# NDIA National Small Business Conference

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# DCAA & DCMA – Good, Bad & Ugly How to play the game



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# The Great Game of Government Contracting

## Game Theory:

 Learn <u>all</u> the rules; then use the rules to your best advantage to accomplish your goals (win)

#### THE RULES:

- Written Rules are there "somewhere" (FAR, DFARS, CAM, CFRs, GAAP and more)
  - Constant updating
  - Subject to interpretation
- Unwritten Rules are <u>usually the most valuable</u> in playing the game.
  - Very difficult to "read"
  - Most are learned from experience and networking
- If played properly everyone wins

### "THE UGLY"

BCT's Accounting System is not in accordance with Generally Accepted Accounting Principles (GAAP).

FAR Part 53.301-1408 (SF 1408, Section II, Item 1) requires accounting systems to be in accordance with Generally Accepted Accounting Principles applicable in the circumstances. The Financial Accounting Standards Board's **Statement of Financial Accounting Concepts** (SFAC) No. 8 is part of the Conceptual Framework for Financial Reporting and establishes the Objective of General Purpose Financial Reporting and the Qualitative Characteristics of Useful Financial Information. (DCAA Audit report)

#### "THE BAD"

- The purpose of this final determination is to inform you that significant deficiencies, as defined in DFARS 252.242-7006 Accounting System Administration, remain and your accounting system is disapproved. (ACO from DCMA)
- ... proposed indirect cost rates <u>are not acceptable</u> <u>as proposed</u>. Significant issues include the following: <u>\$141,618 in consulting costs</u> claimed in the Overhead and <u>\$112,299 claimed in the G&A</u> pools in accordance with FAR 31.205-33(f) . . . documentation provided was insufficient and lacked the necessary evidence . . (ACO from DCMA)
- DCAA Form 1 -- "Notice of Contract Costs Suspended and/or Disapproved." (DCAA)

#### "And Now -- THE GOOD"

- "Based on the adequacy evaluation and an overall assessment of low risk, [contractor]'s FY 2012 incurred cost proposal will not be subject to audit." (ACO at DCMA)
- December 19, 2013 DCAA issued MRD 13-PAC-026(R) "Audit Alert on Professional and Consultant Service Costs (FAR 31.205-33) and Purchased Labor"
- October 29, 2013 DCAA issues MRD 13-PPD-021(R) "Audit Guidance on Revised Policies and Procedures for Low-Risk Incurred Cost Proposals Less Than \$250 Million in ADV"

# Thought on "Playing the Game"

- Create a cooperative professional environment.
- Government Contracting is not "sand lot football".
- Play the game with honestly and integrity regardless of whether you think "they" are or not.
- The "unwritten rules" are different for DCAA and the small business – learn the rules for both sides.
- Learn/understand what the DCAA/DCMA needs to satisfy their requirements.
- Study and play for the win/win.
- "Know when to hold 'em, know when to fold 'em".
   (thanks Kenny Rogers)
- Above all HAVE FUN!!



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