

Jennifer Batson Ab Hashemi

**November 7, 2012** 

#### **Outline**

- Innovation & Technology Development
  - Business Imperatives
    - Traditional Product Development
      - Virtual Prototyping Definition
        - Technology Maturity
          - Product Life Cycle
            - Managing Product Life Cycle
              - Product Development
                - Affordability & Agility
                  - Evolution and Path Forward

### **Innovation & Technology Development**

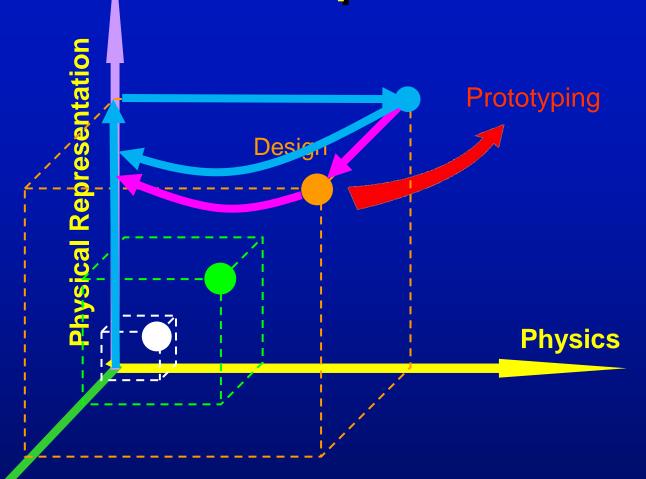


### **Business Imperatives**

- ➤ Traditional product development process requires design, analysis, and testing that are time consuming, expensive, with sluggish response to changes in market conditions and technology demands.
- Iterative analysis and testing are often the main vehicle for product development, proof of concept and business campaigns.
- While maintaining <u>evolutionary</u> technology, a <u>revolutionary</u> approach is required to streamline design, analysis, innovation and product development to meet <u>affordability</u> requirements of business challenges.
- Industry is moving ahead with <u>virtual product development and</u> <u>marketing</u>.

Due to use of variety of tools and processes, development of an open-architecture virtual prototyping capability is essential in the context of Model Based Engineering for agile product development, operational excellence, affordability and sustainment.

#### **Traditional Product Development**



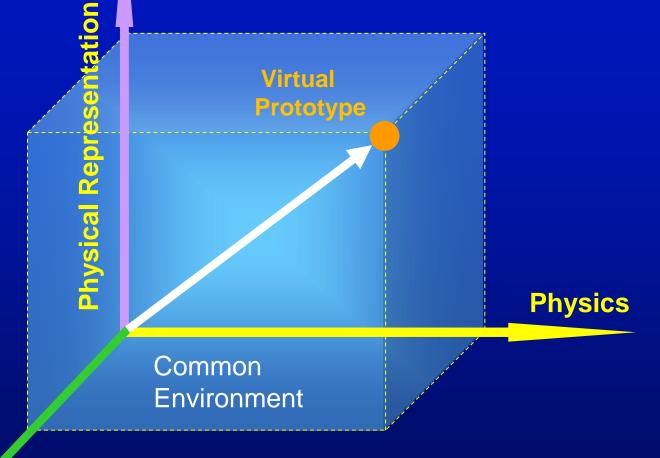
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The challenge is to enable engineers to <u>efficiently and</u> <u>at low cost</u> investigate <u>geometry, physics, and</u> <u>function</u> together in <u>high fidelity</u> and in <u>real time</u>.

### Virtual Prototyping

- Virtual design and prototyping
  - Is an associative process of design, analysis, performance evaluation, and visualization in a virtual environment based on mechanistic physical principles, accurate analysis, and reliable performance predictions
  - Streamlines design, analysis, innovation, and product development to meet the affordability requirements dictated by the current and future business environment.

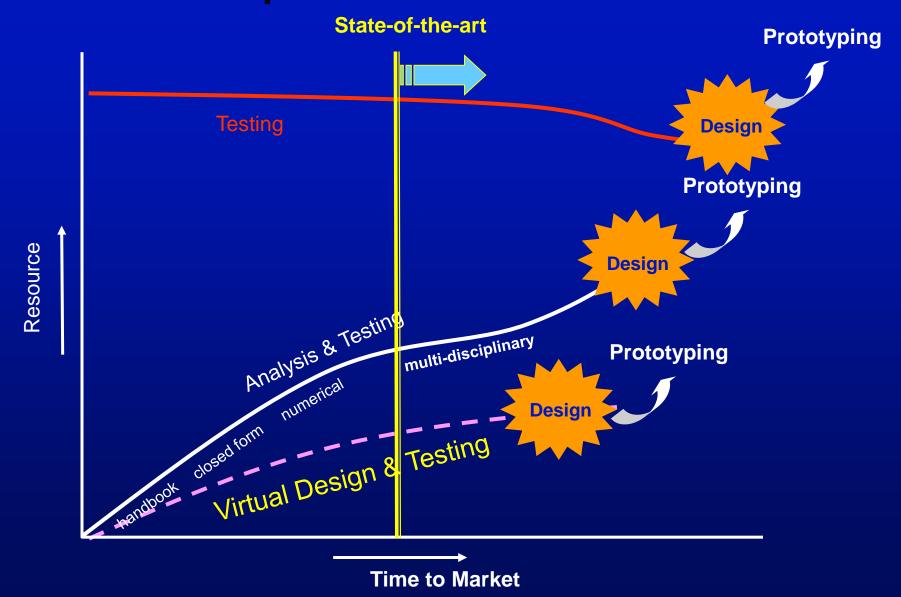
# Virtual Design & Innovation



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Advances in computing provide the potential for enabling engineers to <u>efficiently and at low cost</u> develop <u>virtual products</u>.

#### **Product Development Evolution**

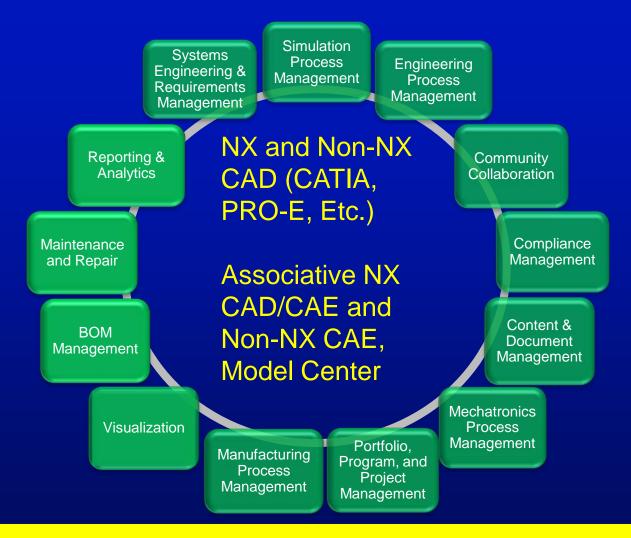


## Technology Maturity & Product Development

- ➤ A best practice used in the commercial world and identified by GAO is to separate technology maturation from product development.
- In an ideal case, a research organization matures developing technologies in a laboratory environment.
- In a laboratory risk of failure is acceptable. The lab conducts experiments and naturally experiences some failures along the high road to knowledge.
- A product developer will use a specific new technology only after it has achieved a reasonable level of maturity in the research environment.

Use only mature technologies when developing products.

#### **Product Life Cycle Development Architecture**



Provides interchangeable CAD and CAE tools and accommodates and requires one-time customization & license for each tool—some exist.

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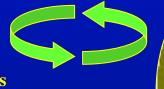
#### **Managing Product Development**

Identify tool development needs & path forward



Identify discriminators for affordability & agility

Develop integrated tools & capabilities



**Effective Leadership** 



Cohesive TeamEnvironment



Identify best practices for manufacturing & life-cycle maintenance.

Develop & maintain subject matter expertise



Maintain knowledge base and support business campaigns



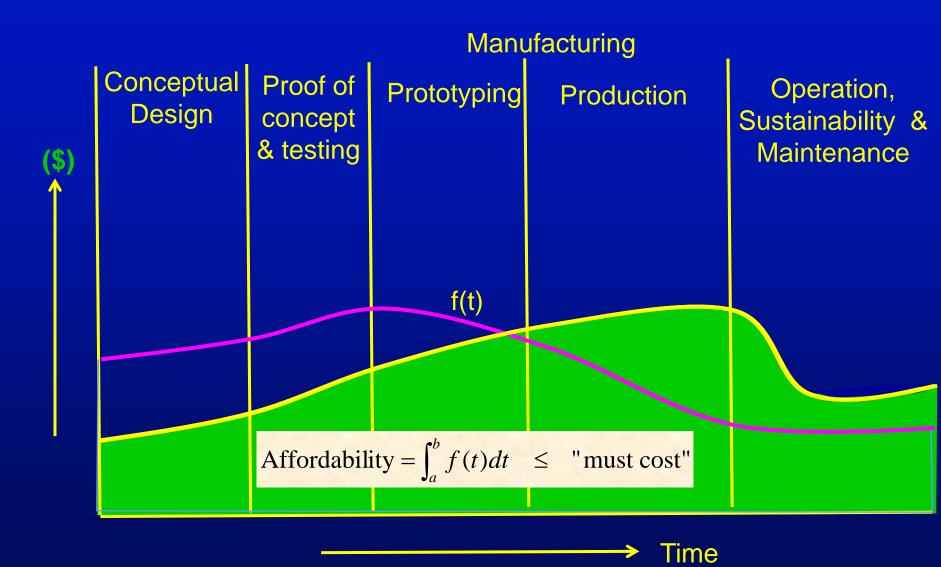
**Technical liaison** with Stake Holders

Develop & recommend best practices

Maintain mathematical solution techniques

Maintain problem solving expertise based on fundamental physics

### **Product Life Cycle Affordability**



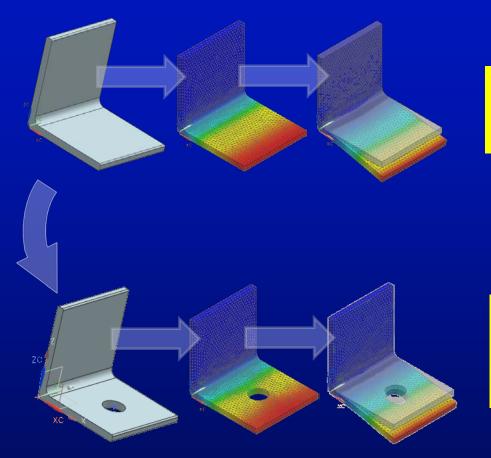
# **Traditional Versus Agile Project Management**

| Traditional PM   | Agile PM   |
|--|--|
| Focuses on processes and tools   | Focuses on team communication and interaction  |
| Anticipates limited changes and requires comprehensive documentation                   | Places priority on developing products and/or solutions that will be progressively modified and improved |
| Emphasizes the importance of contract negotiation and tasks delineated in the contract | Emphasizes the importance of customer — project team collaboration and daily communication               |
| Works the plan; follows the plan to the end  | Features flexibility and response to change  |
| No restriction   | Favors object-oriented technology  |

### **Traditional Versus Agile Process**

| Traditional Tolodo 7 5 110 1 100000         |   |   |  |
|---|---|---|--|
|   | Traditional   | Agile   |  |
| Fundamental<br>Assumptions                  | Systems are fully specifiable, predictable, and can be built through meticulous and extensive planning. | High-quality, adaptive products can be developed by small teams using the principles of continuous design improvement and testing based on rapid feedback and change. |  |
| Control                                     | Process-centric   | People-centric  |  |
| Management Style                            | Command-and-control   | Leadership-and-collaboration  |  |
| Knowledge<br>Management                     | Explicit  | Tacit   |  |
| Role Assignment                             | Individual — favors specialization  | Self-organizing teams — encourages role interchangeability  |  |
| Communication                               | Formal  | Informal  |  |
| Customer's Role                             | Important   | Critical  |  |
| Project Cycle                               | Guided by tasks or activities   | Guided by product features  |  |
| Development Model                           | Life cycle model (Waterfall, Spiral, or some variation)   | The evolutionary-delivery model   |  |
| Desired<br>Organizational<br>Form/Structure | Mechanistic (bureaucratic with high formalization)  | Organic (flexible and participative encouraging cooperative social action)  |  |
| Technology                                  | No restriction  | Favors object-oriented technology   |  |

# Virtual Prototype Example - Associative Design & Simulation Summary



NX CAD/CAE – Bracket part/ Idealized part creation/ Mesh creation / Thermal analysis/ Structural analysis

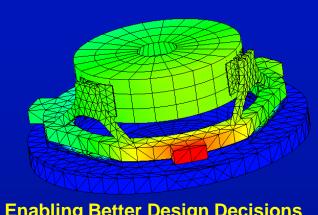
New feature propagate to idealized part; previous simplifications preserved. Finite element model update automatically. Simulations associatively update.

## Virtual Prototyping Roadmap

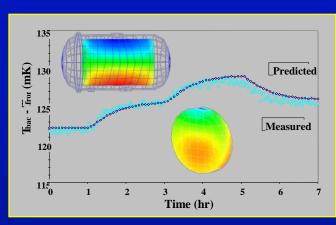
**Operational Performance Production** Rapid Prototyping/ Manufacturing **Design and Analysis** 

**Evolution** 

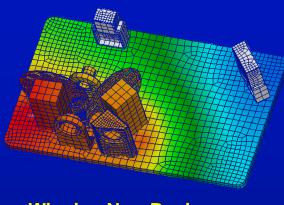
## **Technology Application**



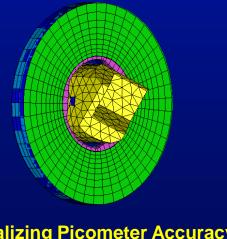
**Enabling Better Design Decisions** 



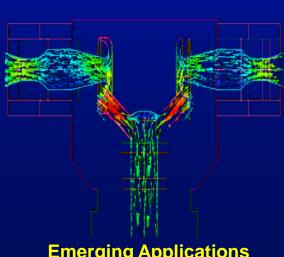
**Validating Design** 



**Winning New Business** 



**Realizing Picometer Accuracy** 



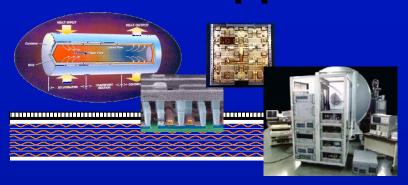
**Emerging Applications** 



**Testing New Concepts** 

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#### **Product Applications**



**Advanced Component Prototyping** 

Heat pipeElectronic Subsystem

Transistor

Chip MLI





- •OC OTEC
- •CC OTEC
- Geothermal
- Solar OV Farm
- Wind Farm

**Operational System Development** 

- •BWR/PWR
- Aircraft
- Spacecraft

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#### **Trend**

- >Integrated Multidisciplinary
- Modular Experimental Facility
- Virtual Prototyping
- Digital & Agile Manufacturing
- Seamless and Automated Quality Control

# Thank You