



# Expeditionary Warfare Conference

**ADM Bill Gortney,  
U.S. Fleet Forces  
29 October 2013**

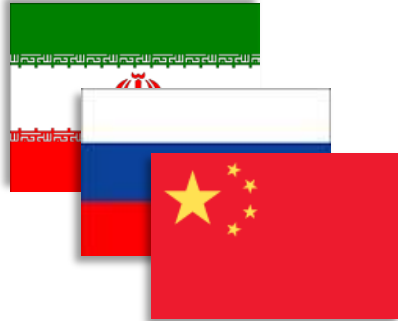


# The Long View

## Strategic/Operational



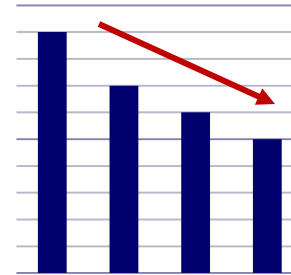
Global Demand for Naval Forces



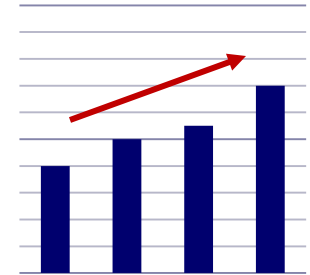
Middle East and Asia-Pacific Presence

Fog of War  
Fog of Command and Control  
Fog of Staffing

## Economic/Financial



Fiscal Austerity



Cost of Operations



Policy Debates and Fiscal Challenges

## Political/Cultural



Recruiting, Retention, and Demographic Challenges



## Management/Workforce



# CNO Guidance



**We will operationalize the *Sailing Directions* through the Readiness Kill Chain approach**

## WARFIGHTING FIRST

“We will deliver credible capability for deterrence, sea control, and power projection to deter or contain conflict and fight and win wars.”

## OPERATE FORWARD

“Operate forward at strategic maritime crossroads; Sustain our fleet capability through effective maintenance, timely modernization, and sustained production of proven ships and aircraft.”

## BE READY

“We must ensure today’s force is ready for its assigned missions. Maintaining ships and aircraft to their expected service lives is an essential contribution to fleet capacity”

Source: Navigation Plan 2014 – 2018



# Two Fleets, One Voice



**USFF Lines of Operation** provide the lens through which mission is executed:

- **Joint and Fleet Operations**
- **Warfighting and Readiness**
- **Global Force Management**
- **Regional Partnerships**
- **Sailors, Civilians, and Families**
- **Safety (Underpins all LOOs)**

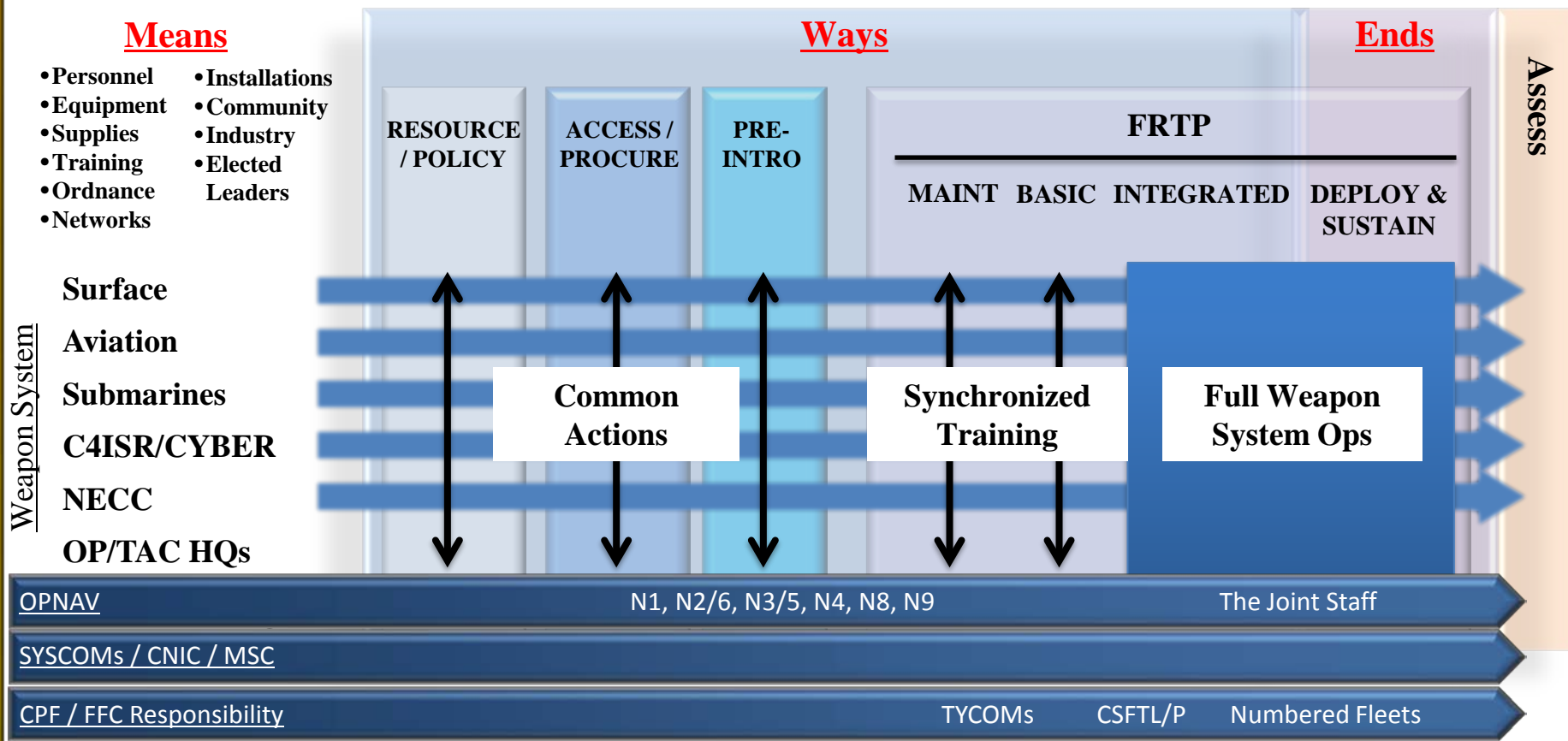
**CPF Lines of Operation** broadly define primary areas of focus:

- **Joint and Fleet Operations and Credible Forward Presence**
- **Warfighting Readiness**
- **Organizational Coherence and Excellence**
- **Advance Regional Partnerships and Alliances**
- **Value Our People and Their Families**
- **Professional Execution (Underpins Safety and Exemplary Conduct)**



# Readiness Kill Chain

**Governance / C2** – Drives integration & synchronization vertically across weapons systems & horizontally across the readiness lifecycle

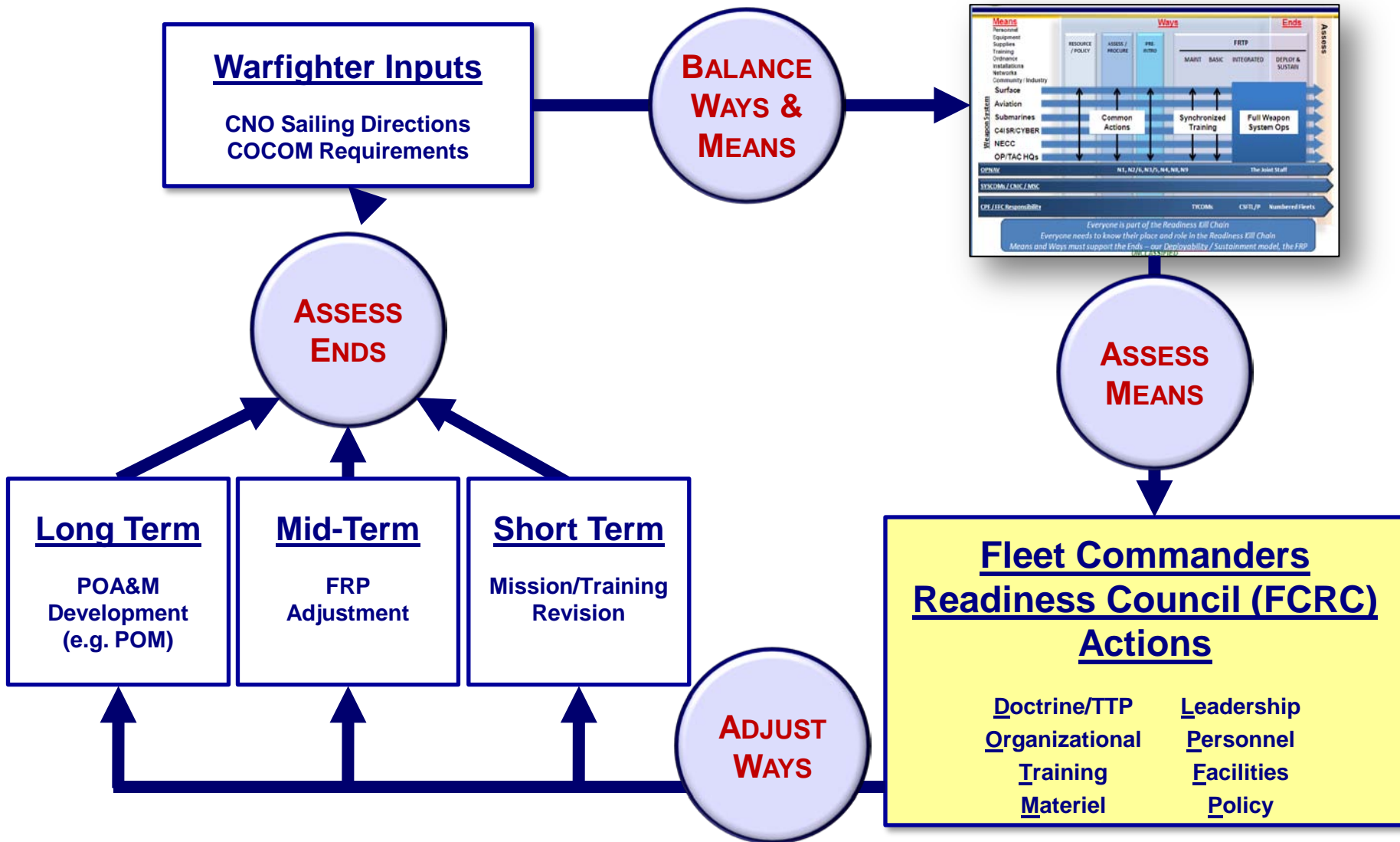


Everyone is part of the Readiness Kill Chain  
 Everyone needs to know their place and role in the Readiness Kill Chain  
 Means and Ways must support the Ends – our Deployability / Sustainment model, the FRP

As of 08MAY13



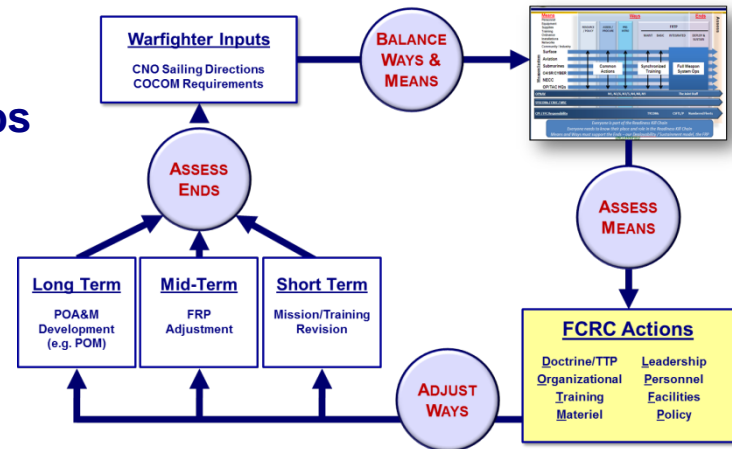
# RKC Warfare Readiness Assessment & Execution Update





# Amphibious RKC Assessment & Operational Availability (A<sub>o</sub>)

- Amphibs: First RKC Assessment of Surface Navy
- Numerous barriers identified by TYCOM
  - Manpower requirements too low
  - Training Plans inadequate
  - Class maintenance plans not executed
  - COCOM demand and utilization crowding-out maintenance and training
- Moving out to fix issues
- Ongoing analysis
  - Follow-on to TYCOM RKC Assessment of Amphibs
  - New RKC Assessment of LCAC/LCUs
- Adding impacts to A<sub>o</sub>
  - Design and new construction
  - Planned and emergent maintenance
  - Availability execution
- ID actions across entire RKC to achieve Amphib wholeness and max A<sub>o</sub>





# Optimized Fleet Response Plan

**O-FRP: For the sunk cost of maintenance and training, maximize  $A_0$  with a clean chain of command and an acceptable Personnel Tempo**

- **Maximum  $A_0$  for CSG presence given fiscal and environmental factors**
  - **36 month FRP, Supply-based, max forward presence w/ available capacity and funding**
- **Fixed CSG composition: Ships, aircraft and staffs remain aligned**
- **Predictable FRP cycle**
- **Fully ready forces, trained to a single MCO certification standard**
- **Align and stabilize CSG manning throughout the FRP**
- **Stable and predictable maintenance plan**

**Started with CSGs**

**Working with MARFORCOM to extend effort to ARG/MEUs**





# Expeditionary Warfare Conference

## Current Issues Service Perspectives Political Reality

- Federal Debates
- DoD Budget Reductions
- QDR
- High demand for forward Naval Forces
- Mission unchanged

## Naval Expeditionary Warfare

- Defend the homeland
- Send forward the most lethal Naval Forces
- Maximize Ao
- Joint/Coalition operations
- Amphibious exercises
- Prepare for the next fight

## Emerging Technology New Concepts

- Autonomous Systems
- C4ISR
- Networks / Cyber
- Hybrid Warfare
- Mine Warfare
- Air/Sea Battle

***Leading our way through uncertainty***

