



Affordability in the International Environment _ Canada

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DGMSSC Vision & Mission

Vision: Enable a global Defence supply chain that is agile, sustainable, reliable, and interoperable with allies and industry to increase operational excellence.

- **Agility:** the ability to respond to external influences and adjust to business requirements in a timely manner;
- **Sustainable:** affordable, meeting current business needs while building future capability;
- **Reliable:** ensuring predictability of the outcome of a process (e.g. on time, right quantity, right quality, compliance with policy and law)
- **Interoperable:** ability to work in an extended supply chain context with greater efficiency and effectiveness

Mission: To establish the conditions within which the Defence Global Supply Chain Vision can be achieved while remaining compliant with government of Canada policies and legislation.



DGMSSC Value Proposition

Canadian
Forces
Consumer



Visibility



Deployability



Capability



Sustainability



DGMSSC
MA&S
Supply Chain
Management

Training &
Professionalization

Policy
Coordination &
Integration

Process
Modernization &
Optimization

Strategic
MA&S Services
(BI, Disposal, etc)

International
Collaboration
(JSCF)

Enterprise
Capabilities &
Requirements

Supply Chain
Transformation

Special Projects
(eg AFSP, EIE, AIT...)

Quality
Assurance

Materiel
Accountability
Program

Req'ts Mgt &
Solution
Implementation

Central Agency
Relationship
Management

DND
Customer,
Banker

Reportability



Accountability



Auditability



Traceability



Program Modernization

Materiel Acquisition & Support (MA&S) 2012-2016 Priorities:

- Support to Operations
- Deliver on the Supply Chain MA&S Vision
- Program Renewal
- Support the delivery of Defence cost reductions
- Strengthen the Team

DGMSSC Program Priorities

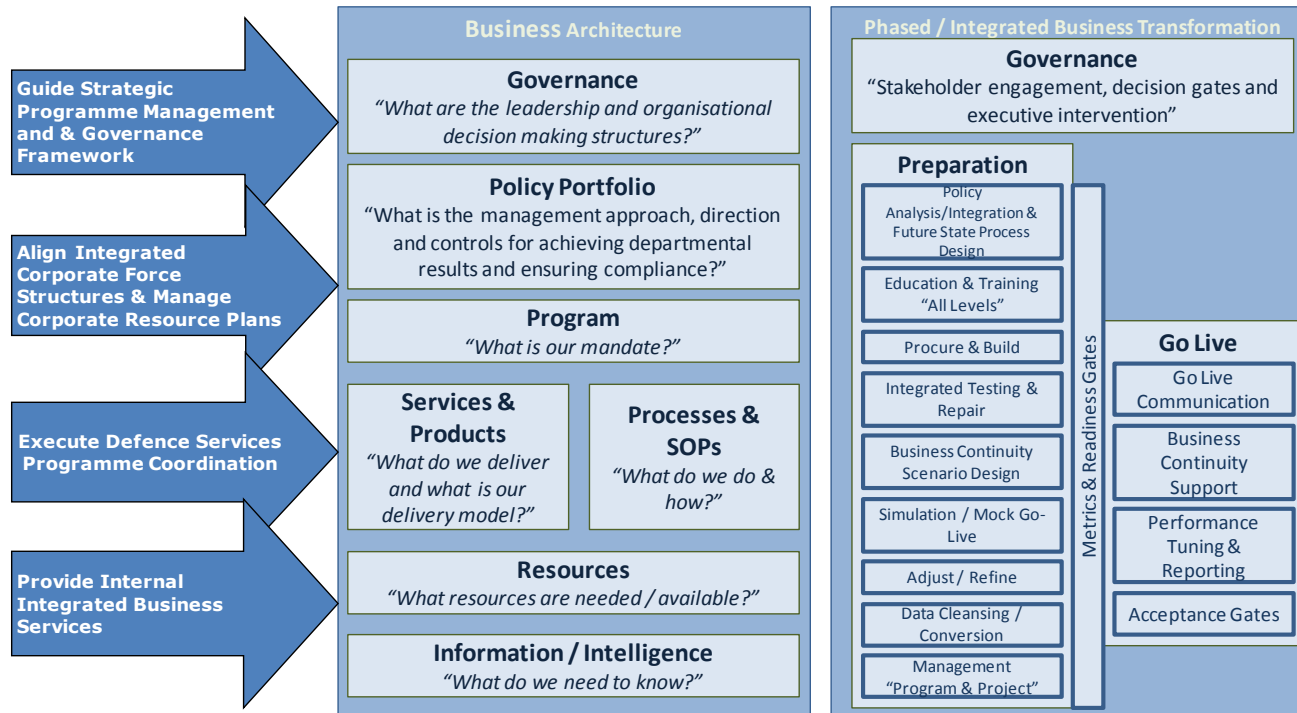
- Institutionalize the MA&S policy and training solution
- Increase collaboration with allies in support of MA&S vision
- Deliver critical business programs such as: disposal, inventory management, business intelligence, automated identification technology, fuels and lubricants, Electronic Information Exchange, In Service Support Contracting Framework...
- Lead the business engagement in MASIS V (SAP ERP) delivery and plan stream 2 functional migration



Departmental Transformation Alignment

MA&S transformation assumes that a Departmental Management Framework exists and also recognizes that the organization does not stand still while transformation is in progress.

There is a need to continually engage stakeholders to ensure alignment with the departmental management framework, practices and methods and to adjust to changes in departmental direction and priorities.



The governance processes include the checks and balances to ensure alignment and readiness and to synchronize the activities required to implement and institutionalize change.



Socialization of Intl Sp Interests

One way – through other foras



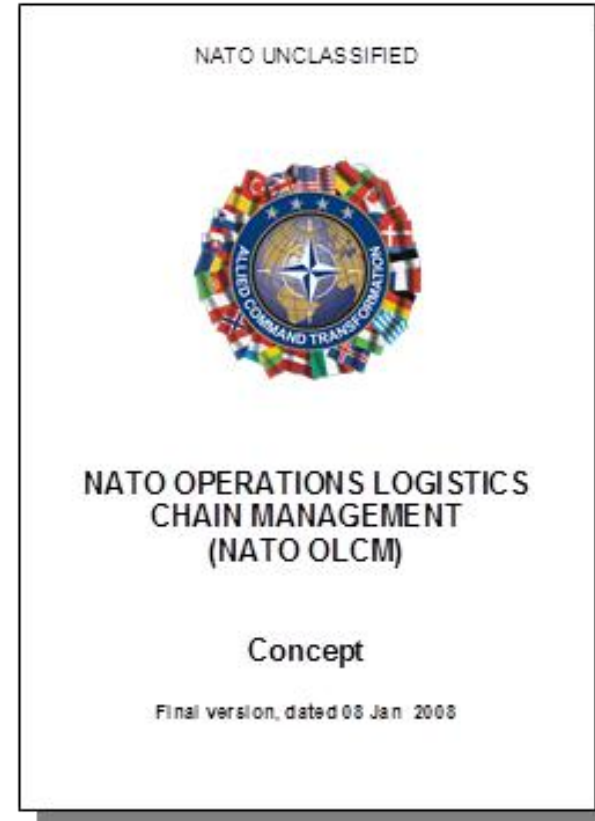
Multi Fora Crosswalk

OLCM - PROBLEM STATEMENT:

- *Collective Responsibility for Logistics is not consistently implemented.*
- *Inadequate collaborative planning*
- *Inadequate coordination, synchronization and control of logistic chains.*
- *Existing tools are not used adequately.*
- *Lack of interoperability amongst the numerous technical systems.*

OLCM - AIM:

- *To provide NATO and the nations a Framework to improve logistic collaborative planning and coordination in order to make more efficient use of logistics resources and provide the NATO commander and the nations with effective logistics support.*



Corporate Integrating Framework

Defence Strategic Outcomes

Program Activity Architecture (PAA)

Corporate Portfolio

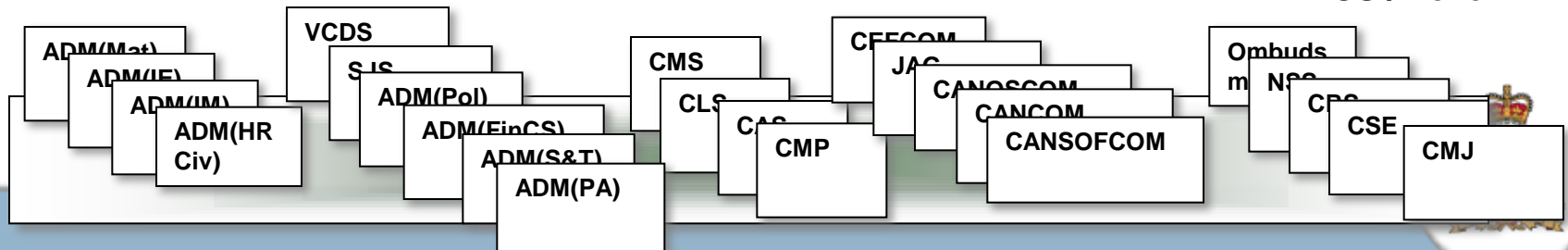
Military/Ops/Intelligence

Defence Business Management Program (DBMP)

Integrate Policies, Processes, and Systems

DSP	Civ Pers	Mil Pers	Finance	IM	Materiel	Security
Corp Svcs	IT Infra	Real Property	S&T	Policy	Media & Comms	Environment

ECS / Level 1



Critical Challenges

- Complexity: changes happening across the department and CF, end-to-end SC dependencies, inter-departmental dynamics, international dependencies, unpredictability of demand, etc....;
- Tempo and resource availability;
- Operational primacy;
- Back office rust out;
- Systems rust out;
- Historical failure to transform;
- Dramatic cuts expected.



Way Ahead

- Corporate Business Management Function being stood up under the VCDS
- Departmental Enterprise Resource Planning systems implementation underway with MA&S in the lead
- Defence Force Structure Review completed
- Defence cuts
- Increased program discipline and reportability





Thank You!