


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Questions



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