

# ***Headquarters U.S. Air Force***

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*Integrity - Service - Excellence*

## **SAF/IA: Building Relationships, Capabilities, and Capacity**



**Maj Gen Michael Snodgrass  
Assistant Deputy Under  
Secretary International Affairs**

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# *Our Message*



President Barack Obama

“The burdens of a young century cannot fall on American shoulders alone...we will be steadfast in strengthening those old alliances that have served us so well...we will build new and deeper partnerships in every region, and strengthen international standards and institutions.”

“Helping other countries better defend themselves or fight beside us – by providing equipment, training, or other forms of support – is something the United States has been doing in various ways for nearly three-quarters of a century.”



Secretary Robert Gates



General Norton Schwartz

“Building partner capacity...emphasizes reliance upon the partner governments that have superior insight into and perspective of their regional and local socio-political, economic, and security concerns, and can address them more directly and efficiently than we can.”

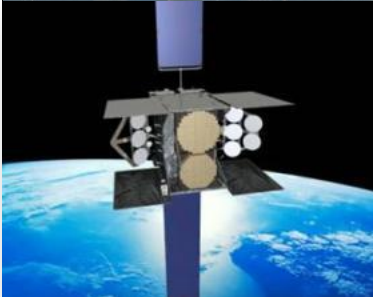
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# ***AF Mission***

**Fly, Fight And Win...  
in Air,  
Space  
and Cyberspace**



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# USAF Priorities

- Continue to strengthen Air Force nuclear enterprise
- *Partner with the joint and coalition team to win today's fight*
- Develop and care for Airmen and their families
- Modernize our air and space inventories, organizations and training
- Recapture acquisition excellence



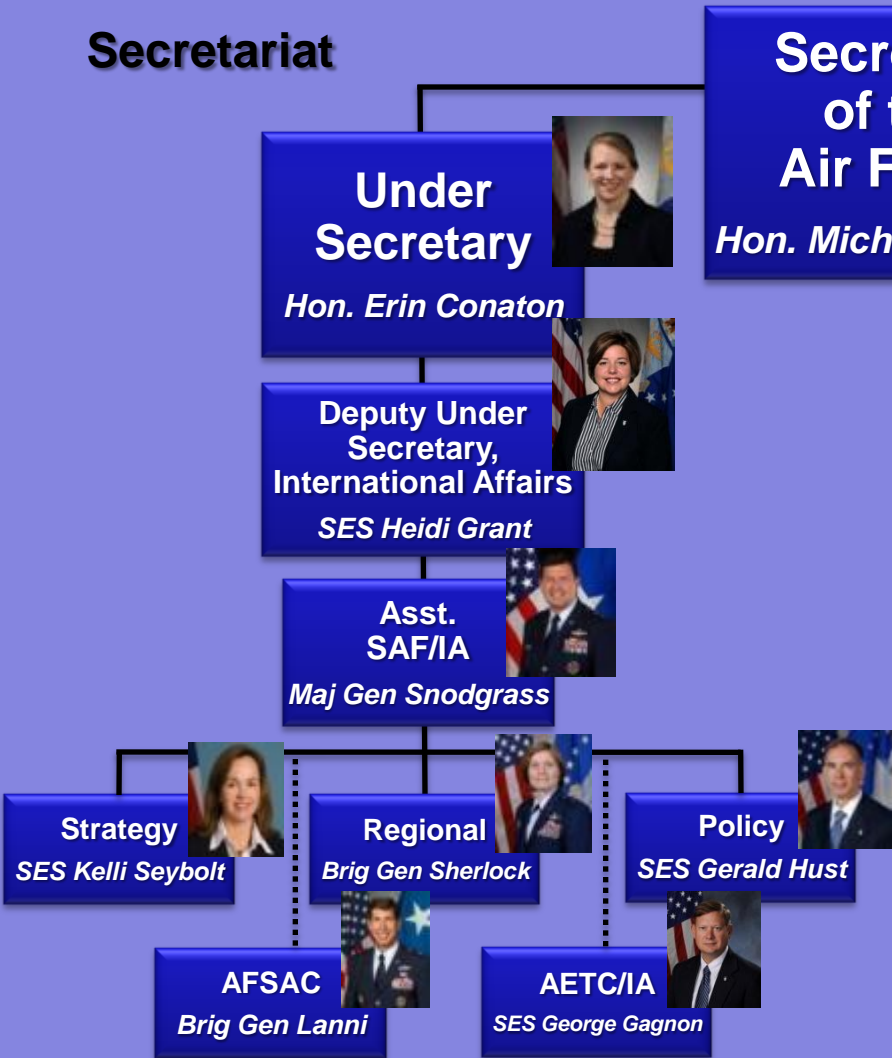
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# USAF Organization

## Secretariat

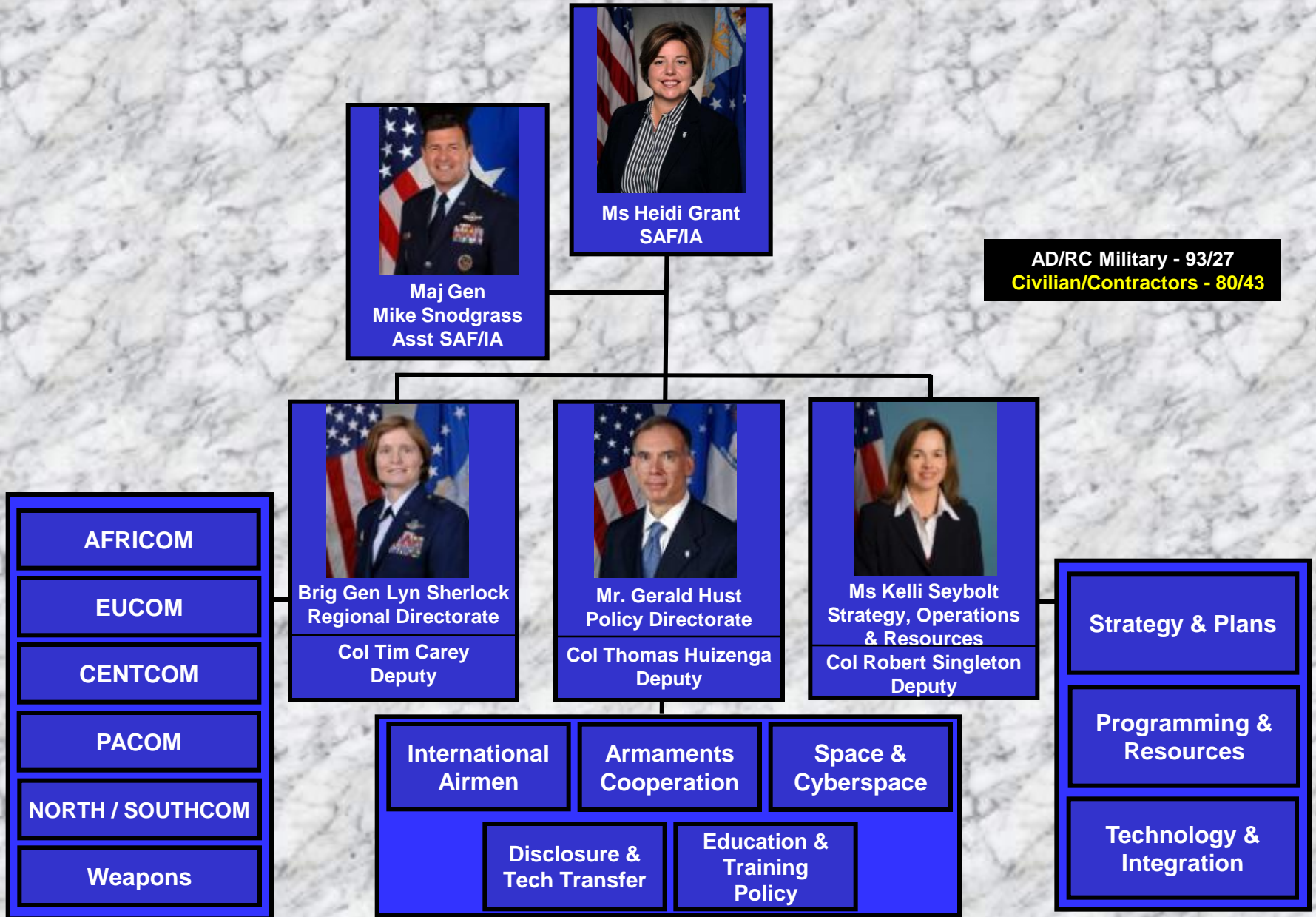


## Air Staff



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# SAF/IA Organization





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**SAF/IA**

## Vision

**The Air Force leader for policy, activities, and interactions that promote and sustain international relationships, interoperable capabilities, and sustained engagement with partners across the globe in support of National Security Objectives**

## Mission

**SAF/IA, in concert with other AF and joint partners, conducts sustained security cooperation activities across the spectrum of operations by military-to-military engagement to build partner capability and capacity throughout the air, space and cyberspace domains to promote effective joint and coalition air operational success**



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# ***SAF/IA Objectives***

**Develop & sustain partnerships consistent with US national security and foreign policy goals**



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# *What we do*

- **We...**
  - **do mil-to-mil engagement to *build partner capability***
  - **facilitate FMS/FMF/IMET to *build partner capacity***
  - **exercise/Train with partners to *enable operational success***
- **Within U.S. foreign policy**
- **By...**
  - **working with our partners to balance their needs with resource availability**
  - **focusing on high-payoff enterprises**



# Tools of the Trade

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Security, Transition, & Reconstruction Teams



Strategic Communications



Foreign Military Sales / Direct Commercial Sales



International Air & Trade Shows



State Partnership Program



Disclosure & Technology Transfer



Armaments Cooperation



USAF-Partner Air Force Review



Foreign Partner CONUS Beddown



Senior Leader Contacts



Intelligence Sharing



Personnel Exchange



Language and Cultural Awareness



Attached Personnel to US Embassies



Education & Training



Aviation Advisors



Exercises

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# Global Partnering

Diplomacy



Country Teams



Intelligence



Economics



Military

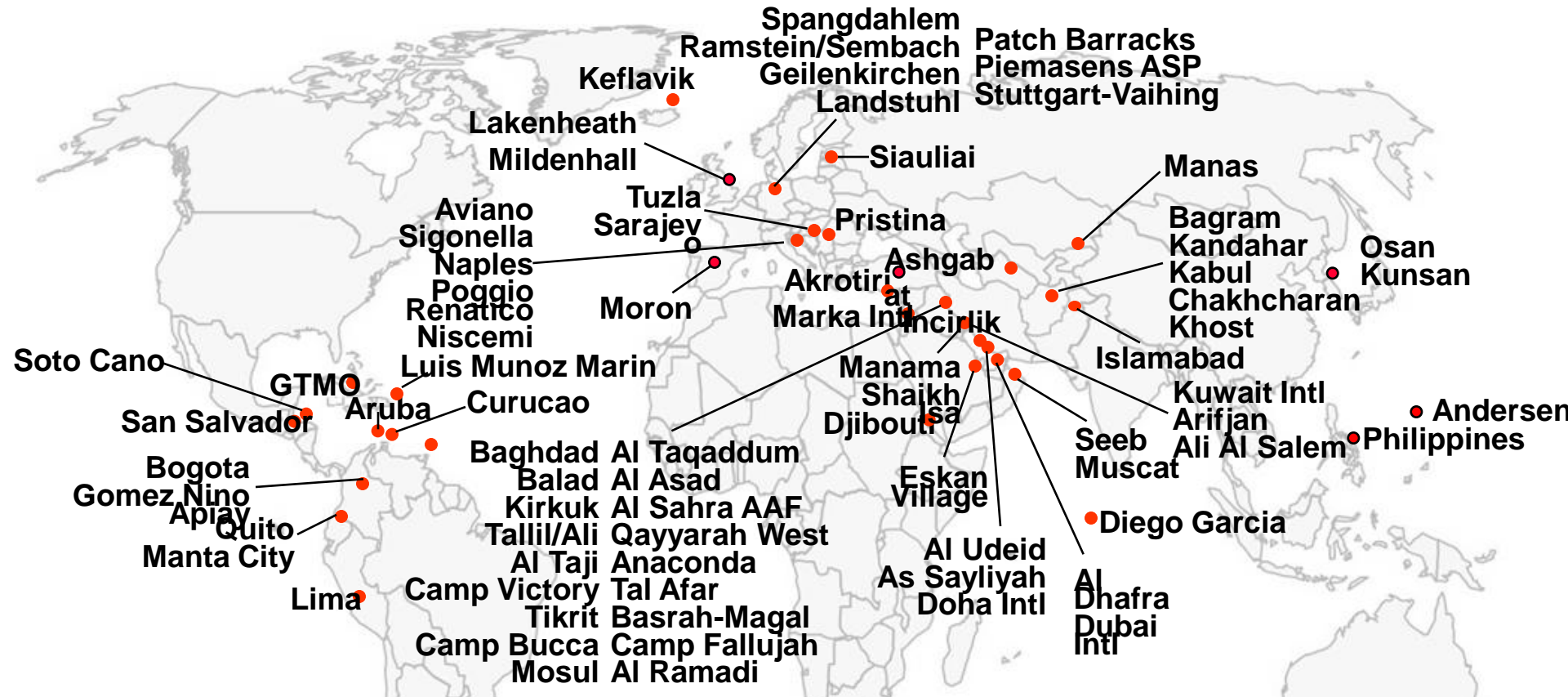


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# Forward Operating Locations

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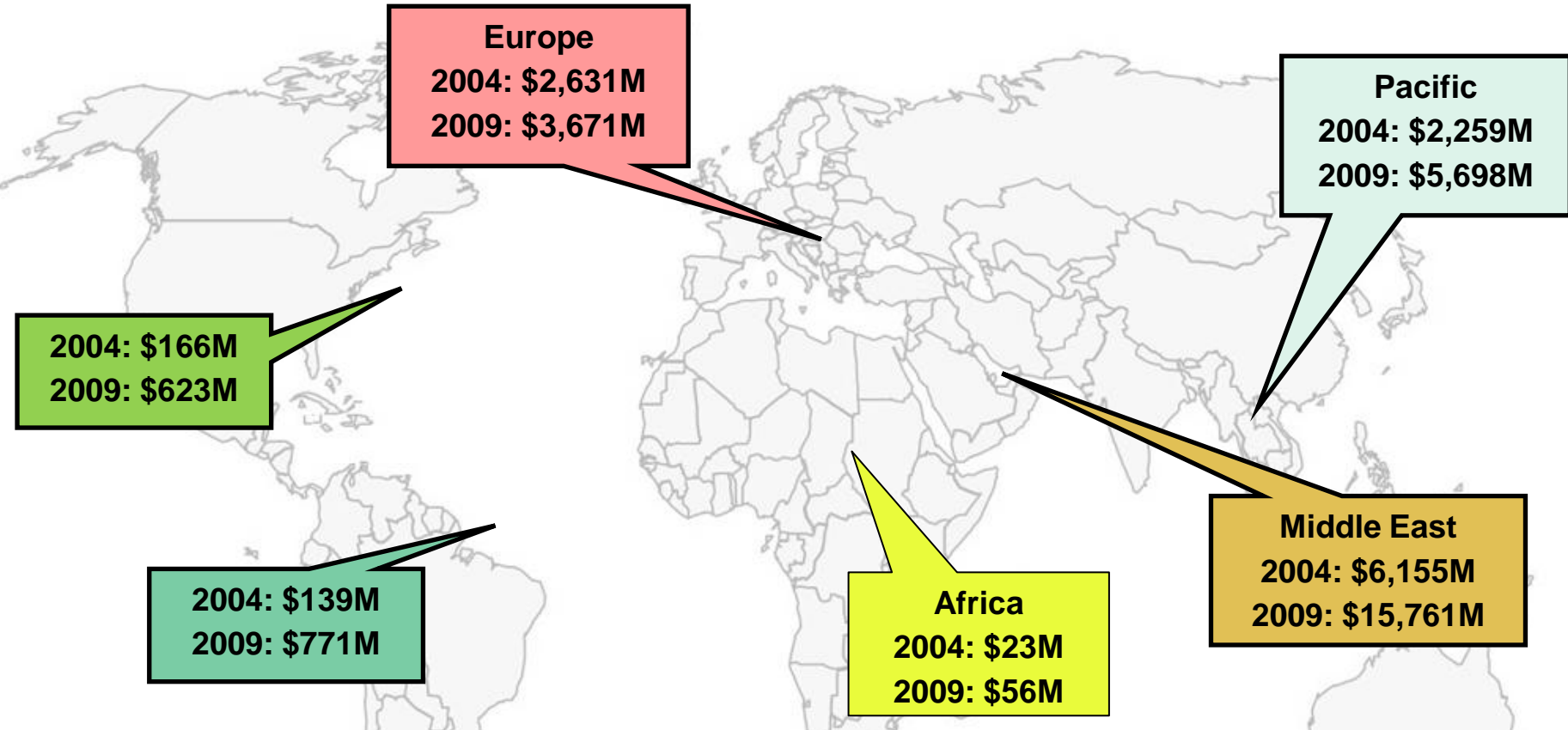


We are a globally arrayed force, so that we can operate with anyone



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# FMS Sales by Region 2004 / 2009



**Doubled sales with no increase in resources for management, except FMS admin**



# Security and Stability Challenges

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- Training Capacity
- Responsiveness
- Budget Constraints
- Delivering a capability



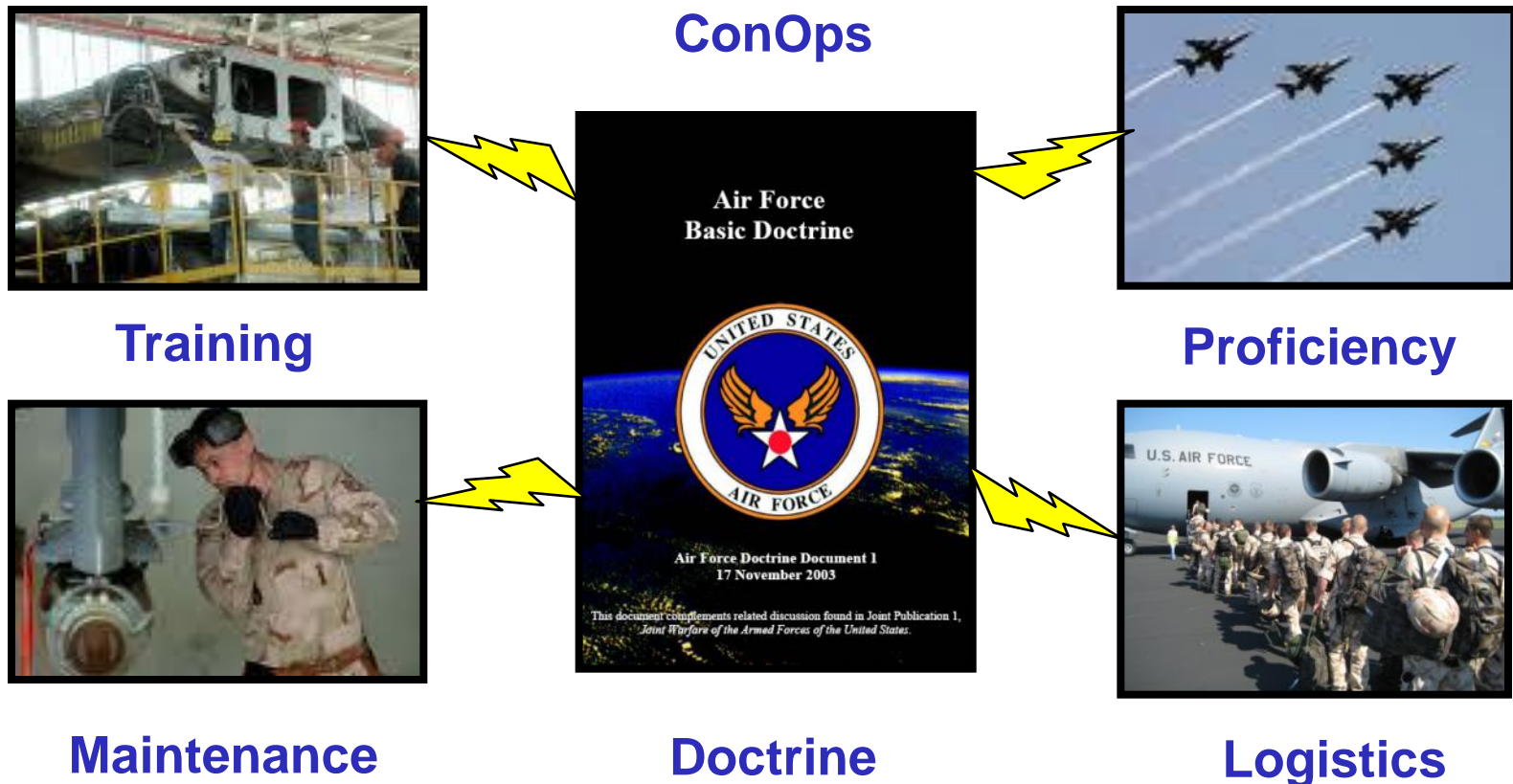
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# How We Accomplish Our Mission

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## Capabilities-Based Approach

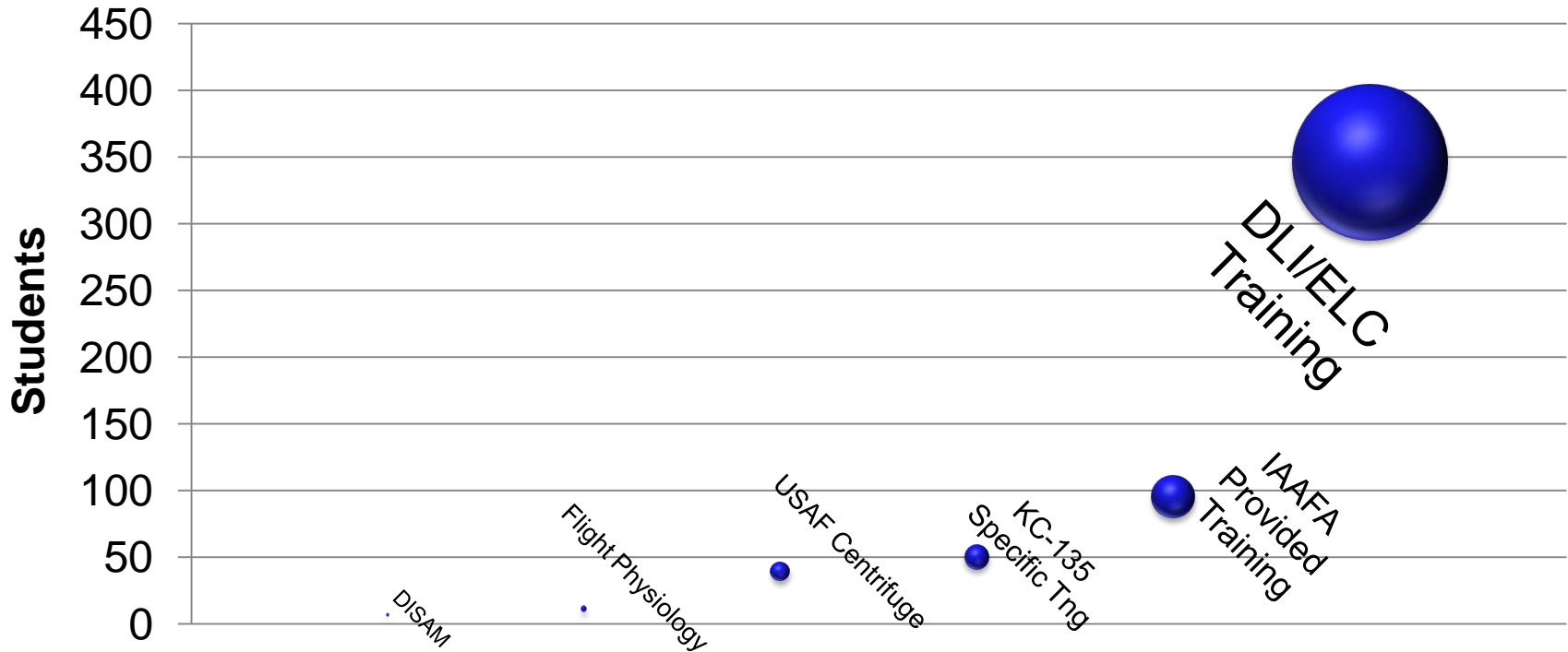


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# Chile - Professional Military Training

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**Chart Depicts USAF Provided PMT from 2007 through 2010**

- Over 580 Students in Total from Chile





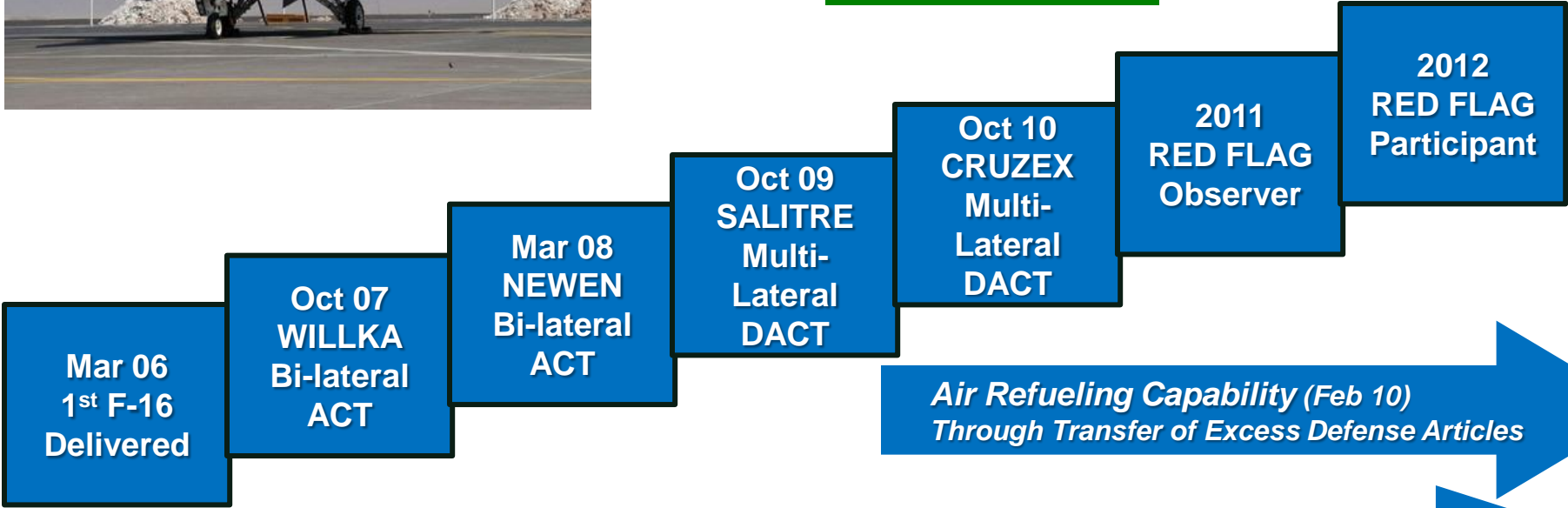
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# Building Partner Nation Capacity Chilean F-16 Evolution



Task from SOUTHCOM's Chile Country Campaign Plan  
Encourage Chilean Military Forces to Procure Equipment and Systems Compatible and Interoperable with U.S. and Allied Nations Systems.

**GOAL**  
Fully Capable F-16  
Coalition Partner



US-Led SME Engagements (Ops, Mx, SE, etc.)

Chilean-Developed Academics / Professional Training Events

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# State Partnership Program

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## National Guard Bureau program

- Improves military interoperability
- Demonstrates subordination to civil authority
- Provides support to civil authorities
- Assists development of democratic institutions
- Fosters open market economies

*Ohio ANG colonel briefing Serbia and Hungary CHODs at Springfield ANGB OH*



*Ohio ANG crew chief and Hungarian Air Force maintainer carry F-16 travel pod during LOAD DIFFUSER exercise in Hungary*



*Ohio ANG and Serbia officers at Toledo ANGB observing operational readiness exercise*

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# Technology Transfer & Disclosure

Advanced military technology shared with partner nations

## *The requirement for transfer & disclosure:*

- US forces must be ready to engage across the spectrum of operations as part of a joint, multinational, or interagency force
- Multinational ops require that participating forces have interoperable capacity to execute assigned missions



## *Significant Export Approvals:*

- AIM-9M approved 4-5 years after IOC to 8 partner nations
- AMRAAM approved 2 years after IOC to 17 partner nations
- F-16 Block 60 approved, not in USAF inventory
- F-35 technologies approved to support weapon system co-development with 8 partner nations

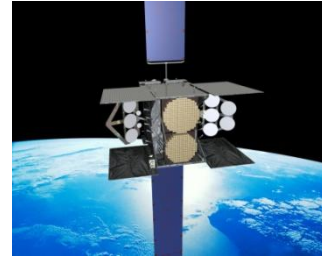
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# Cooperative Relationships

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Jointly developing and enhancing capabilities through partnership



- International Armaments Cooperation
- Joint Development
- Research & Development
- Test & Evaluation
- Executing through international agreement
- Leverages partner resources to promote interoperability, common capabilities, and cost savings

- US & AUS jointly developed Wideband Global SATCOM (WGS), expanded constellation
- NATO C-17 Strategic Airlift Capability
- \$4.4B to F-35 (Joint Strike Fighter) development with eight partners
- C-130J block upgrade costs shared by seven nations, 1/3 reduction in USAF costs

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# Exercises

Alliances and partnerships cultivated through bilateral and multinational exercises and competitions

- Regional Training Centers
- Wargaming
- Building Partnership Capacity Seminars
- Competitions
- Weapon Systems Evaluation Programs
- Distributed Mission Operations



**Pakistan Air Force at Red Flag**

## Other Exercise Examples

- Blue Flag
- AMC Rodeo
- Atlantic Strike
- Angel Thunder



Denmark attended first GREEN FLAG Apr 10  
Conducted Combat Enhancement Training at  
Luke, AFB

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# *Mission Examples*



**Poland C-130 no-cost lease**



**Chile KC-135 response to Santiago earthquake**



**US-UK RC-135 Agreement**



**Colombia T-37 Trainer**

# Partnerships



**Relationships**

**Capabilities**

**Mutual Benefits**