



U.S. – Spain Defense Industry Day

INDRA, A GLOBAL INNOVATION COMPANY

Washington, May 18th, 2015



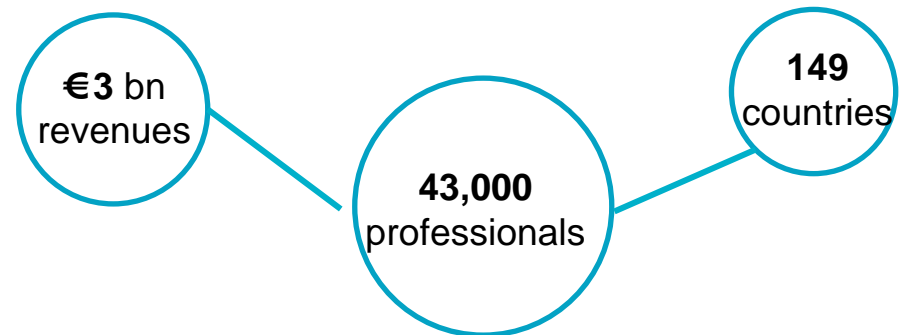
indra

INDRA

- Indra is a global technological leader with worldwide presence
- Listed company in the selective Index IBEX 35 of the Spanish Stock Exchange market



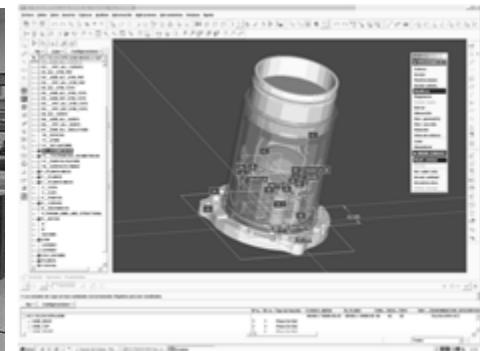
R&D&i
6-8% of revenue
(+200 agreements with universities and research centers)



<p>9 years 1st IT Services and Internet company in Dow Jones Sustainability Indices 9 consecutive years</p>	<p>MEMBER OF Dow Jones Sustainability Indices In Collaboration with RobecoSAM</p>
--	--

STATE OF THE ART DEFENSE TECHNOLOGY DEVELOPED FOR CUSTOMER NEEDS

- Defense activities since 1921
- Compliance with Military and Commercial Standards
- More than 3,000 engineers
- Extensive use of company IT background
- Proprietary technology



THE OFFSETS POLICY WE STARTED THE SUCCESSFUL COLLABORATION BETWEEN INDRA AND US COMPANIES



- Collaboration since the 80's
- Joint ventures in ATM and Electronic Warfare

Naval Systems

Sonars



Missiles

AMRAAM



Standard-2

Maverick



- Collaboration since 90's

Naval Systems

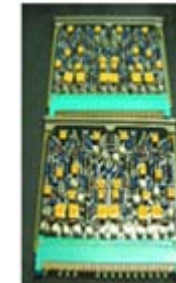
MK-37/38/39/40 Cabinets



Over 800 types of cables



Micropacks



Antenna Power Supplies



Subhybrid



Signal Processor Power Supplies



BEYOND OFFSETS NEW COLLABORATION FRAMEWORKS DEVELOPED



Missiles

ESSM



ESSM Production Phase

- Guidance Section Unit 8
- Control Section Harnesses
- W1 a W4 Tactical Harnesses
- Mechanical parts

TOW



Naval Systems

LWHP53SN F105 hull mounted sonar

Transducer Array



Switch



Display Console



Transmitters



System Control Panel



Cooling Unit

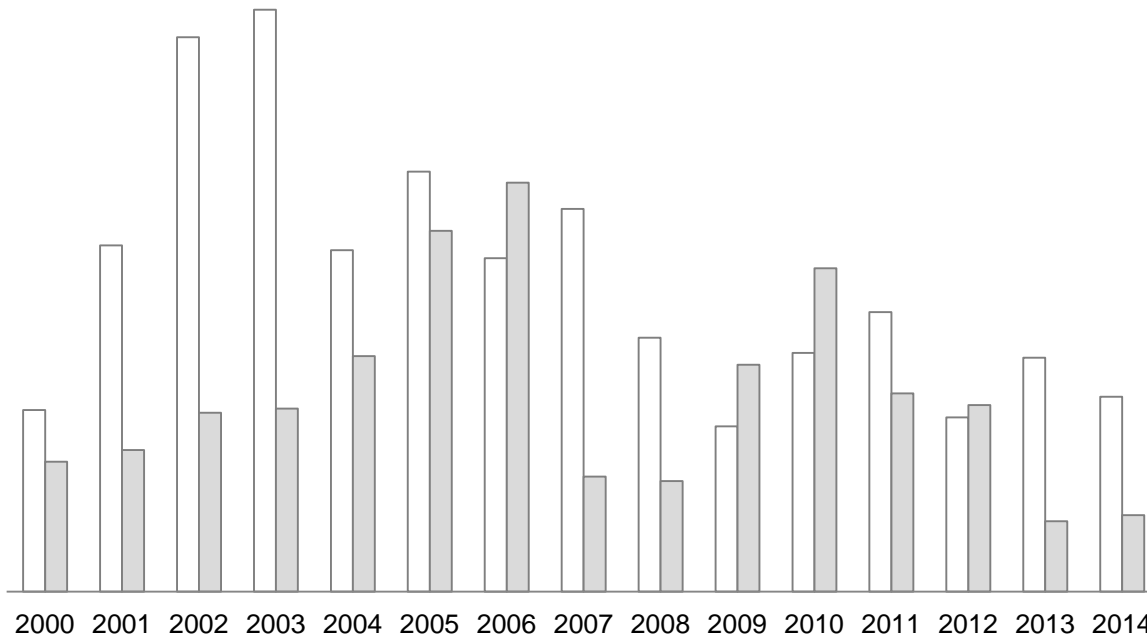


Power Distribution Units



SUSTAINED RESULTS OVER TIME

Indra's revenues linked to US companies



FURTHER COLLABORATION OPPORTUNITIES HAVE BEEN IDENTIFIED



F-110



OFFICE OF THE SECRETARY OF DEFENSE
Foreign Comparative Testing Program

ETAC-2000

Training and Testing
Stations Chaff



EWE 8000 AMU

Electronic Warfare Emulator /
Advanced Mobile Unit



SIPAM

Interactive Portable System
for Maintenance



INDIRA

Innovation to Diagnostic
and Recovery Applied
Avionics



GG31 LMV

High Performance / Driver Simulator



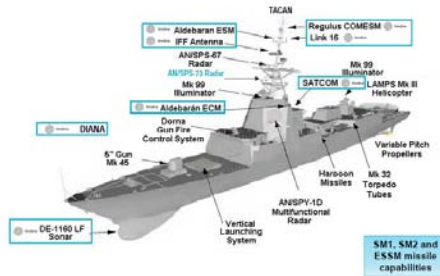
The Case for ESSM
Block 2 in Spain

ADDITIONAL AREAS WHERE INDRA HAS A STRONG POSITION WITH HIGH POTENTIAL TO BE DEVELOPED JOINTLY

DDGs US NAVY Systems



Systems maintained by Indra in F100 SN Frigates



Indra Potential Maintenance Capabilities for DDGs US NAVY Systems.



Border protection





indra

Avda. de Bruselas 35
28108 Alcobendas,
Madrid España
T +34 91 480 50 00
F +34 91 480 50 80
www.indracompany.com