



Development Planning Working Group Update

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**Office of the Deputy Assistant Secretary of Defense
for Systems Engineering**

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DASD, Systems Engineering Mission



Systems Engineering focuses on engineering excellence – the creative application of scientific principles:

- To design, develop, construct and operate complex systems
- To forecast their behavior under specific operating conditions
- To deliver their intended function while addressing economic efficiency, environmental stewardship and safety of life and property

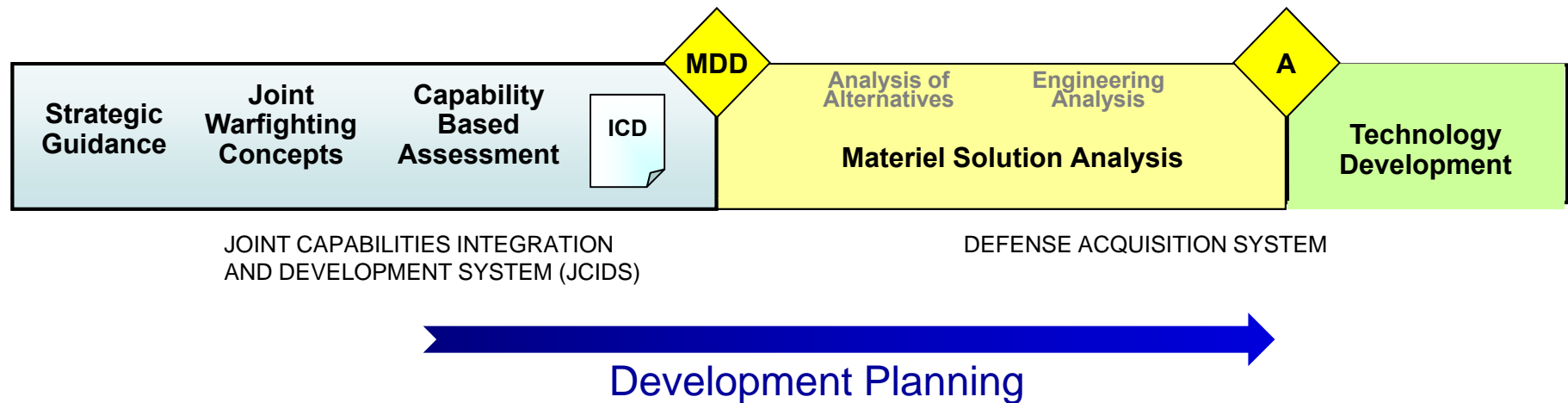
DASD(SE) Mission: Develop and grow the Systems Engineering capability of the Department of Defense – through engineering policy, continuous engagement with component Systems Engineering organizations and through substantive technical engagement throughout the acquisition life cycle with major and selected acquisition programs.

A Robust Systems Engineering Capability Across the Department Requires Attention to Policy, People and Practice

- ***US Department of Defense is the World's Largest Engineering Organization***
- ***Over 99,000 Uniformed and Civilian Engineers***
- ***Over 39,000 in the Engineering (ENG) Acquisition Workforce***



Development Planning



Development Planning is the upfront technical preparation to ensure successful selection and development of a materiel solution



OSD Development Planning Working Group (DPWG)



- **Background and Purpose**

- Initiated March 2011; triggered by issuance of DP Policy (DTM 10-017) to coordinate implementation efforts among the Services and OSD and establish a community of practice
- Monthly meetings with special working sessions as needed
- 2013 Objectives:
 1. Continue to develop recommended changes to acquisition guidance to more fully address Development Planning
 2. Continue to facilitate, and serve as a forum for, the sharing of Development Planning information
 3. Determine SE activities required to support affordability, feasibility, and trades
 4. Better facilitate the interaction between Development Planning (DP) and Science and Technology (S&T)

- **Representation from across DoD**

- All DoD Components (Army, Navy, Air Force)
- OSD Organizations (CAPE, DTRA, S&TS, SE)
- Requirements community (Joint Staff (J8))

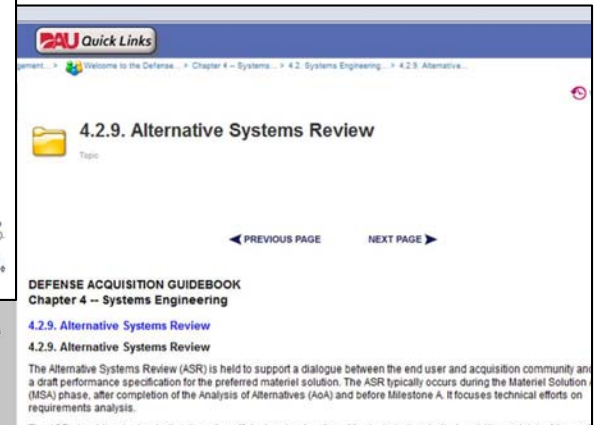
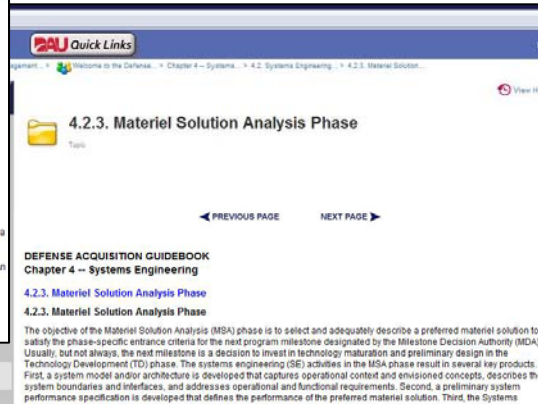
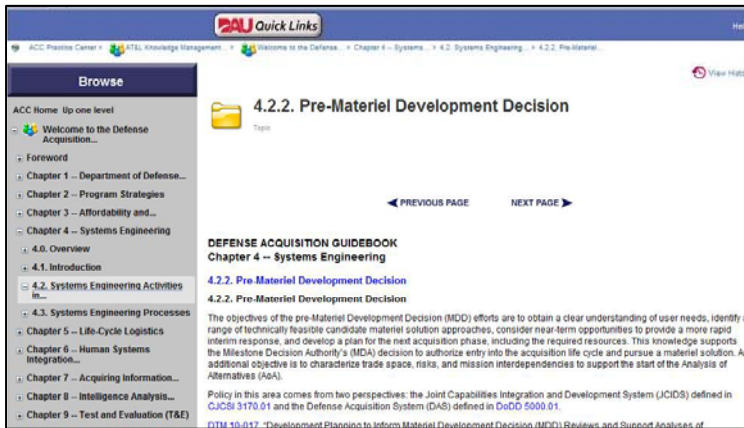


2013 Objectives



1. Continue to develop recommended changes to acquisition guidance to more fully address Development Planning

- ✓ DAG Chapter 4 - Pre-Materiel Development Decision, Materiel Solution Analysis (MSA) Phase, Alternative Systems Review
- ✓ Technical Activities in the Materiel Solution Analysis Phase White Paper to adequately plan for TD phase activities
- ✓ Comparison of the NDIA DPWG pre-MS A model with the DPWG MSA model





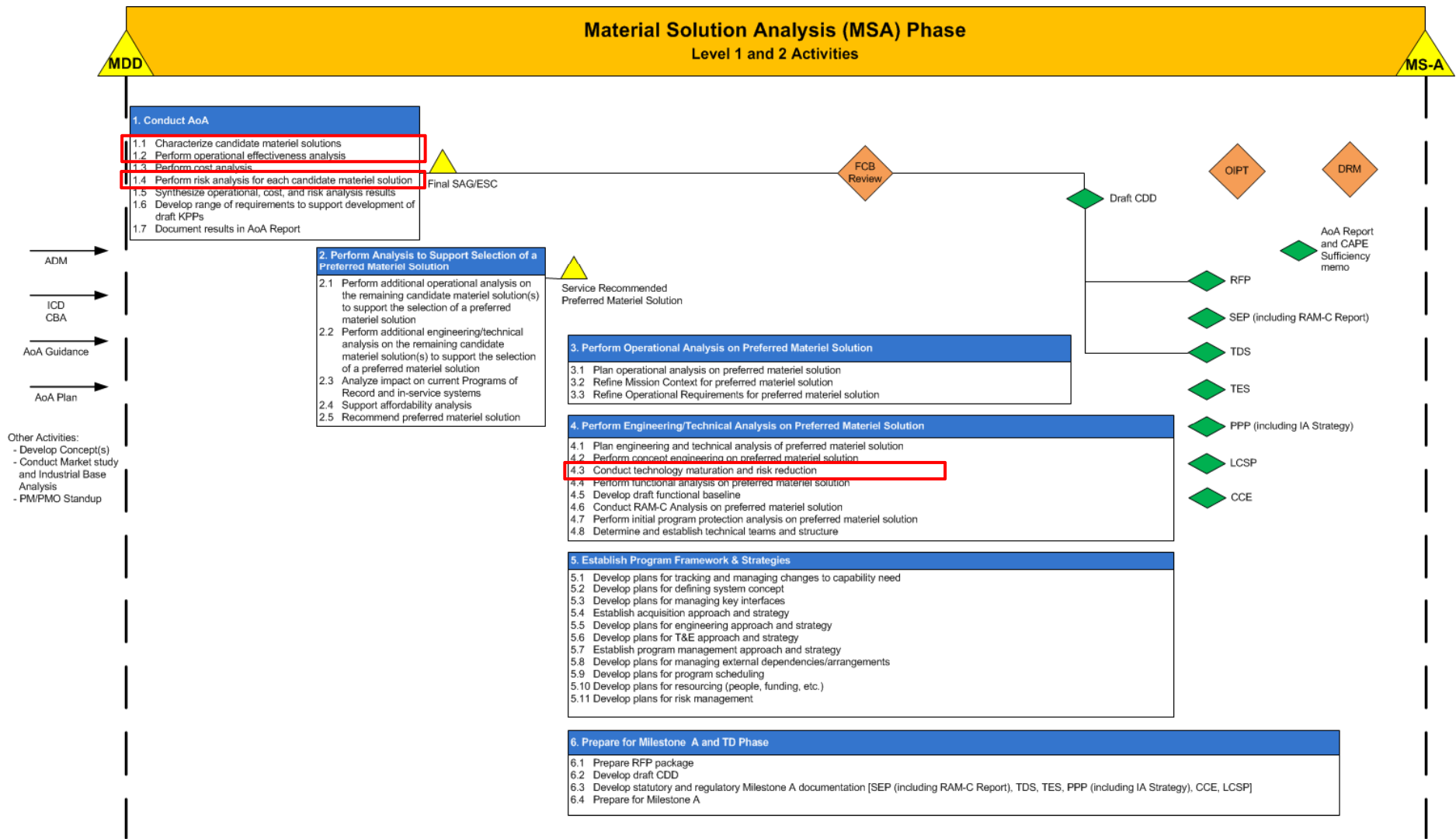
Comparison of the NDIA DPWG Pre-MS A Model & DPWG MSA Model



- **Action:**
 - ODASD (SE) and NDIA SE representatives identify and discuss the similarities & differences between the NDIA DPWG Analytics Table & Government-developed MSA Activity Model
- **Model Objectives:**
 - The government activity model was developed to identify and document the Materiel Solution Analysis (MSA) phase technical activities needed to obtain an appropriate level of knowledge and system maturity required to proceed into the next phase of acquisition.
 - The NDIA model was developed to identify and document the SE sub-processes, enablers, analytics, activities, techniques, methodologies, and tools utilized prior to Milestone A.
- **Analysis Outcomes:**
 - Models are very similar and align quite well
 - Majority of differences in terminology and based on perspective
 - Three NDIA activities will be added as qualifiers to existing activities
 - One NDIA activity should be added to the Government model. Add “Conduct Operational Suitability Analysis” during the AoA.



Comparison of the NDIA DPWG Pre-MS A Model & DPWG MSA Model





2013 Objectives

2. Continue to facilitate, and serve as a forum for, the sharing of Development Planning information

- ✓ Facilitate WSARA Report to Congress input and expectations
- ✓ Brief on Quantifying the Effectiveness of Systems Engineering by NDIA SE Division
- ✓ Brief on Air Force Development Planning by SAF/AQRT
- ✓ Brief on Systems Engineering Research Center (SERC) by ODASD(SE)

NDIA
NATIONAL DEFENSE INDUSTRIAL ASSOCIATION
STRENGTH THROUGH INDUSTRY & TECHNOLOGY

AESS
Software Engineering Institute | Carnegie Mellon

Quantifying the Effectiveness of Systems Engineering

DoD Systems Engineering Needs

- **Top Priorities Presented at UARC Directors Meeting**
 - **Preparing for the Future:** Designing systems with inherent agility and resilience to address a dynamic threat environment
 - **Enhanced Engineering Capability:** Developing tools and techniques to better balance system performance, affordability, schedule, reliability & risk
 - **Human Capital:** Accelerate professional development of systems engineers and technical leaders
- **SERC Research Programs**
- **Human Capital**
 - SE Body of Knowledge
 - SE Education –Capstone, Tech Leadership
 - Experience Accelerator
- **Trust**
 - Systemic Security
 - Systemic Assurance
- **SE Transformation**
 - Tradespace & Affordability
 - MBSE – Quantitative Risk
 - Agile SE
- **Enterprise/System of Systems**
 - SoS and Enterprise Modeling

Enterprises & Systems of Systems
Complex, Non-deterministic, Evolving, Human-centric

Trusted Systems
Systemic: Safety, Security, Dependability, Survivability

Systems Engineering Transformation
Agile, Responsive, Scalable, Affordable

Human Capital Development
Personalized, Experiential, Accelerated Development

DPWS - SE Research Priorities 2013/07/24 | Page-3



2013 Objectives



3. Determine SE activities required to support affordability, feasibility, and trades

- ✓ Trades inserted into DAG Chapter 4
- ✓ Brief on Acquisition Program Affordability by OUSD(AT&L)/PARCA
- ✓ Map MSA Model to Draft CDD content
- Generate DAG Chapter 4 updates to clarify guidance in this area

DAU Quick Links

Welcome to the Defense... > Chapter 4 -- Systems... > 4.3. Systems Engineering... > 4.3.18. Design... > 4.3.18.2. Affordability...

4.3.18.2. Affordability – Systems Engineering Trade-Off Analyses

Topic

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DEFENSE ACQUISITION GUIDEBOOK
Chapter 4 -- Systems Engineering

[4.3.18.2. Affordability – Systems Engineering Trade-Off Analyses](#)

4.3.18.2. Affordability – Systems Engineering Trade-Off Analyses

Affordability is the degree to which the capability benefits are worth the system's total life-cycle cost and support DoD strategic goals. Systems engineering (SE) trade-off analyses for affordability, a special application of the Decision Analysis process (see DAG section 4.3.3. Decision Analysis Process), supports the establishment of a realistic affordability target, serves as inputs for the will cost and should cost estimates, and enables continuous monitoring of affordability estimates across the system life cycle. SE trade-off analyses should always practice continuous improvement, value engineering and Lean Six Sigma.

Acquisition Program Affordability

Deputy Director for Acquisition Policy Analysis
OUSD(AT&L) / PARCA

24 July 2013



2013 Objectives

4. Better facilitate the interaction between Development Planning (DP) and Science and Technology (S&T)

- ✓ Brief on Defense Innovation Marketplace by OASD(R&E)
- ✓ Brief on Army S&T 101 by HQDA ASA ALT
- ✓ Interactions between the Warfighter, S&T, and Acquisition diagram
- ✓ Identify recommended activities that may improve interactions between Warfighter, S&T and Acquisition
- ❑ Work to incorporate Interactions between the Warfighter, S&T, and Acquisition diagram into appropriate DoD guidance



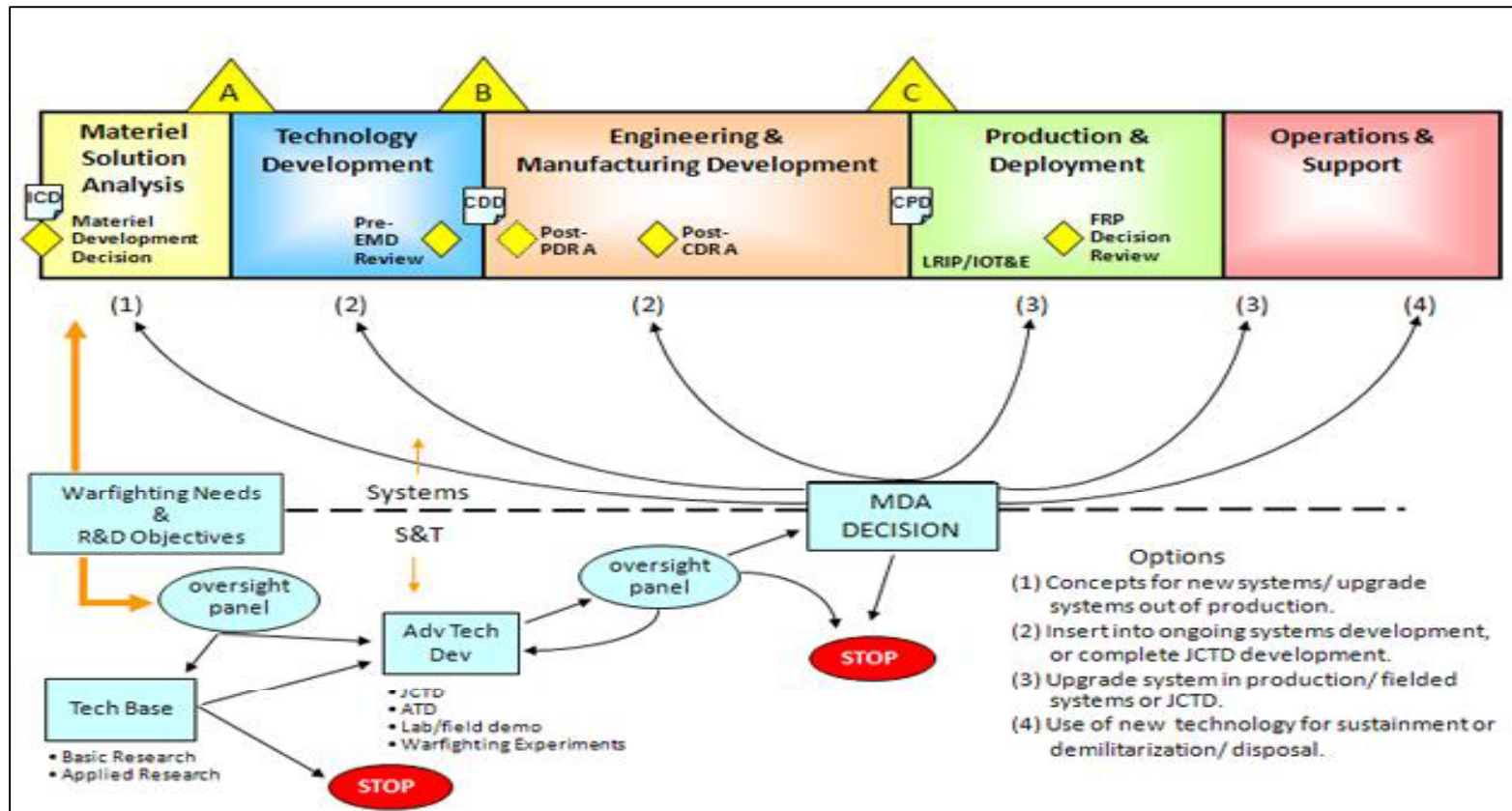


Interactions between the Warfighter, S&T, and Acquisition



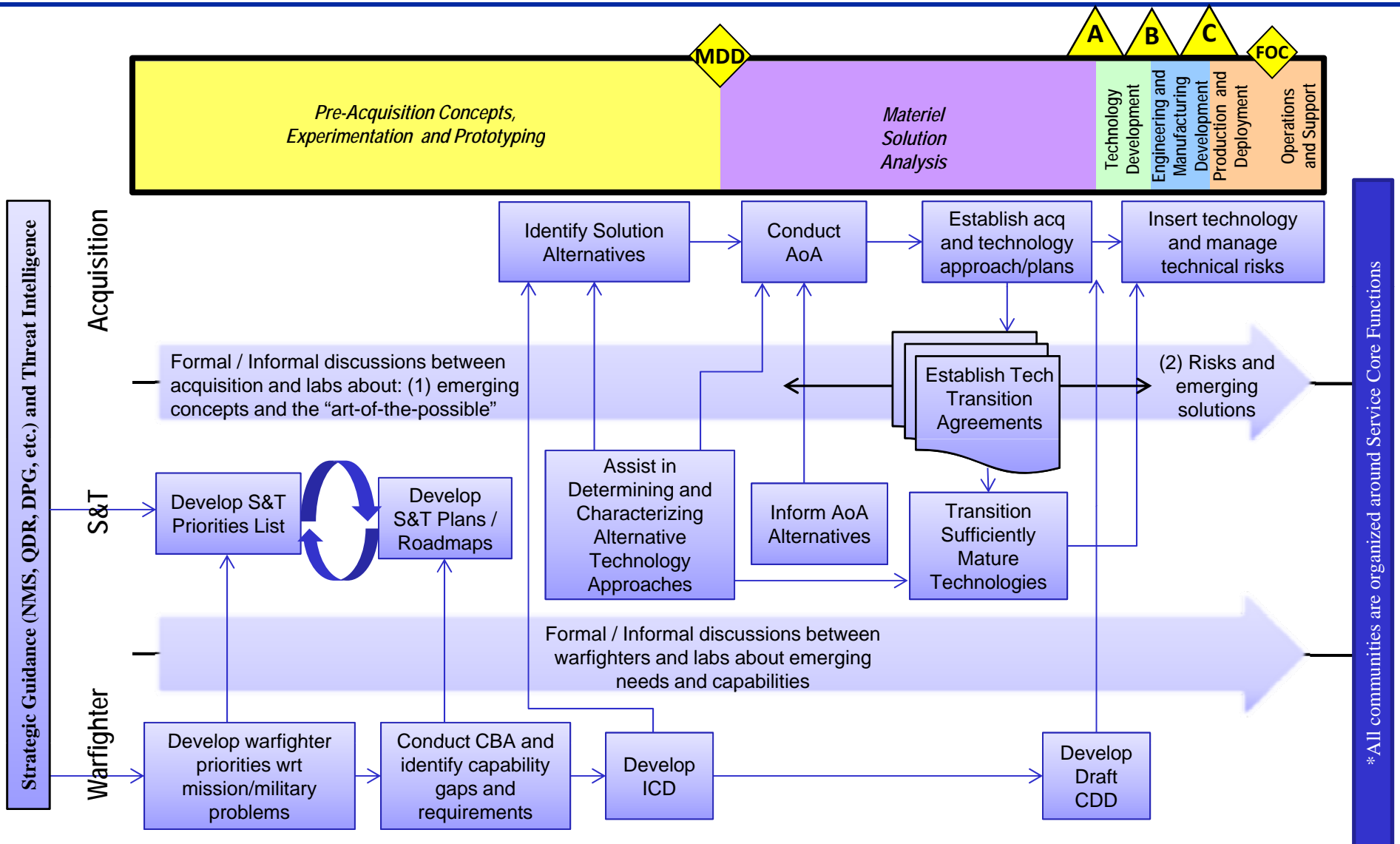
Goal

Develop something similar to the S&T figure from PM Toolkit to represent a more comprehensive figure that shows the type of S&T interactions in the earlier phases





Interactions between the Warfighter, S&T, and Acquisition





Summary and Path Forward



- **OSD DPWG will continue working with Military Departments and NDIA to strengthen development planning and early systems engineering processes and implementation activities in support of acquisition programs.**
- **Remaining 2013 Activities:**
 - Generate DAG Chapter 4 updates to clarify guidance on affordability and feasibility
 - Work to incorporate Interactions between the Warfighter, S&T, and Acquisition diagram into appropriate DoD guidance



For Additional Information



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Systems Engineering: Critical to Defense Acquisition



Innovation, Speed, Agility
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