



NDIA Science Engineering & Technology Conference

Basic Research Portfolio Overview



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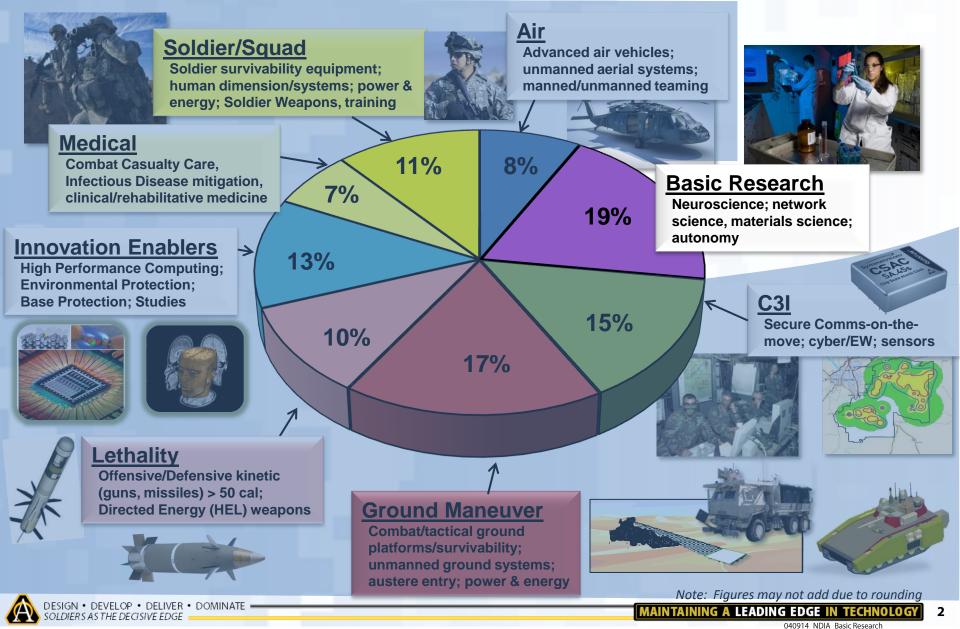
DESIGN • DEVELOP • DELIVER • DOMINATE





Army S&T Investments by Portfolio







Army Basic Research

Vision

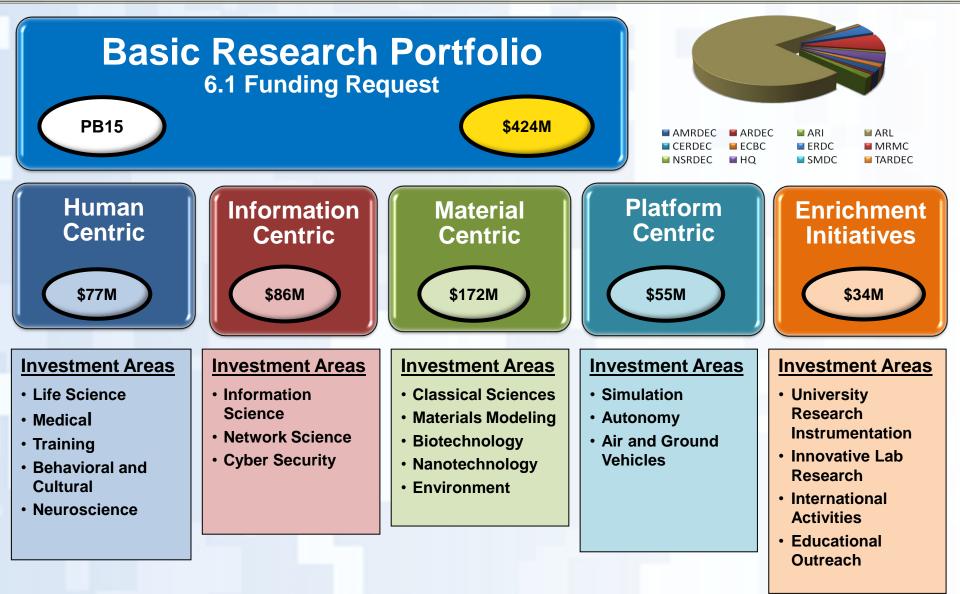
Advance the frontiers of fundamental science and technology and drive long-term, gamechanging capabilities for the Army through a multidisciplinary portfolio teaming our in-house researchers with the global academic community



Basic Research Underpins Army Capability Development

Basic Research Portfolio





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Human Centric Basic Research



High Priority Research Executive Office of the President



- Neuroimaging tool development is one of the **top four** research priorities (White House)
- Understanding the brain's structure and function is a top three foundational research theme (White House)
- Cognitive neuroscience is a **top six** disruptive basic research area (ASD(RE))



Office of the Secretary of Defense

National Academy of Sciences



Neurotechnology industry invests >\$140 billion annually

Focus Areas

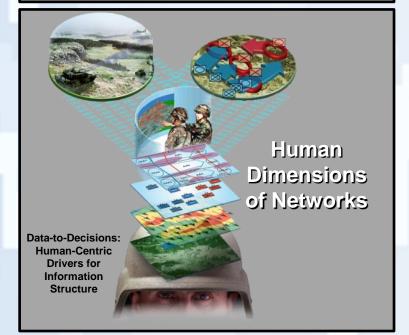
- Life Science
 - Basic Research in Life Science
- Medical
 - Combat Casualty Care
 - Prevention/Treatment of Disease
 - Clinical and Rehabilitative Medicine
- Training
 - Graphics and Animation
 - Immersive Environments
 - Human/Virtual Interaction
- Behavioral and Cultural
 - Human Behavior and Social Sciences
- Neuroscience
 - Understanding human brain function in operationally relevant environments

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Information Centric Basic Research



Data-to-Knowledge



Focus Areas

- Information Science
 - Computing
 - Mathematics

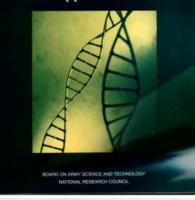
Network Science

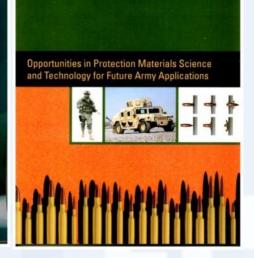
- Network Science Collaboration for Social/Cognitive, Information, and Communication networks
- Network Science Technology
 Experimentation and Emulation
- Networks in Coalition Warfare
- Cyber Security
 - Information Protection for Mobile Ad Hoc Networks
 - Cyber Security Collaborative Research Alliance

Material Centric Basic Research



Opportunities in Biotechnology for Future Army Applications





Bio: -materials, -mimetic, -inspiration, -mechanics



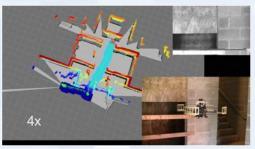
Focus Areas

- Classical Sciences
 - Environmental
 - Chemical
 - Physical
 - Electronics and Photonics
 - Mechanical
- Materials
 - High Deformation Rate Materials
 - Insensitive Munitions / Disruptive Energetics
 - Multi-Scale Modeling of Materials
- Biotechnology
 - Bio-inspired Technology
- Nanotechnology
 - Nanotechnology for the Soldier
 - Nanoelectronic Devices
- Environmental

Platform Centric Basic Research











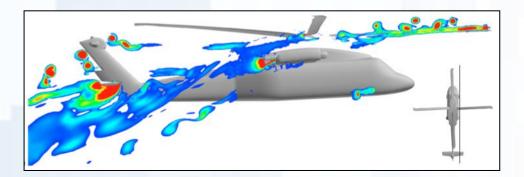


Focus Areas

- Simulation
 - High performance computing research

Autonomy

- Micro Autonomous Systems Technology
- Robotics
- Vehicles
 - Automotive Research
 - Vertical Lift Research

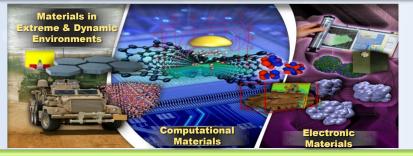


Basic Research Major Efforts



Materials Science - Multi-Scale Modeling

Intelligent / Autonomous Systems



Goal:

Create a transformational, comprehensive "materials-bydesign" capability - from atoms to continuum - for future electronic systems and protection materials systems for Soldiers, vehicles, or facilities with significant weight savings and at reduced cost; batteries with triple the energy density

Goal:

Expand autonomous capabilities, utility, and portability of small robotic systems, with a focus on enhanced intelligence, biomimetic functionality, and robust mobility for future systems to support and unburden Soldiers.

Robots as Teammates



Human Sciences / Cybernetics

Network / Quantum Information Science / Cyber

Goal:

Manage Soldier emotion and fatigue states, cognitive performance, and examine leading edge methodologies to improve the classification of neural state and behavior in operationally relevant environment. Use cybernetics to human systems integration



Goal:

Provide for efficient information flows in communication, information and social/cognitive (CIS) networks to improve Soldiers' situational awareness. Develop novel detection methods and analysis tools to enhance our ability to respond quickly to advanced emerging cyber threats



Design • Develop • Deliver • Dominate



- Inspired by Thomas Edison's vision of "a great research laboratory" maintained by Government; NRL created in 1923
- In 1945, Bush's Science-the Endless Frontier became model for scientific pursuits

"There are certain kinds of research - such as research on the improvement of existing weapons - which can best be done within the military establishment. However, the job of long-range research involving application of the newest scientific discoveries to military needs should be the responsibility of those civilian scientists in the universities and in industry who are best trained to discharge it thoroughly and successfully. It is essential that both kinds of research go forward and that there be the closest liaison between the two groups."

Bush, Vannevar, Science-The Endless Frontier, A Report to the President. July 1945

Current Defense Laboratory Model

Gates & High Walls provide 20th century security, but are barriers to 21st century innovation



Defense laboratories relatively unchanged since inception!

Ideal State



DEFENSE LABORATORIES



Facilities People
TRANSFORMATIVE
SCIENCE

Resources

INDUSTRY

Efficient, effective and agile research system



DESIGN • DEVELOP • DELIVER • DOMINATE • SOLDIERS AS THE DECISIVE EDGE

Piloting a New Laboratory Business Model



ARL <u>Transformation Principles</u> Flow, Agility, Quality, Efficiency & Effectiveness

Create flexibility and agility to make workforce changes to keep pace with rapidly evolving technologies & national security requirements

Enhance partnering with academia, industry, federal labs, & entrepreneurs Enable greater sharing of specialized facilities between agencies, private sector partners, and experiment with new models for modernizing labs

Implement strategies and policies that support exploitation of science and transition to small business and entrepreneurs

ATTRACT BEST & BRIGHTEST OPEN CAMPUS SHARED MODERN FACILITIES

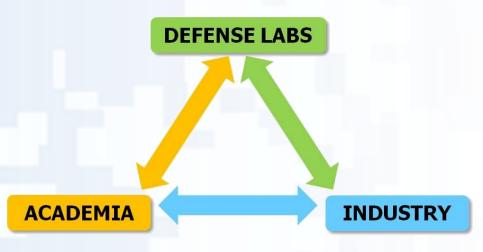
INNOVATION PRACTICES

Attract the Best and Brightest



Transforming Human Capital Management Strategy

- Inject new, quality talent and begin personnel "flow" between government, academia, small-business & industry
 - Allow in-house staff opportunity to work in academic, industry and small business settings
 - Provide government employees opportunities to explore IP ventures
 - Create joint appointments between government, academia and industry



 Increase high-quality, high-impact jobs geared toward future technologies to attract future STEM workforce



Open Campus



Army Research Laboratory

- Establish a new world-class R&D and education campus for the Army
- Leverage Army resources for greater mission benefit
- Improve ARL performance by onsite R&D collaborations with
 - More opportunity for technology advancement and transfer of research knowledge
 - Pursues Army education and outreach goals
 - Provides workforce development opportunities for high-tech careers
- Increase public involvement and understanding of defense science technology and exploration



ARL Adelphi Lab Center Future Development

Shared Modern Research Facilities



Specialty Electronic Materials & Sensors Cleanroom (SEMASC)

State-of-the-art semiconductor processing laboratory in Adelphi, MD

- Permits rapid study of interactions between device design, growth & processing
- Innovative materials, devices, & process technologies allow verification of new materials without impacting ongoing research
- Opto-electronics, nano-science, MEMS, electronics, microscale power conditioning & generation
- **Collaborative research performed with domestic partners using CRADAs, Interagency Agreements and Test Services Agreements**
- Highly collaborative (DoD, industry & academia)

10,000 GSF Class 100 (9 Bays) 5,000 GSF Class 10 (3 Bays) Fundamental Materials Science Materials Characterization **Device Testing** & Analysis **Device Fabrication** (Packaging & Integration)

FULL PARTNERSHIP LIMITED BY CURRENT DEFENSE LABORATORY MODEL



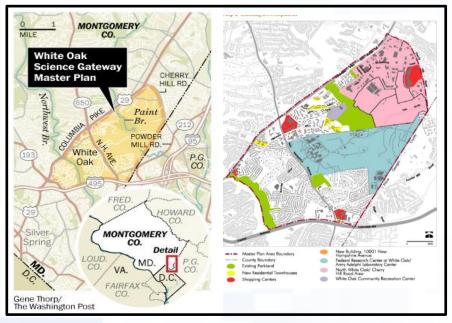
Benefits to the Army



ARL Open Campus will be uniquely positioned as a nourishing and dynamic environment for cutting-edge research and education

Through this initiative, ARL is creating:

- A world-class shared-use R&D and education campus for industry, academia, non-profits, and government
- An environment that fosters both informal and formal interactions through careful selection of tenants
- A collaborative and profitable partnership to advance the defense mission
 - Ability to modernize facilities using leases with annual revenue that is re-invested in the Garrison
- A center that actively promotes innovation and entrepreneurship to develop revolutionary technology for the Soldier



Montgomery Planning Board advances master plan for White Oak Science Gateway - 19 SEP 13 - Create a mixed use center with reduced vehicular traffic by 25 % and connection to the 'Purple Line'

The Army STEM Requirements

- The Army Employs more than 23,000 world-class scientist and engineers as direct military, civilian, or contracted human capital
- STEM fields are critical to generating and supporting the new ideas that the government, industry and academia depend on to ensure our Nation not only remains globally competitive but also remain the world's lead in cutting-edge technology
- Multidimensional and cross-disciplinary STEM competencies are not only essential to supply specific technical talent for our research centers with experts in immerging new fields but also critical to fill our workforce with STEM-literate talent for the research and analysis work that the Army does across every field





The health of the Army, and our Nation, is dependent on our continuing and readily available supply of US STEM capabilities



Army Educational Outreach Program – Vision & Priorities

Vision: Offer students and teachers a collaborative, cohesive, portfolio of Army sponsored STEM programs that effectively engage, inspire, and attract the next generation of STEM talent through K-college programs and expose them to DoD STEM careers

- Priority 1: STEM Literate Citizenry: Broaden, deepen, and diversify the pool of STEM talent in support of our Defense Industrial Base (DIB)
- Priority 2: STEM Savvy Educators: Support and empower educators with unique Army Research and Technology Resources
- Priority 3: Develop and implement a cohesive, coordinated, and sustainable STEM education outreach infrastructure across the Army



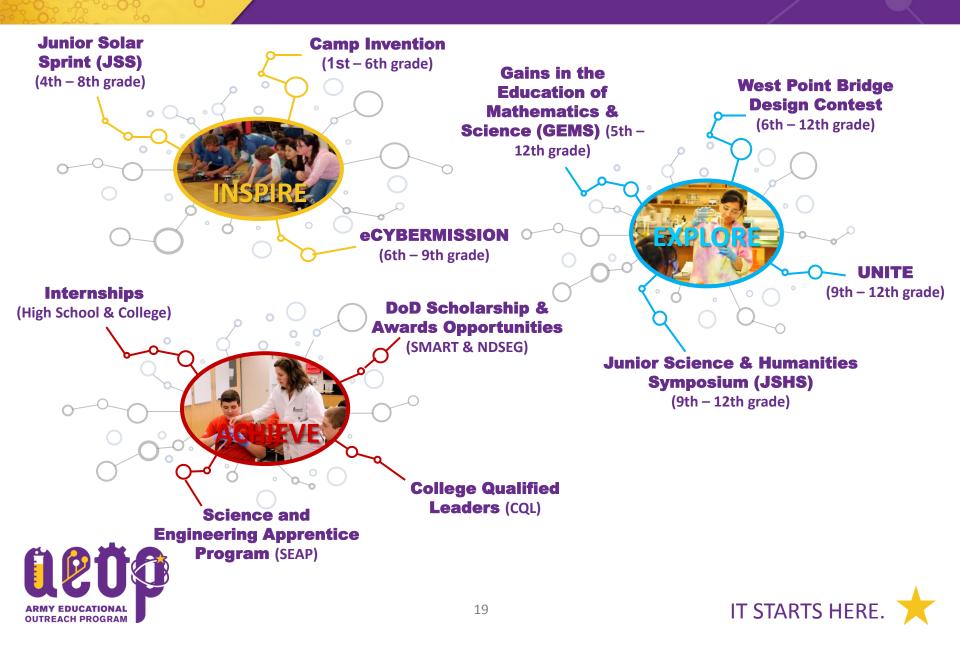


"My friends and I heard from two men on the military's BATMAN team. It was amazing. Their energy and engagement with us was unbeatable."

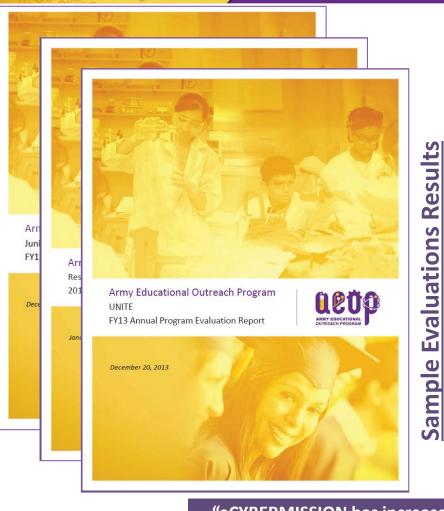
2013 JSHS Student Participant IT STARTS HERE.



Inspire...Explore...Achieve



AEOP Evidence Based Management



AEOP Participants

FY12: 53,408 FY13: 66,484 FY14: 75,000*

- 99.4% of AEOP HS participants intend to pursue postsecondary education of which 74% intend to major in STEM (FY12)
- 90% of GEMS students rated their instructors as highly excited in conducting hands-on projects with them (FY13)
- 56% placement rate of students into GEMS programs (FY12)
- 39% increase in eCYBERMISSION students (FY12 to FY13)
- 27% increase in AEOP participation (FY12 to FY13)

* FY13 Reports will be complete in April 2014

IT STARTS HERE



"eCYBERMISSION has increased my confidence and passion that I can excel and contribute towards the STEM fields, and has no doubt increased my desire to attend a STEM-based high school and college."

2013 eCYBERMISSION Student Participant

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Defense Innovation Marketplace (www.DefenseInnovationMarketplace.mil)





MAINTAINING A LEADING EDGE IN TECHNOLOGY 21