



National Strategies – Emerging Strategic Context

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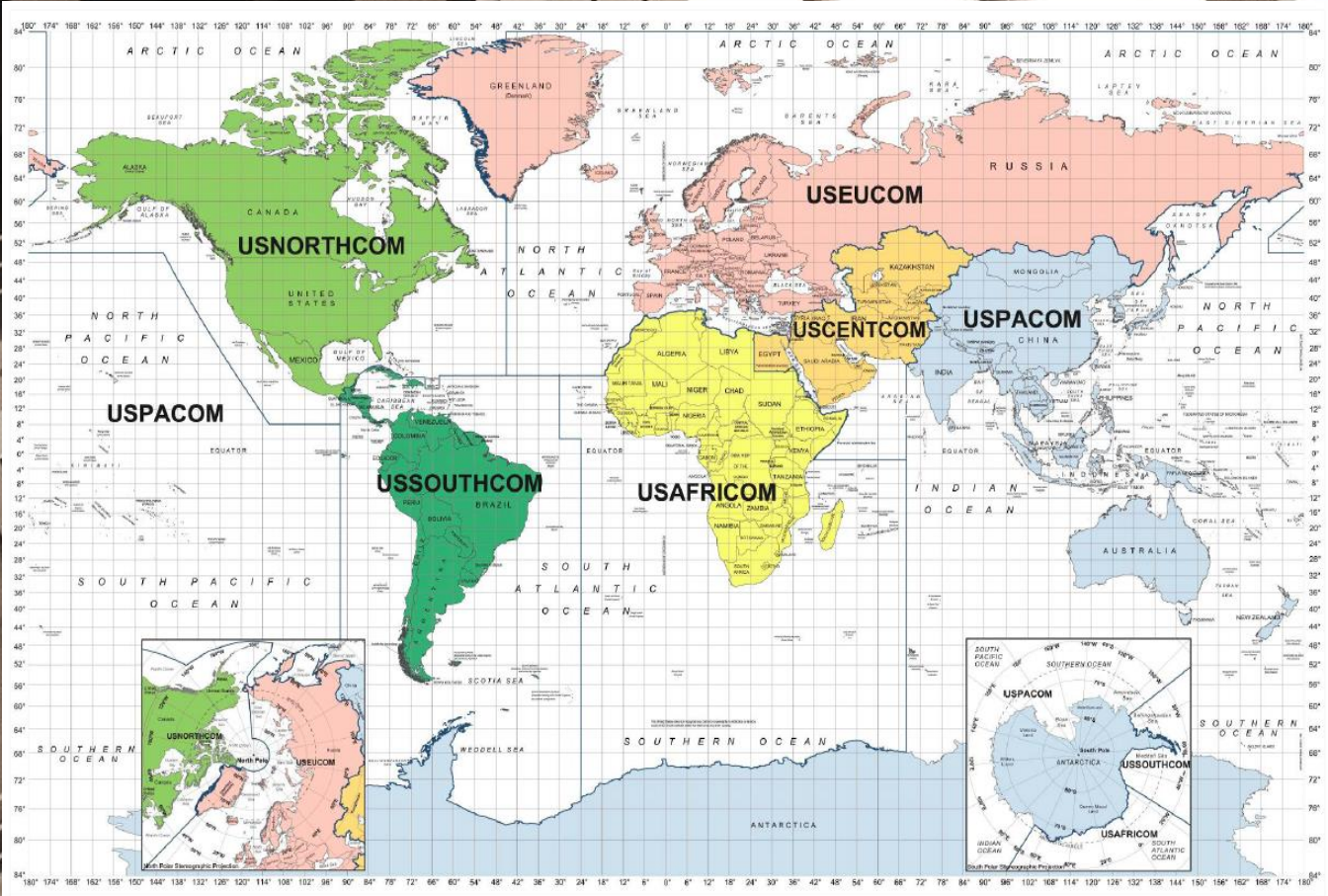
The Overall Classification of the Briefing is **UNCLASSIFIED**

PERSPECTIVES

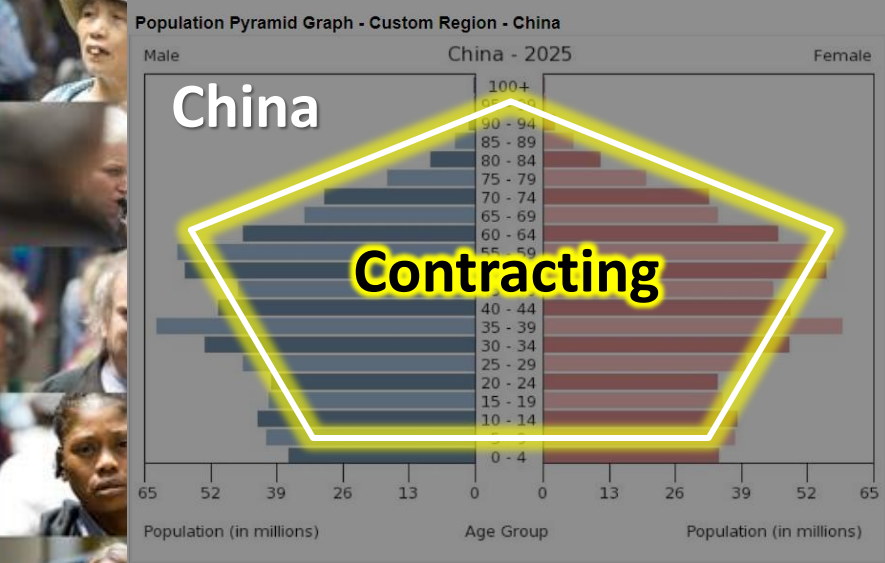
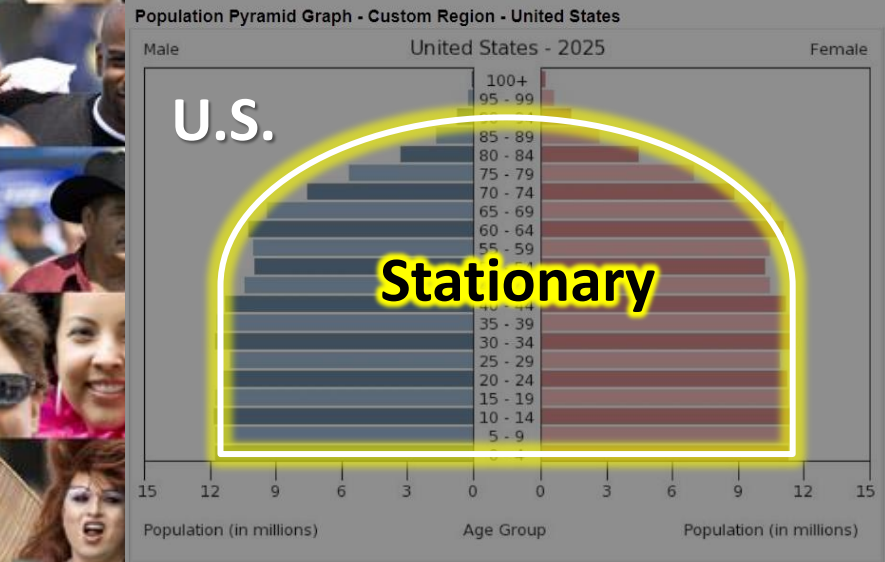
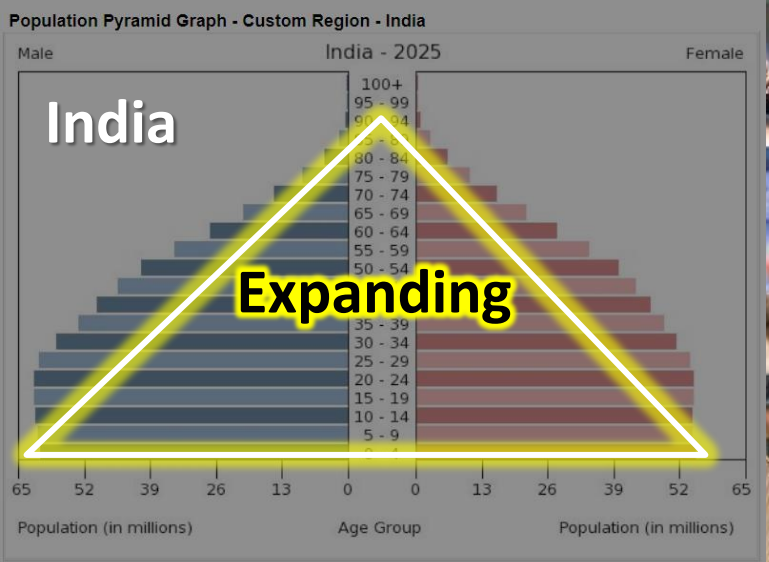


MC Escher Optical Illusion

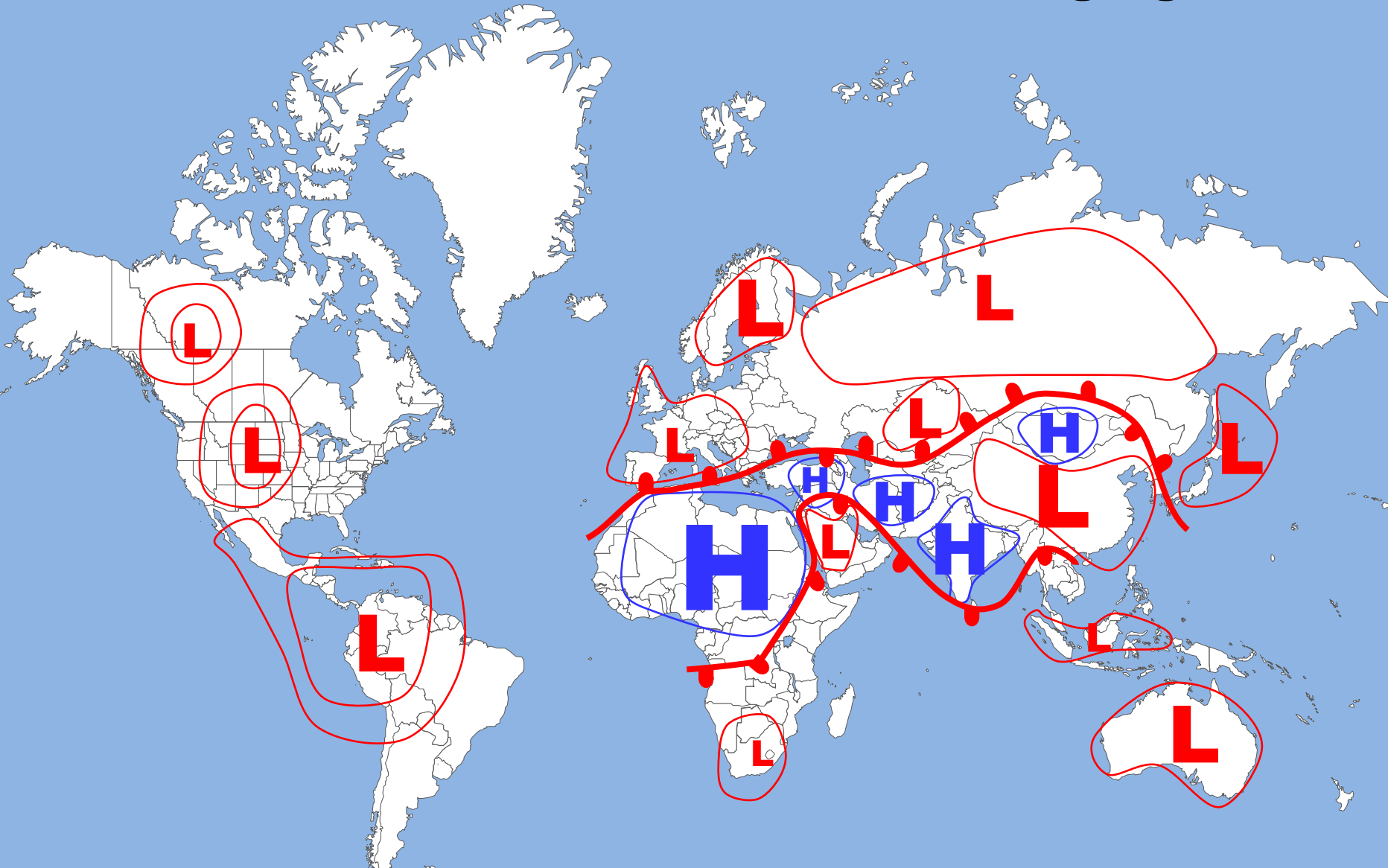
PERSPECTIVES OF THE WORLD



DEMOGRAPHICS



Emerging World



- L** Low Pressure characterized by relative stability, economic strength, declining population, and accepted norms
- H** High Pressure characterized by instability, resource challenges, unemployment, and youth bulges
- **Speed of frontal movement impacts level of turbulence

Complex Simultaneous Challenges

Tier 1

- Nations are the main actors
- Deterrence and warfighting
- GCCs plan campaigns with support from FCCs
- Whole-of-Nation effort
- Authorities: Title 10, Title 50, Title 6, Title 14, Title 22, Title 32

Tier 3

- Natural or man-made disasters
- DoS or UN-led, DoD in support
- Authorities: Title 22, Title 14, Title 32, Title 10

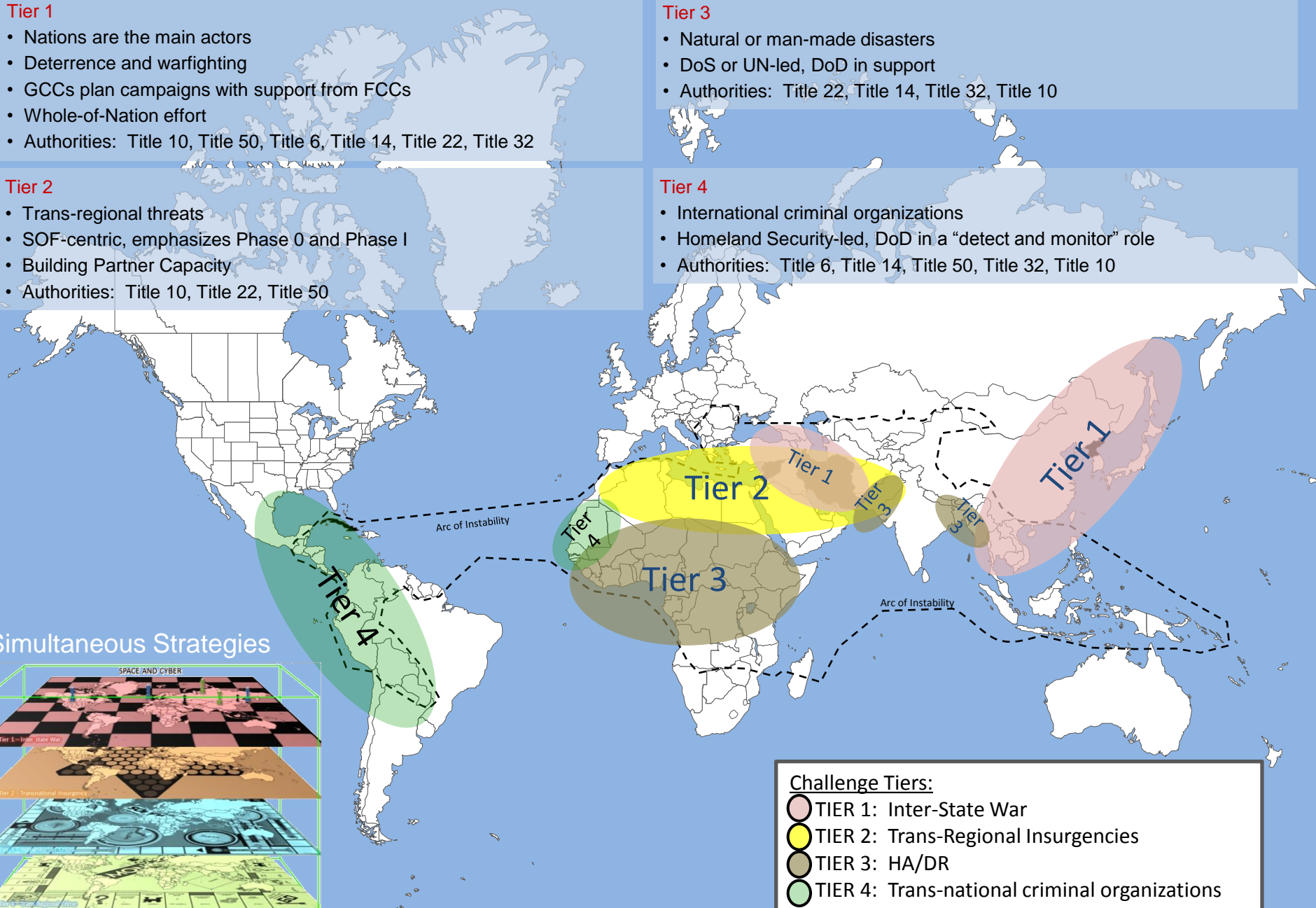
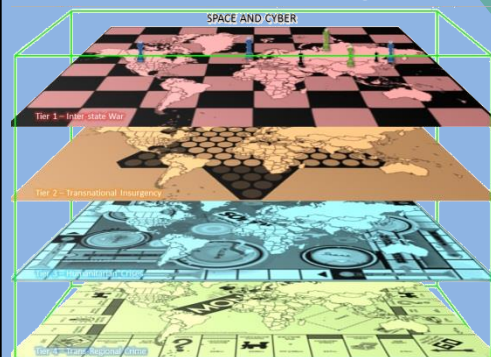
Tier 2

- Trans-regional threats
- SOF-centric, emphasizes Phase 0 and Phase I
- Building Partner Capacity
- Authorities: Title 10, Title 22, Title 50

Tier 4

- International criminal organizations
- Homeland Security-led, DoD in a "detect and monitor" role
- Authorities: Title 6, Title 14, Title 50, Title 32, Title 10

Simultaneous Strategies



Challenge Tiers:

- TIER 1: Inter-State War
- TIER 2: Trans-Regional Insurgencies
- TIER 3: HA/DR
- TIER 4: Trans-national criminal organizations

ECONOMICS

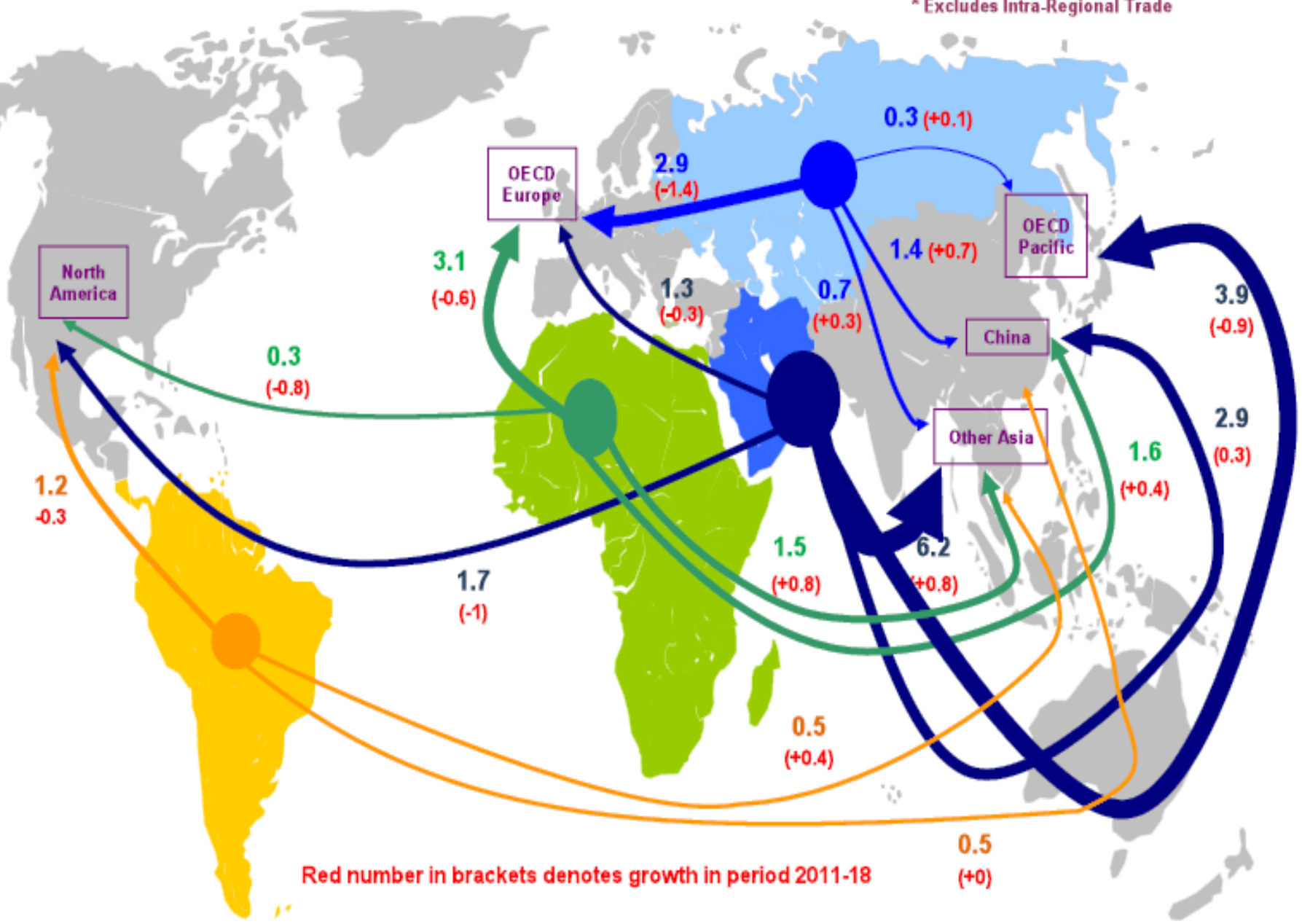


- Widening income disparities
- Persistent structural unemployment
- Cyber espionage
- Confidence in economic policies
- Misinformation rapidly impacting markets
- Emerging markets
- Devaluing currencies

Crude Exports in 2018 and Growth in 2012-18 for Key Trade Routes*

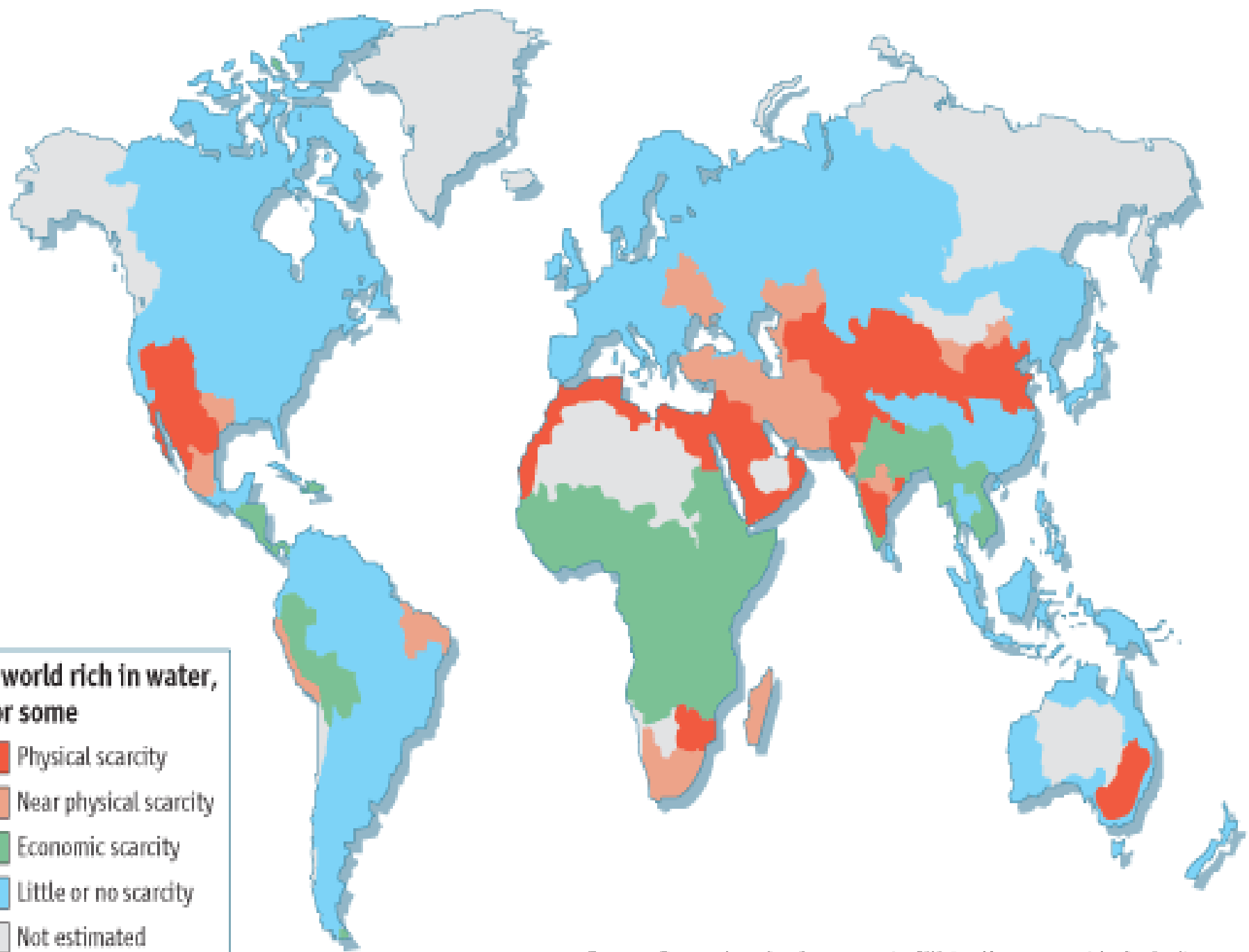
(million barrels per day)

* Excludes Intra-Regional Trade



Red number in brackets denotes growth in period 2011-18

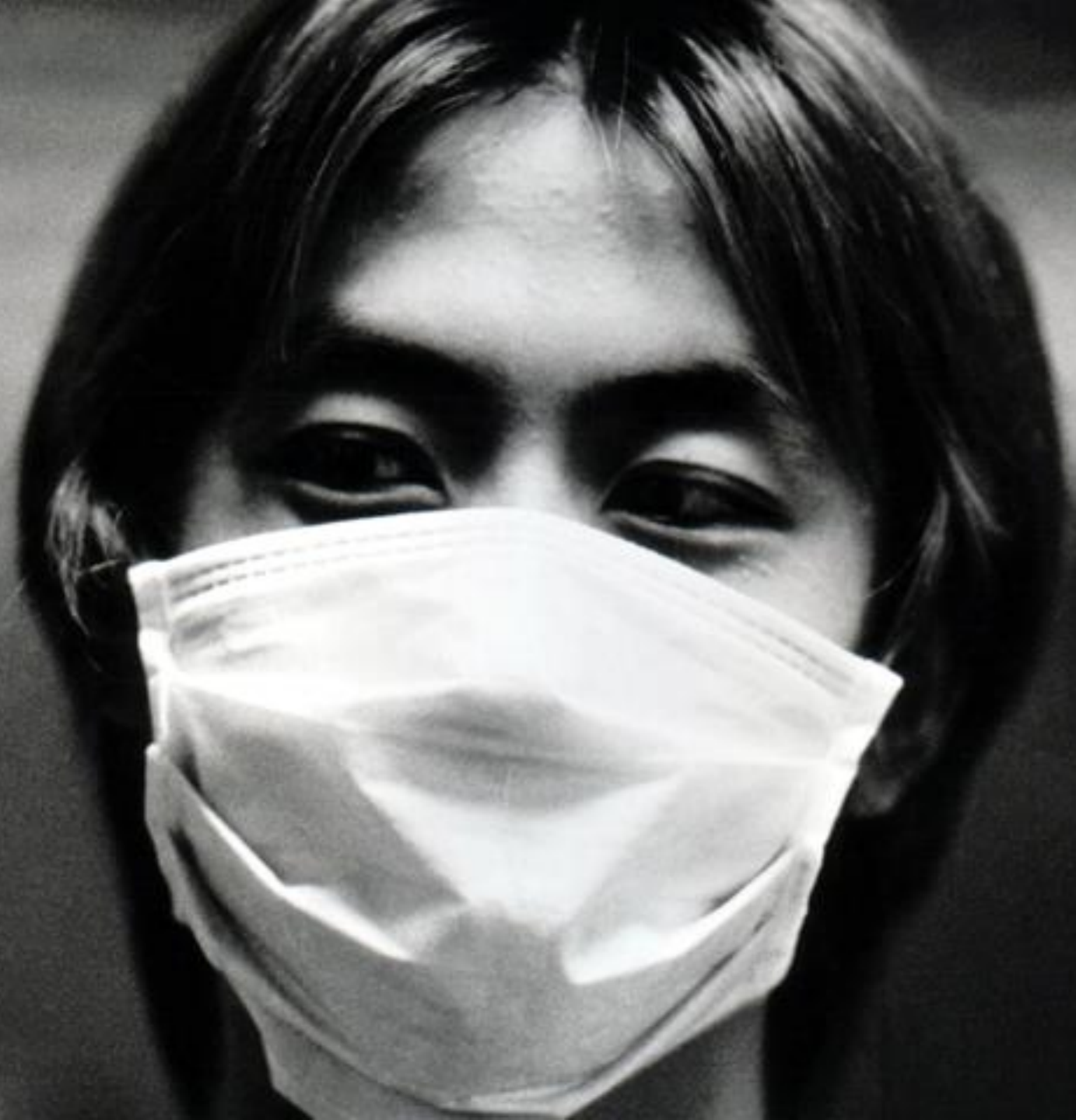
CLIMATE



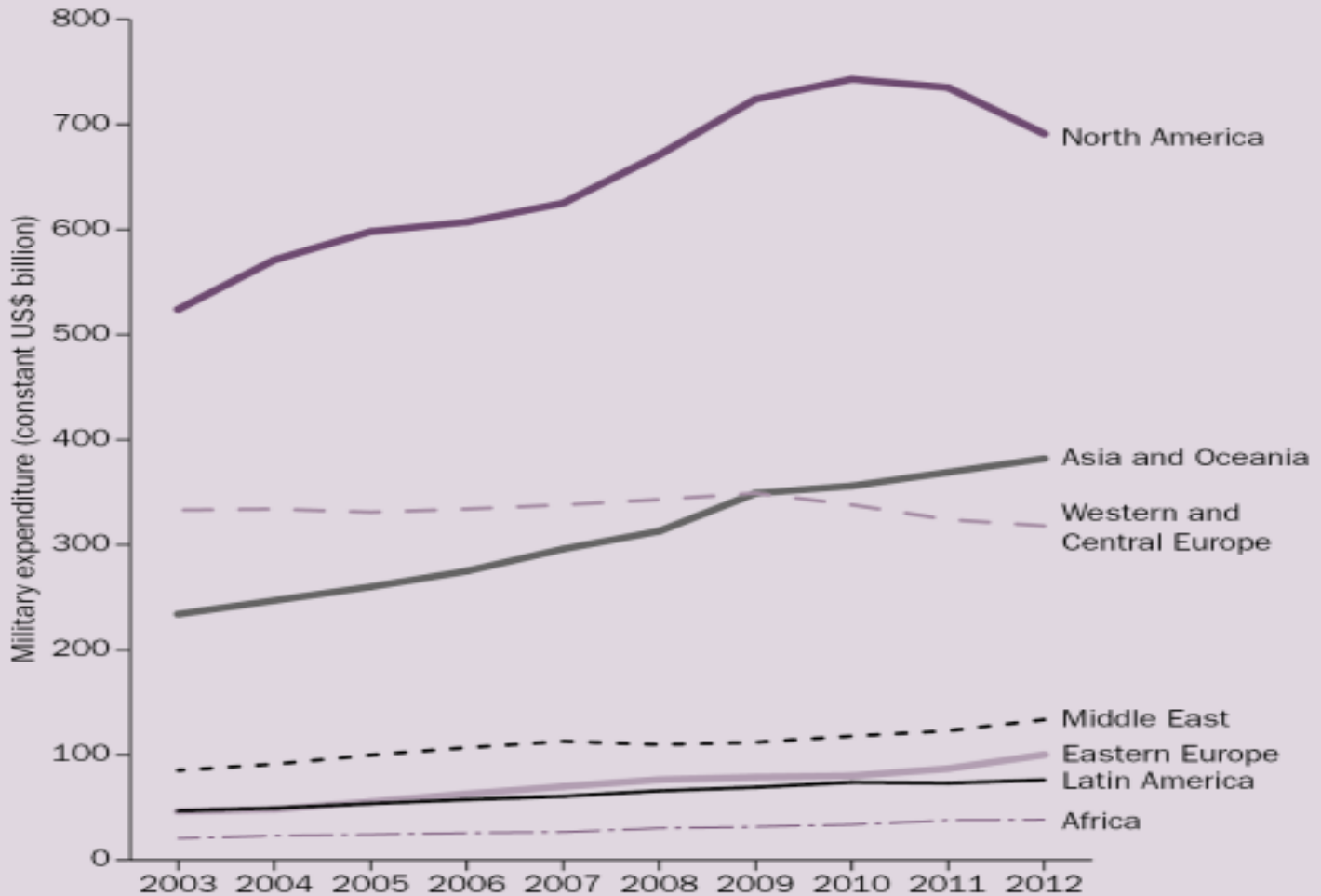
**A world rich in water,
for some**

- Physical scarcity
- Near physical scarcity
- Economic scarcity
- Little or no scarcity
- Not estimated

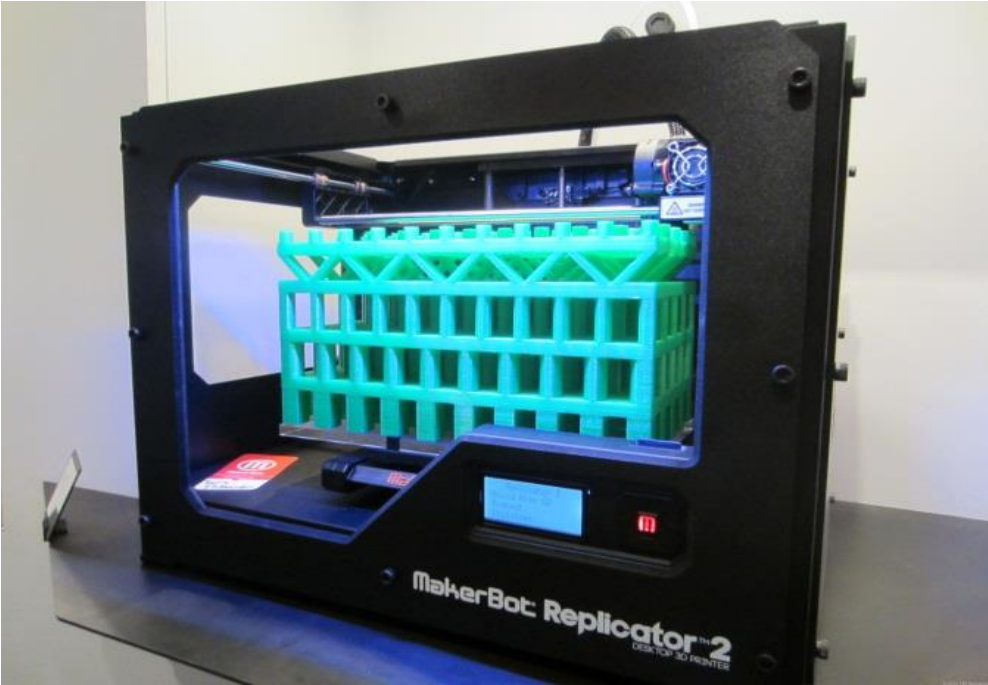
Source: Comprehensive Assessment of Water Management in Agriculture,



Military expenditure by region, 2003-2012



TECHNOLOGY



“Strategy is about balancing ends, way, and means...”



Rebalance – Core theme for the FY14 QDR

- Restore readiness for the full spectrum of potential conflict
- Permanent, prepositioned, and rotational presence balanced with surge capability
- Restore readiness for both our known commitments and for inevitable surprise.
- Maintain an efficient “tooth to tail” ratio
- Leverage the unique attributes of Active, Guard, and Reserve forces.



Main Areas of Higher Risk

- **More difficult conventional fights**
 - Defend / Defeat / Deter vs. high to mid intensity ops incur higher risk
- **Reliance on allies and partners**
 - Unlikely to completely mitigate capacity reductions
- **Reality of global responsibilities**
 - Objective tied to U.S. policy commitments extraordinary and growing more difficult

Other Risk Areas

- **Service capacity**
 - Land forces in particular
- **Contested environment capabilities**
- **Forced entry capability**
- **Caps vs. deeply buried & hardened targets**
 - Able to track & destroy mobile launchers

Risk Mitigation

- **Investments**
 - Space, Cyber, SA, Intelligence, Standoff Strike platforms & weapons, undersea superiority, and counter cruise and ballistic missile technology
 - Finding & developing leaders of consequence, competence & character
- **New operational concepts**
- **New organizations & formations**
- **Joint Force synergy**



Questions?

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