



Air Force Research Laboratory



Integrity ★ Service ★ Excellence

Addressing Air Force Capability Requirements with Emerging Technology Options

08 April 2014

**Mr. Jack Blackhurst, SES
Director, Plans and Programs
Air Force Research Laboratory**



United States Air Force Mission



The Mission of the United States Air Force
is to Fly, Fight, and Win...

In Air, Space, and Cyberspace



What We Do – Core Missions

- **Air and space superiority, cyber assurance**
 - Air superiority foundational to joint operations & American way of war
 - Domains likely to be most contested in future
- **Intelligence, surveillance, reconnaissance (ISR)**
 - Maximizing battlespace awareness
 - ~60 RPA patrols, ~1,200 hrs full-motion video per day
- **Rapid global mobility**
 - 1M+ airlift & tanker sorties in support of Mideast ops
 - One airlift sortie every two minutes, 24/7/365
 - 97% aeromedical evacuation survival rate
- **Global strike**
 - Hold any target on planet at risk
 - Two-thirds of America's nuclear triad
- **Command & control**
 - Integrates them all



Global Vigilance, Global Reach, Global Power for the Joint Team

Air Force Core Functions

What We Bring to the Fight

- Nuclear Deterrence Operations
- Air Superiority
- Space Superiority
- Cyberspace Superiority
- Command and Control
- Global Integrated ISR
- Global Precision Attack
- Special Operations
- Rapid Global Mobility
- Personnel Recovery Operations
- Agile Combat Support
- Building Partnerships
- Education and Training



Each Core Function led by AF 4-Star



AFMC Mission Goals



Nuclear



Continue to Strengthen AFMC's Role in the Nuclear Enterprise

Technology



Advance Today's & Tomorrow's Combat Capabilities through Leading-Edge Technology

Life Cycle Management



Acquire and Support War-Winning Capabilities

Test & Evaluation



Perform World-Class Test and Evaluation

Sustainment



Sustain Air Force Capabilities through World-Class Depot Maintenance & Supply



AFRL Mission



**Leading the discovery,
development, and
integration of affordable
warfighting
technologies for our air,
space, and cyberspace
force.**



AFRL Headquarters



711th Human Performance Wing



Materials & Manufacturing



Aerospace Systems



Sensors



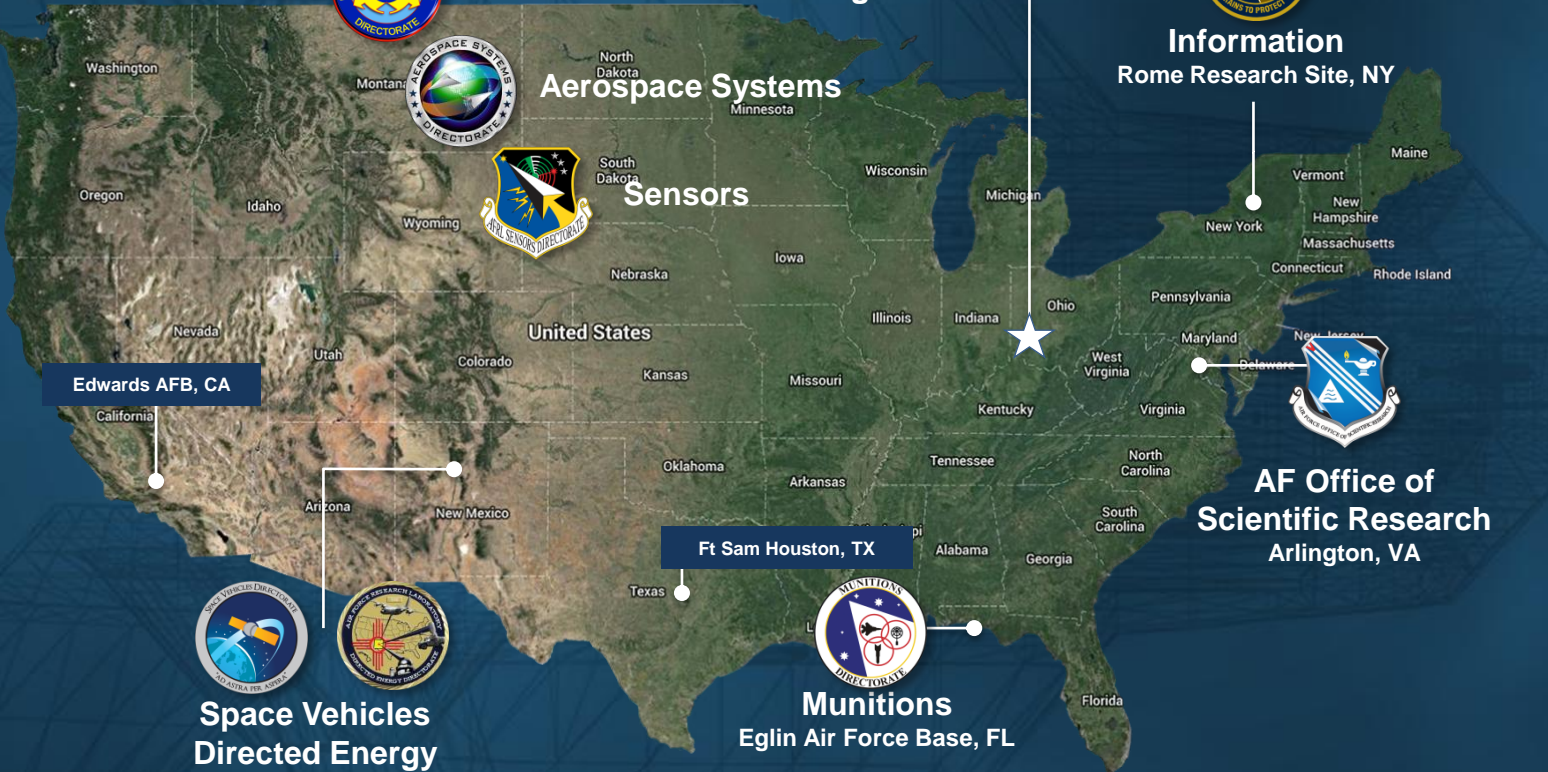
Information
Rome Research Site, NY



London, UK



Tokyo, Japan



Space Vehicles
Directed Energy

Kirtland Air Force Base, NM

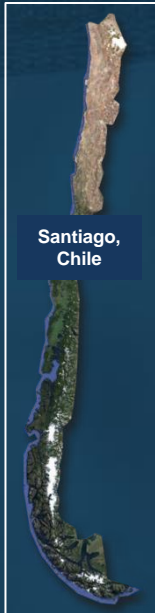


Munitions

Eglin Air Force Base, FL



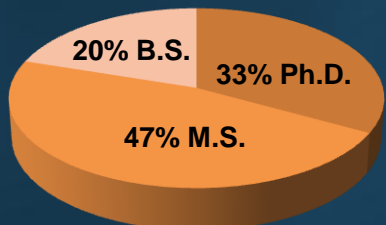
Maui Research Site, HI



Santiago, Chile

	Employees	Civilian	Military
Total	5,746	4,603	1,143
S&Es	3,429	2,770	659

S&E Education



Warfighter Focused Innovation

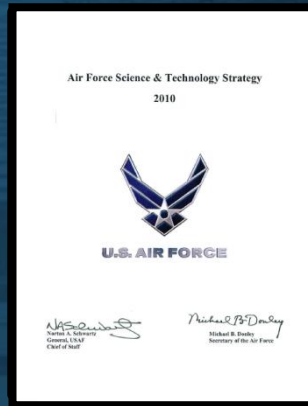
Appropriated S&T Funds

CFLI and CFMP Demand Signals

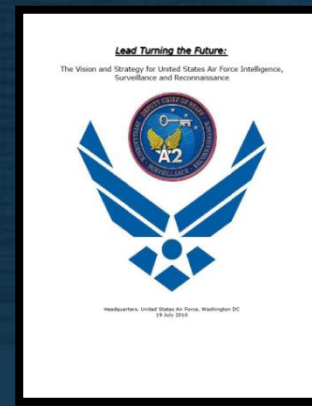
Product and Sustainment Center
Demand Signals

Congressional
Interest

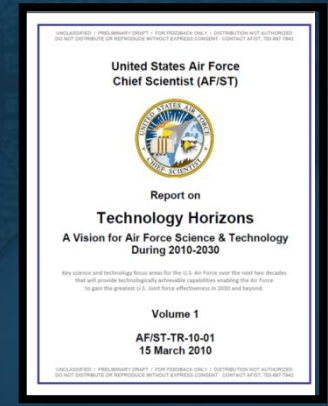
PROGRAM OF RECORD EVOLUTION



AF S&T
Strategy



AF Core Function
Master Plans



AF/ST
Tech Horizons



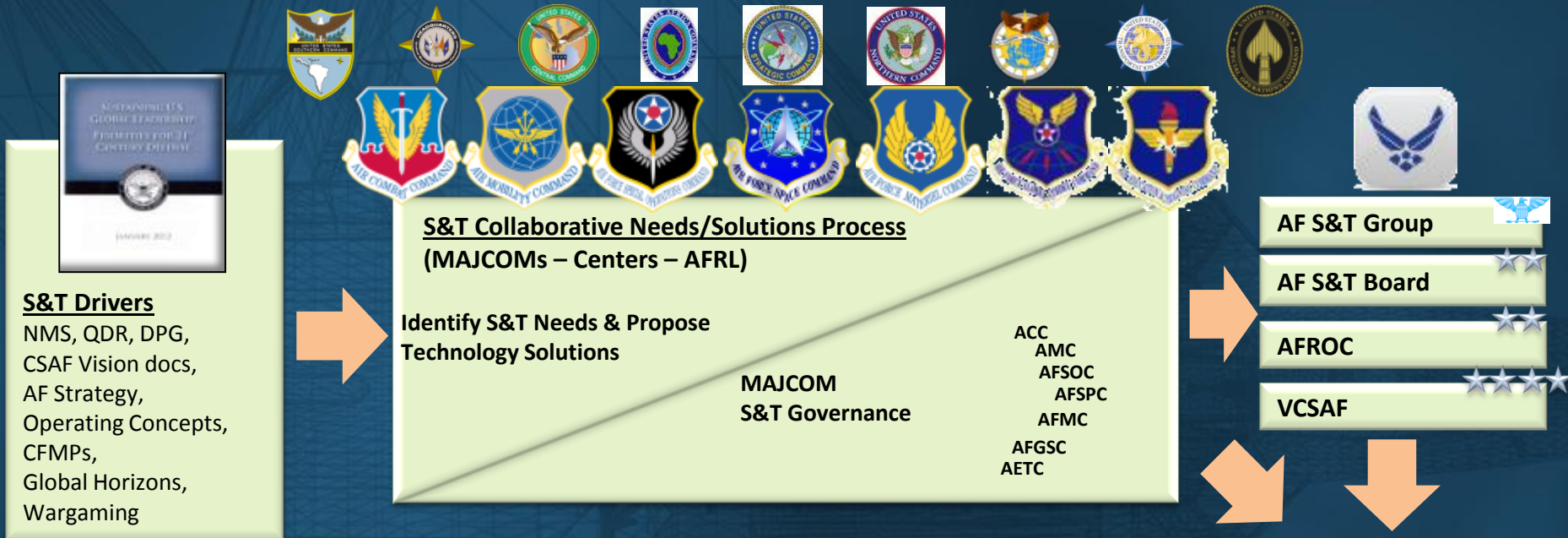
DoD S&T Policy and
Priorities

Collaboration with Government and Coalition Labs

Long Term S&T Technology Possibilities

Air Force S&T Planning Process

Identifying Highest Priority Capability Needs



- Core Function Master Plans: AF-level planning
 - COCOM needs are represented in CFMPs
- Capability Collaboration Teams: MAJCOMs, Centers, AFRL
- Applied Tech Councils: MAJCOM-level S&T Governance
- S&T Group/Board and AFROC: AF-level S&T Governance

Align Air Force S&T with Air Force Priorities

Technology Focus Areas

Next Gen Aerospace Systems

\$624M



Advanced Turbine Materials



Turbine Sustainment



Adaptive Engines



Hypersonics

Space and Nuclear Deterrence

\$339M



Space Access



Payloads



Space Platforms



Advanced Experiments

Weapons

\$318M



DE Counter-Electronics



High Speed Strike



High Velocity Penetrating Munitions



Flexible Weapons

Command & Control, Cyber, Communications (C⁴)

\$274M



Processing, Exploitation, and Dissemination (PED)



Cyber



Space Communications

Intelligence, Surveillance, & Reconnaissance (ISR)

\$262M



Human-Centered ISR



Synchronized Operations

Affordability & Sustainment

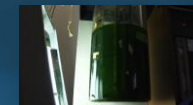
\$135M



Manufacturing Technology



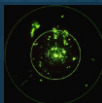
Sustainment



Energy/Fuels

Electronic Warfare / Electronic Protection (EW/EP)

\$102M



EW Plus



Distributed EW



Infrared countermeasures

Human Performance

\$61M



Autonomy



Aerospace Physiology & Toxicology



Training & Decision Making Tech

Total: ~\$2.5B, FY14 Appropriation

DISTRIBUTION STATEMENT A: Approved for public release; distribution unlimited (88ABW-2014-1413)

Cutting-Edge Research Facilities



Compressor Research Facility



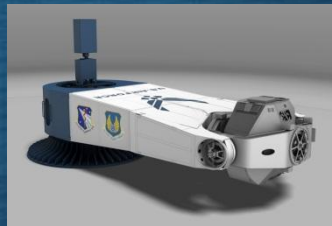
Fuels Research



Full Scale Antenna Evaluation



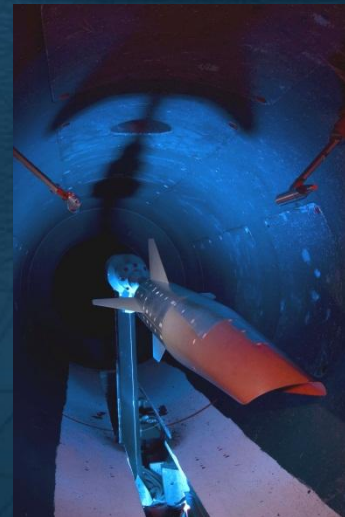
Optical Range



Human Centrifuge



Supercomputing



Advanced Wind
Tunnels



Munitions Test Ranges



Clean Rooms



Rocket Test

Contested Environments & Future Battlefields



The U.S. is facing increasing global R&D competition

- Resource limitations becoming more apparent - Partnerships becoming even more important
- Budget contested, represents the “new normal”

Cyberspace & EM Spectrum

- Information dominance is a must (battlespace awareness, assured C2, resilient & reliable communications, ability to synchronize ops)



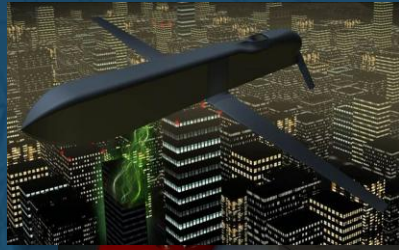
Less Freedom of Movement in Space

- Other nations, private industry, all pushing forward in space
- Space situational awareness is key

Growing Sophistication in A2/AD Threats

- Access challenges require integrated technologies
- Longer distances require next gen rapid response capabilities





More Advanced Technology Demos

- Higher TRL levels
- "Tech Push" - Not all Demos must come from a defined demand signal or requirement

Affordability

- "Baked in" to what we do across the entire S&T Enterprise

Engagement & Partnership

- Focus our nation's economic engine on USAF S&T problems
- A healthy Tech Base provides big future payoff
- International Partnership

Push Innovation

- Leverage existing technologies ("tech push") to create new and better capabilities for tomorrow's warfighter
- Collaboration across the Air Force's S&T Enterprise

Priorities



Air Force SBIR/STTR Programs

The Air Force Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) Programs are mission-oriented programs that integrate the needs and requirements of the Air Force through research and development topics that have military and commercial potential.

www.AFsbirsttr.com

Next Air Force Opportunities:

SBIR 2014.1 solicitation

- Closed 1/22/2014, Proposals currently being evaluated

STTR 2014.A solicitation

- Proposal submission currently open; closes 4/9/2014



Air Force Independent Research and Development (IR&D) Program

The Air Force IR&D Program leads the use of the Defense Innovation Marketplace as primary communication tool to inform industry's IR&D portfolio planners.



<http://www.defenseinnovationmarketplace.mil/>

Next Air Force IR&D Technical Interchanges:

Aero Enterprise: 14-18 April, WPAFB, OH

Nuclear Enterprise: 28 April – 2 May, Kirtland AFB, NM

C4ISR: 19-23 May, Hanscom AFB, MA

Broad Agency Announcements Included on the Defense Innovation Marketplace

What We Want to Hear From Industry

DEFENSE INNOVATION MARKETPLACE

HOME RESOURCES FAQs NEWS ABOUT IR&D CONTACT US

Connecting Industry with Government Customers

The Defense Innovation Marketplace is a centralized online resource to better connect industry with government customers to invigorate innovation.

For Industry, the Marketplace is the place to learn about Department of Defense investment priorities and capability needs, and [comply with the new Defense Federal Acquisition Supplement \(DFARs\) rule.](#)

For Government, the Marketplace will provide new search tools to assess and then leverage industry technology projects for current and future programs.

NEW IN THE MARKETPLACE

S&T Strategic Documents	Doing Business with DoD	News & Events
<ul style="list-style-type: none">• TRAISSCOM 5 Year Strategy Plan• Capstone Concept for Joint Operations: Joint Force 2010• TRADOC 2028 Strategic Assessment• 2012 Conference - Air Force ISR• Army 2020 Update More...	<ul style="list-style-type: none">• 2013 Army Weapons System Handbook• FY12 AF Defense R&D Rapid Innovation Fund Broad Agency Announcement• 2012 Basic and Applied Research in Sea-Based Aviation Aircraft More...	<ul style="list-style-type: none">• Army Acquisition, Sustainment, and Tech Resources **NEW**• 2011 Rapid Innovation Fund Awards, updated 9/26/12• Updated FAQs & Answers Added updated 9/28/12 More... Updated Oct 22

Resources
DoD Information for Business & Program Planning [here](#)

Industry
Market Your Innovation to DoD Customers [here](#)

Government
Find Details about Industry's Innovation Projects [here](#)

[Click Here to sign up for RSS feeds](#)

Privacy & Security | Acrobat | Recovery Act | FOIA | USA.gov | No Fear Act | Web Policy | About DoD

- What are industries “Big Bets?” How is industry making decisions for IR&D?
- How can AFRL and industry achieve better alignment (road-mapping)?
- What are the current trends in S&T that AFRL may be missing?



QUESTIONS?

Legacy of War-Winning Technology Development



Early Flight

Space Age

Modern Flight

Cyber Domain

Future