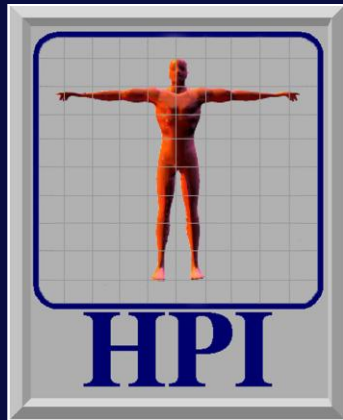


Frameworks for Human Systems Integration (HSI): General Systems Performance Theory (GSPT) and the Elemental Resource Model (ERM)

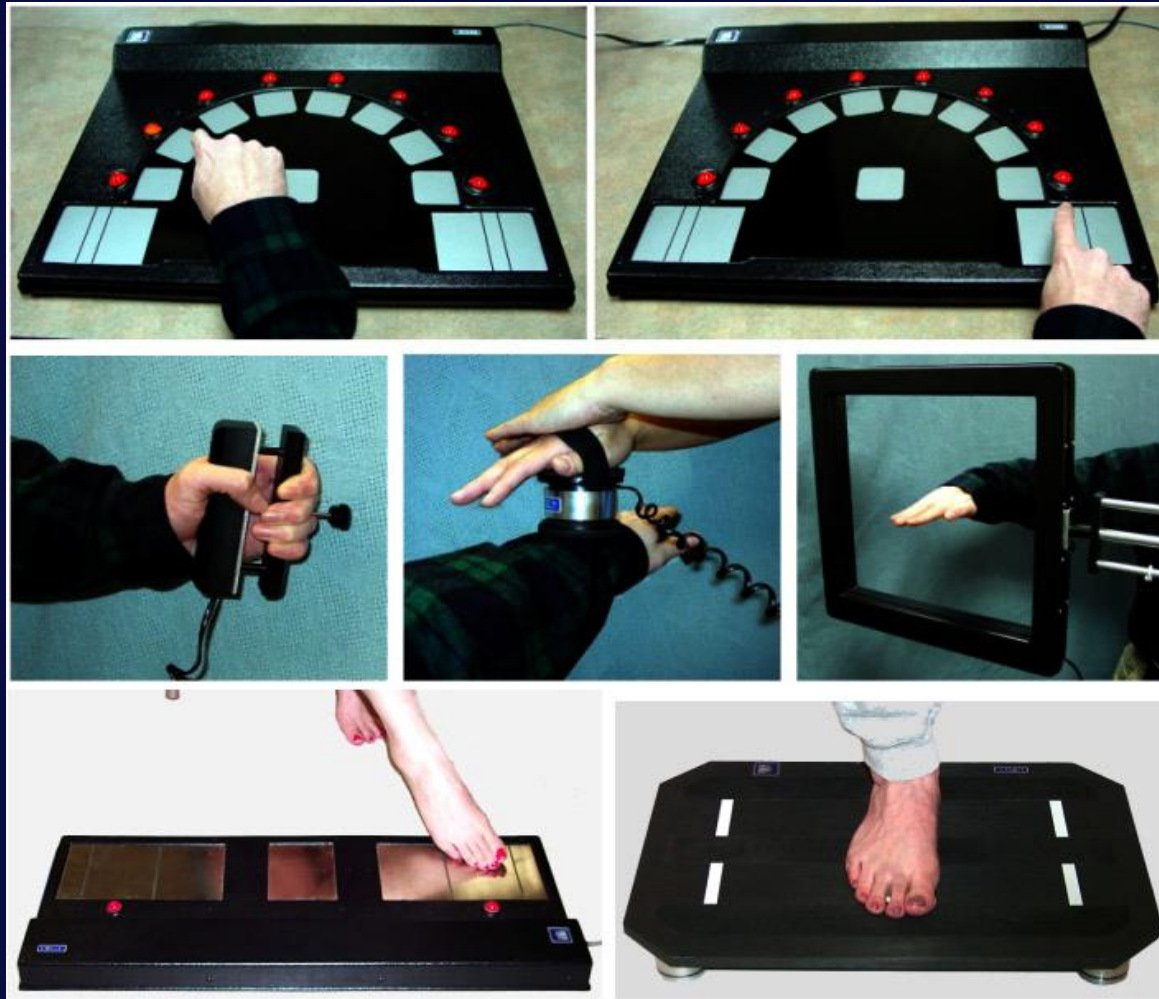


**NDIA Systems Engineering Conference
San Diego, CA**

Oct 27, 2011

George V. Kondraske, Ph.D.
Director, Human Performance Institute
Professor, Electrical and Bioengineering
University of Texas at Arlington
kondraske@uta.edu
www-ee.uta.edu/hpi

MOTIVATION and BACKGROUND.. OBJECTIVE PERFORMANCE CAPACITY MEASUREMENTS



MOTIVATION: CORE “GENERIC” CHALLENGES



*How do we quantitatively determine
(i.e., model, predict):*

What the human can or can't do?

How well he or she can do a task?

If he or she can't do better - why?

MOTIVATION and BACKGROUND ..

Human Factors Engineering (C.W. Simon 1987)

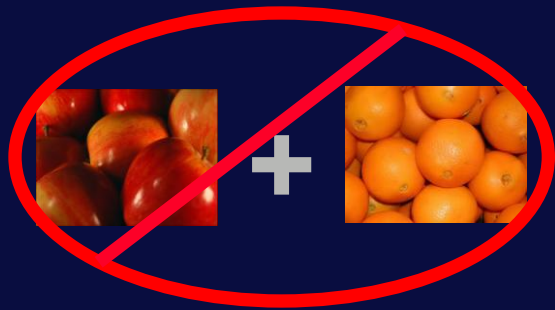
”The methodology employed today is a hodgepodge of quick fixes that evolved over the years ..

..into a paradigm that is taught and employed as sacrosanct ..

..when in fact it is woefully inadequate and frequently incompetent.”

SOME EVIDENCE of a PERFORMANCE THEORY VOID

SATs, GREs => Overall Score = Math (Skill) + Verbal (Skill)



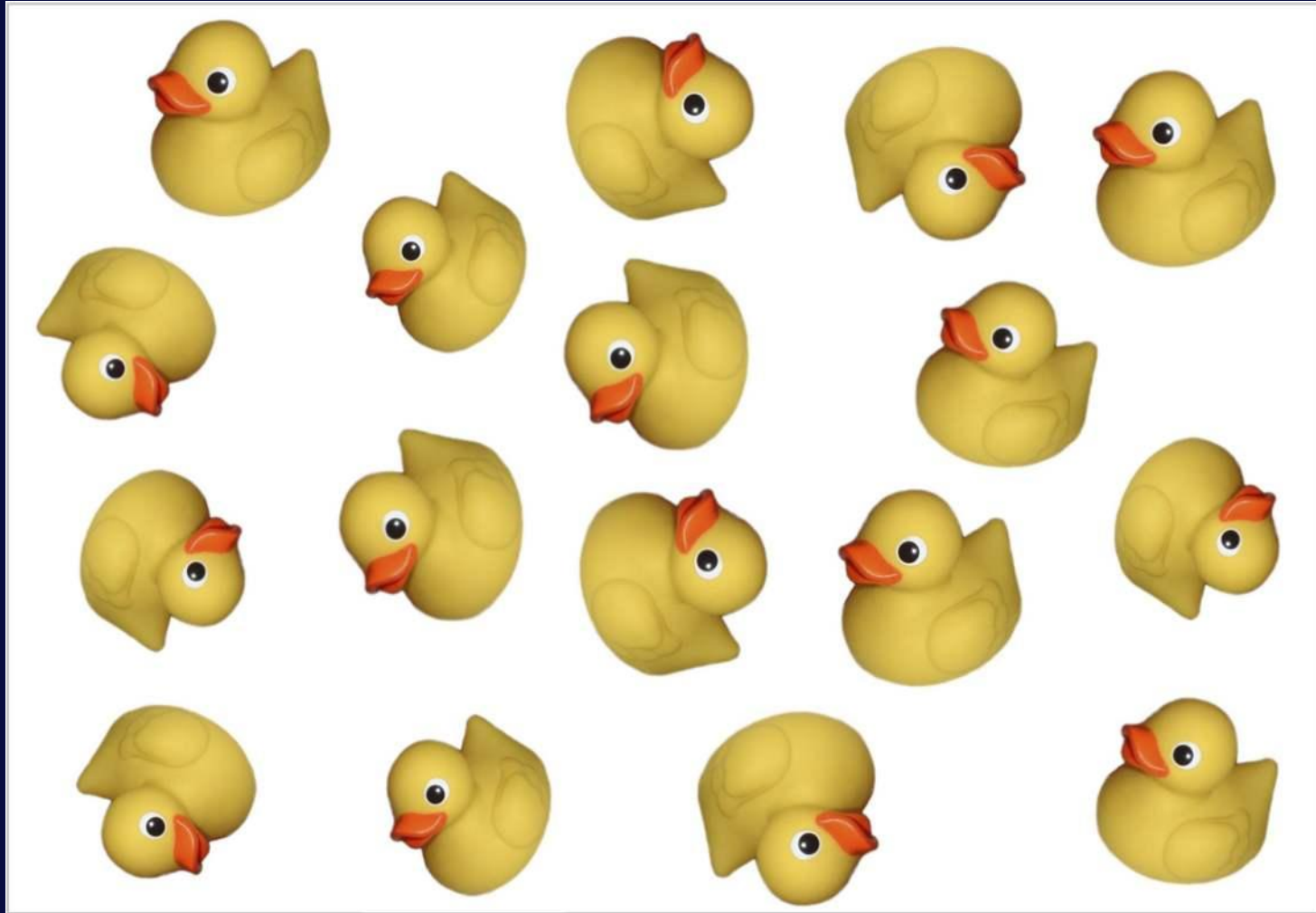
Countless Human Performance (and Other System Performance) “Rating Scales” Where..

Overall Score = Sum of “N” “Essentially Orthogonal” Items

Also, Linear Regression Predictive Models..
(e.g., ADD Strength to Memory Capacity, etc.)

Many Implications! Beyond Scope of This Presentation.

STATE of UNDERSTANDING?



BACKGROUND

DSOC Program Review



Human Systems Integration Task Force



Major General Tom Travis, Chair
Col Lex Brown, Deputy Chair
April 23, 2009

BACKGROUND

**Strategic Frameworks for
Human Performance and Human Systems Integration**

**Spotlight on
General Systems Performance Theory and
Nonlinear Causal Resource Analysis**

**Workshop
Motivated and Convened by the
Human Systems Integration Task Force
Defense Safety Oversight Council
Major General Thomas Travis, Chair HSI TF**

**December 13-14, 2010
Human Performance Institute
The University of Texas at Arlington
Arlington, TX**

BACKGROUND

This document represents the dedicated work of twenty five participants from eighteen organizations over two days, attacking the problem of finding an organizing framework for human performance. Participants from Army, Navy, Air Force, Marine Corp, NASA, and civilian organizations contributed. Each of those participants was chosen for experience and expertise in fields touching human performance and HSI. Their objective was to make specific recommendations for use by the Defense Safety Oversight Council on adoption of a framework for human performance for the Department of Defense.

I am pleased to endorse their recommendations, along with summaries of the presentations and debates that led to these recommendations. This is an important step forward for the safe, effective employment of our service members and a critical step in support of Human Performance and HSI programs in all the services.



THOMAS W. TRAVIS
Major General, USAF, MC, CFS
Deputy Surgeon General

Workshop Proceedings - Strategic frameworks for human performance and human systems integration: Spotlight on General Systems Performance Theory and Nonlinear Causal Resource Analysis, Dept of Defense Case # 88ABW-2011-0912

OVERVIEW

General Systems Performance Theory (GSPT)



Apply to
Human System

**Elemental Resource Model (ERM)
and Human Performance Capacity Measurements**

GSPT: What is Performance?

Consider Major Classes of System Attributes..

STRUCTURE

**Tangible
Aspects..**

**that can be
measured
(e.g., length,
width..)**

FUNCTION

Purpose..

**Can be
STATED
(e.g., “to
move”),
but not
measured**

PERFORMANCE

***How Well* Structure
Executes Its Function
(*Capacity to Execute*),..**

**..with multiple attributes
that can be measured**

THE HUMAN SYSTEM IS COMPLICATED!

Consider a Simple, More Generic Situation..



.. to Gain Fundamental Insights

General Systems Performance Theory (GSPT)



GSPT Addresses:

- **Systems**
- **Tasks**
- **Their Interface**

from the Perspective of Performance

Provides a Theoretical Basis for “Performance Modeling”

GSPT: THE “Resource” CONSTRUCT

- Originally Applied to Physical, Tangible Items
 - e.g., coal, oil, grain, etc.
- Now => Notion of “Performance Resources”
- Adopt Attributes from Original, Physical Context
 - A resource is something desirable/useful
 - e.g., “accuracy”, NOT “error”
 - A resource is measured in such a manner that:
 - the range is from zero to a finite positive value
 - a larger numerical value always represents “more” resource availability

All Principles of RESOURCE ECONOMICS Can Be Exploited

GSPT: PERFORMANCE RESOURCES and PERFORMANCE CAPACITY ENVELOPE (PCE)

Performance Resources

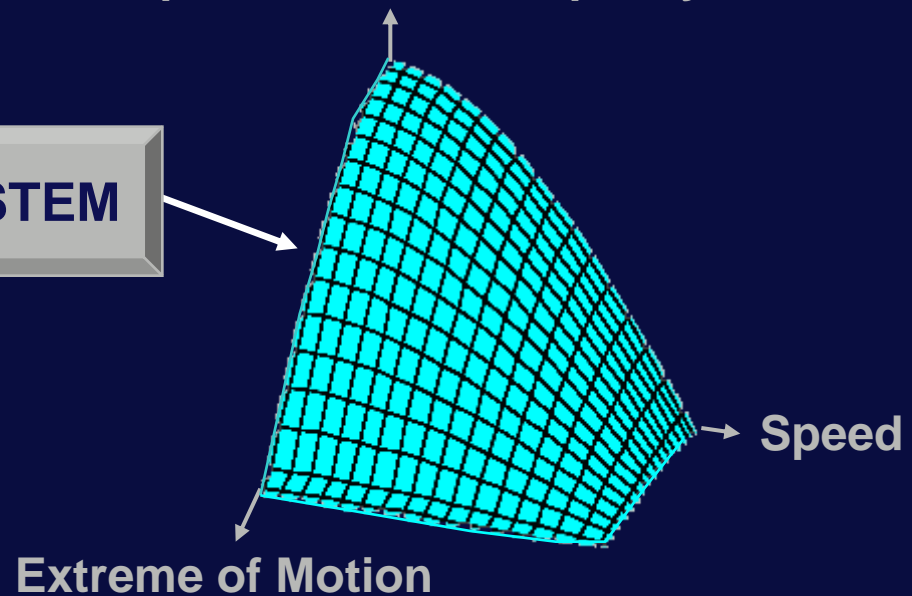


Dimensions of
Performance (DOP)

- Speed
- Strength
- Endurance
- Resilience
- Adaptability
- Motivation
- Confidence
- More..

SYSTEM

Torque Production Capacity



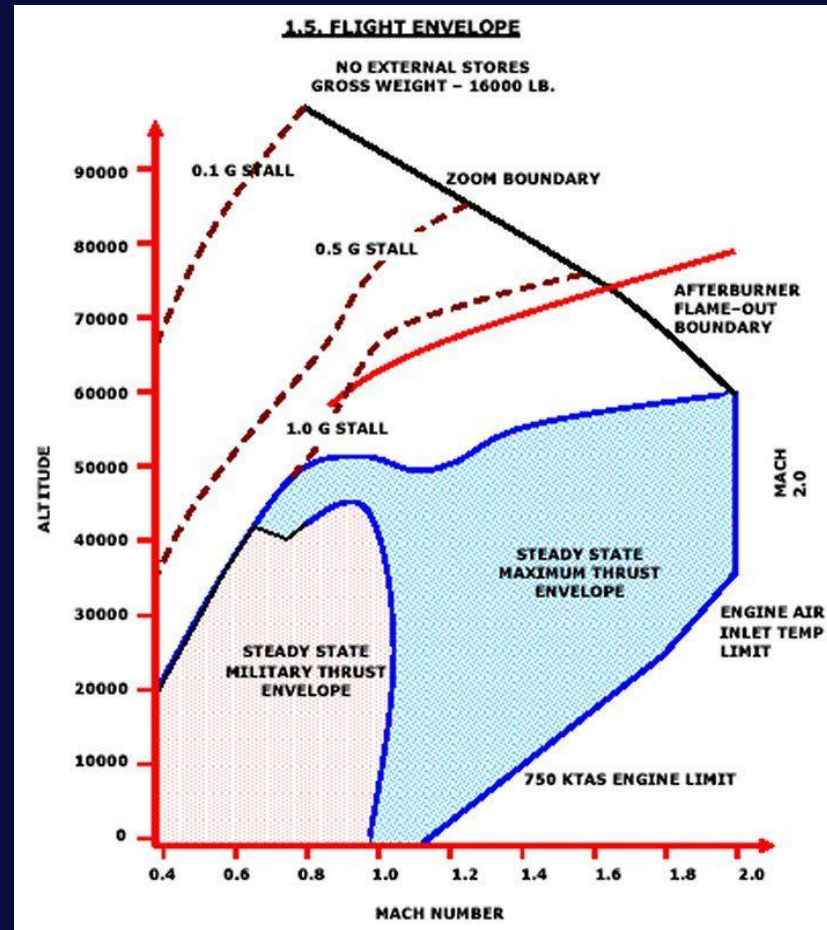
**Every SYSTEM Has a
Multidimensional PCE**

PERFORMANCE ENVELOPE: History..

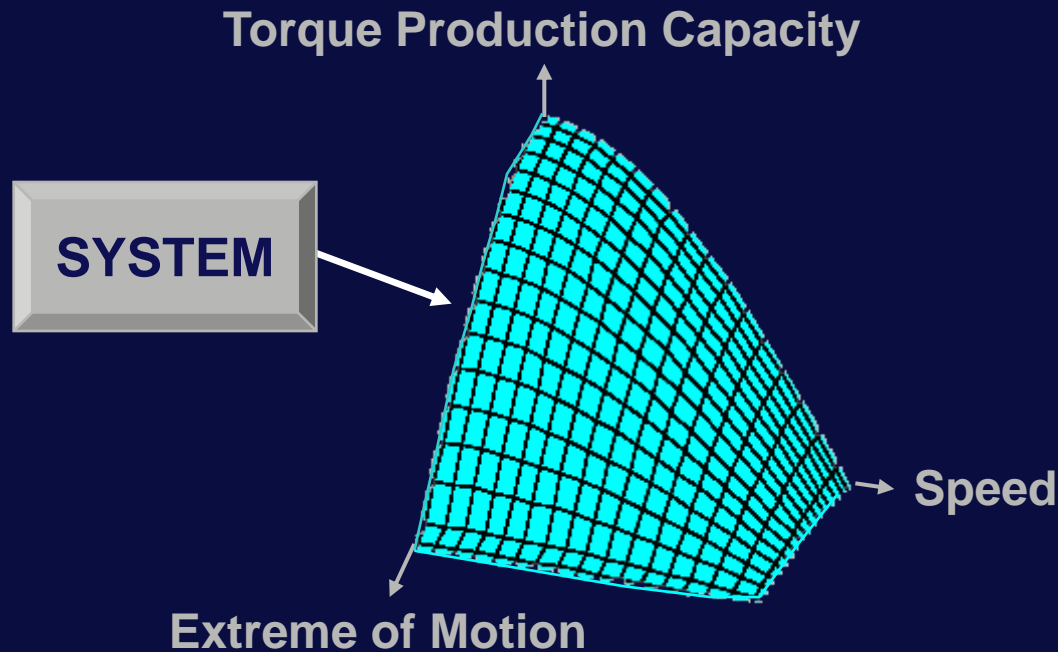


MILITARY AIRCRAFT

- *Speed*
- *Altitude*
- *Range*



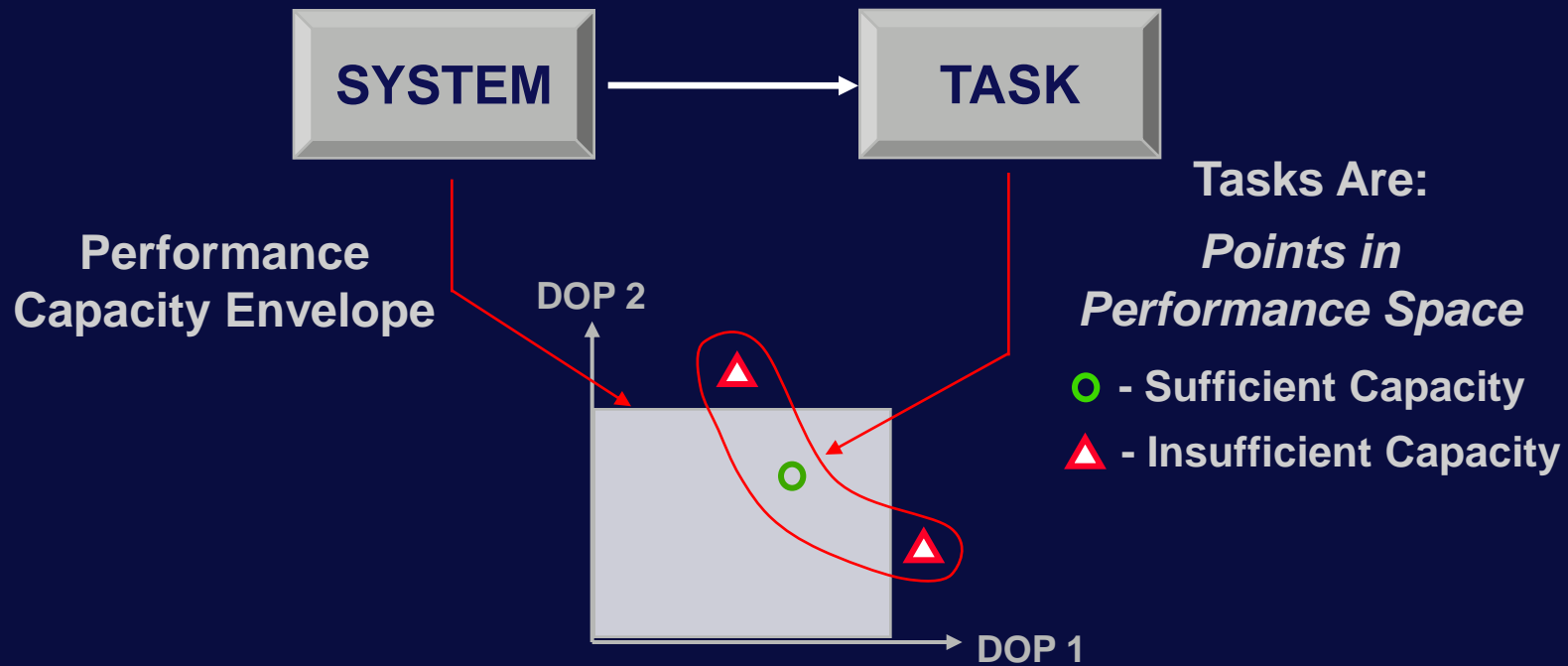
GSPT: PERFORMANCE CAPACITY ENVELOPE (PCE)



You only obtain a PCE IF:

- 1) each dimension represents a performance resource, and**
- 2) each measure is defined so that a larger numerical value reflects "more" of that resource.**

PERFORMANCE CAPACITY ENVELOPES: *Relation to Tasks*



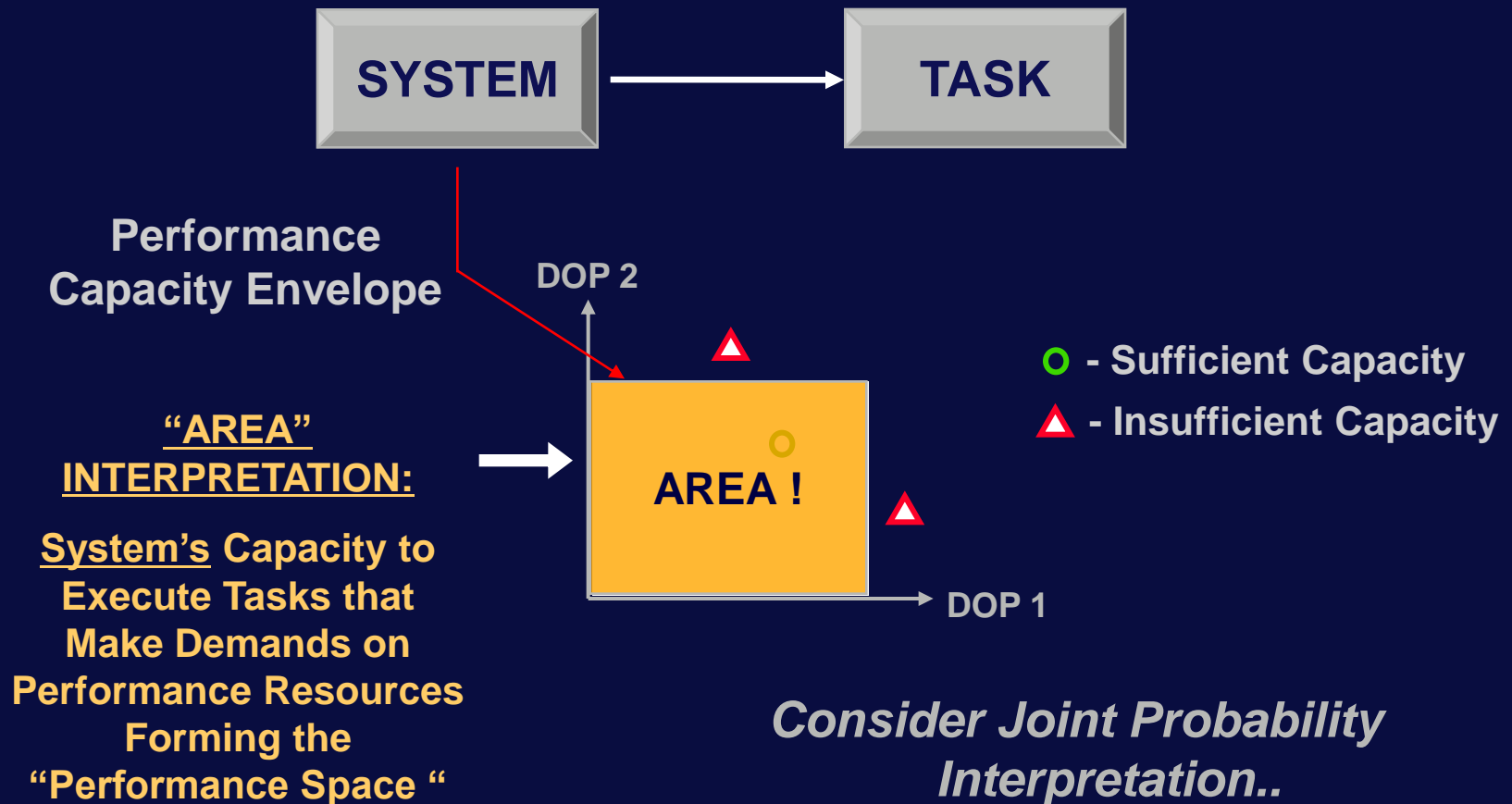
LAWS of the SYSTEM-TASK INTERFACE

*For “Success” of a Given System in a Given Task,
Performance Resource Availability
Must Exceed Performance Resource Demand ($R_A \geq R_D$).*

**Resource Economic Principles
Govern System-Task Interfaces**

**A GENERAL “Rule for Success” (system in a task):
If $R_{A_1} \geq R_{D_1}$ AND $R_{A_2} \geq R_{D_2}$ AND ... $R_{A_n} \geq R_{D_n}$,
Then “SUCCESS” (Else “FAILURE”)**

PERFORMANCE CAPACITY ENVELOPES: *Interpretation of Area (n-dimensional Volume)*



EXAMPLE – DIAMOND QUALITY

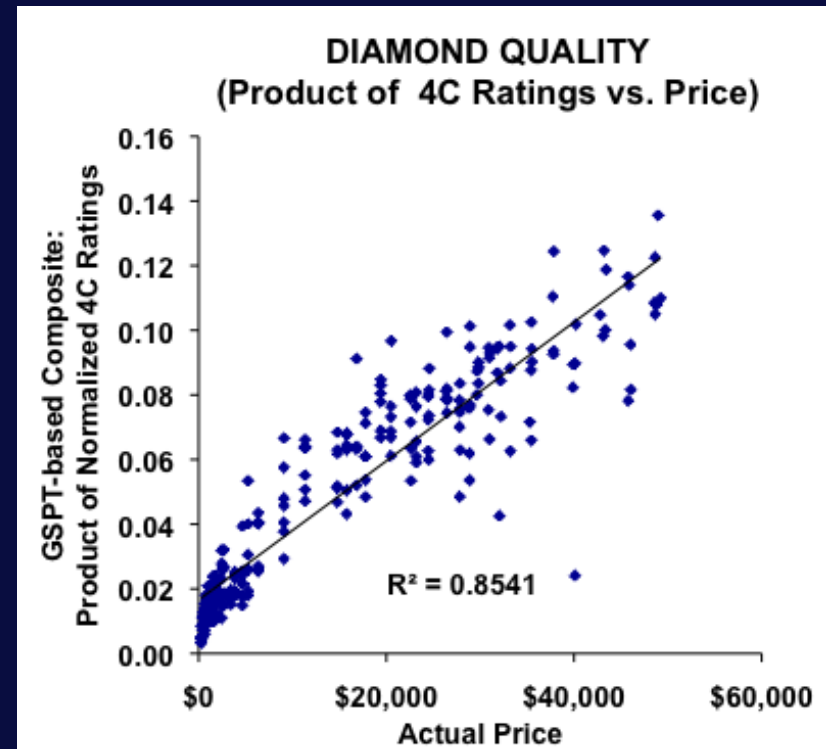
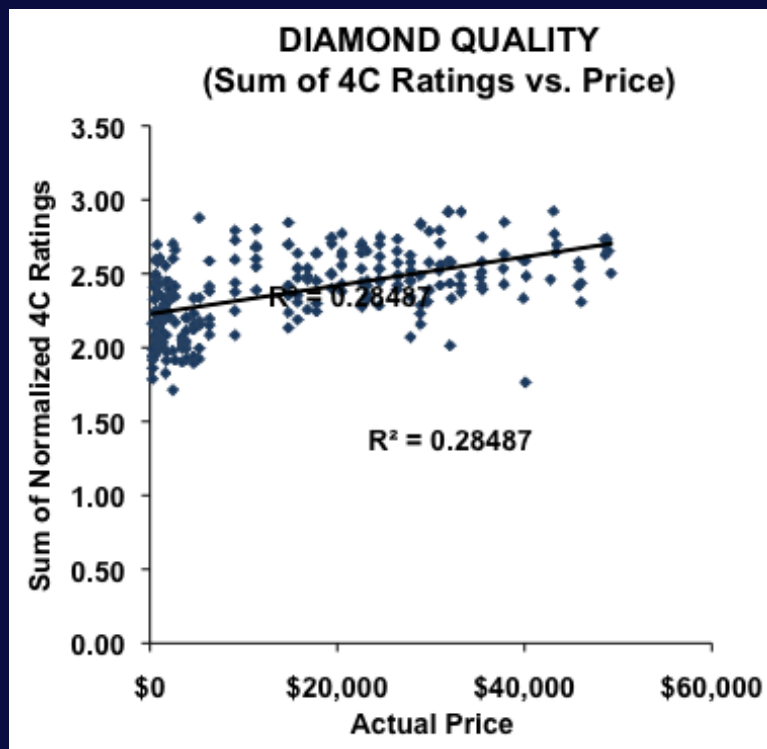
- How Can We Combine Measures of the 4C's to Obtain a Single Number Measure of Quality?
- Online Database of Diamonds (4Cs, price)!
- Computed Normalized (not weighted) Measures for Each of the 4C Items
- Formed Additive and Multiplicative “Composites” Resulting In..



EXAMPLE – DIAMOND QUALITY

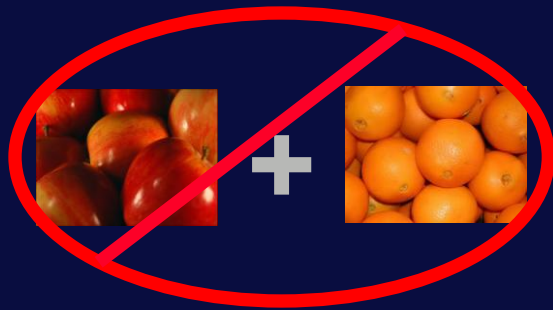
Additive

GSPT => Multiplicative



REMEMBER THIS?

SATs, GREs => Overall Score = Math (Skill) + Verbal (Skill)



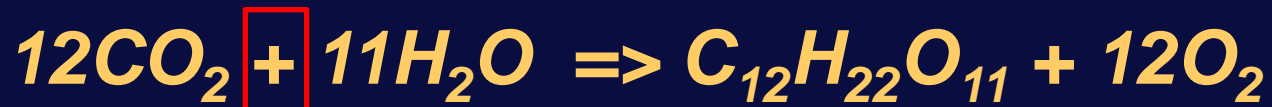
Countless Human Performance (and Other System Performance) “Rating Scales” Where..

Overall Score = Sum of “N” “Essentially Orthogonal” Items

Also, Linear Regression Predictive Models..
(e.g., ADD Strength to Memory Capacity, etc.)

Many Implications! Beyond Scope of This Presentation.

RECALL the “MATH” of CHEMISTRY..



*NOT “Mathematical Addition”, but means
“Combine”!*

*“Limiting Reagent” Concept =>
Limiting Performance Resource*

**The Math of Performance
is the
Math of Chemistry!**

GSPT PROVIDES FUNDAMENTAL INSIGHTS..



BACK TO THE HUMAN SYSTEM: *Organize the Complexity and Apply GSPT*



- Use Hierarchical Concepts
- Group Subsystems by Type
- **Monadology (Leibniz 1714)**

Resulting In:
The Elemental Resource Model (ERM)
for Human Performance

MONADOLOGY and CHEMISTRY:

“Finite Set of Basic Elements” not

“Infinite Number of Unique Substances”

PERIODIC TABLE OF THE ELEMENTS

PERIOD	GROUP																0	
	IA											IIIA	IVA	VA	VIA	VIIA		
1	1 H 1.00797																	2 He 4.0026
2	3 Li 6.941	4 Be 9.0122											5 B 10.811	6 C 12.01115	7 N 14.0067	8 O 15.9994	9 F 18.9984	10 Ne 20.183
3	11 Na 22.9898	12 Mg 24.305			13 Al 26.9815	14 Si 28.086	15 P 30.9738	16 S 32.064	17 Cl 35.453	18 Ar 39.948								
4	19 K 39.0983	20 Ca 40.06	21 Sc 44.956	22 Ti 47.90	23 V 50.942	24 Cr 51.996	25 Mn 54.938	26 Fe 55.847	27 Co 58.933	28 Ni 58.71	29 Cu 63.54	30 Zn 65.37	31 Ga 69.72	32 Ge 72.59	33 As 74.922	34 Se 78.96	35 Br 79.909	36 Kr 83.80
5	37 Rb 85.47	38 Sr 87.62	39 Y 88.9059	40 Zr 91.22	41 Nb 92.906	42 Mo 95.94	43 Tc (98)	44 Ru 101.07	45 Rh 102.905	46 Pd 106.4	47 Ag 107.870	48 Cd 112.40	49 In 114.82	50 Sn 118.69	51 Sb 121.75	52 Te 127.60	53 I 126.904	54 Xe 131.30
6	55 Cs 132.905	56 Ba 137.33	57 La 138.9055	72 Hf 178.49	73 Ta 180.948	74 W 183.85	75 Re 186.2	76 Os 190.2	77 Ir 192.2	78 Pt 195.09	79 Au 196.967	80 Hg 200.59	81 Tl 204.37	82 Pb 207.19	83 Bi 208.980	84 Po (210)	85 At (210)	86 Rn (222)
7	87 Fr (223)	88 Ra 226.0254	89 Ac 227.0278	104	58 Ce 140.12	59 Pr 140.907	60 Nd 142.24	61 Pm (147)	62 Sm 150.35	63 Eu 151.96	64 Gd 157.25	65 Tb 158.924	66 Dy 162.50	67 Ho 164.930	68 Er 167.26	69 Tm 168.934	70 Yb 173.04	71 Lu 174.97
					90 Th 232.038	91 Pa (231)	92 U 238.03	93 Np (237)	94 Pu (242)	94 Am (243)	96 Cm (245)	97 Bk (249)	98 Cf (251)	99 Es (254)	100 Fm (255)	101 Md (256)	102 No (254)	103 Lw (257)

MONADODOLOGY

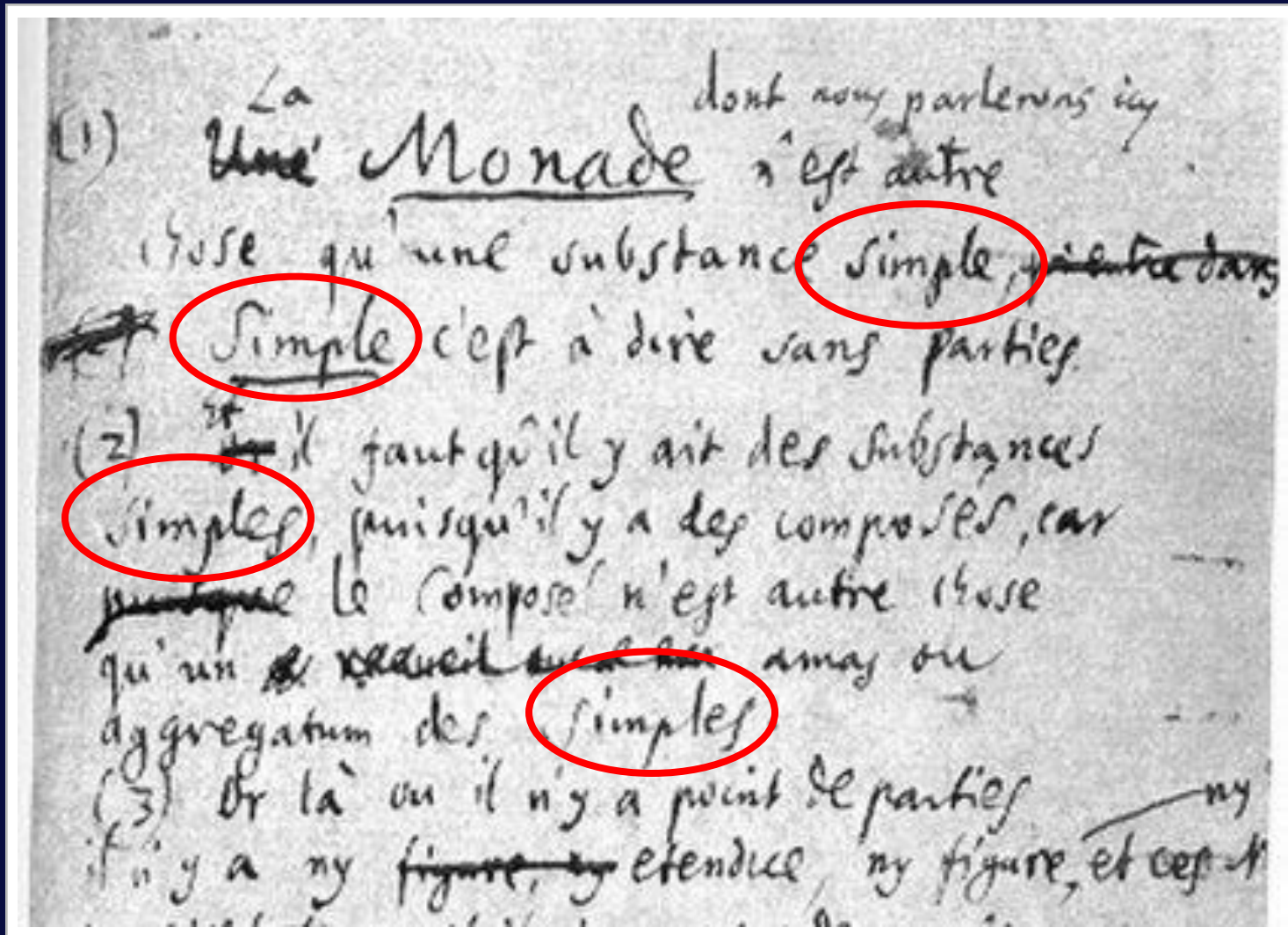
"Considering matters accurately, it must be said that there is nothing in things except simple substances..."



Leibnitz 1714

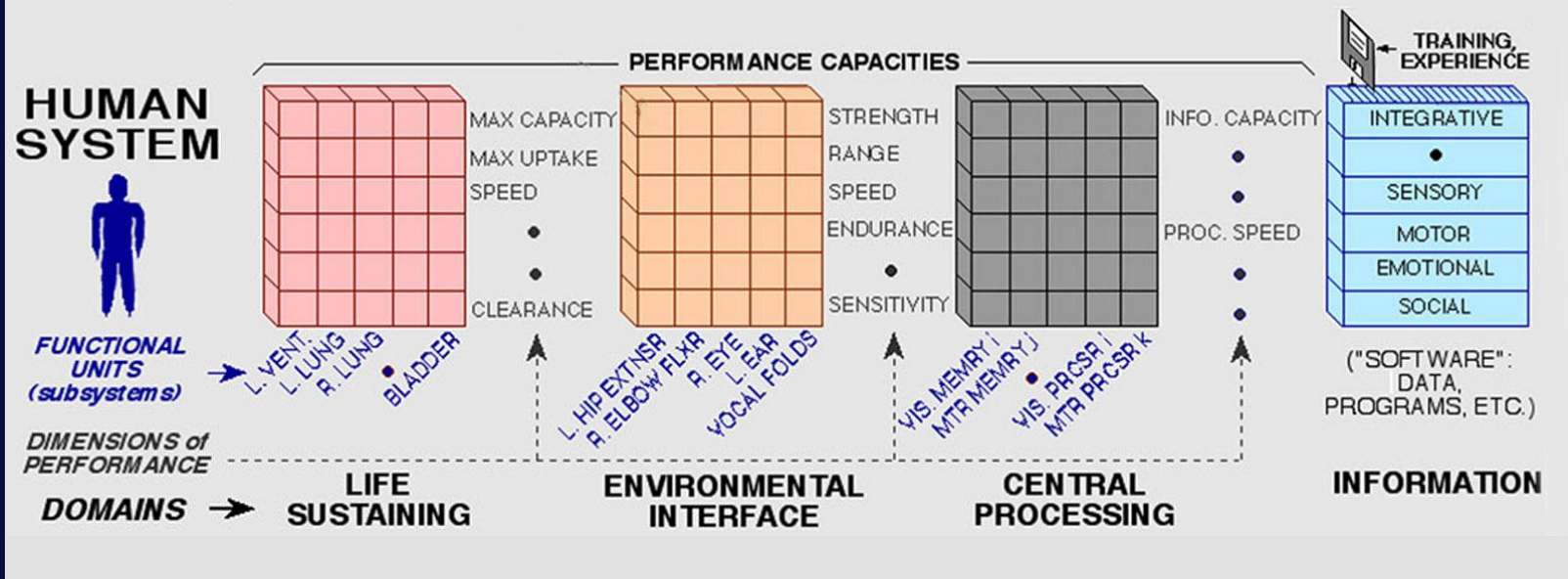
1714 !

MONADOLGY – from the Source

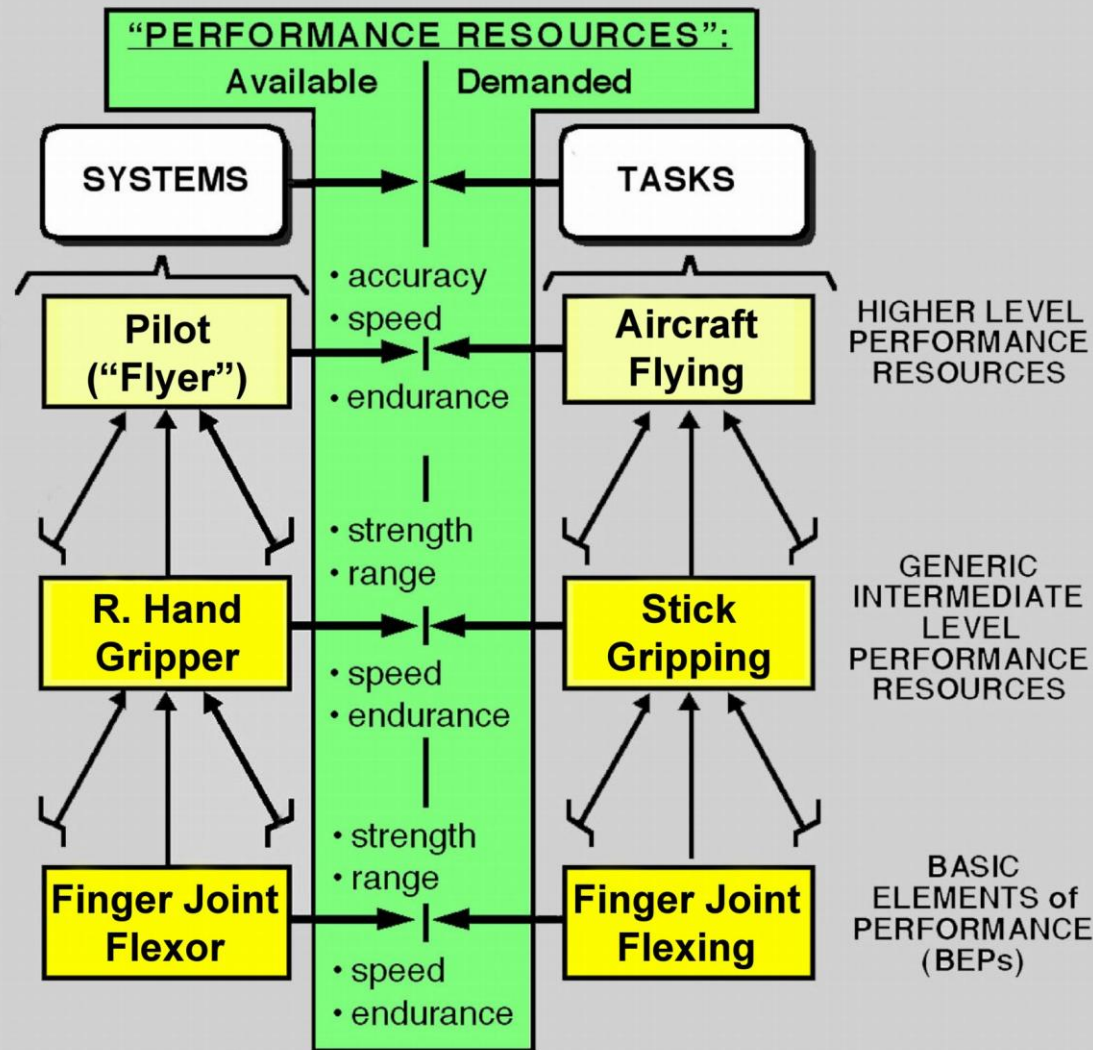


A "CHEMISTRY" for Human Performance: The Elemental Resource Model (ERM)

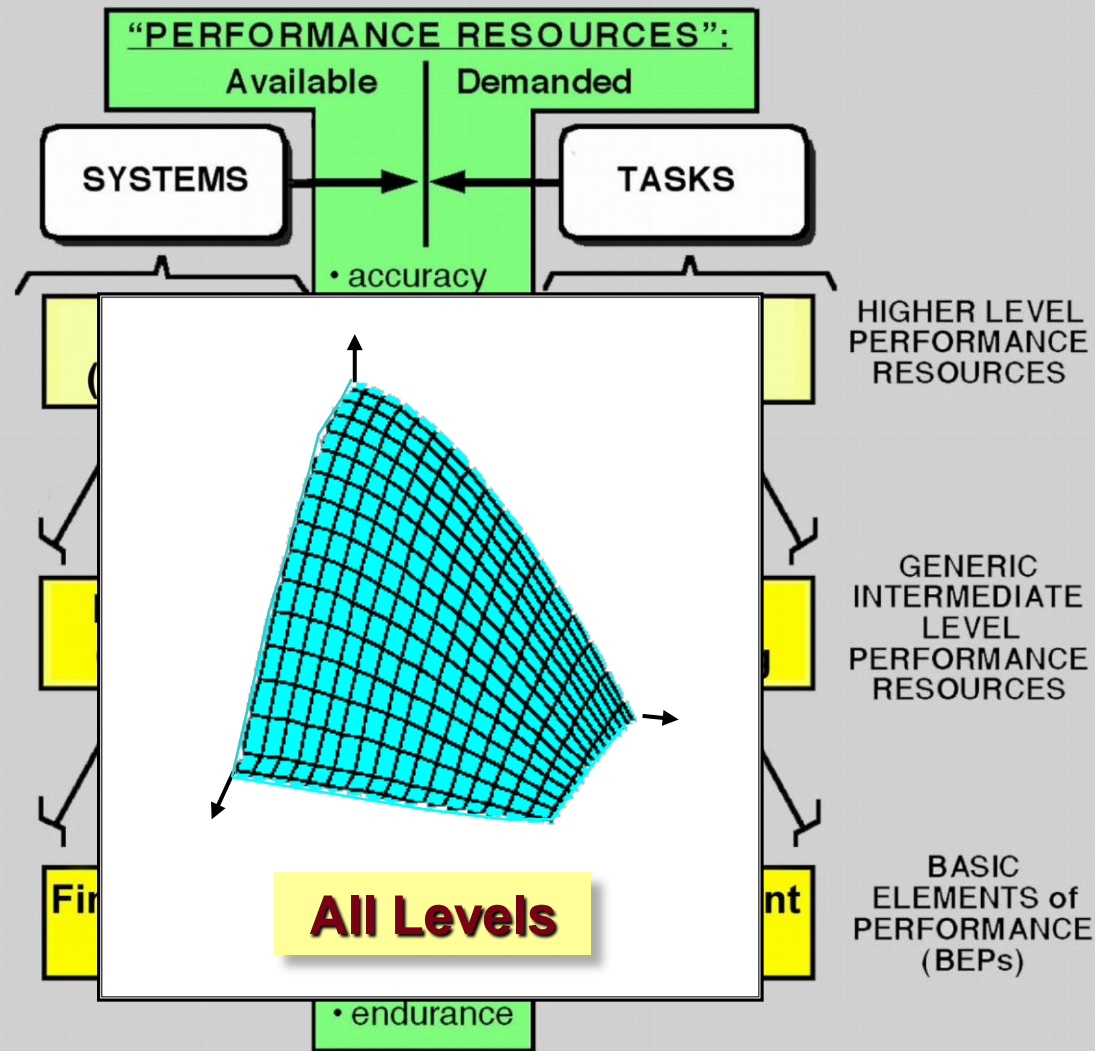
TABLE of HUMAN BASIC ELEMENTS of PERFORMANCE



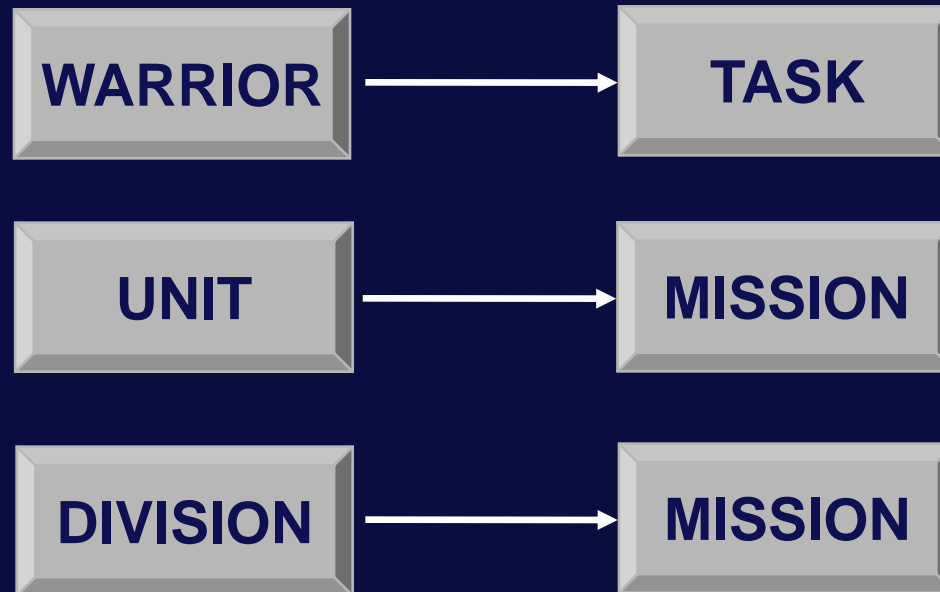
ELEMENTAL RESOURCE MODEL for Human Performance



ELEMENTAL RESOURCE MODEL for Human Performance

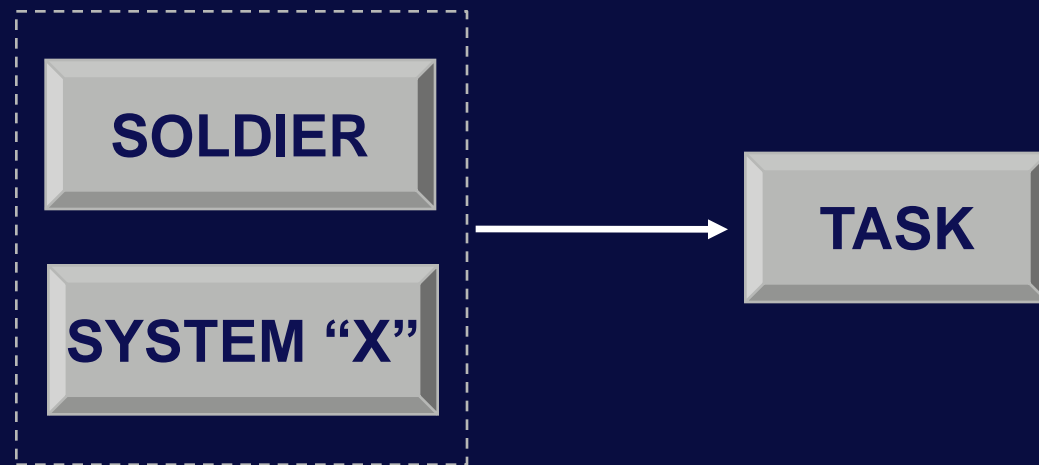


GSPT & PERFORMANCE CAPACITY ENVELOPES: *Applicable to Any Hierarchical Level:*



**Can Also Combine Human and Artificial Systems
(e.g., weapons, transportation, etc.)**

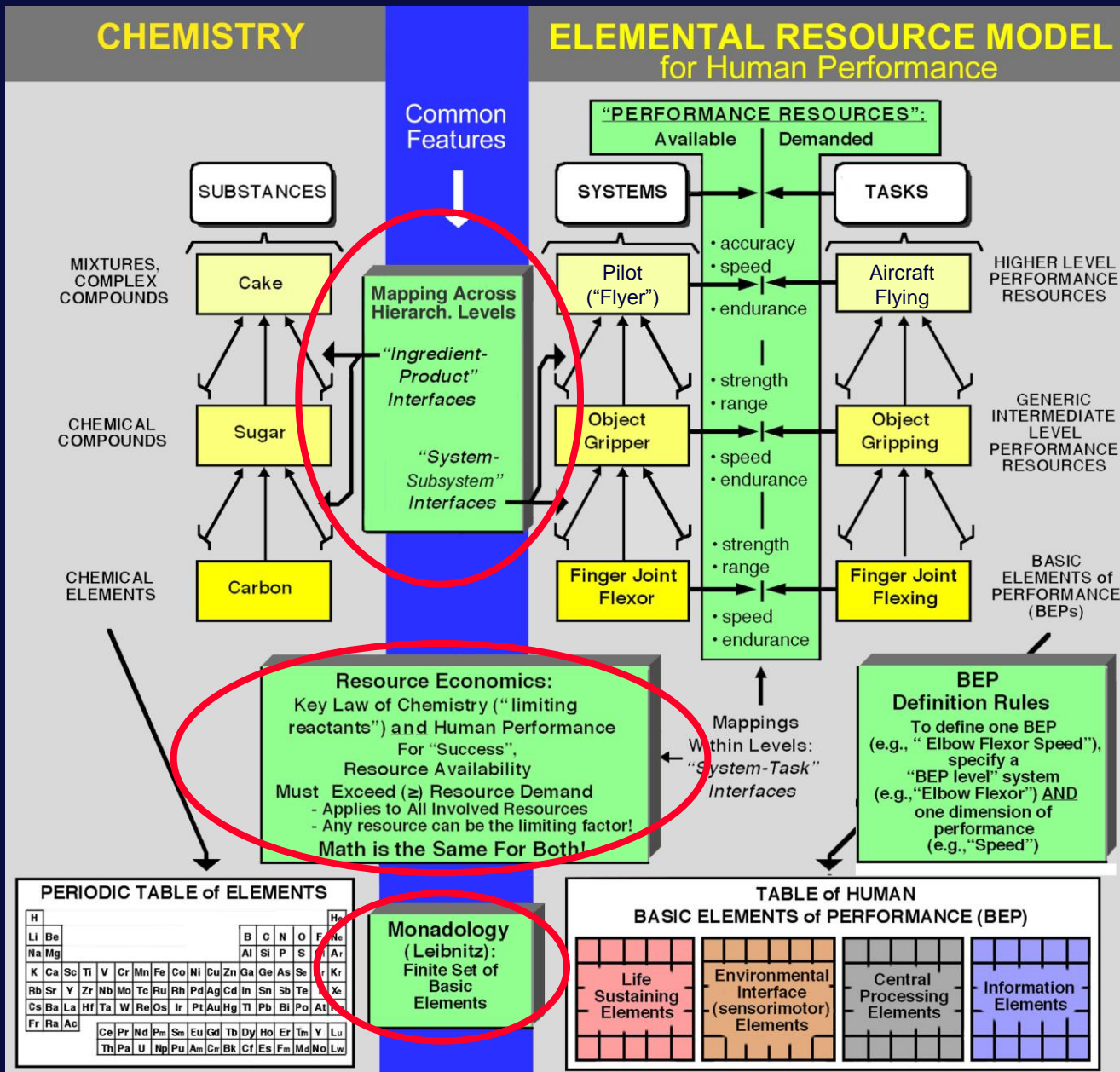
MIXED HUMAN-ARTIFICIAL SYSTEMS



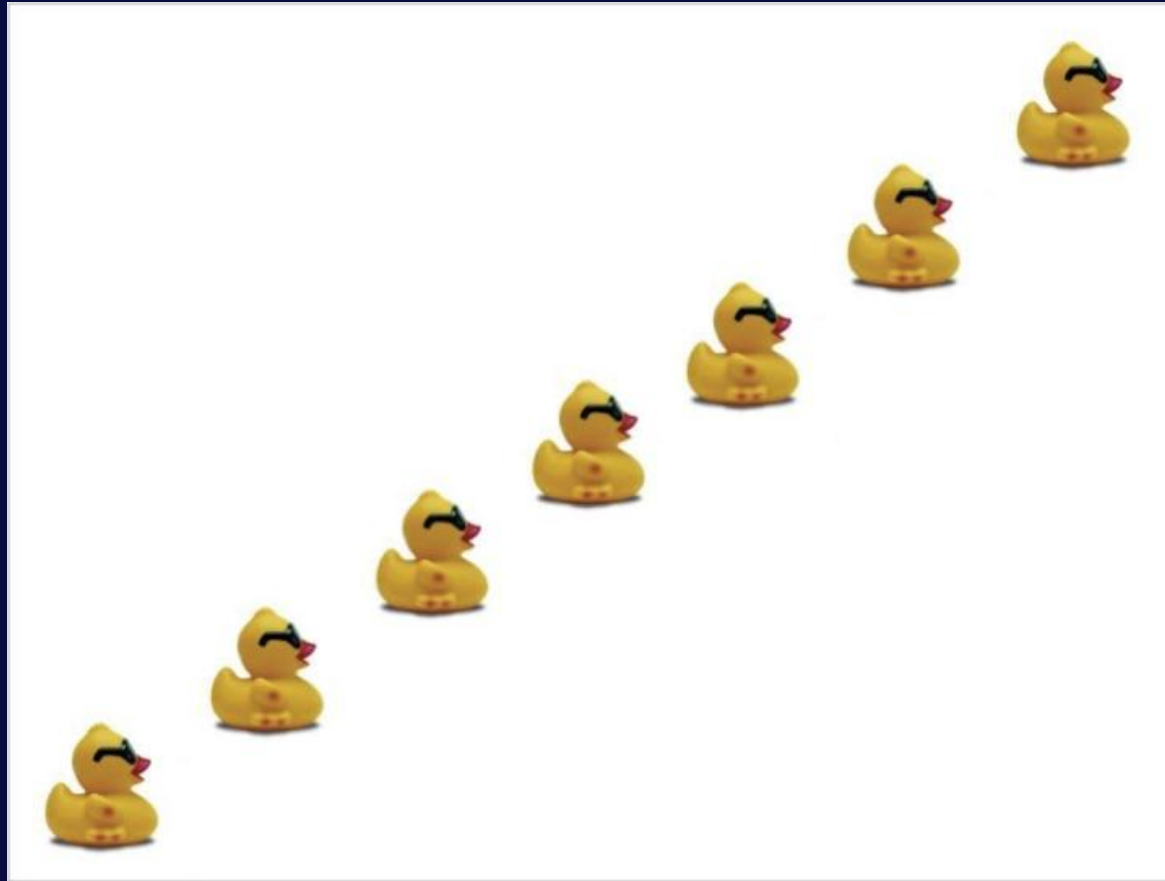
**“The TASK” Does Not Care Where
Performance Resources Originate!**

CHEMISTRY

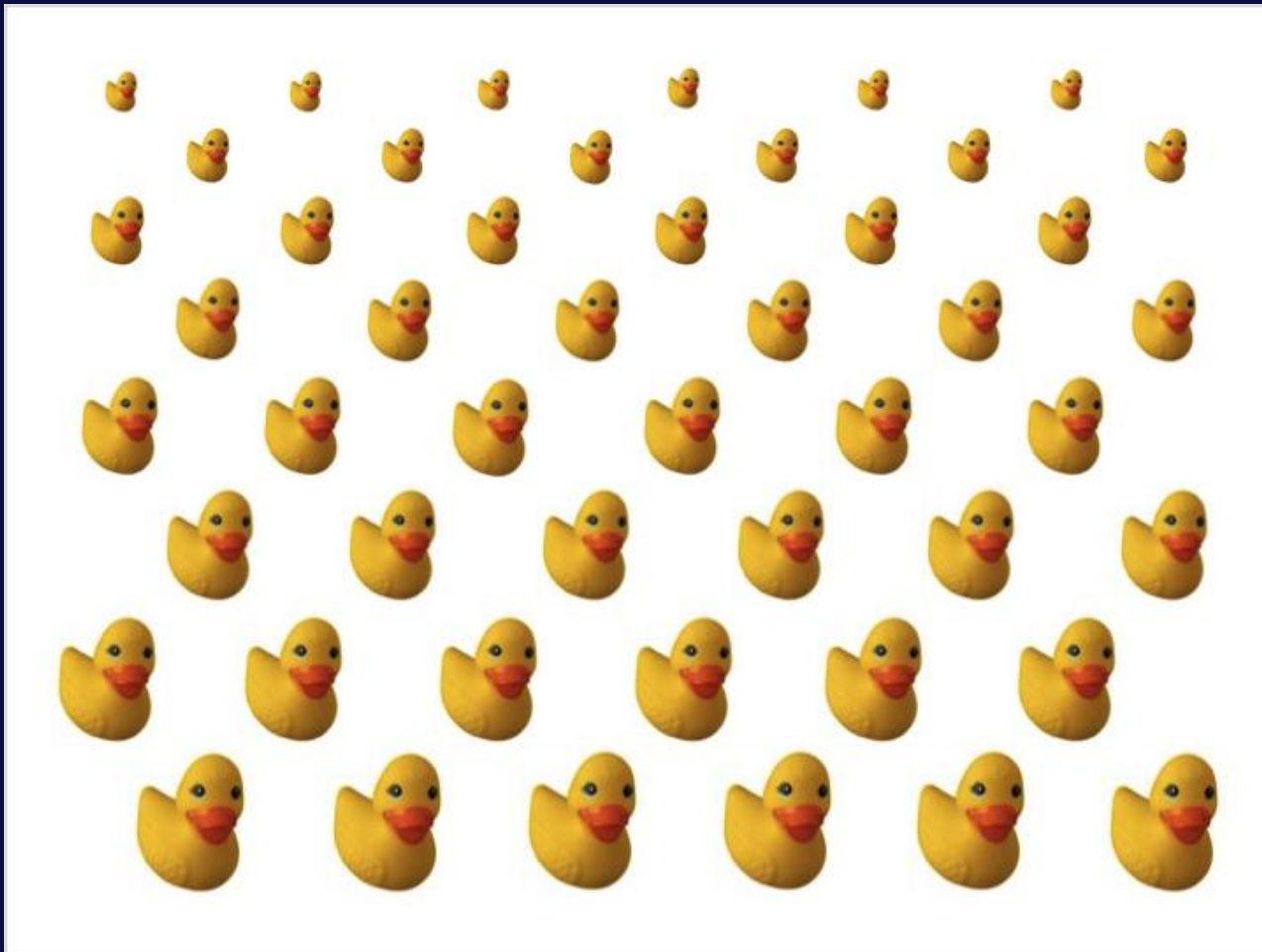
ELEMENTAL RESOURCE MODEL for Human Performance



GSPT & The ERM – New Candidate Frameworks to Facilitate Tough Systems Engineering Processes..



FURTHER PROGRESS REQUIRES ADOPTION of *SOME* UNIFYING FRAMEWORKS..



CONCLUDING COMMENTS

- **GSPT & The ERM Provide Powerful, New Constructs for System/Task Characterizations**
- **Applicable to Many DoD-Related Challenges:**
 - **System Performance Quantification**
 - **HSI (Design, Modeling, etc.)**
 - **DoDAF (Human View as well as *All Systems*)**
- **No Other Competing Frameworks that Attempt to Address the Same Issues Known to Exist (Any others? Inputs welcomed.)**
- **Vetted and Endorsed by One Major Group (DSOC HSI Task Force)**

Thank You!



SOME REFERENCES

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- Gettman, M.T., Kondraske, G.V., Traxer, O., Ogan, K., Napper, C., Jones, D.B., Pearle, M.S., and Cadeddu, J. (2003). Assessment of basic human performance resources predicts operative performance of laparoscopic surgery. *J. American College of Surgeons*, 197(3):489-496.
- Cadeddu, J.A. and Kondraske, G.V. (2007) Human performance testing and simulators. *J. Endourology*, 21(3):300-304.