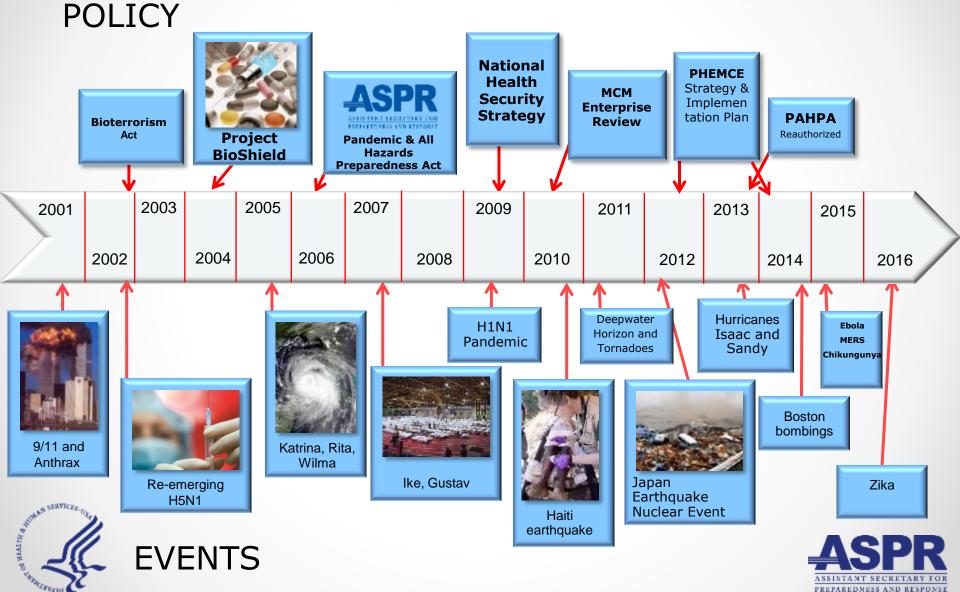




# CURRENT EFFORTS IN CBRN PRODUCT DEVELOPMENT AND BEYOND

George W. Korch Senior Science Advisor August 5, 2016

# ASPR All-Hazards Preparedness & Response



### **ASPR Roles**

- Medical Countermeasure Development
- National Disaster Medical System Response
- Coordination of ESF 8 for National Response Framework
- International Coordination
- National Health Security Strategy
- National Science Response to Disaster





## **All-Hazards Approach**



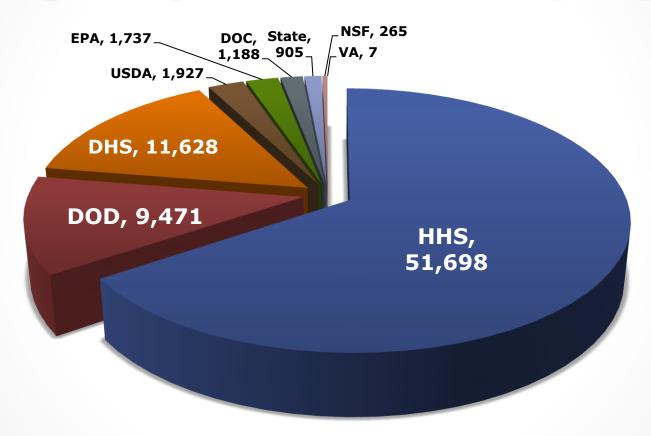
### **Vision**

The right medical product to the right person in the right location at the right time

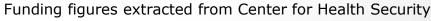




# "Biodefense" Expenditures by Agency 2005-2014 (\$B)

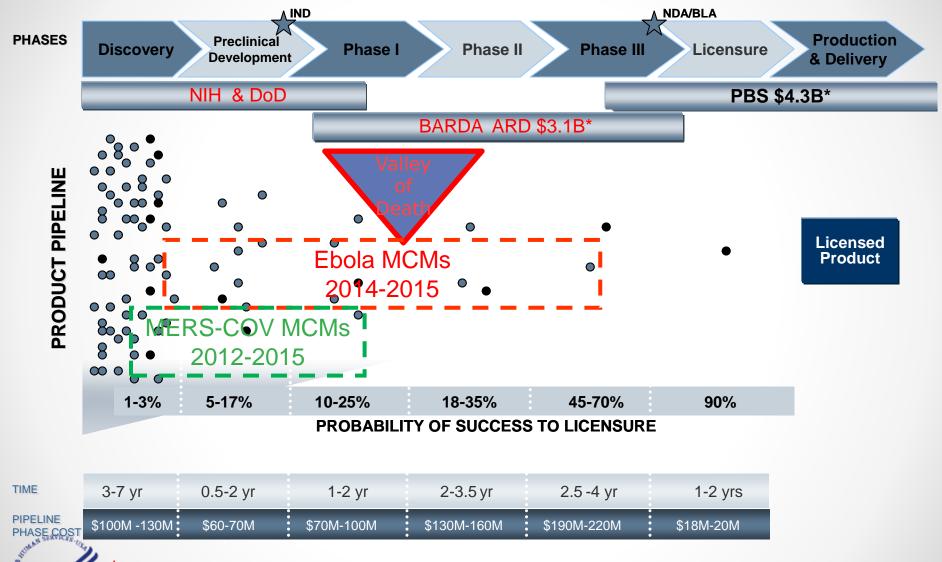


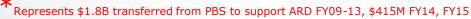






#### **Development is Expensive, Lengthy and Risky**

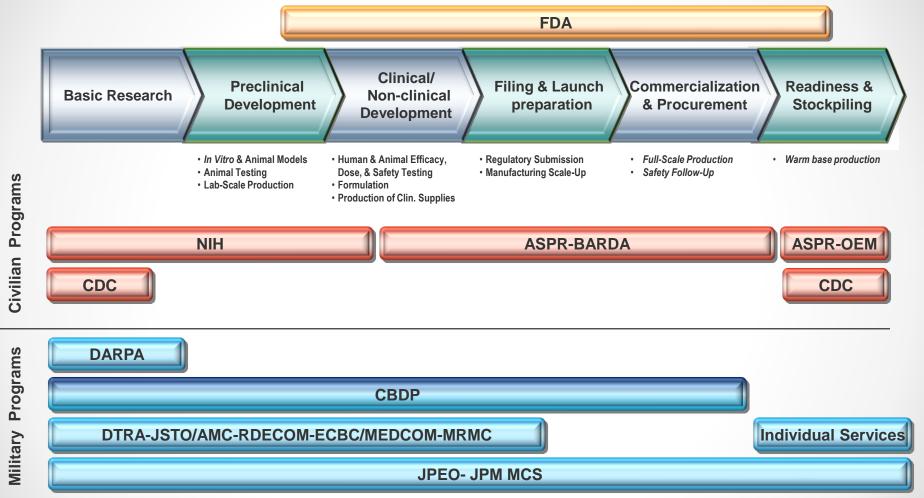




<sup>\$1.8</sup>B transferred to ARD, \$255M FY14, FY15



### No Single Entity Leads the Entire MCM Development Portfolio







## **High-Priority Threats**

- Bacillus anthracis (anthrax)\*
- Clostridium botulinum toxin (botulism)\*
- Cyanide
- Emerging infectious diseases
  - Pandemic influenza
- Gram negative organisms
  - Francisella tularensis (tularemia)
  - Yersinia pestis (plague)
  - Burkolderia mallei (glanders) and B. pseudomallei (meliodosis)
  - Rickettsia prowazekii (typhus)
- Multi-drug resistant Bacillus anthracis (MDR anthrax)

The PHEMCE will continue to address medical countermeasure needs to protect against high priority threats which have been determined by the Secretary of Homeland Security to pose a material threat sufficient to affect national security and/or which have the potential to seriously threaten national health security

- Nerve agents
- Radiological agents
   (e.g., radiological dispersal devices)
- Nuclear devices
- Variola virus (smallpox)\*
- Viral Hemorrhagic Fevers
  - Marburg
  - Ebola





### **2007 PHEMCE Implementation Plan:**

Priority Medical Countermeasure Acquisitions

**Near-Term** 

FY 2007-2008

- Broad-Spectrum Antibiotics
- Anthrax Vaccines
- Smallpox Vaccines
- Therapeutic
   Drugs for Acute
   Radiation Injury

**Mid-Term** 

FY 2009-13

- Broad-Spectrum
  Antibiotics
- **Diagnostics**
- Anthrax Antitoxins
- Filovirus MCMs
- Smallpox Antivirals
- MCMs for ARS and DEARE
- Radionuclide-Specific MCMs
- Rad/Nuc: Biodosimetry/
  Bioassays
- Enterprise CHEMPACKS

Long-Term

Beyond 2013

- Broad-Spectrum Antivirals
- Volatile Nerve Agent Antidotes





### **An Enterprise Approach**

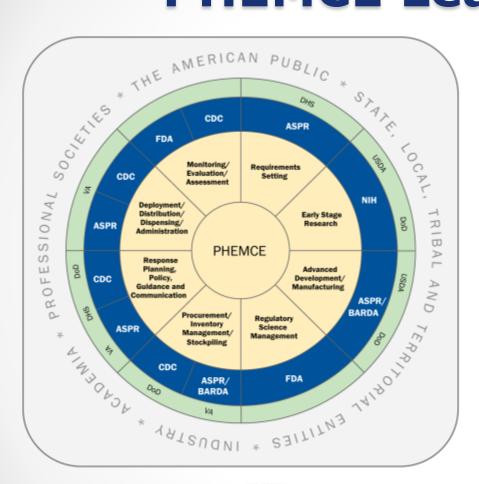
# Strategic attributes for enterprise success:

- Products and capabilities that address clearly defined current requirements
- Multi-use technologies and platforms for future unknown threats
- Increase investment in FDA regulatory science
- Expand core services for industry partners
- More unified governance structure
- Establish a multi-year budget perspective
- Full Life Cycle Management
- Focus on "Final Mile"





### **PHEMCE Lead Roles**



#### Key

PHEMCE Mission Components

HHS PHEMCE Agencies

Non-HHS PHEMCE Agencies

Non-Federal Stakeholders

#### Acronyms

PHEMCE: Public Health Emergency Medical Countermeasure Enterprise

DHS: Department of Homeland Security

DoD: Department of Defense

USDA: U.S. Department of Agriculture

VA: Department of Veterans' Affairs

HHS: Department of Health and Human Services

ASPR: Assistant Secretary for Preparedness and Response

BARDA: Biomedical Advanced Research & Development Authority

CDC: Centers for Disease Control and Prevention

FDA: Food and Drug Administration NIH: National Institutes of Health

























# **Six Operating Principles**

- Public-private partnerships
- Platform and enabling technologies
- Multipurpose products
- Control of total lifecycle costs
- Rigorous portfolio management
- Coordinated effort





# PHEMCE MCM Life-cycle Architecture

What is the threat?

Material Threat Assessment:

What is the Public Health Impact?
What are the critical MCMs?
Needs Analysis:

How many MCMs can we effectively use?

Capabilities Assessment:

What should the MCM look like? Product Specific Requirements

How many should we buy for stockpile?

Policy Recommendation:

What are the final operational plans?
Response Integration:



How effective was the MCM?
Monitoring and Assessment:



# Scope of SNS Inventory

- \$6.5 billion in material
- Approximately 900 individual line items
- Volume of six super WalMarts
- Unique kitted configurations
- Detailed physical location data





# A re-look at Requirements

# Did we have the best approach? Department of Homeland Security





# Overview of Material Threat Assessment 2.0

#### MTA 2.0 provides:

- A systematic, actor capabilities-based analyses of the plausibility of a set of scenarios
- The unmitigated consequences of this set of scenarios
- A smaller set of 'consensus scenarios'
  - Concurred by PHEMCE-partners
  - Includes unclassified descriptors
  - · Available for preparedness and requirements planning

#### MTA 2.0 does not provide:

- Medical consequence analyses (e.g., mitigated consequences)
- Recommendations on stockpiling
- Answers to MCM policy questions (e.g., multiple attacks)





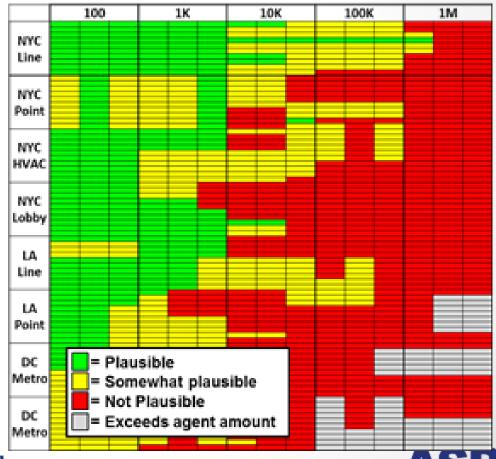
# Main Result: MTA 2.0 Plausibility Matrices

- One matrix per adversary capability
  - Low, medium, high
- Multi-factorial output seen in one glance:
  - Scenarios of weapon use
  - Numbers of people exposed
  - Adversary capability
  - Plausibility of successful execution
- Methodology permits this matrix to be updated easily if new info arrives





#### NOTIONAL



### MTA 2.0 Status

- Anthrax delivery imminent
- Smallpox
- Radiological Dispersal Devices
- Pharmaceutical Based Agents





# Advanced Development (AD) and Procurement Priorities

Medical Countermeasure Category	AD Priorities Through FY17 <sup>1</sup>	Current HHS Holdings <sup>2</sup>	Procurements Programmed Through FY13 <sup>3</sup>	Additional Procurements Projected Through FY17 <sup>4</sup>	
Anthrax Antitoxin	X	X	SRF⁵	TBD <sup>6</sup>	
Anthrax Vaccine	Х	X	DSNS <sup>7</sup>	DSNS, TBD	
Botulism Antitoxin	Х	Х			
Broad Spectrum Antimicrobials	Х	<b>X</b> 8	DSNS	DSNS, TBD	
Cyanide Antidote	Х	Х		DSNS	
Diagnostics – Bioassay	Х				
Diagnostics – Biodosimetry	Х			TBD	
Diagnostics – Biological Agents	Х				
Diagnostics – Pandemic Influenza	Х				
Diagnostics – Volatile Nerve Agents	Х				
Nerve Agent Antidote	Х	Х	DSNS, SRF	DSNS	
Nuclear Agents – Acute Radiation Syndrome (ARS) – Gastrointestinal (GI), Skin, and/or Lung Therapeutics	Х			TBD	
Nuclear Agents – ARS – Hematopoietic Therapeutics	Х	Х	SRF		
Nuclear Agents – Thermal Burn Therapeutics	Х	Х	DSNS	TBD	
Pandemic Influenza Antivirals	Х	X	DSNS	DSNS	
Pandemic and Pre-Pandemic Influenza Vaccine	Х	Х			
Patient (Chemical) Decontamination	Х				
Radiological Agents – Decorporation/ Blocking Agents	Х	X	DSNS	DSNS, TBD	
Respiratory Protective Devices	Х			DSNS	
Smallpox Antivirals			SRF		
Smallpox Vaccine	Х	Х	DSNS, SRF	DSNS, TBD	
Ventilators	Х	Х	DSNS		
Viral Hemorrhagic Fever Antivirals	Х				
Viral Hemorrhagic Fever Vaccine <sup>9</sup>					





# BARDA's Efforts Stockpiled MCM's from Project BioShield













#### **Radiation**

Thermal Burns 2015

**Anthrax** 

Chemical







#### **Botulism**

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### **BARDA Supported FDA Approved Products**

#### Cell-based Influenza Vaccine



**Novartis** 

#### **Influenza IV Antiviral Drug**





#### H1N1 & H5N1 Vaccines w/ Adjuvant





**GlaxoSmithKline** 



Flu/RSV POC **Diagnostic** 

#### **Recombinant-based Influenza Vaccine**



Protein Sciences Corp.

#### **Anthrax Antitoxins**





HGS/GSK

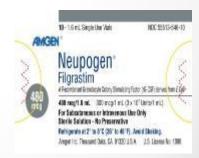
**Emergent** 

#### **Botulinum Antitoxin**











### Products Stockpiled under Project BioShield – New in FY 2015

#### **Burn MCMs**

Silver Impregnated Bandages

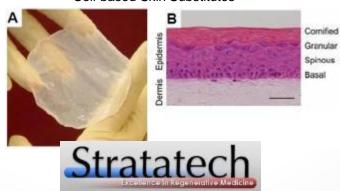


#### **Enzymatic Debridement**



MediWound Ltd.

#### Cell-based Skin Substitutes

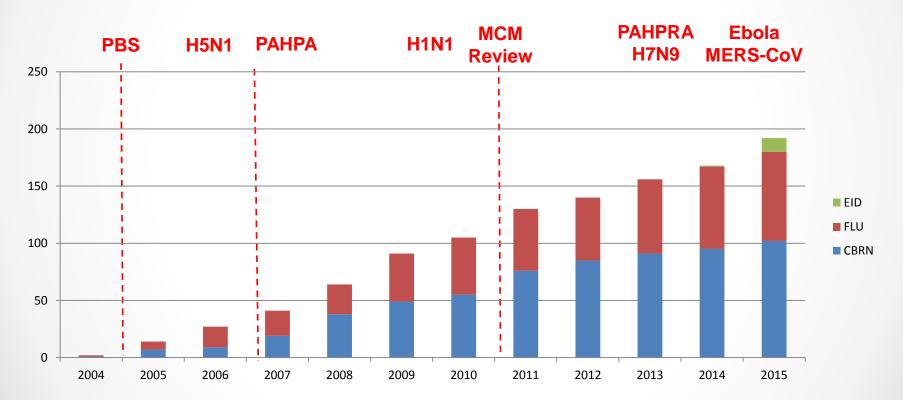


#### **Autograft-Sparing Technologies**



# Create Robust & Innovative MCM Development Pipeline

~ 200 MCM product candidates in development



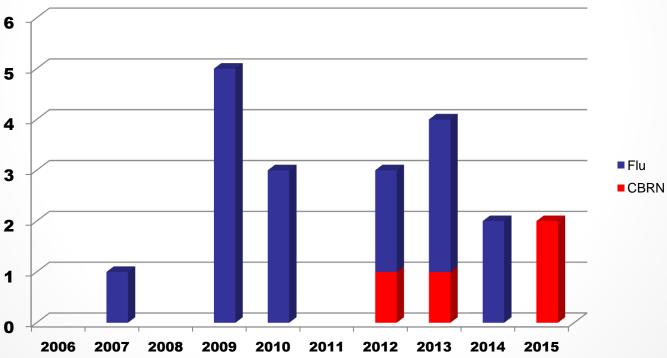




# FDA-approved BARDA products

 FDA has approved 15 MCMs supported by BARDA with 4-5 more approvals expected in near-future

#### FDA-APPROVED BARDA-SUPPORTED MCMs







# **Major Accomplishments**

- Approved nine MCM new requirements for viral hemorrhagic fevers; smallpox; chemical threats; pandemic influenza; and botulism.
- Greatly accelerated MCM's for Ebola, now Zika
- Made 2 Project BioShield Procurements for SNS (anthrax antitoxin, smallpox vaccine)
- Received FDA approval for CBRN & influenza products
  - Anthrasil, Neupogen (ARS), Cipro (plague), moxifloxicin (plague)
  - Flucelvax® and Rapivab® approved, FluBlØk® expanded indication
- Demonstrated effective reduced dose schedule for anthrax vaccine
- Data and final report submitted Neulasta for neutropenia due to radiation





# New Products Projected for SNS 2016-2019

- Artificial skin replacement therapy for definitive care treatment of thermal and radiation burns
- Antimicrobial drug-impregnated mesh dressings for point-of-care treatment of thermal and radiation burns (
- Multiple broad spectrum antibiotics for treatment of anthrax, plague, tularemia, and other biothreats
- Gene expression- and other technology-based biodosimetry devices for quantitative measurement of ionizing radiation exposure in affected persons following a nuclear event
- Chemical antidotes for cyanide poisoning and highly-volatile nerve agents
- Next-generation anthrax vaccine and adjuvanted enhancement to the current anthrax vaccine
- New lyophilized MVA smallpox vaccine for "at-risk" individuals which will provide a significant lifecycle costs savings
- Second smallpox antiviral drug
- Therapeutics and vaccines for Ebola
   Zika Diagnostics and Vaccine



### **Advanced Development (AD) and**

#### **Procurement Priorities**

	Medical Countermeasure Category	AD Priorities Through FY17 <sup>1</sup>	Current HHS Holdings <sup>2</sup>	Procurements Programmed Through FY13 <sup>3</sup>	Additional Procurements Projected Through FY17 <sup>4</sup>
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	Cyanide Antidote	X	X		DSNS
	Diagnostics – Bioassay	X			
	Diagnostics – Biodosimetry	X			TBD
<b>/</b>	Diagnostics – Biological Agents	X			
<b>/</b>	Diagnostics – Pandemic Influenza	Х			
	Diagnostics – Volatile Nerve Agents	Х			
<b>/</b>	Nerve Agent Antidote	X	X	DSNS, SRF	DSNS
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	Pandemic Influenza Antivirals	Х	Х	DSNS	DSNS
1	Pandemic and Pre-Pandemic Influenza Vaccine	X	X		
	Patient (Chemical) Decontamination	Х			
1	Radiological Agents – Decorporation/ Blocking Agents	х	Х	DSNS	DSNS, TBD
/	Respiratory Protective Devices	Х			DSNS
1	Smallpox Antivirals	Х	Х	SRF	
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1	Ventilators	Х	X	DSNS	
1	Viral Hemorrhagic Fever Antivirals	Х			
1	Viral Hemorrhagic Fever Vaccine <sup>9</sup>				





# More Major Accomplishments

- CDC published four Guidance Documents
  - Expert Panel Meetings on Prevention and Treatment of Anthrax in Adults" (Emerging Infectious Diseases)
  - "Special Considerations for Prophylaxis and Treatment of Anthrax in Pregnant and Postpartum Women" (Emerging Infectious Diseases)
  - "Pediatric Anthrax Clinical Management" (Pediatrics)
  - "Clinical Guidance for Smallpox Vaccine Use in a Postevent Vaccination Program" (MMWR)





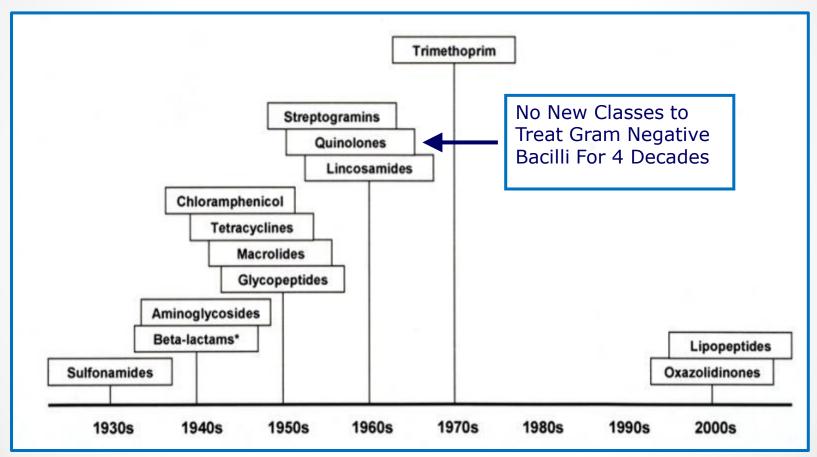
Antimicrobial Resistance
Threat

 2M infections per year caused by AMR pathogens

- 23,000 deaths annually in US
- Estimated economic burden of \$20-35B annually
- Categorizes AMR pathogens in terms of public health threat: Urgent, Serious, or Concerning
- FQ resistance in E. coli now greater than 50%, untreatable GC now detected in 11 countries.



# **The Antibiotic Development Gap**

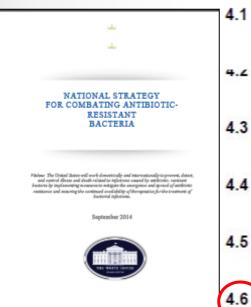






# Combatting Antibiotic Resistant Bacteria (CARB) National Strategy

 GOAL 4: Accelerate Basic and Applied Research and Development for New Antibiotics, Other Therapeutics, and Vaccines



4.1 Conduct research to enhance understanding of environmental factors that facilitate the development of antibiotic resistance and the spread of resistance genes that are common to animals and humans.

4.2 Increase research rocused on understanding the nature of inicrobial communities, how antibiotics affect them, and how they can be harnessed to prevent disease.

4.3 Intensify research and development of new therapeutics and vaccines, first-inclass drugs, and new combination therapies for treatment of bacterial infections.

4.4 Develop non-traditional therapeutics and innovative strategies to minimize outbreaks caused by resistant bacteria in human and animal populations.

4.5 Expand ongoing efforts to provide key data and materials to support the development of promising antibacterial drug candidates.

Enhance opportunities for public-private partnerships to accelerate research on new antibiotics and other tools to combat resistant bacteria.

Create a biopharmaceutical incubator—a consortium of academic, biotechnology and pharmaceutical industry partners—to promote innovation and increase the number of antibiotics in the drug-development pipeline.





#### **BARDA's Antimicrobial Portfolio**

#### **BARDA's BSA Supported Product Pipeline**

Sponsor		Compound	Development				
			Preclinical	Phase I	Phase II	Phase III	
	Achaogen	Plazomicin (ACHN-490)	Next-generation aminoglycoside: Broad Spe plague, tularemia and carbapenem resistant				
	CUBRC/ Tetraphase	infections (cIAI, cUTI)					
otics	Cempra  Solithromycin (CEM-101)  Next-generation fluoroketolide: Broad Spectrum anthrax, tularemia, gonorrhea and community-acquired bacterial pneumonia (CABP)						
Antibiotics	Rempex	Carbavance <sup>™</sup> (meropenem/ RPX7009	Carbapenem/β-lactamase inhibitor: Broad S CRE, cUTI, hospital-acquired pneumonia /ventilator- glanders		HAP)/(VAP), melioidosis,		
	GSK	A portfolio approach	Broad Spectrum Antibiotic Portfolio  A partnership to fund multiple compounds to combat antibiotic resistance at various stages of development				
	Astra A portfolio Zeneca approach Broad Spectrum Antibiotic Portfolio A partnership to fund multiple compounds to combat antibiotic resistance at various stages of development						

Disclaimer: The above projects are supported by BARDA's BSA Program utilizing non-dilutive funding via a contract and/or agreement. The stage of development is approximate as of July 2015 (please refer to the sponsors site for updated information). The table represents the compounds most advanced commercial indication being pursued by the developer.



### Partnership for Antibacterial Drug Development



#### **Use of Other Transactional Authorities**

- Five year \$200M public:private partnership in May 2013
- Development of multiple antibiotic candidates
- Fluidity in activities and resources to adapt to technical risk and programmatic priorities
- Governance is through a BARDA:GSK Joint Oversight Committee
- Allows for external partnerships through co-development or in-licensing agreements





### **More Success**

- 2nd Other Transaction Authority Use Negotiated
- Portfolio of antibacterial candidates, the lead of which is aztreonam-avibactam (ATM-AVI)
- Strategic decisions will be made by a BARDA-AZ Joint Oversight Committee
- Fulfills requirement in CARB National Plan for ASPR/BARDA
  - Create at least one additional portfolio partnership with a pharmaceutical or biotechnology company by March 2016 to accelerate development of new antibacterial drugs
- Establishes international collaboration between BARDA and the EU's Innovative Medicines Initiative (IMI)
  - Both entities will provide support for ATM-AVI pivotal trials





# **CARB Accelerator (CARB-X)**

- Robust early stage R&D environment and pipeline of antimicrobial products to counter the increasing threat of antimicrobial resistant infections
  - rapidly develop and commercialize new antibacterial products
- NIAID and BARDA collaboration to fund a Biopharmaceutical Accelerators (s) to identify, assemble, and accelerate a portfolio of innovative early antibacterial products
- Formally Announced on July 28th



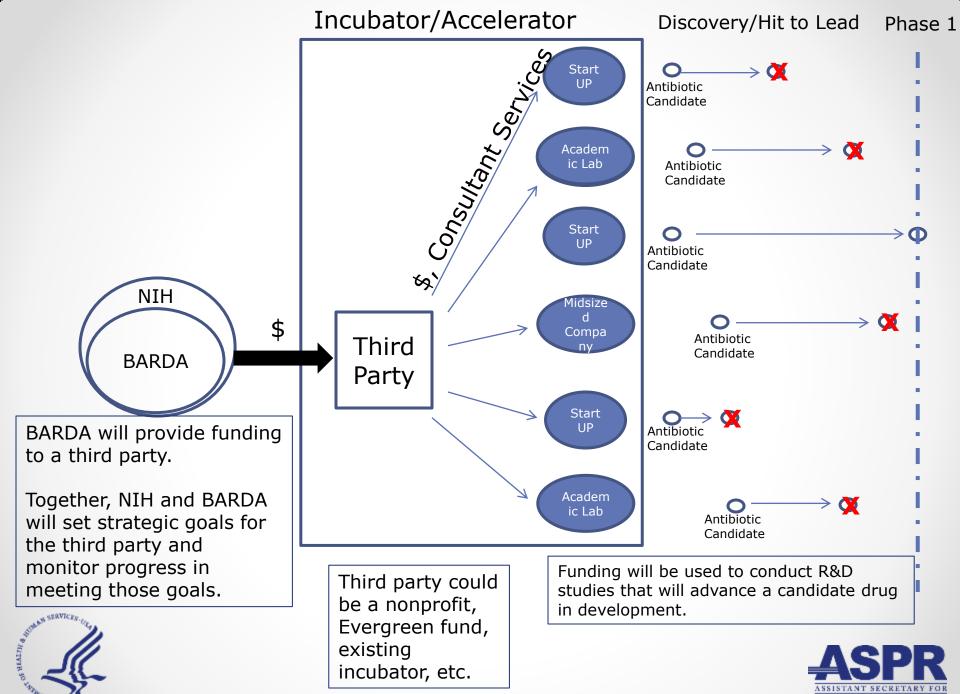


#### **Award Information**

- Cooperative Agreement
- Anticipated # of awards: 1
- Anticipated Project Period: 5 years
- Five one (1) year budget periods
- First Year Anticipated Budget Funding(FY16):
   \$30M
- Total Anticipated Project Funding (subject to availability of funds): \$250M
- Total Anticipated Match: \$275M







# Building Advanced Research and Development **Capacity** for the Future

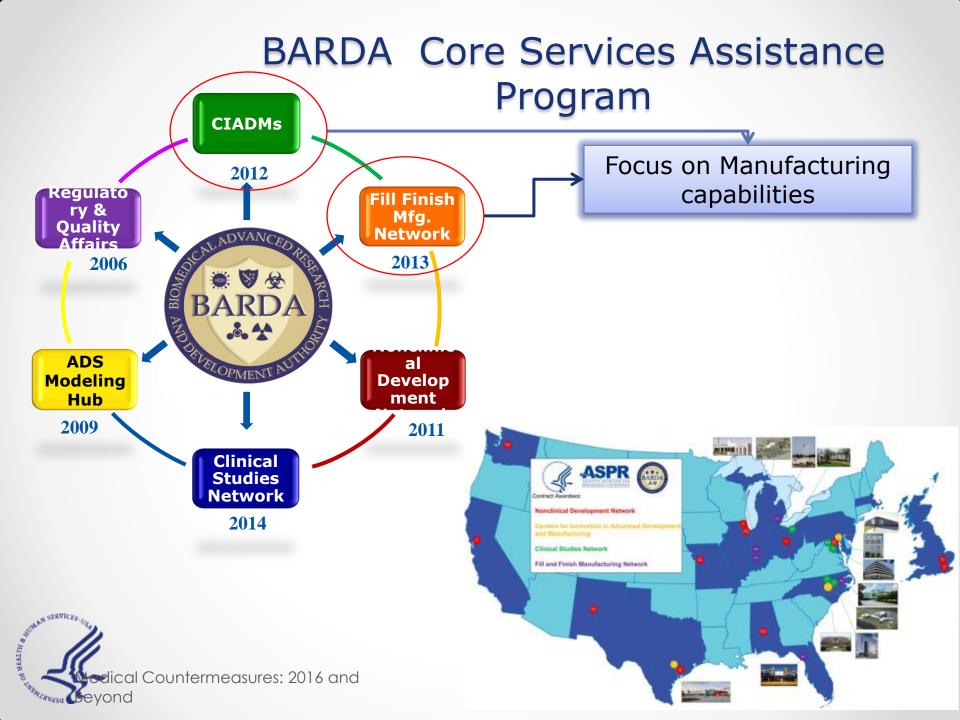




## Change from Threat to Capability Focus

- Build facilities and strategy to adapt to rapidly identified threats
- Centers for innovative Advanced Development and Manufacturing (BARDA)
- Fill and Finish network (BARDA)
- Animal Model Network and Services (BARDA, NIH)
- Clinical Trials Network and Training Programs (BARDA and NIH)
- NIH diagnostics, sequencing facilities, reagent manufacturing, epitope mapping, biosafety lab support, and computational biology.





#### National Center for Therapeutics Manufacturing (NCTM)

TAMUS managed, privately-operated, biopharmaceutical process development and manufacturing facility

- Flexible-by-design, multi-product, multi-technology architecture
- > Accommodate all "best of breed" flexible bioprocess technologies
- > Personalized therapeutics to moderate scale bioreactors (1,000 L)
- ➤ Lower initial capital outlay by ~5X and reduces operational costs
- > Focus: Phase 1, Phase 2, and Phase 3 transition studies
- > Supports workforce training with dedicated mock cGMP lab space
- Multiple projects conducted simultaneously in fully contained modular clean rooms (MCRs)
- Conducting work on Process Development & Validation Plans
- Originally funded by a \$50 million competitive award from the State of Texas Emerging Technology Fund (January 27, 2009)





The NCTM is a fully operational flexible, multi-product, multi-technology biopharmaceutical facility using modular technology with the ability to rapidly surge in response to national threat.

## Flexing the "Capability Muscle" Ebola & International Efforts





## 2014-15: Worst Ebola Epidemic in History





## **Ebola Epidemic**Therapeutic Programs

Discovery

Preclinical

Phase I

Phase II

Phase III





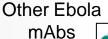




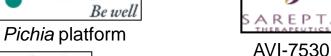
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**DEFYRUS** 

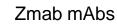
Convalescent Sera













ZMapp<sup>TM</sup> mAbs









Brincidofovir for CMV/Adno



Favipiravir for influenza



REGN3477-70-71



hZMapp mAbs



Mil-77







Trichoderma platform 45
FOR OFFICIAL USE ONLY



## Ebola Epidemic Vaccine Programs

Discovery

**Preclinical** 

Phase I

Phase II

Phase III































#### **Moving Fast from Bench to Bedside**

- Successful rapid testing for Phase I safety (NIH, DOD)
- Accelerated development of Common Master Protocol for adaptive randomized clinical trial design (NIH and others)
- Accelerated Manufacturing Schedule for vaccines (BARDA and Industry)
- Vaccines
  - Clinical Trial Designs
    - ChAd3 EBOV Vaccine (NIH/VRC & GSK) RCT in Liberia
    - rVSV-ZEBOV GP vaccine (CDC, Merck) Randomized clustered step wedge in Sierra Leone
  - Providing CRO, logistical plans, & clinical oversight for clinical trial in W. Africa
    - rVSV-ZEBOV GP vaccine (CDC, BARDA) Randomized clustered step wedge in Sierra Leone
- Therapeutics
  - ZMapp monoclonal antibody therapeutic (BARDA and Industry)
  - Clinical Trial Design
  - Partnership with WHO on-site liaison on clinical studies for Ebola therapeutics





#### **Results for STRIVE**

- 7 clinical sites
- 3 data entry hubs
- Web based data system
- 8678 participants enrolled
- 453 safety sub-study participants enrolled
- 527 immunogenicity study participants enrolled



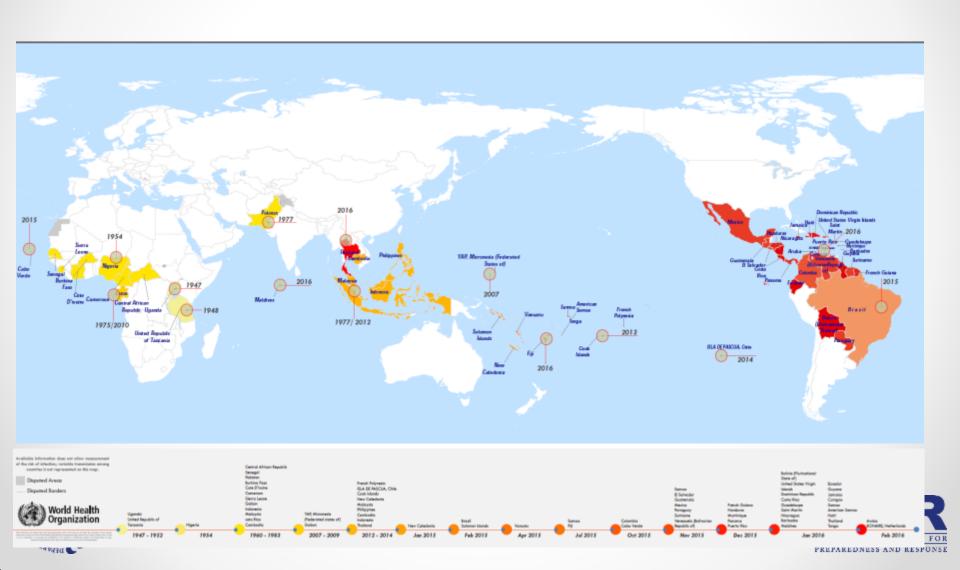


## What we have we learned from the PHEMCE can be leveraged for new diseases

- Epidemiology and clinical characterization of the disease are foundational for informed choices about MCM development
- Diagnostics need to move closer to the patient
- Governments have key roles in supporting developers—especially for novel diseases
  - e.g access to samples, development of validation panels
- Consider the full scope of possible countermeasures including diagnostics, vaccines, therapeutics, and other approaches
  - Prioritizing most appropriate candidates for development and testing requires early engagement across MCM Enterprise and with end users
- Distribution and acceptability are critical factors to address up front



### Spread of ZIKA Virus 1947-2016



## Addressing the Zika Virus Epidemic ASPR/BARDA Priorities

BARDA will work with PHEMCE partners to address medical countermeasure needs for the Zika response both domestically and globally.



Prevent Zika virus infection through new vaccines



**Detect** acute and previous Zika virus infections through new rapid diagnostics



**Ensure** a blood supply safe from Zika virus through use of screening tests for donated blood and virus inactivation in blood products



**Activate** our National Medical Countermeasure Response Infrastructure to help medical countermeasure developers



#### **US Vaccine Priorities**

#### Prevent Zika Infection

- NIH/DOD/BARDA collaboration for USG-developed, manufactured, and evaluated Zika virus vaccine
- NIH and BARDA to support private sector development of vaccine through federal funding opportunities
- HHS to support international collaborations, including vaccine production at the Butantan Institute in Brazil







#### Zika Virus Vaccine Landscape: 1 February 2016

Technology/ Platform

Discovery and in vitro

**Preclinical** 

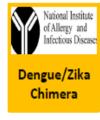
Clinical

Recombinant or Subunit

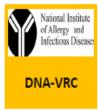




Live Attenuated



Nucleic Acid



**Viral Vector** 



#### Zika Virus Vaccine Landscape: June 20, 2016

#### Technology/ Platform

#### Discovery and in vitro

#### Pre-clinical

#### Clinical

Recombinant or Subunit













Live Attenuated





Whole Inactivated











**Nucleic Acid** 





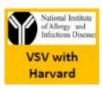








Viral Vector







THE JENNER INSTITUTE









National Inktitute

Other



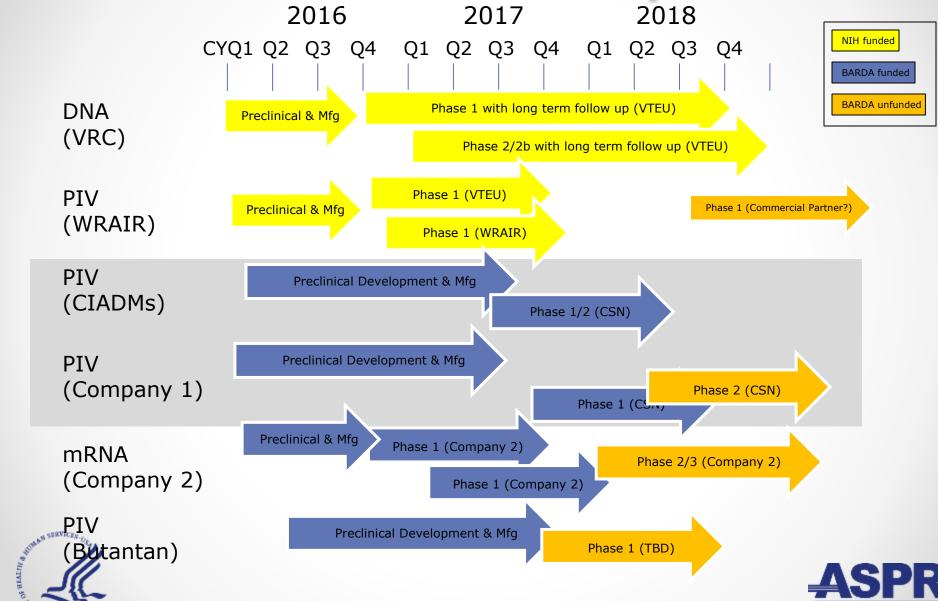








**Vaccines in Development** 



PREPAREDNESS AND RESPONSE

## Where might a global MCM development effort have a role?



#### Neglected Diseases of Public Health Significance

• For neglected diseases with sporadic outbreaks, global coordination and prioritization of MCMs makes sense



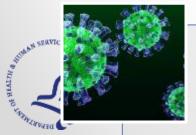
#### Emerging/Re-Emerging Diseases

• Emerging and re-emerging diseases require global collaboration in to speed MCM development.



#### Combatting Antibiotic Resistance

• Global coordination on prioritization, clinical research networks, and regulatory policy could help develop new antimicrobials faster



#### Science Preparedness

We must ensure that we learn and institutionalize the important clinical, public health, and research lessons during international public health emergencies so we are better prepared next time



### Key MCM R&D Challenges

#### **Ebola**

Licensure of vaccines(s), Rx clinical studies, & Survivor transmission

#### Pandemic and Seasonal Influenza

Antigenic drift & and seasonal influenza vaccine mismatch

#### **Antibiotic Drug Resistance**

- New drug R&D: conventional & unconventional
- Global networks for clinical studies

#### **MERS-CoV**

- Complete the MERS-CoV basic and translational R&D towards MCM development & approval & clinical study infrastructure in Middle East
- Rx & vaccine licensure pathways? Mass vaccination campaigns occur? Stockpiles? What about camel vaccines?

#### **Zika Virus**

 Diagnostics for Pregnant Population, Vector Control, Vaccines





## Assuring State/Local Readiness CDC's Commitment

- Measures state/local ability to plan and execute a large-scale MCM response (2015/2016 initiative)
  - Baseline data for 433 jurisdictions by July 2016
- Identifies operational gaps and develops solutions
- Aligns with PHEMCE methodology for assessing federal operational readiness for an MCM event
- GOAL: By 2022, all 62 PHEP jurisdictions will have achieved a "satisfactory" status level on the CDC MCM assessment





### Prioritizing Work for Full Preparedness

Determinant	Initiatives
Research and Development	<ul> <li>Develop pre-Emergency Use Authorization (EUA) packages</li> <li>Evaluate data collection strategies during a public health emergency response</li> <li>Continue R&amp;D for novel next-generation therapeutics</li> <li>Provide coverage for additional populations (e.g., under 2 years)</li> </ul>
Manufacturing	<ul> <li>Assess production surge capacity and/or market availability for "just in time" procurements</li> </ul>
Procurement and Stockpiling	<ul> <li>Procure new and additional MCMs for the Strategic National Stockpile (SNS)</li> <li>Evaluate options for extending lifecycle of MCMs in the SNS</li> </ul>
Response Planning and Guidance	<ul> <li>Develop MCM response strategies</li> <li>Develop and publish clinical and medical management guidelines</li> <li>Develop tiered response strategies</li> </ul>
Operational Capacity	<ul> <li>Explore alternatives to expand national ability to utilize IV products in an emergency setting</li> <li>Continue efforts to plan for federal resource support to jurisdictions</li> <li>Better leverage CDC/DSLR's Operational Readiness Review evaluation process</li> </ul>





### **Special Populations**

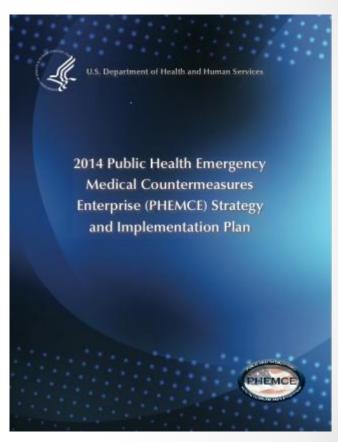
- Pediatric
- Geriatric
- Pregnant/Lactating
- Immunocompromised
- Disabled
- Institutionalized
- Transportation Disadvantaged
- Chronic Illness
- Pharmacological Dependency
- Obesity
- Communication (non-English)





## The Evolution of PHEMCE Planning and Capabilities









### Looking Forward

- Greater emphasis needed on Operational Capacity
- "Right-sizing" the portfolio
- Needed attention to SNS Sustainability
- Need continued regulatory research investments
- Better communication with External Stakeholders
- Re-looking at the approaches to unidentified future threats via basic research initiatives



