

Headquarters U.S. Air Force

Integrity - Service - Excellence

New Defense Strategy's Impact on AF Strategic Planning



U.S. AIR FORCE

*Mr Jim Brooks, SES, DAF
Deputy Director
AF Strategic Planning
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Highlights of DoD's Strategic Guidance

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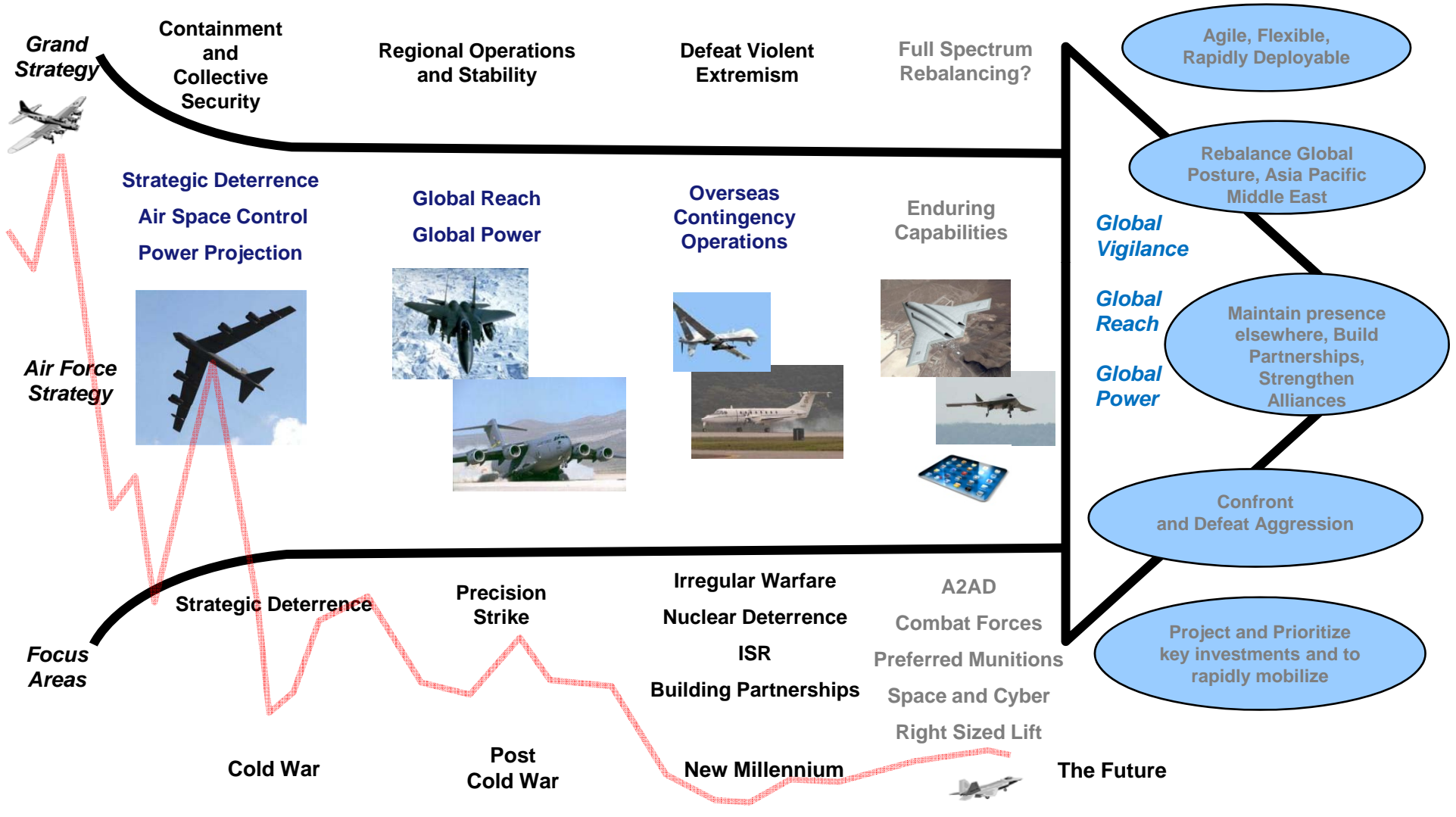
- **The United States faces an inflection point, transitioning from ten years of war and robust defense spending**
- **Our strategic approach will shift from an emphasis on today's wars to preparing for future challenges**
- **This new strategy emphasizes a joint force that will**
 - **Remain globally engaged**
 - **Maintain the capability to deter and defeat aggression by adversaries against the U.S. and our allies**
 - **Maintain the capacity to prevail in multiple conflicts**

Given the complex security environment and our global interests, our approach must adapt



Inflection Points

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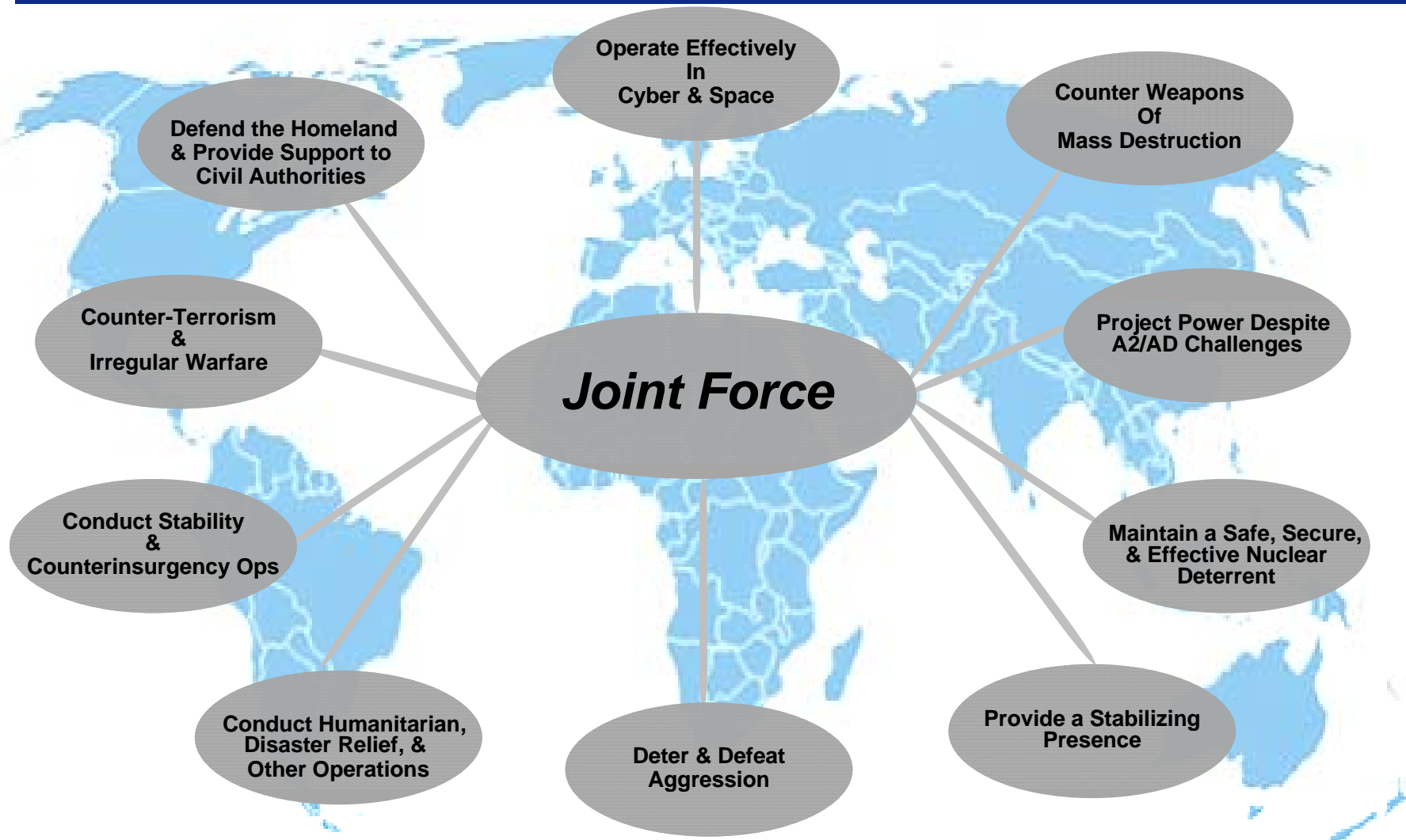
Strategic Guidance Background

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- **Supports the U.S. National Security Strategy, which is focused on renewing American leadership**
- **Strategy-driven, inclusive process informed by strong participation from civilian and military leadership, including:**
 - **President, SecDef, and other cabinet officials**
 - **Chairman of the Joint Chiefs of Staff**
 - **Secretaries and Service Chiefs of the Military Departments**
 - **Combatant Commanders**
 - **Office of the Secretary of Defense**
- **Guided by four principles:**
 - **Maintain the world's best military**
 - **Avoid a hollow force**
 - **Balance reductions, taking cuts strategically**
 - **Keep faith with the All-Volunteer force**



New DoD Strategy





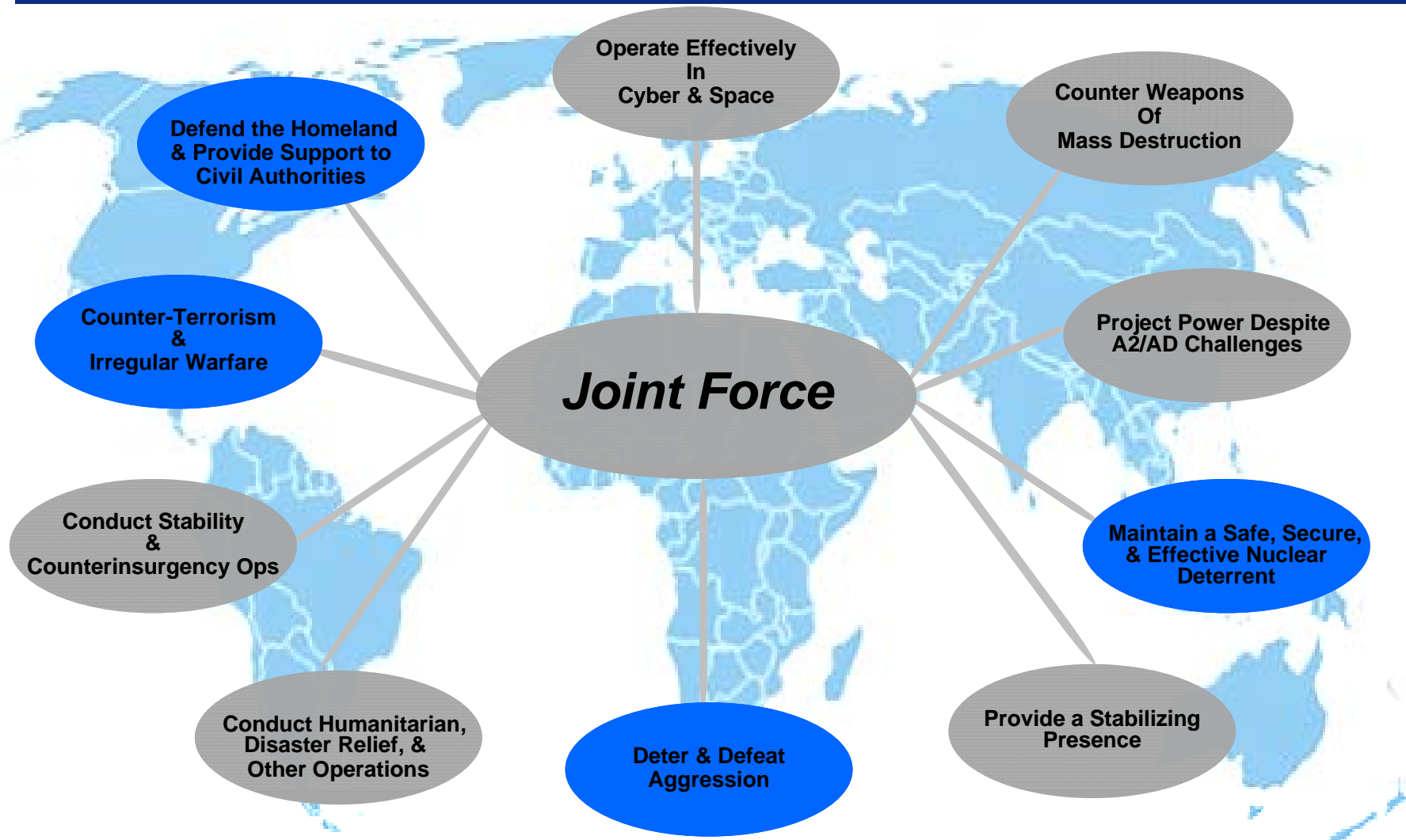
Attributes of the Joint Force for 2020

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- **Smaller but more efficient, more flexible and ready to defeat any adversary**
- **Global, with emphasis on the Asia-Pacific and Middle East**
- **Capable across all domains and Networked across the force**
 - **Harnessing strong relationships with allies and partners, developing new partnerships**
 - **Integrated with other tools of national power, to include diplomacy**
- **Technologically superior**
- **Able to regenerate and surge for an unpredictable future**
- **Driven by battle-tested professionals of the world's finest, best-equipped, and best cared for All-Volunteer Force**
 - **Preferentially protecting compensation, Wounded Warrior and mental health, families, Guard/Reserves**



New DoD Strategy





The “Two-War” Construct

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- **The United States has important interests in multiple regions**
- **US forces are to be capable of fully denying a capable state’s aggressive objectives in one region by conducting a combined arms campaign across all domains – land, air, maritime, space, and cyberspace**
- **US forces will also be able to deter and defeat aggression by an opportunistic adversary even when they are committed elsewhere**
 - **Capable of denying the objectives of – or imposing unacceptable costs on – an opportunistic aggressor in a second theater**
- **US forces will not be sized to conduct large-scale, prolonged stability operations**
 - **Will retain lessons learned, expertise, and specialized capabilities that have been developed over the past decade**
 - **Will have the ability to mobilize and regenerate forces as needed**



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Air Force Role in DoD Strategy

The Air Force provides enduring contributions across all domains:

Air and Space Control

Global Intelligence, Surveillance, and Reconnaissance

Rapid Global Mobility

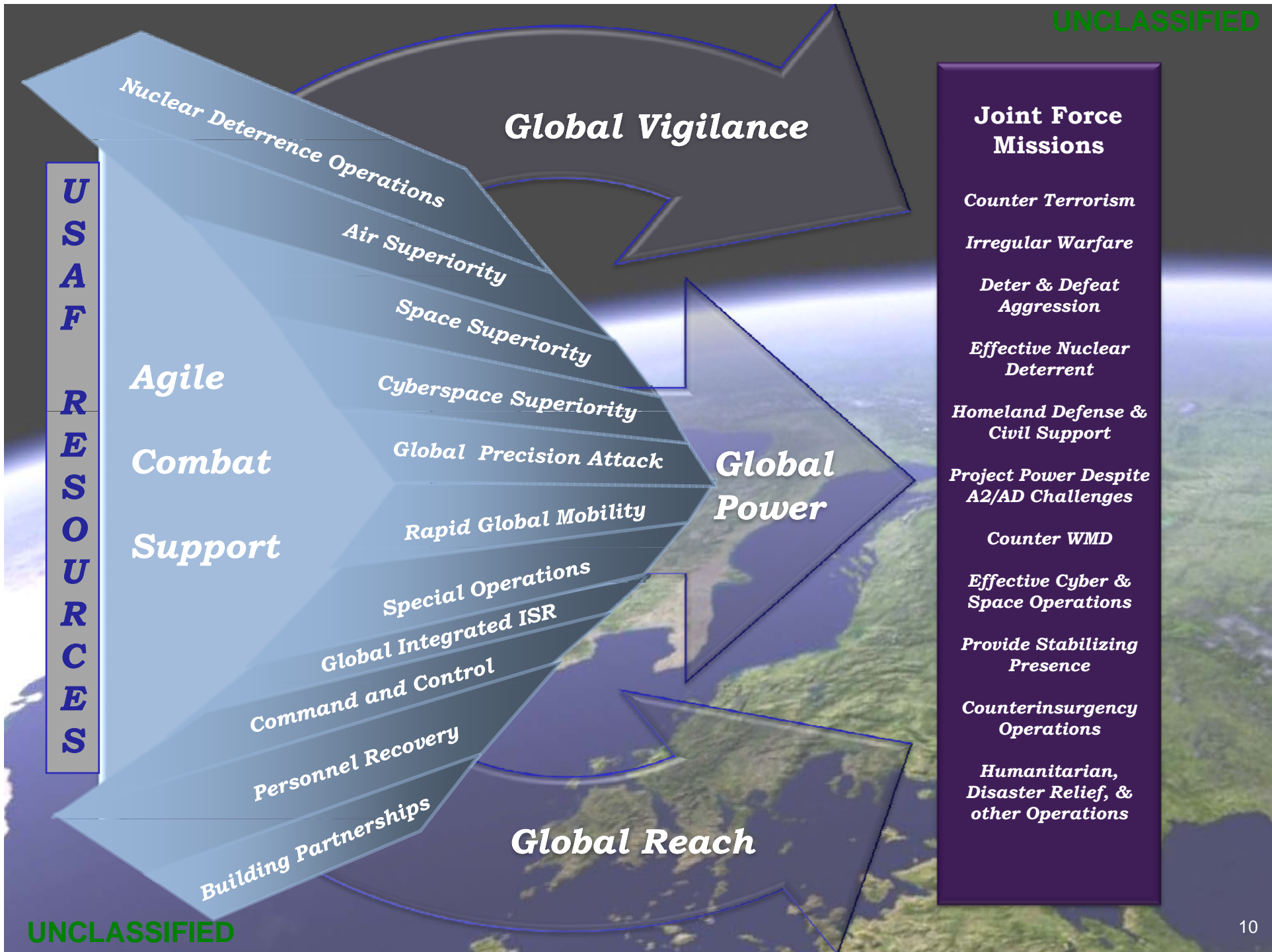
Global Strike

Command and Control of Air, Space, and Cyberspace Systems



"We are making deliberate strategic choices about the key programs and capabilities that need to go forward so that we still have the finest military in the world 10 years from now."

Michael B. Donley, Secretary of the Air Force





Science and Technology

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- **Our Air Force will be smaller – but fully capable**
 - **Getting much smaller would require us to re-look assumptions**
- **Our Air Force has changed dramatically since Desert Storm**
 - **Tested hard: strike, CAS, ISR, space, cyber, battlefield airmen, regional competency**
 - **Unmanned platforms are part of our DNA – and still evolving**
- **Future Challenges – continuing as an innovative force**
 - **Countering “Anti-Access/Area Denial” (A2AD) technologies**
 - **Capturing “domain synergy”— doing what we do in the air domain for the space and cyber domains while continuing to improve in the air**
 - **Improved fuels / propulsion systems**
 - **Hypersonics / Trans-atmospherics**
 - **Remotely piloted / autonomous vehicles**
 - **Artificial Intelligence**



Bottom Line

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- Strategy – Planning – Programming – Resources
- Tough, unclear fiscal and security environment
- We still have and will have the world's best Air Force
- Airmen and citizen partners are key to shaping and articulating the future



“...The Air Force has made the hard choices to support the new strategic guidance And we will be a smaller but superb force that maintains our agility, our flexibility and readiness to engage a full range of contingencies and threats.”

*-General Norton Schwartz,
Air Force Chief of Staff*



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