



# Human Systems COI

16<sup>th</sup> Annual S&ET Conference

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OASD R&E



# Goals for this Briefing



## 1. Share our current Demand Signals

- These evolve and change over time

## 2. Discuss our approaches to addressing these Demand Signals

- Always looking for new and better ways

## 3. Motivate you to help identify proven or emerging approaches

- Looking for complementary S&T

***Motivate Innovative, Complementary S&T – Better Buying Power Tenets***



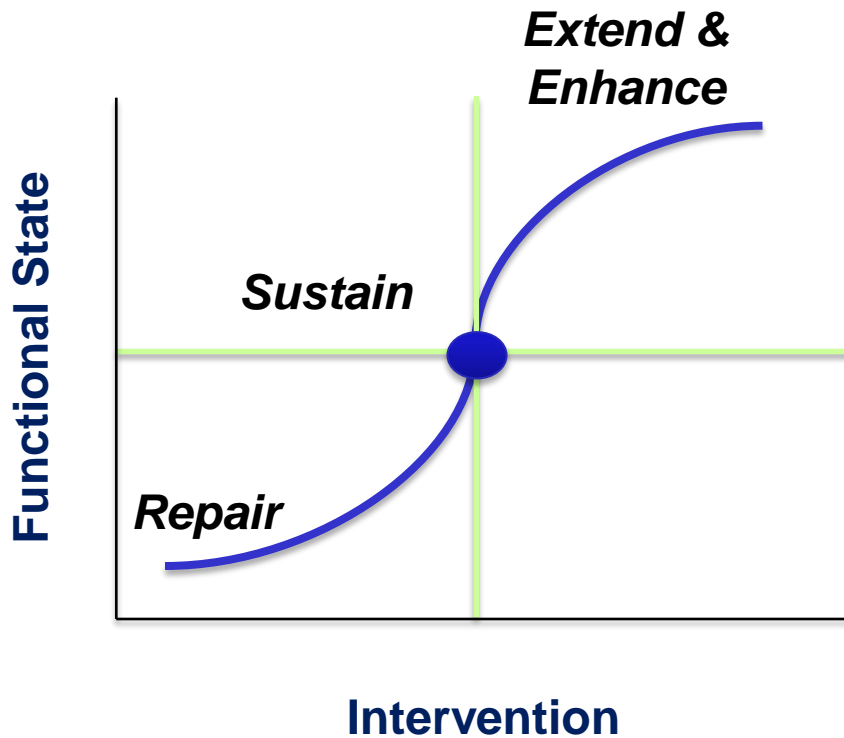
# Content



- **Portfolio Overview**
- **COI PB2015**
- **COI Structure & Organization**
- **Demand Signals by Service**
- **Sub Areas and Scope**
- **HS COI Sub Area: Personalized Assessment, Education, & Training**
- **Personnel & Training: Industry Analysis**
- **Overview of other Human Systems sub areas**
- **Success Stories: Meeting the Demand Signal**
- **Outreach & Engagement Opportunities**
- **Summary**



# Conceptualizing “Human Systems”



COI Taxonomy (Sub Areas)
Personalized Assessment, Education, & Training
Protection, Sustainment, & Warfighter Performance
Systems Interfaces & Cognitive Processing
Human Aspects of Operations in Military Environments



# Vision & End States

## Vision

**Provide innovative human-centric science solutions to enhance the readiness and reduce the cost of our all Volunteer Force**

## End States

### Readiness

***Enhance mission capability by:***

- Out-thinking the adversary
- Designing human-factored interfaces
- Understanding PMESII\* battle space
- Optimizing body-worn equipment systems

### Affordability

***Reduce cost due to:***

- Injuries/death
- Manpower needs per system
- Fog of war
- System burden on human performance

\*Political, Military, Economic, Social, Information, Infrastructure



# Human Systems Taxonomy



## Personalized Assessment, Education, & Training

- Personnel Assessment Measures
- Leader Development Methods
- Training Methods & Technologies
- Joint Interoperable Training

## Protection, Sustainment, & Warfighter Performance

- Understanding Critical Stressors
- Understanding Individual Differences
- Developing Operationally Relevant Metrics

## Systems Interfaces & Cognitive Processes

- Human-Machine Teaming
- Human Cognitive Process Modeling
- Intelligent, Adaptive Aiding

## Human Aspects of Operations in Military Environments

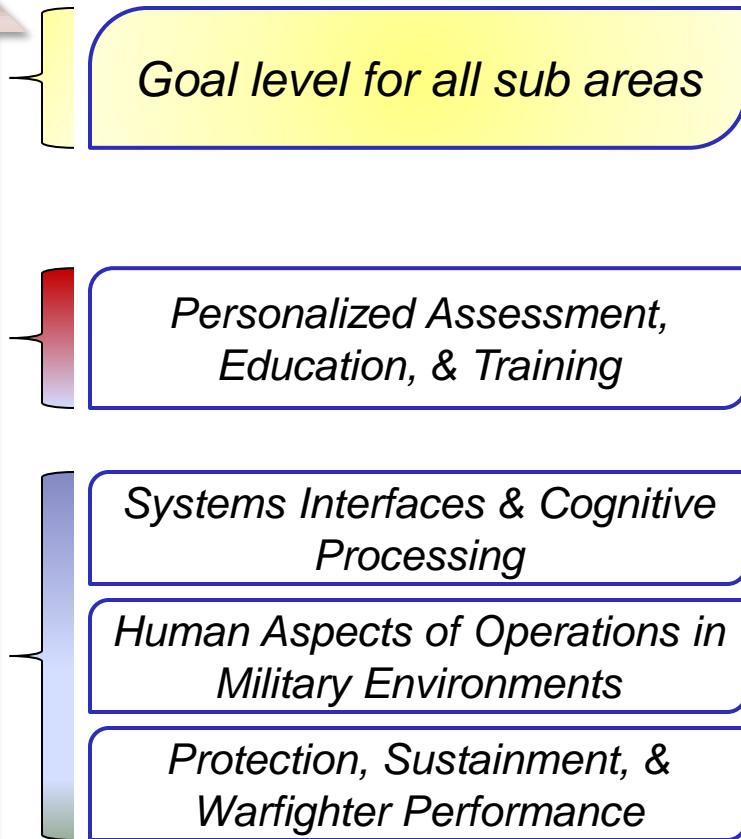
- Cultural Situation Awareness
- Crisis Analytics for Military Operations
- Language & Sociocultural Training



# HS COI Output



- **Level 4: Delivering Joint S&T Roadmaps**
- **Level 3: Building Joint S&T Roadmaps**
- **Level 2: Active Coordination**
- **Level 1: Information Sharing**





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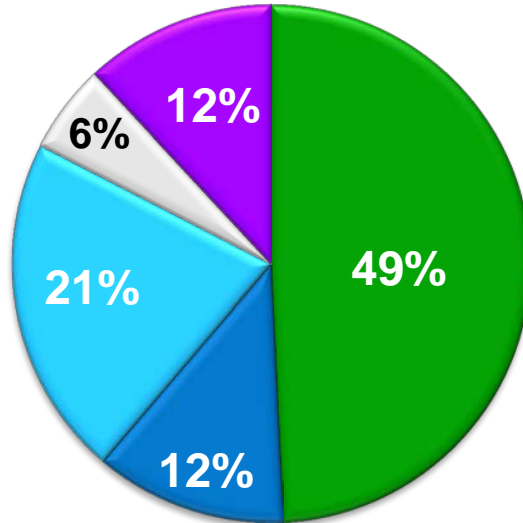


# COI Investment Profile DoD PB15

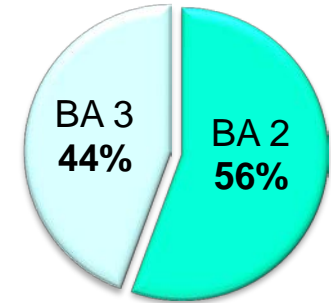


## Component Investment

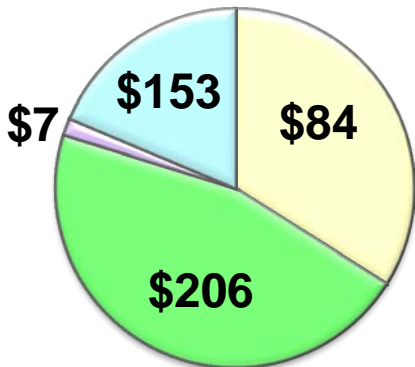
- Army
- Navy
- Air Force
- DARPA
- Other Components



## Budget Activity



## COI Sub Areas Total = \$450M



- Personalized Assessment, Education, & Training
- Protection, Sustainment & Warfighter Performance
- Human Aspects of Operations in Military Environments
- System Interfaces & Cognitive Processing



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# HS COI Leadership



- **Senior Steering Group**

- OASD (R&E) Human Performance, Training, & BioSystems
- Army Research Institute for the Behavioral & Social Sciences
- Army Research Laboratory – Human Research & Engineering Directorate
- Army Natick Soldier Research, Development, & Engineering Center
- Office of Naval Research - Codes 30 and 34
- Air Force Research Laboratory - Human Effectiveness Directorate

- **Senior Leader Group**

- All of the above, and...
- OASD(HA) / Defense Health Agency
- Army Medical Research & Materiel Command
- Navy Bureau of Medicine & Surgery
- Air Force Research Laboratory - 711th Human Performance Wing
- Services - Human Systems Integration Offices



# Sub Area Leads

## Personalized Assessment, Education, & Training

<b>ONR</b>	<b>Dr. Ray Perez</b>
ARI	Dr. Jen Tucker
ARL	Mr. Rodney Long
AFRL	Dr. Wink Bennett

## Protection, Sustainment, & Warfighter Performance

<b>ARL</b>	<b>Dr. Mike LaFiandra</b>
NSRDEC	Dr. Tyler Brown
ONR	Dr. Peter Squire
AFRL	Ms. Stephanie Miller

## System Interfaces & Cognitive Processes

<b>AFRL</b>	<b>Dr. Todd Nelson</b>
ARL	Dr. Susan Hill
USN	*in transition

## Human Aspects of Operations in Military Environments

<b>ARL</b>	<b>Dr. Liz Bowman</b>
ONR	Dr. Rebecca Goolsby
AFRL	Dr. Geoffrey Barbier



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# Army Demand Signals

## Personnel and Training

- ❖ Personalized, integrated assessments to improve performance and reduce risk
- ❖ Personalized, integrated training to accelerate proficiency /increase affordability
- Assessment measures & models
- Intelligent tutoring, virtual humans
- Integrated training environments



## Survivability

- ❖ Greater force protection to ensure survivability across all operations
- ❖ Enable operations in extreme environments
- Integrated Protective Head Borne System
- Visual Perception Impacts Eyewear
- Signature Management



## Soldier System Integration

- ❖ Achieve operational maneuverability in all environments and at high operational tempo
- Augmentation
- Real-world Neuroimaging
- Socio-technical Systems



## Situational Awareness

- ❖ Timely mission command & tactical intelligence human-agent teaming
- Hand Held ISR
- Augmented Reality
- Human-Robot Interaction



❖ **Enduring Challenges**

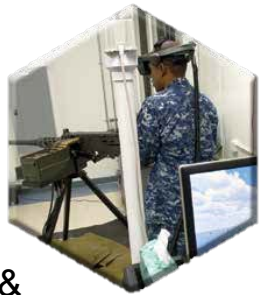
- **Major Investments**



# Navy Demand Signals

## Manpower, Personnel, Training, & Education

- ❖ Enhance warfighter performance
  - Advanced personnel recruitment, selection, assignment, retention, & professional development
  - Utilizing world-class innovative training technologies
  - Engaging, scenario-based training & automated performance-based readiness assessment



## Warfighter Health & Survivability

- ❖ Maintain health & injury recovery at point of injury
  - Improve continuum of casualty care from injury, en route, & shipboard to treatment facilities
  - Reduce noise-induced hearing loss
  - Improve lightweight body armor & equipment
  - Mitigate health and performance risks in undersea operations



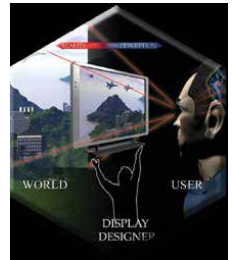
## Bio-Engineered Systems

- ❖ Prepare warfighters to deploy anywhere/anytime
  - Biologically inspired intelligent sensors & autonomous systems
  - Computational cognitive models
  - Neurocognitive processes to enhance combat system design & adaptive digital tutoring systems



## Human Systems Design & Decision Support

- ❖ Design training & operational systems that enable effective human-machine interaction
  - Incorporating human capacities into system performance
  - Design & control of autonomous & robotic systems
  - Effective, user-friendly decision support systems for kinetic & non-kinetic operations



❖ *Navy Vision*

- *Performance Objectives*



# Air Force Demand Signals



## Advanced Training Technologies

- ❖ Air Superiority
- ❖ Education & Training
  - Complex evolving threats
  - Training costly, static, and stove piped
  - 4<sup>th</sup> & 5<sup>th</sup> generation mixed force



## Battlefield Airmen / Pararescue Jumpers

- ❖ Special Operations
- ❖ Personnel Recovery
  - Too heavy and excessive power use
  - Information flow not integrated
  - Non-intuitive data delivery



## Aerospace Physiology & Toxicology

- ❖ Agile Combat Support
  - New platforms-extreme environments
  - Cognitive overload
  - Toxicology Threats



## Adaptive Automation

- ❖ Global Integrated ISR
- ❖ Command & Control
  - Interaction with autonomous systems
  - Multi- Remotely Piloted
  - Aircraft operator SA
  - Analyst data overload
  - Airman-weapon system trust



❖ *USAF Core Missions*

- *Challenges*





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# Sub Areas & Scope

## Personalized Assessment, Education, & Training

- **Objective:** Develop personalized, integrated measures and methods to enhance talent management, develop leaders, and accelerate the proficiency and readiness of the Force.
- **Technical challenges:** more precise assessments of potential and risk; complex learner & tutor models; authoring tools; interoperability standards; learning architectures.
- **Operational Opportunities:** Enhanced talent management and development throughout a career; personalized training to accelerate readiness at individual, team, unit, Service, Joint, and Coalition levels



## Protection, Sustainment, & Warfighter Performance

- **Objective:** Develop equipment & procedures to support a more safe & agile force on the battlefield
- **Technical Challenges:** Performance data is difficult to collect in operational environments; relevant metrics have to be identified and defined
- **Operational Opportunities:** Optimizing individual cognitive & physical performance; tailored protective equipment; mission specific balance of protection & performance



## System Interfaces & Cognitive Processing

- **Objective:** Develop natural & intuitive human-machine interaction to enable Warfighter to execute mission more effectively & efficiently
- **Technical Challenges:** Real-time physical, cognitive, & psychological state assessment; natural language & gestural interfaces
- **Operational Opportunities:** More intuitive technologies to decrease number of Warfighters in harm's way on the battle field



## Human Aspects of Operations in Military Environ's

- **Objective:** Ensure Warfighters have access to & understand how changes in political, military, economic, social, infrastructure, & information (PMESII) variables affect the operational environment
- **Technical Challenges:** Noisy data; complex & dynamic threat environs; interpretation/evaluation of behaviors in chaotic, culturally complex environs
- **Operational Opportunities:** Interaction with combatants & non-combatants in contested & adverse urban environments





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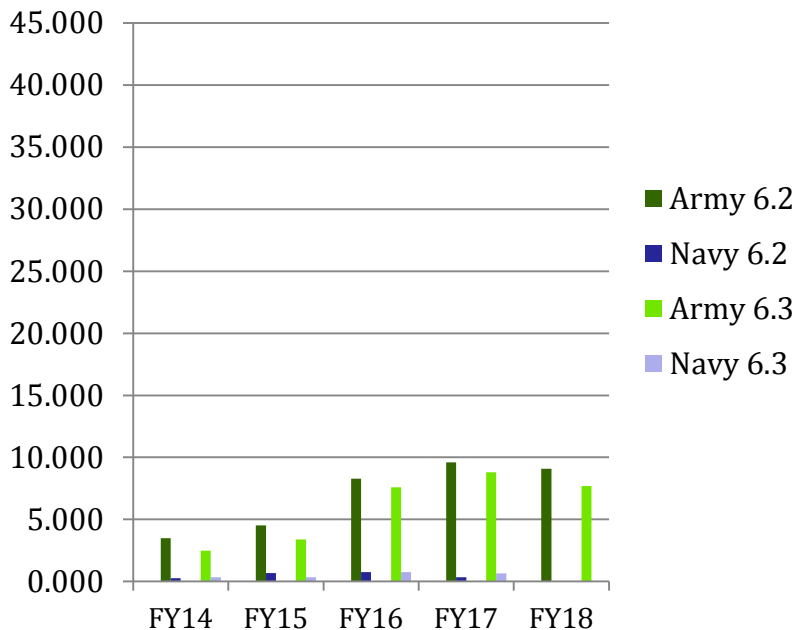
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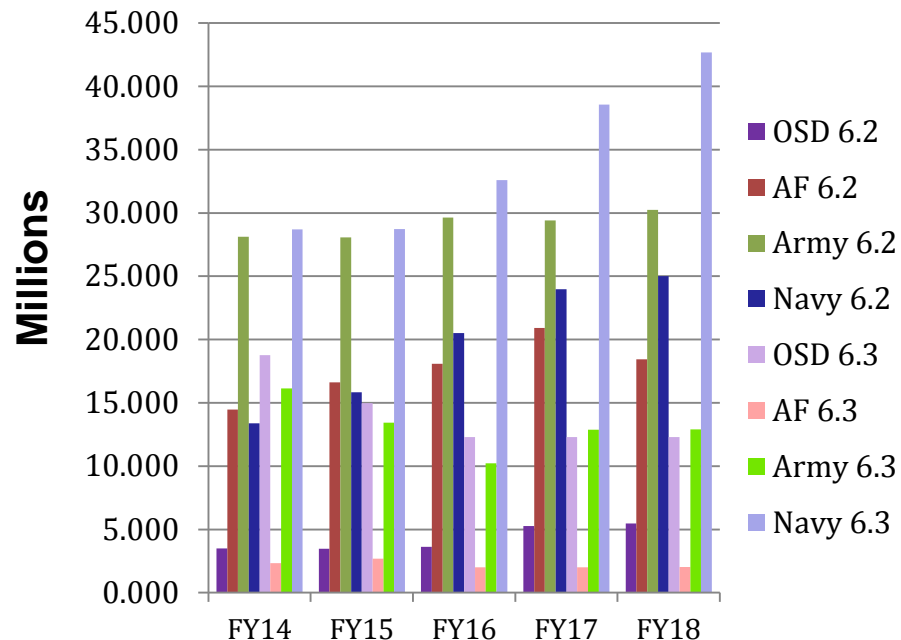
# Personalized Assessment, Education, & Training S&T Investment Across Services



## Personnel Assessment



## Education & Training



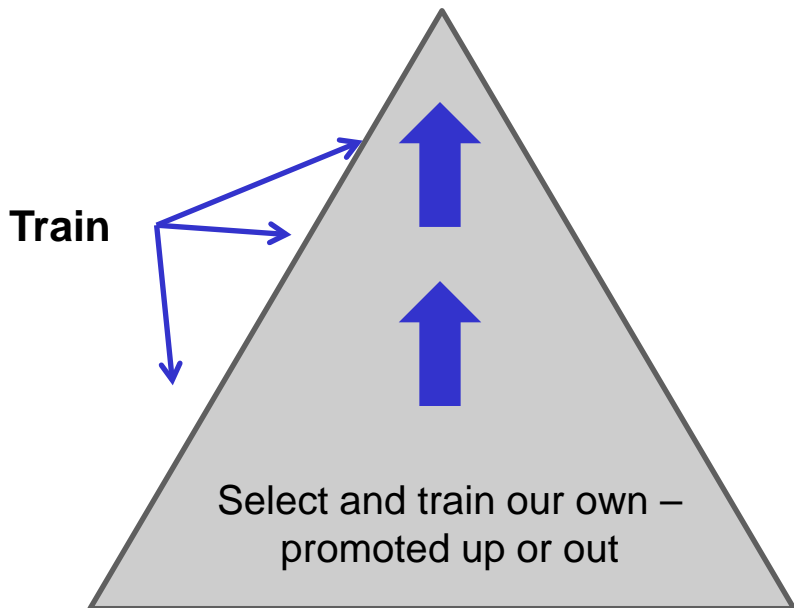
AREA	FY14	FY15	FY16	FY17	FY18
<b>Personnel Assessment</b>	6.6	8.9	17.4	19.4	16.8
<b>Education &amp; Training</b>	125.4	123.8	128.9	145.3	149.1
<b>Total</b>	<b>132.0</b>	<b>132.7</b>	<b>146.3</b>	<b>164.7</b>	<b>165.9</b>



# Critical for Success

## Military

*Training throughout a career*



**Select from a shrinking pool of candidates who meet entrance requirements**  
 (Many with limited or no military experience)

## Industry

*Hiring expertise at all levels*



**Hire from a specific pool**  
 (Often have significant expertise in desired areas)

***Military Workforce Model is Unique***



# Changing Needs Enabled by S&T Advances



	WWII	Vietnam	OIF/OEF	FUTURE: Full spectrum of operations
<b>Active Force Size:</b>	<b>12M</b> (draft)	<b>3M</b> (draft)	<b>1.4M</b> (all volunteer)	<b>1.2M</b> (all volunteer)

## Personnel Assessment

<b>Past:</b> Separate measures, same test for all, group probabilities of potential	<b>Near → Future:</b> Integrated measures & adaptive testing for more precise assessment of individual potential
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*(Physical + Cognitive + Non-cognitive) + Adaptive Testing* ➔

- *Integrated*
- *Personalized*

## Education & Training

<b>Past:</b> Skills for specific tasks/missions, slow updates, same training for all	<b>Near → Future:</b> Competency-based for full spectrum, rapid updates, adaptive training accelerates learning
--	---

*(Live + Virtual + Constructive) + Adaptive Training* ➔

- *Integrated*
- *Personalized*



# Personalized Assessment, Education, & Training

## S&T Portfolio



### Personalized Assessment, Education, & Training

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# Personnel Assessment S&T to Deliver Capabilities



## Operational Challenges

- ❑ **Enlisted:** Shrinking pool of candidates who meet entrance requirements; Attrition decreases readiness and increases cost; Enhance performance
- ❑ **Officers:** Competition with industry for talent; Identify, develop, & retain highest potential
- ❑ **Personnel Management:** Changes in mission demands, force structure, & budget
- ❑ **Command climate:** Conduct issues degrade readiness, cohesion, effectiveness

## Personalized, Integrated Personnel Assessment – Goals

- ❑ **Enlisted:** Better assess individual potential and risk
- ❑ **Officers:** More accurately assess potential and risk
- ❑ **Personnel Management:** More comprehensive, flexible management tools
- ❑ **Command climate:** Effective assessment & methods to achieve desired outcomes





# S&T to Deliver Capabilities



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✓ Assignment
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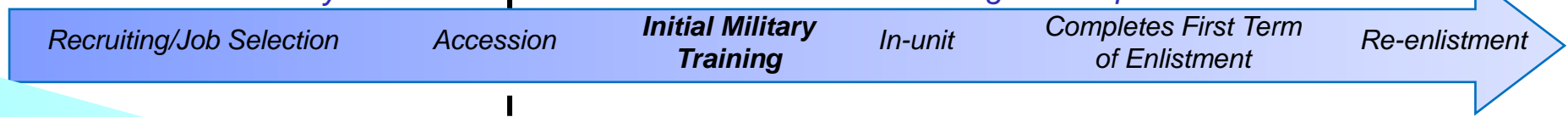
# Selection & Assignment for Enlisted Service Members



*Capability: Increase predictive capability of selection screens to reduce personnel lifecycle costs*

*Initial Entry*

*In-service assignments/promotions*



**Objectives**

**Reduce involuntary & voluntary attrition**

**Services then choose who is best to retain/promote from the cohort**

**Every recruit is successful and adapts well to Military life**

**Air Force**  
 2007: 45K  
 2014: 39K  
 Jobs: 146

**Army**  
 2007: 186K  
 2014: 137K  
 Jobs: 137

**Navy**  
 2007: 48K  
 2014: 38K  
 Jobs: 68

**Marine Corps**  
 2007: 43K  
 2014: 34K  
 Jobs: 258

*Only 1/3 of America's youth meet minimum qualifications\**

Initial Military Training  
 Attrition cost:  
**\$1.7B/yr**

Initial Military Training (IMT)

In units

Completes term of enlistment

**IMT Attrition**

9%	DOD
11%	Army
10%	Navy
8%	Air Force
8%	Marine Corps

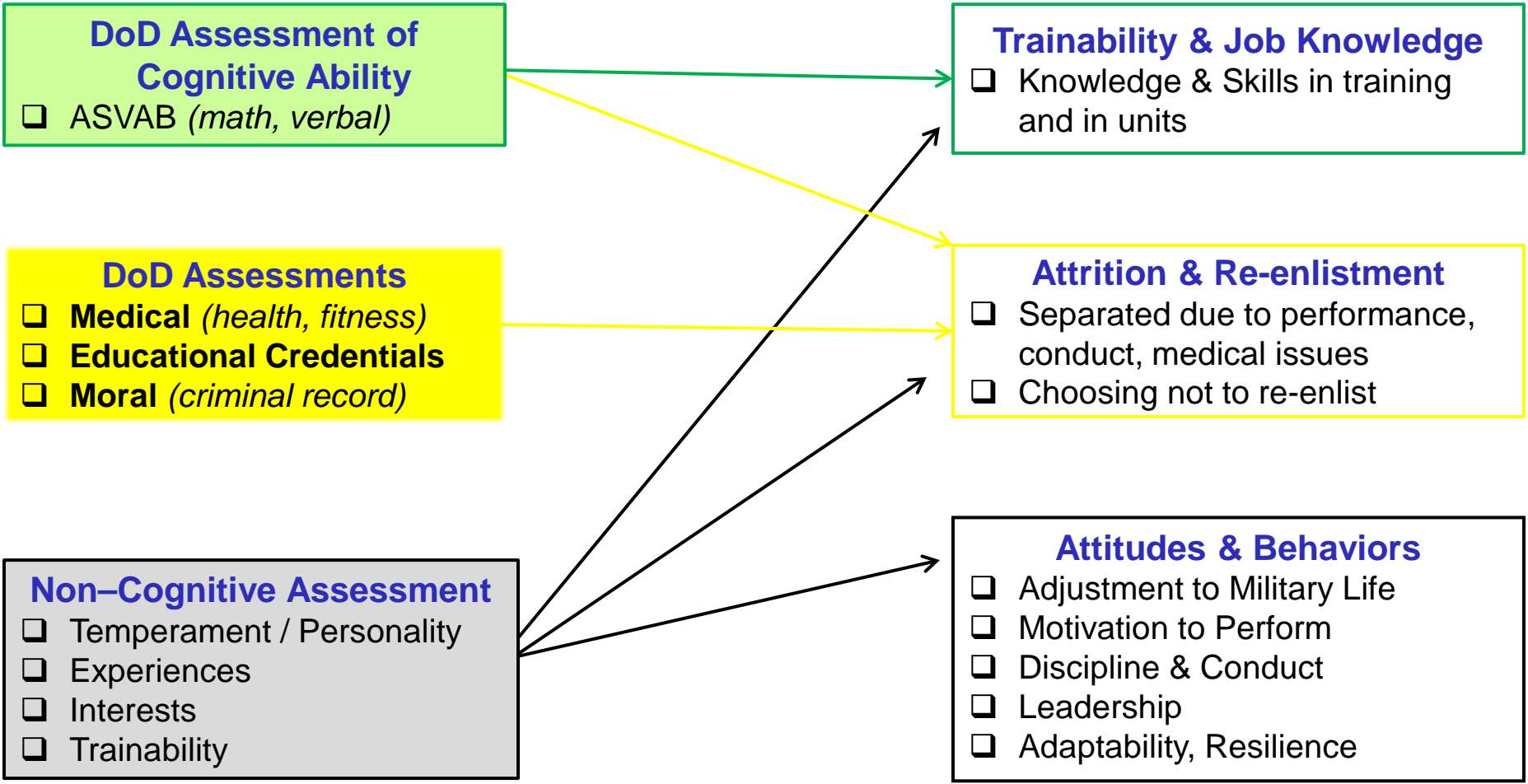
**Unit Attrition**

25%	DOD
28%	Army
24%	Navy
22%	Air Force
21%	Marine Corps

\*Without a waiver



# Initial Entry Selection & Assignment for Enlisted Service Members





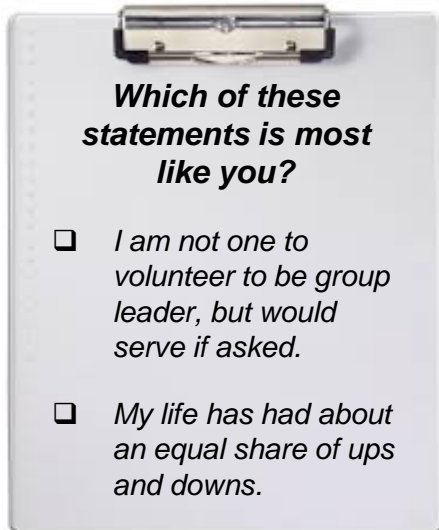
# Tailored Adaptive Personality Assessment System



**Challenge:** Better assess individual potential, risk, and fit for military career

## Developed: Tailored Adaptive Personality Assessment System (TAPAS)

- 26 personality dimensions (including four that are military-specific)
- Applicant chooses from statement pairs generated on-the-fly based on responses



**Which of these statements is most like you?**

- I am not one to volunteer to be group leader, but would serve if asked.
- My life has had about an equal share of ups and downs.



## S&T Accomplishments

- State of the art personality assessment
- Developed in partnership with industry
- Operational implementation by the Army (2009) and Air Force (2014)

## Pay-off

*\*First-year in Army for screened category*

### Readiness:

- Reduces attrition by 5%
- Reduces Initial Military Training re-starts by 3%
- Reduces conduct incidents

### Affordability: (attrition cost – recruiting, training)

- Current implementation saves ~\$30M/year
- Expanded use can save ~\$50M/year



# Enlisted Personnel S&T Roadmap



## Capabilities/S&T Thrusts

### Enhance Enlisted Selection

*(Person-Service match)*

- Develop selection measures & instruments
- Validate non-cognitive screens

### Enhance Enlisted Assignment

*(Person-Job match)*

- Develop measures & models for job clusters
- Develop measures & models for specific jobs

## Near Term

*Revise Tailored Adaptive Personality Assessment System (TAPAS) to increase precision*

*Expand selection assessment Tier One Performance Screen*

*Develop competency-based outcomes*

*Develop differential predictors for job clusters*

*Develop assessments for cyber (competency-based, temperament)*

*Develop selection assessment for Unmanned Aerial Systems*

## Mid Term

*Develop compensatory models integrating physical, cognitive, and non-cognitive predictors*

*Enhance validation methods & models*

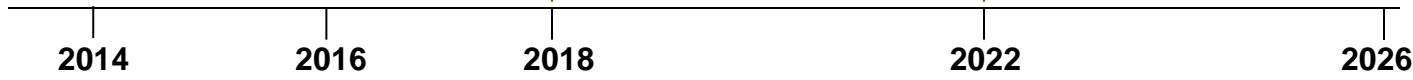
*Develop competency models & classification methods for more flexible training & assignment*

*Develop integrated assessments to optimize person/job match*

*Investigate simulation-based screening*

## Far Term

*In Progress/Proposed*  
*Projected*





# Personnel Assessment S&T

## Unique DoD Capabilities



### *S&T Workforce Competencies*

- **Primarily Industrial/Organizational Psychologists**
- **Scientific Expertise**
  - Personnel assessment
  - Research techniques & analysis
- **Domain Expertise**
  - Military/Service personnel management
  - Facilitate transition from S&T (policy, program, implementation)



### *Facilities*

- **Data is collected with military personnel in the field and via personnel databases**
- **Screens/tests are administered on operational systems and in facilities**



## S&T Portfolio

### Personalized Assessment, Education, & Training

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# Personalized, Integrated Training S&T to Deliver Capabilities



*Operational Challenges – Current training inadequate to address:*

- Complexity:** *Evolving threats, wider range of missions, technology advances*
- Smaller force structure:** *Skills/decisions at lower levels, fewer training personnel*
- Resource constraints:** *Less live training, fewer units at deployment readiness*

## *Personalized, Integrated Training – Goals*

- Integrated training environments for Service, Joint, & Coalition readiness*
- Personalized training to accelerate proficiency*
- Affordability via methods & tools for rapid updates*





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**Integrated  
Live-  
Virtual-  
Constructive**




# Integrated LVC Training Quick Tutorial



Live  
Real personnel  
using ops systems



Virtual  
Real personnel in  
simulated systems



Constructive  
Computer generated  
entities & models  
interacting with live &  
virtual systems



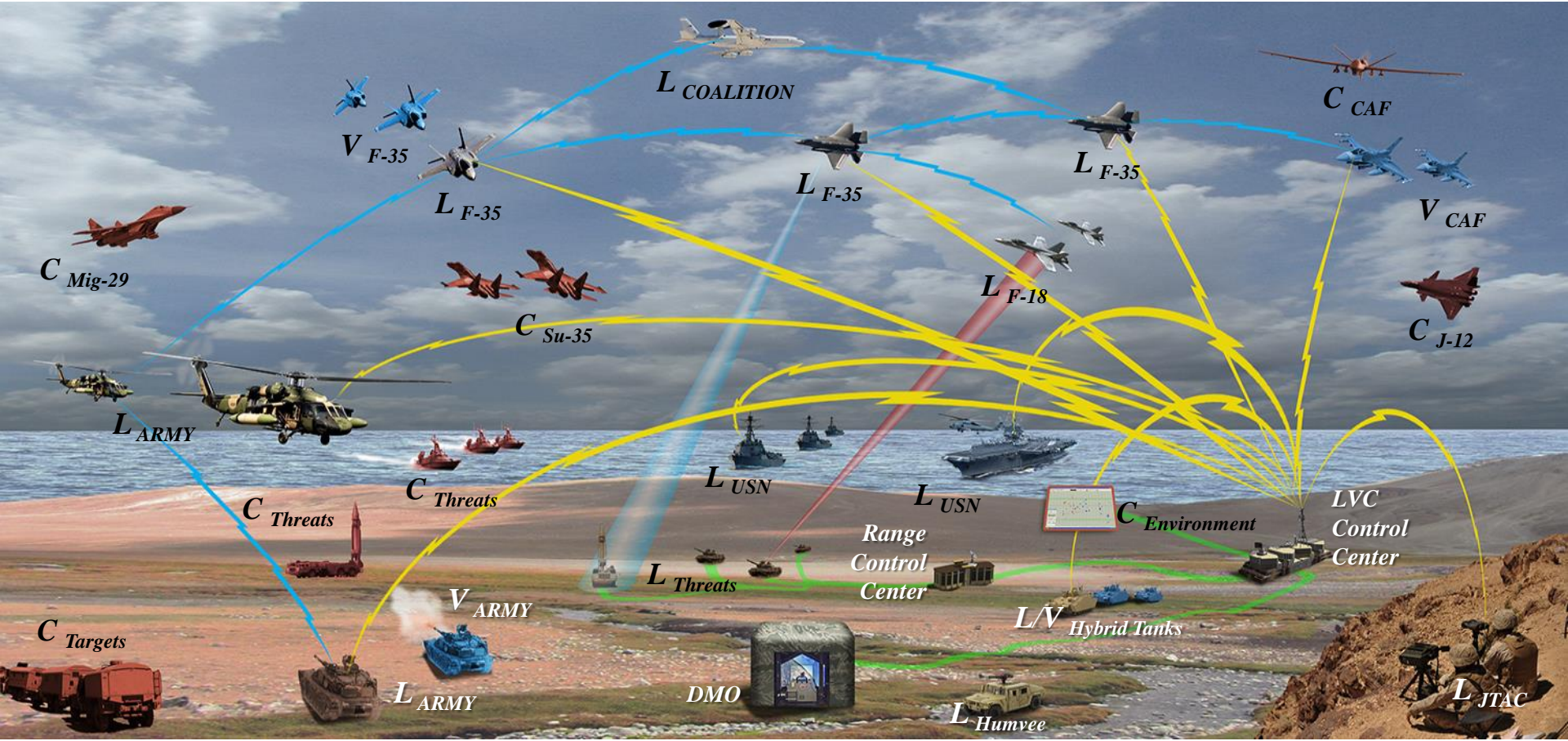
- **Synchronize training**
  - Across LVC modes
  - Across branches, Services, & coalition
  - Securely & realistically
- **Adapt training**
  - Full spectrum of operations
  - Varying skill levels
- **Assess competency**
  - Collective (Service, Joint, Coalition)
  - Predict operational readiness
- **Design, build, deliver, & manage training**

*Personalized, integrated  
collective training  
In real time & anytime*



# Operational Concept

**Capability:** Integrated, persistent Live-Virtual-Constructive (LVC) training environments incorporating adaptive training methods to accelerate Service, Joint, & Coalition Readiness



*Affordable Mission Realism – Integrated Forces – Quantified Effectiveness*



# Integrated LVC Training: Roadmap



## Capabilities & Major S&T Thrusts

### Enable large-scale LVC Training

- Shareable content and models across domains
- Specifications for common markup for content/metrics
- Learning management systems for LVC ops
- Common metrics in coalition events

### Joint Interoperable Training

- Integrated Gaming Family of Trainers
- Rapid Cognitive Agent/Models Development
- Realistic Synthetic Wingman Models
- Persistent Readiness Assessment and Tracking
- Automated Authoring Tools for LVC Scenario Generation

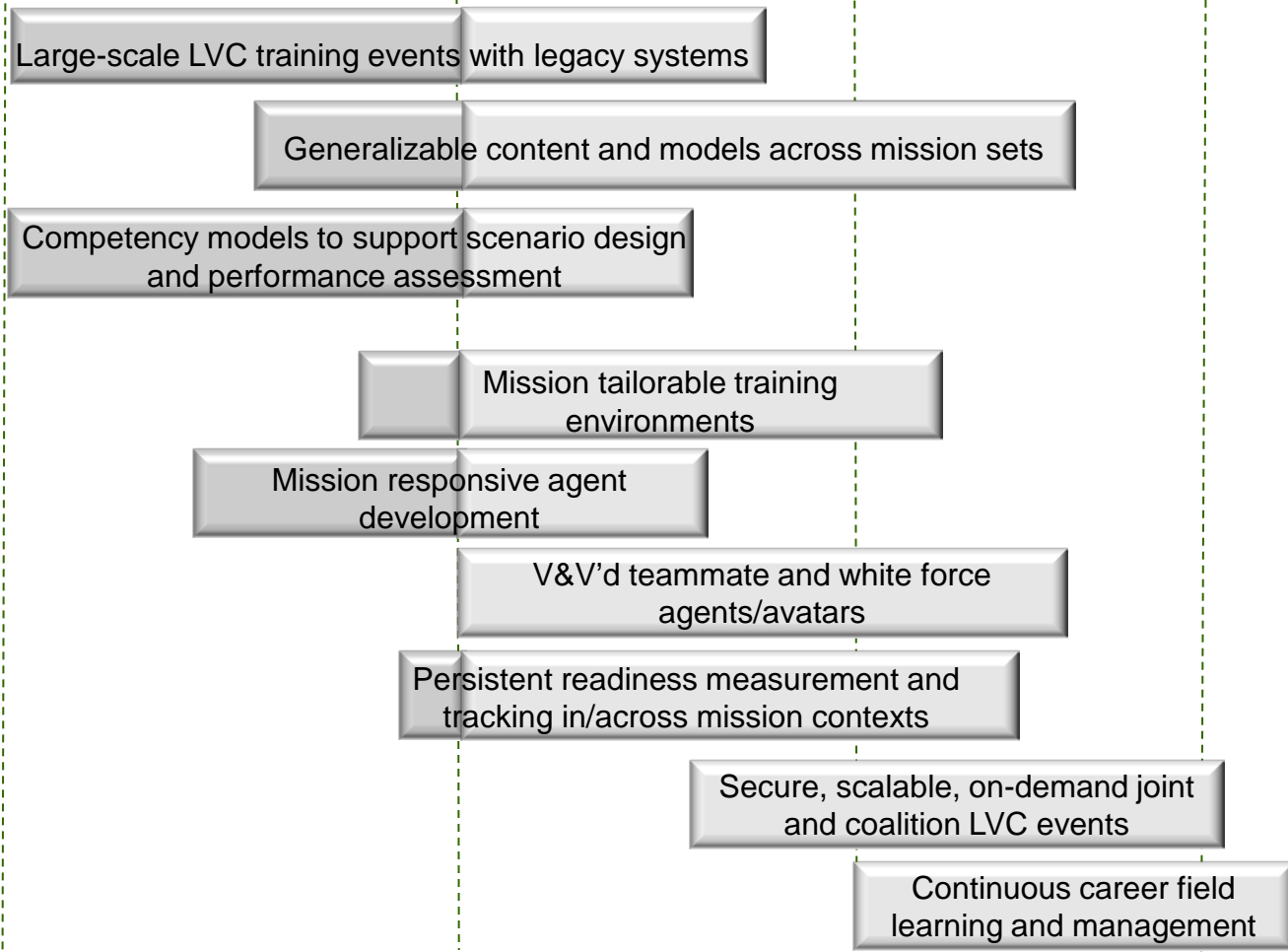
### Globally Persistent Coalition Ops

- Global, Persistent, Joint/Coalition LVC training and assessment
- Integrated Secure Adaptive Environments

### Near Term

### Mid Term

### Far Term



In Progress/Proposed

Projected

2014 2016 2018 2022 2026



# Joint & Coalition Training & Readiness Assessment

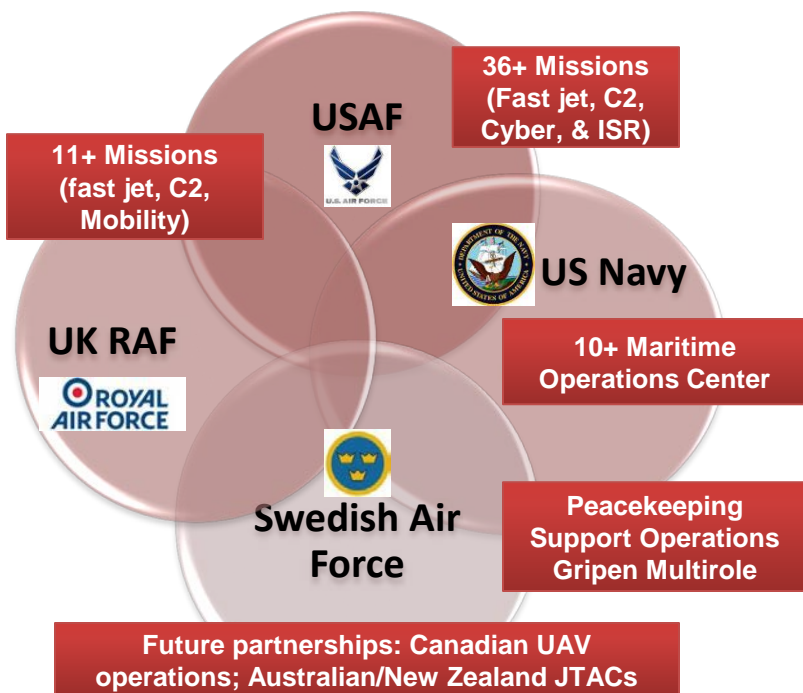


## Challenge: Need clear standards for Joint & Coalition training to:

- ❑ Characterize training & readiness needs & gaps
- ❑ Link learning objectives to effectiveness outcomes
- ❑ Diagnose performance

## S&T Accomplishments

- ❑ Competency-based approach more effective than traditional task list approach
- ❑ Outcome measures more generalizable
- ❑ Demonstrated value of common language for objectives, metrics and gaps across Joint and Coalition partners



## Pay-off

### Affordability

- 30% cost reduction for day-to-day training
- 70% cost reduction for human white force

### Readiness

- Competency-based training improves learning
- On-demand realistic training as opposed to 3-6 month prep for large events



# Unique DoD Capabilities



## S&T Workforce Competencies

- Software engineering, Modeling, Hardware design, Computer & Industrial Engineering
- Psychology, Instructional Systems Design, Neuroscience, Statistics



↕ Army Simulation Training Technology Center: Immersive Simulations



LVC-Enabled Instrumented Underwater Range Tracking Acoustic Information



Close Air Support & Unmanned Systems



Networked Fleet Integrated Synthetic Training/Testing Facility



Air & Space Operations Center Team Training



# Personalized, Integrated Training S&T to Deliver Capabilities



*Operational Challenges – Current training inadequate to address:*

- Complexity: Evolving threats, wider range of missions, technology advances*
- Smaller force structure: Skills/decisions at lower levels, fewer training personnel*
- Resource constraints: Less live training, fewer units at deployment readiness*

## *Personalized, Integrated Training – Goals*

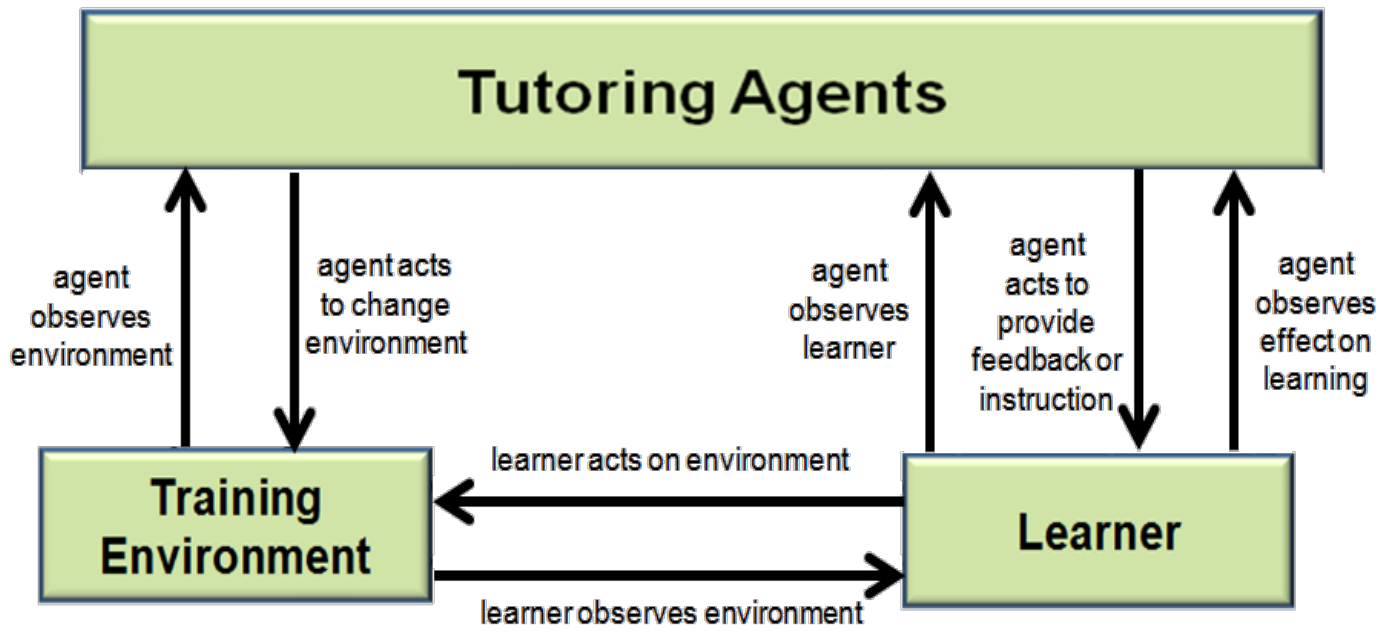
- Integrated training environments for Service, Joint, & Coalition readiness*
- Personalized training to accelerate proficiency***
- Affordability via methods & tools for rapid updates*



**Intelligent  
Tutoring  
Systems**



# Intelligent Tutoring Systems Quick Tutorial



*Self-development*



*Virtual Environments*



*Operational Environments*





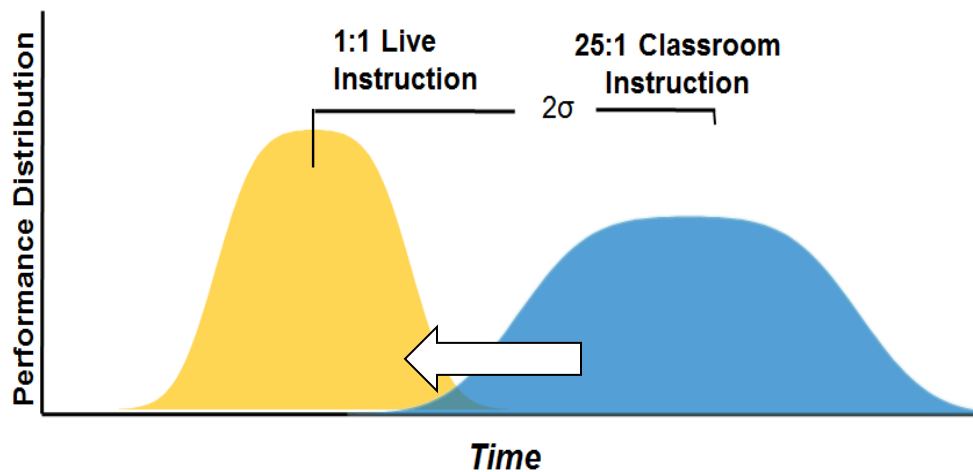


# Intelligent Tutoring Systems

## Operational Concept



**Capability:** *Intelligent tutor that always remembers you and personalizes training for you anytime and anywhere – throughout your career*



*Individualized live tutoring has significant benefits ...but is not affordable*



*Tutors teach decision-making and problem solving.*

*Automating their expertise will make personalized training affordable.*

***Intelligent tutors as effective as the very best human tutors***



# Intelligent Tutoring Systems Roadmap



## Capabilities/S&T Thrusts

**Personalize:** for individual & collective training needs

- Learner models
- Tutor models

**Authoring:** Develop ITS training by non-programmers

- Authoring tools
- Knowledge elicitation tools

**Integration:** ITS in all training and operational environments

- Interoperability standards
- Learning architectures

### Near Term

### Mid Term

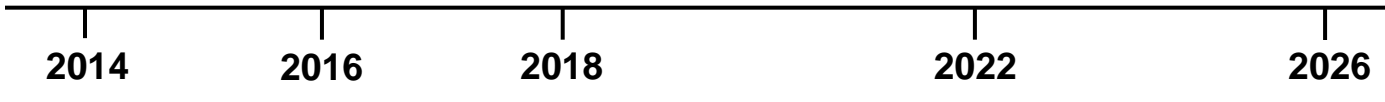
### Far Term

*Individual learners*      *Teams*      *Collective*

*Well-defined domains (Technical, tactical)*      *Complex, ill-defined domains (operational, strategic, Joint)*

*Tools for authoring well-defined domains*      *Tools for authoring complex domains*      *Automated capture of expert knowledge*

*Desktop, laptop, mobile, virtual training environments*      *Operational platforms, systems*



*In Progress/Proposed*  
*Projected*



# Conning Officers Virtual Environment – Intelligent Tutoring System (COVE-ITS)

## Challenges:

- ❑ Train advanced ship handling skills in less time and with fewer instructors
- ❑ Assess operational proficiency more objectively



## Reduced Human Error:

*“As a result of mishaps at sea – ships and submarines – I have an \$850 million, unforecasted maintenance bill.”*

ADM William E. Gortney, Commander  
U.S. Fleet Forces Command (2013)

## S&T Accomplishments

- ❑ Developed ITS that simulates experienced instructors’ techniques & facilitates interaction through a natural language interface
- ❑ Developed student performance measurement system that supports more objective evaluation of operational proficiency

## Pay-off

**Affordability:** Less time to train and fewer instructors needed (\$5M to develop, \$1M/year in training savings)

**Readiness:** Training effectiveness study found that COVE-ITS students performed just as well as expert instructors



# Intelligent Tutoring Systems Unique DoD Capabilities



## S&T Workforce Competencies

- *Psychology*
- *Instructional design*
- *Software engineering*
- *Statistical modeling*
- *Machine learning*

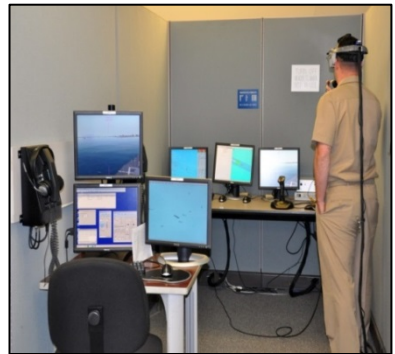
## Field Research Examples



*U.S. Military Academy*



*Fort Benning*



*Naval Surface Warfare Schoolhouse*

## Laboratories/Facilities



- *Office of Naval Research*
- *ARL-HRED Simulation & Training Technology Center*



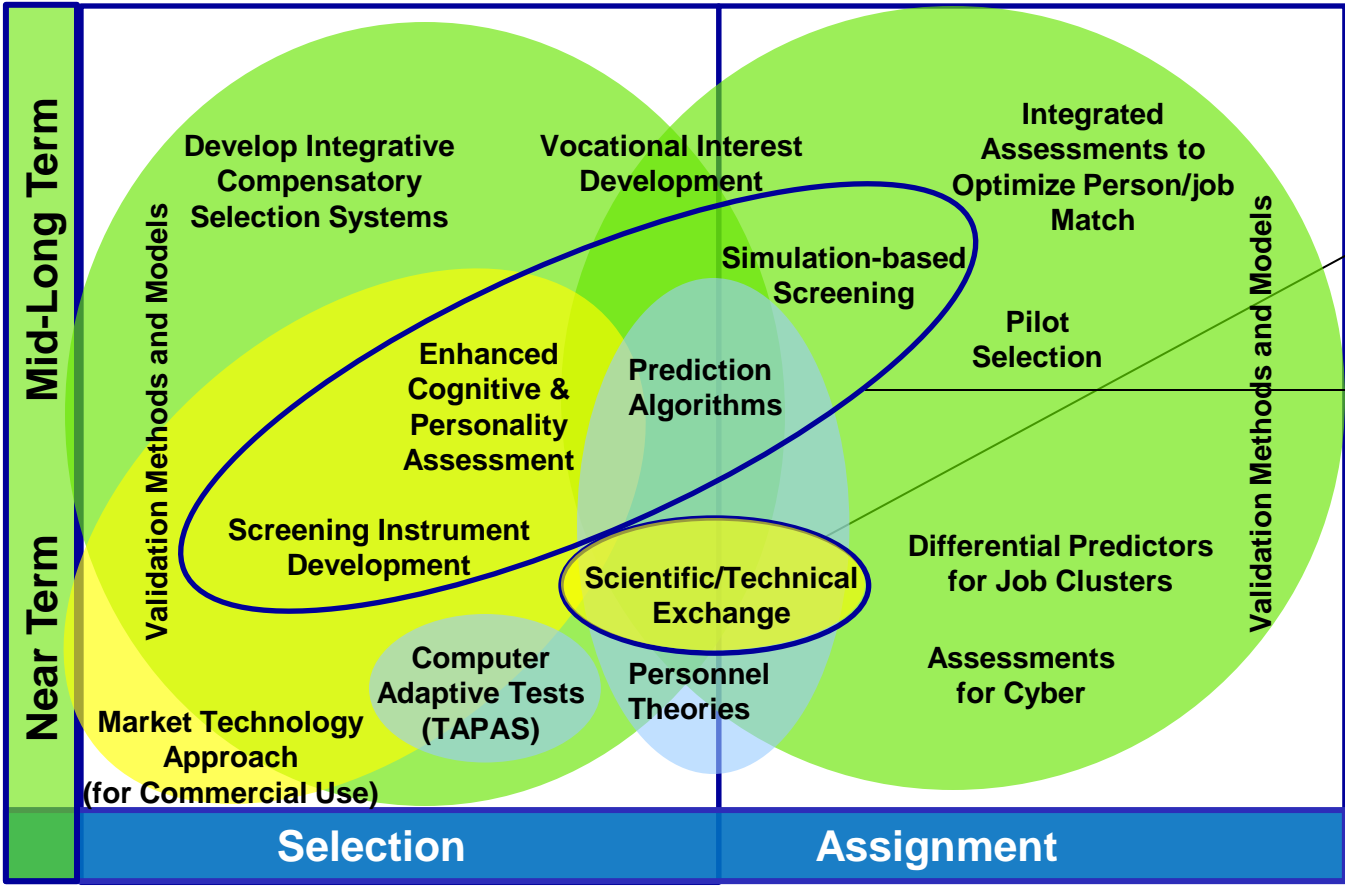
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- Sub Areas and Scope
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- **Personnel & Training: Industry Analysis**
- Overview of other Human Systems sub areas
- Success Stories: Meeting the Demand Signal
- Outreach & Engagement Opportunities
- Summary



# Assessment of Commercial-DoD Leverage Opportunities in HS – Personnel



## Technology Leverage

Assessment Methods and Measures  
Computer Technologies

Screening Instrumentation  
Computer Technologies  
Personal Assessment  
Prediction Algorithm  
Military/Service Personnel Management

- DoD Focus
- Commercial Focus
- Academia Focus

## Personnel Assessment

*DoD looks for opportunities to leverage commercial technology where applicable.*

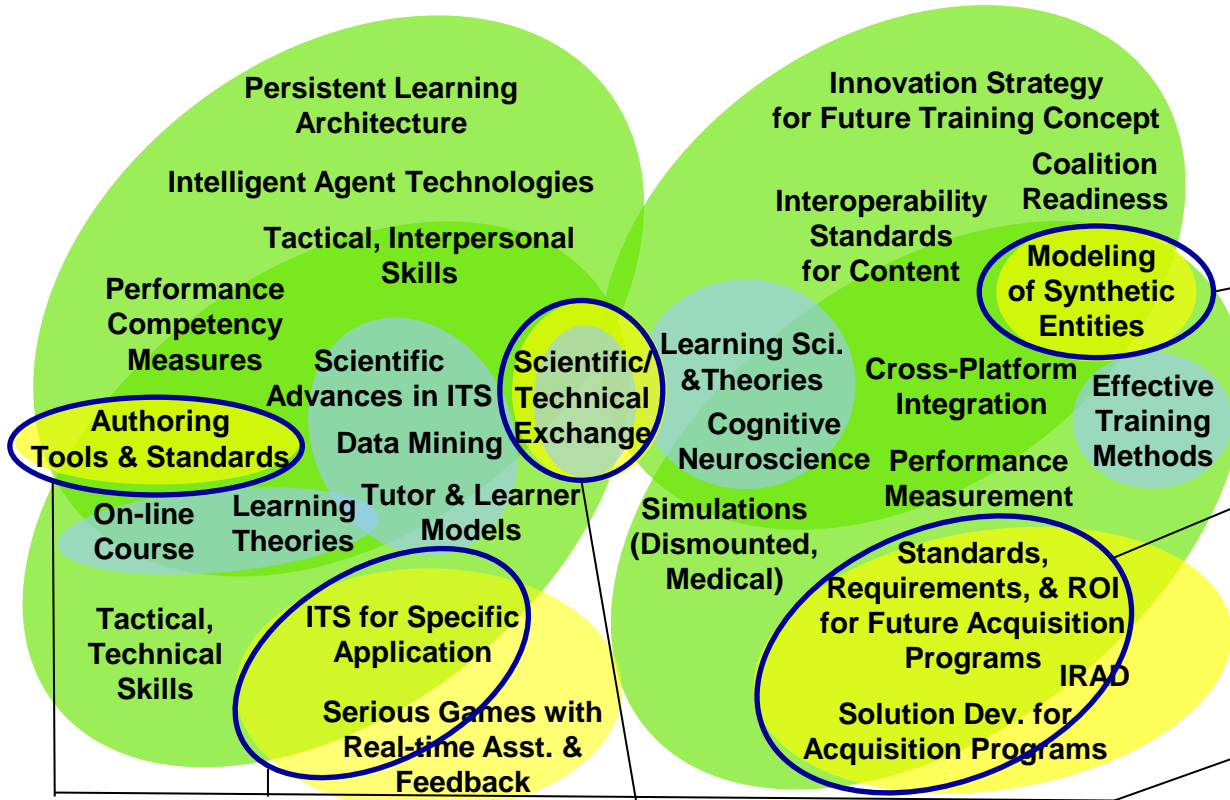
*Identifying commercial technology suitability to military use/environment is a challenge; it must be carefully evaluated to ensure requirements unique to DOD systems are met.*



# Assessment of Commercial-DoD Leverage Opportunities in HS – Training



Mid-Long Term  
Near Term



## Technology Leverage

- Psychology
- Instructional Design
- Neuroscience
- Statistics
- Modeling
- Software Engineering
- Hardware Design
- Computer & Industrial Engineering

- Psychology
- Instructional Design
- Software Engineering
- Statistical Modeling
- Machine Learning

- DoD Focus**
- Commercial Focus**
- Academia Focus**

**Intelligent Tutoring**

**Integrated LVC**

**Personalized, Integrated Training**

*DoD looks for opportunities to leverage commercial technology where applicable. Identifying commercial technology suitability to military use/environment is a challenge; it must be carefully evaluated to ensure requirements unique to DOD systems are met.*



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# Systems Interfaces & Cognitive Processes



## Objectives

- Allow Warfighters to focus on their primary mission, not on operating their tools
- Develop Human–Technology interactions with interfaces that:
  - Support bi-directional communication
  - Learn with experience
  - Do not require specialized operator selection and training

## Program Overview

- Human-Machine Teaming
- Intelligent, Adaptive Aiding
- Intuitive Interaction



## Key Technical Challenges

- Real-time physical & cognitive state assessment
- Determining when to adapt automation & interface modalities
- Natural language & gesture interfaces for human-machine interaction

## Operational Opportunities

- Supervisory control interfaces & automation tools to permit a single warfighter to control multiple entities
- Interfaces with non-intrusive, mobile, wearable physiological monitoring technologies
- Novel 3-D visual symbologies for control in visually-degraded environments



# Protection, Sustainment & Warfighter Performance



## Objectives

- Understand the dimensions that affect human performance in the battle space
- Understand the trade-offs of new capabilities in operational environments
- Design for & exploit individual differences

## Program Overview

- Understanding Critical Stressors
- Developing Operationally Relevant Metrics
- Understanding Individual Differences



## Key Technical Challenges

- Define critical stressors that influence performance
- Understand ways of mitigating the effect of these stressors
- Develop measurements of performance that can be used in operational settings
- Define & validate operationally relevant test capabilities, metrics & measurement methods

## Operational Opportunities

- Noninvasive persistent sensors & faster, lighter-weight computing for quantifying Warfighter performance in operational environments
- Enhance Warfighter performance through technologies such as those being developed in DARPA's Warrior Web, Air Force's BATMAN, & SOCOM's TALOS efforts



# Human Aspects of Operations in Military Environments

## Objectives

- Develop technologies to develop & display knowledge of combatant & non-combatant beliefs, attitudes, & norms that motivate threat behaviors in uncertain environments
- Develop capabilities to use that knowledge to construct optimal courses of action to achieve Commander's Intent & minimize unintended consequences
- Construct models to allow accurate forecasts of predicted events for proactive decision making

## Program Overview

- Human Activity ISR
- Crisis Analytics for Military Operations
- Language & Socio-Cultural Training
- Models for Socially-based Threat Prediction



## Key Technical Challenges

- Dynamic, unpredictable threat environments
- Emergent/variable sources of high volume, high velocity data of uncertain pedigree
- Complex interpretations of social-cultural data for sub-regions from semantic text
- Leader development to effectively negotiate an ever-changing environment of human complexity

## Operational Opportunities

- Social data streams provide real-time situation awareness across the battlespace
- New analytics & algorithms are maturing to effectively exploit big, social data
- Basic research maturing to more effectively address social, cultural & language effectiveness & competency in operational environments
- Human ISR techniques maturing to provide enhanced situation awareness from many sensors



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# Meeting the Demand Signal Success Stories



- **Translational Neuroscience for Enhanced Soldier-System Performance**
- **Body-Worn Equipment Systems**
- **F-22 On-Board Oxygen Generation System (OBOGS) Output Hypoxia**
- **Integrated Crisis Early Warning System (ICEWS)**

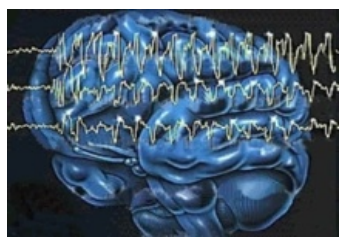


# Translational Neuroscience for Enhanced Soldier-System Performance



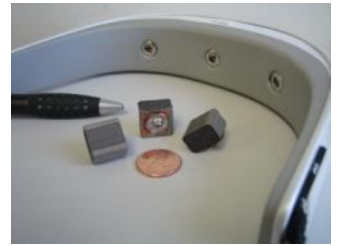
- **Objective:** Translate neuroscience-knowledge & tools from the laboratory into innovative, performance-enhancing Army technologies
- **Progress:** Successful demonstration & use of validation tools & technologies
  - Novel sensor designs & real-time analysis algorithms for improved interpretation of brain signals in operational settings
  - Innovative adaptive system designs
- **Payoff:** Real-time intuitive interactions that fundamentally change & enhance Soldier-system interactions & performance

### Algorithms



Product: Robust Software

### Neuroimaging Hardware



Product: Safe, Effective System Components

### Interfaces



Product: Effective Comms Devices

### Experimentation, Testing, & Validation



Product: EEG Phantom



# Body-Worn Equipment Systems

*Objective: Optimize Form, Fit, & Function of body-worn equipment*

- Battlefield Air Target Man-Aided Knowledge (BATMAN)** FY02-FY16

- 20+ Technologies Fielded (2012) including:
  - Human-Machine Interfaces, Displays, Tactical Headsets, Data / Power Cable Solutions
- Improved intuitive equipment & human-machine interface technologies



- Female Improved Outer Tactical Vest (FIOTV)**

- Result: Improved functional fit, comfort, & mobility
- Named one of Time Magazine’s Best Inventions of 2012



- Marine Corps Load Effects Assessment Program (MCLEAP)**

- Assess Warfighter agility under varying load conditions
  - Weight, Bulk, Stiffness
  - Develop Mobility metric for Requirements & Acquisition processes





# F-22 On-Board Oxygen Generation System (OBOGS) Output Hypoxia



OBOGS System

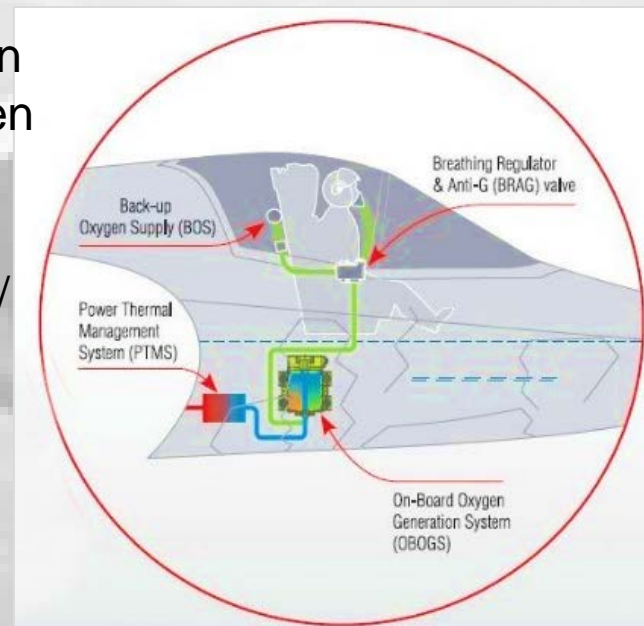


## • Project Description

- Quantified cognitive performance of pilots in F-22 and F-35 aircraft
- Issues:
  - **Systems Integration:** Ability to measure oxygen levels required by pilot
  - **Cognitive Decision-making:** Requirement of the operator to recognize when they are in an impaired state

## • Accomplished

- Sensors on aircraft able to recognize if pilot is in an impaired state/hypoxic & supply appropriate oxygen output
  - Quantify impact of hypoxia on physical & cognitive performance on pilots actively engaged in physical / mental activities
  - Schedule breathing variable oxygen concentrations
- Data is used to validate, modify, & re-design current/future OBOGS systems & Warning Band settings



## • Collaboration with ASBREM COI

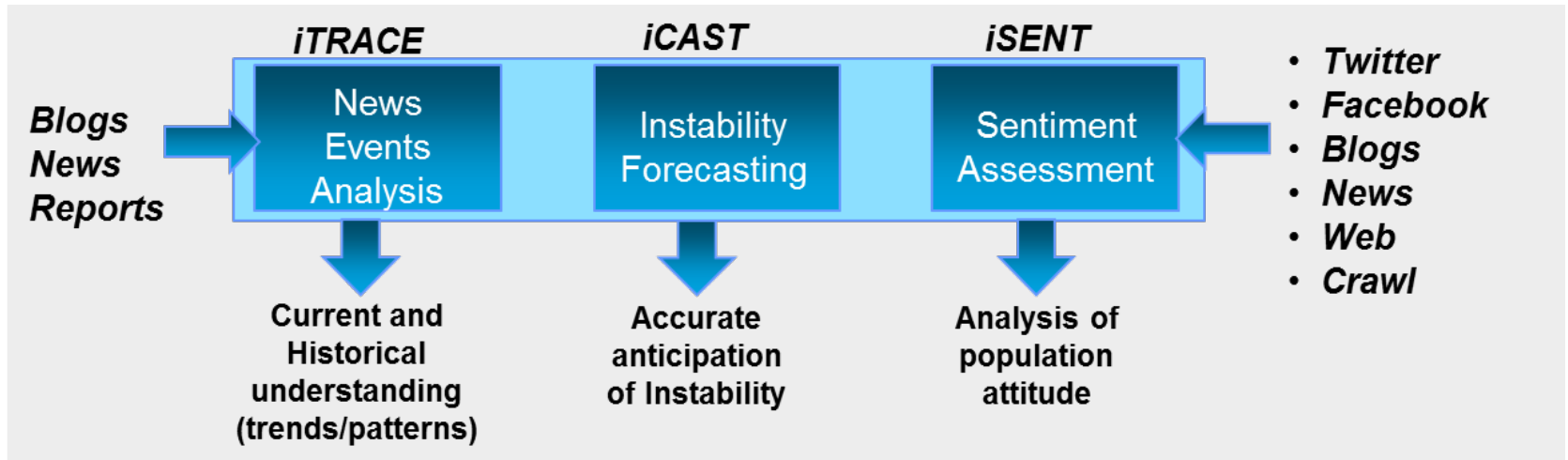




# Integrated Crisis Early Warning System (ICEWS)



- **Objective: Create an analytic system that forecasts regional crises & instability to distribute manpower in effective, timely manner**
  - Near real-time data ingest & event coding for worldwide coverage
- **Funded through OSD Human Social Culture Behavior Modeling (HSCB) Program**
- **Successful transition to STRATCOM Integrated Strategic Planning & Analysis Network (ISPAN) Program of Record (FY15)**





# Content



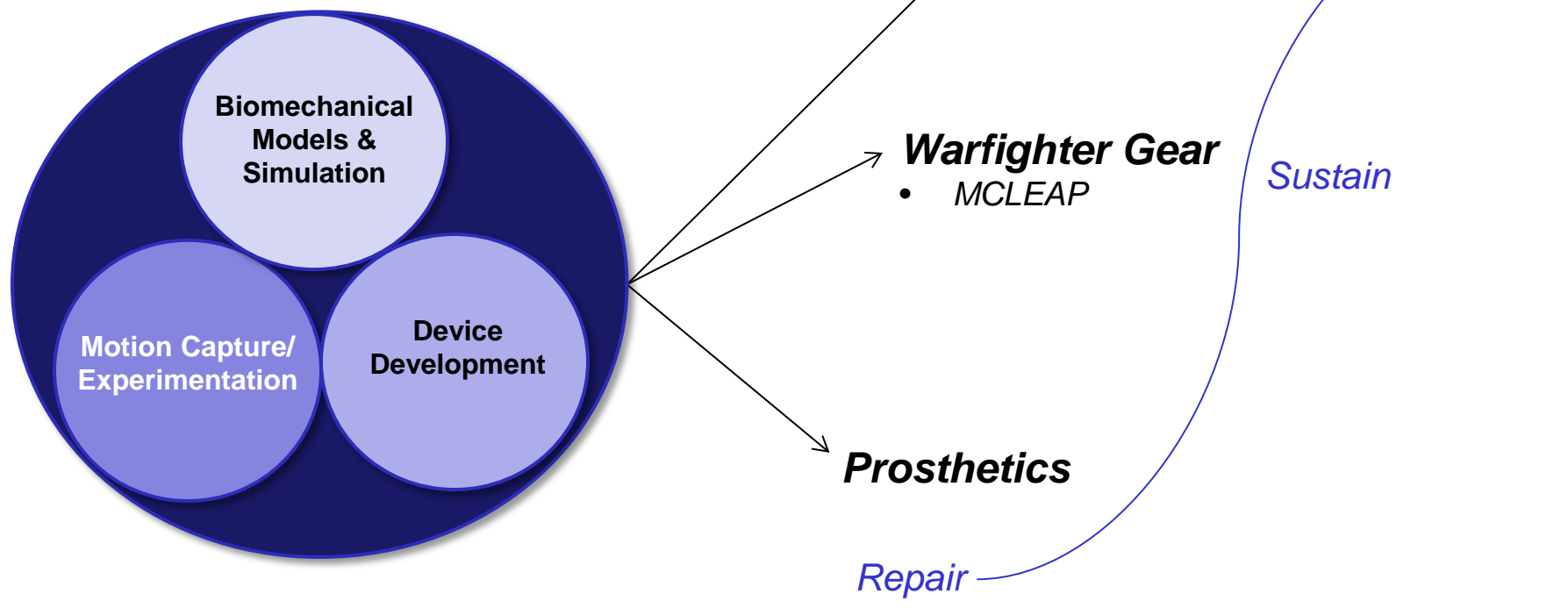
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# HS & Biomedical (ASBREM)

## • Biomechanical Modeling & Simulation (BMS)

- Improves affordability
- Decreases time to prototype
- Links technology design metrics to human performance



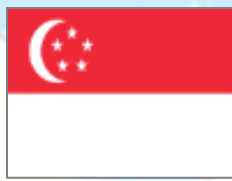


# International S&T Collaboration



## • U.S.– India Cognitive Sciences/Autonomy & Directed Energy Workshops

- September 2014 in New Delhi, India
- Led to the development of 11 potential collaborative projects



## • U.S.– Singapore Human Systems Workshop

- March 2014 in Singapore
- Led to the development of 10 potential collaborative projects



## • TTCP HUM (Human Resources & Performance Group)



## • NATO HFM (Human Factors & Medicine)



# Industry/Academia S&T Outreach & Collaboration



**Human  
Systems  
Division**

## National Defense Industrial Association (NDIA) Human Systems Conference

- 6 – 8 Feb 2015
- 2015 theme: **Human Systems – Maintaining Our Physical Edge, Enabling Our Cognitive Edge**



## DoD Human Factors Engineering Technical Advisory Group (HFE TAG) Meeting 69

- 4 – 8 May 2015
- 2015 theme: **The Relationship of Training Requirements & Technology to Mission-Level Capabilities**



## Inter-service/Industry Training, Simulation, & Education Conference (I/ITSEC)

- 30 Nov – 4 Dec 2015
- 2015 theme: **Forging the Future Through Innovation**



## Joint Human Systems Independent Research & Development (IR&D) Technology Interchange Meeting with Industry

- 22 – 26 June 2015
- Goals: Increase awareness, stimulate collaboration, and seek alignment between industry research & development projects and DoD high priority needs



# Engagement: 2<sup>nd</sup> Joint Human Systems IR&D Technology Interchange



- Summer 2015
- National Capital Region
- Marketplace will Feature Overview of Interchange and Department Needs
- Highlight Human Systems Key Focus Areas and Taxonomy
- Important Human Systems Strategic Information will be posted
  - Roadmap
  - Presentations
  - Opportunities
- **Contacts**
  - Mr. Maris Vikmanis  
(maris.vikmanis@us.af.mil)
  - Mr. Giovanni “Gio” Pagan  
(giovanni.pagan@us.af.mil)

**2<sup>ND</sup> HUMAN SYSTEMS COMMUNITY OF INTEREST  
INDEPENDENT RESEARCH & DEVELOPMENT (IR&D)  
TECHNOLOGY INTERCHANGE**

SUMMER 2015 TO BE HELD IN THE NATIONAL CAPITAL REGION

**DETAILS COMING SOON**

HOSTED BY THE HUMAN SYSTEMS COMMUNITY OF INTEREST

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Human Systems COI  
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Mr. Giovanni "Gio" Pagan  
AF IR&D Program Manager  
AFRL/XPPD  
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# Plenty of Opportunities for Government / Industry to Collaborate



- **Continuing to develop roadmaps for all Sub Areas**
  - Advance Personalized Assessment, Education, & Training to Level 4
  - Advance other Sub Areas to Level 3 (short-term) and Level 4 (long-term)
- **Developing programs and projects to address Demand Signals**
  - Share your approaches with us via coordinated events (NDIA HS Conference, IR&D Technology Interchange)
  - Directly interact with Sub Area Leads
- **Establishing Links with Other COIs**
  - Consider how your HS-focused efforts could be leveraged to support other COI needs
  - Consider how efforts you may have with other COIs could be leveraged to support HS

***We must work together to sustain and enhance the readiness and capabilities of our Nation's Armed Forces***