

Industry Perspective

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Logistics: A Key Enabler







- Historically, logistics and supply chain management make a difference
 - Hannibal
 - Napoleon
- Constantly searching to improve effectiveness and efficiency
 - Faster, better and cheaper
- Today, affordability is a national security imperative
- Better Buying Power 2.0
 - "Do more without more"





Challenging Times



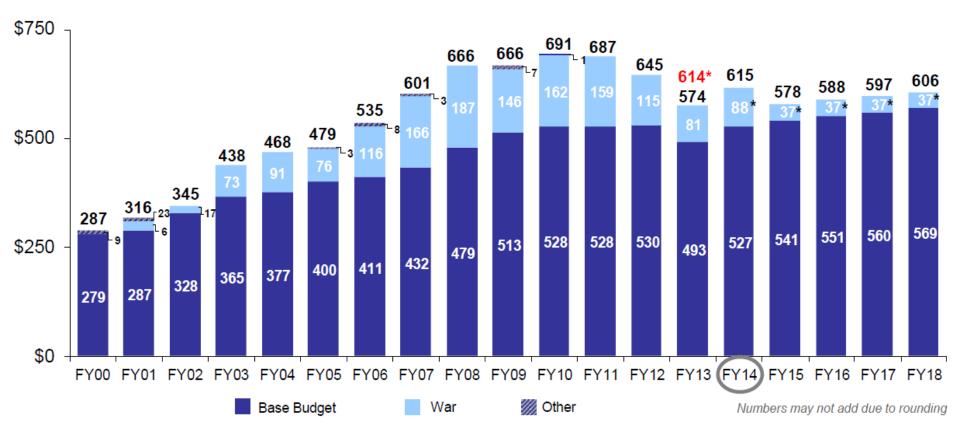
- Sequestration
- President's FY 14 Budget
- New leadership at DoD
 - Sec. Hagel's 3 questions
 - Does this help protect national security?
 - Is this in America's strategic interests?
 - Is this worthy of the service and sacrifice of our men and women in uniform?



Budget Outlook

Budget Totals in President's FY 2014 Budget Request DoD Topline, FY 2000 – FY 2018

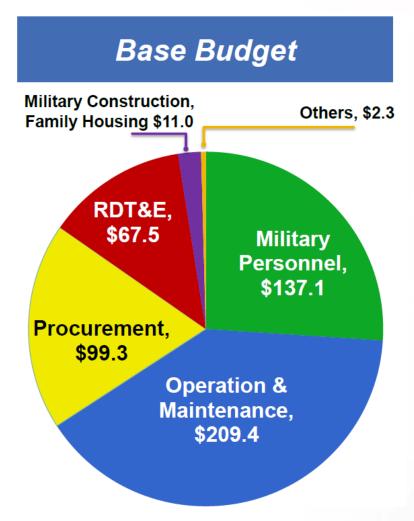
(Current Dollars in Billions)



^{*} Reflects FY13 PB level without Sequestration



FY 2014 President's Budget



- Total DoD Budget
 Request \$526.6 Billion
- O&M 40 percent of the total
- 20 percent reduction from 2013 request



Historical Lessons





- Been through downturns before
- 1990s: End of Cold War
- Today: After decade of war
- Major O&M decisions need to be made
 - Will create opportunities





DOD Drivers

- Total life-cycle and ownership costs
- Joint Force 2020
 - Small-footprint capabilities
 - Cyber
 - Special Ops
 - Space
 - ISR
- Better Buying Power 2.0



Innovative, Affordable Solutions





- Reduce redundancy
- Leverage technology across multiple programs
 - Aegis
 - Increases interoperability
 - Reduces sustainment costs



Innovative, Affordable Solutions





- Performance Based Logistics
 - OSD/Deloitte Study
 - Navy Tires
 - Increase readiness, reduce costs
 - Potential win-win



Innovative, Affordable Solutions





- Turnkey Operations
 - Singapore Basic Wings
- Smart Competition
 - Makes customers, industry better
- Public-Private Partnerships
 - Leverage government infrastructure, industry innovation



Maintain Readiness







- Enemies looking for opportunities
- U.S. must respond quickly
 - 24-hour news cycle
- Industry must be ready to support
 - Supply support
 - Field-level maintenance
 - Depot-level maintenance
 - Training
- Further cuts would present challenges
 - Must extend life of existing equipment





Technology Solutions







- Technology provides enormous opportunities
- Innovation reduces cost
 - Diagnostic software
 - Automated equipment
 - Training systems



Diagnostic Software



- Turns major overhauls into routine repairs
 - Eliminates costly bills
 - Keeps asset deployed
 - Reduces manpower
- Littoral Combat Ship
 - Systems support smaller crew
 - Predicts potential problems
 - Reduces lifecycle maintenance



Automated Systems





- Unmanned systems reduce costs
- Save lives
 - K-MAX unmanned cargo helicopter
 - Removes convoys from dangerous roads



Training Systems





- More affordable training
- Reduces wear and tear on equipment
- F-35 comprehensive training
 - Pilots, maintenance crews
 - Reduces learning curve



Rising to the Challenge



- Working together, industry, government can:
 - Develop innovative, affordable solutions
 - Reduce costs
 - Pass the Sec. Hagel test.
 - They will help protect national security.
 - They will be in America's strategic interest.
 - And they will be worthy of the service and sacrifice of our men and women in uniform.

