



# NDIA Human Systems Conference

## “Advancing the Practice of Human Systems Integration (HSI)”

Presented by:

**Rob Gold, Director of Engineering Enterprise  
Office of the Deputy Assistant Secretary of  
Defense for Systems Engineering**

**10 February 2016**



# DASD, Systems Engineering Mission



## **Systems Engineering focuses on engineering excellence – the creative application of scientific principles:**

- To design, develop, construct and operate complex systems
- To forecast their behavior under specific operating conditions
- To deliver their intended function while addressing economic efficiency, environmental stewardship and safety of life and property

***DASD(SE) Mission: Develop and grow the Systems Engineering capability of the Department of Defense – through engineering policy, continuous engagement with component Systems Engineering organizations and through substantive technical engagement throughout the acquisition life cycle with major and selected acquisition programs.***

**A Robust Systems Engineering Capability Across the Department Requires Attention to Policy, People and Practice**

- ***US Department of Defense is the World's Largest Engineering Organization***
- ***Over 108,000 Uniformed and Civilian Engineers***
- ***Over 39,000 in the Engineering (ENG) Acquisition Workforce***



# DASD, Systems Engineering



Acting Deputy Assistant Secretary of Defense  
and Principal Deputy, Systems Engineering  
*Kristen Baldwin*

Homeland Defense  
Capability  
Development  
*Robin Hicks*



Major Program Support  
*James Thompson*

*Supporting USD(AT&L) Decisions with Independent  
Engineering Expertise*

- Engineering Assessment / Mentoring of Major Defense Programs
- Program Support Assessments
- Overarching Integrated Product Team and Defense Acquisition Board Support
- Systems Engineering Plans
- Systemic Root Cause Analysis
- Development Planning/Early SE
- Program Protection



Engineering Enterprise  
*Robert Gold*

*Leading Systems Engineering Practice  
in DoD and Industry*

- Systems Engineering Policy and Guidance
- Technical Workforce Development
- Specialty Engineering (System Safety, Reliability and Maintainability, Quality, Manufacturing, Producibility, Human Systems Integration)
- Security, Anti-Tamper, Counterfeit Prevention
- Standardization
- Engineering Tools and Environments

**Providing technical support and systems engineering leadership and oversight to  
USD(AT&L) in support of planned and ongoing acquisition programs**



# DASD(SE) Key Responsibilities



- **Program Engagement**
  - Serve as principal engineering advisor to the SECDEF and USD(AT&L) in support of critical acquisition decisions
  - Provide continuous engineering oversight and mentoring of Major DoD Programs to identify, assess, and mitigate engineering risk; focus on helping ensure program success
  - Serve as approval authority for Systems Engineering Plans for all Major DoD Programs
  - Certify completeness of Preliminary Design Reviews and Critical Design Reviews for all Major DoD Programs
- **Policy and Guidance**
  - Develop engineering, manufacturing, reliability, program protection, and modeling and simulation policy and guidance for the DoD
  - Serve as Defense Standardization Executive – approve military standards and coordinate DoD engagement on non-military standards
- **Technical Workforce Development**
  - Provide functional leadership for the Non-Construction (Engineering) and the Acquisition (ENG and PQM) workforce
- **Engineering Research and Development**
  - Sponsor the DoD Systems Engineering Research Center (SERC) University Affiliated Research Center (UARC)
  - Sponsor the MITRE National Security Engineering Center (NSEC) Federally Funded Research and Development Center (FFRDC)

Reference: DoDI 5134.16, Deputy Assistant Secretary of Defense for Systems Engineering



# Today's Challenge



- **DoD systems are complex weapon systems controlled by highly trained warfighters**
  - Sophisticated sensors sweep data from across the spectrum
  - Computers analyze data from multiple source simultaneously and prepare options for the warfighter
  - Fire control solutions are presented to address priority adversaries
  - Warfighters must be focused on the critical decisions and timely actions necessary to prevail
- **The HSI practitioner must optimize efficiency of warfighter actions enabling maximum effectiveness of man-machine interactions**
  - View/analyze critical decision-based information
  - Life-like training/simulations to enable instinctive reactions
  - Minimize unnecessary distractions



# Challenges to the HSI Communities



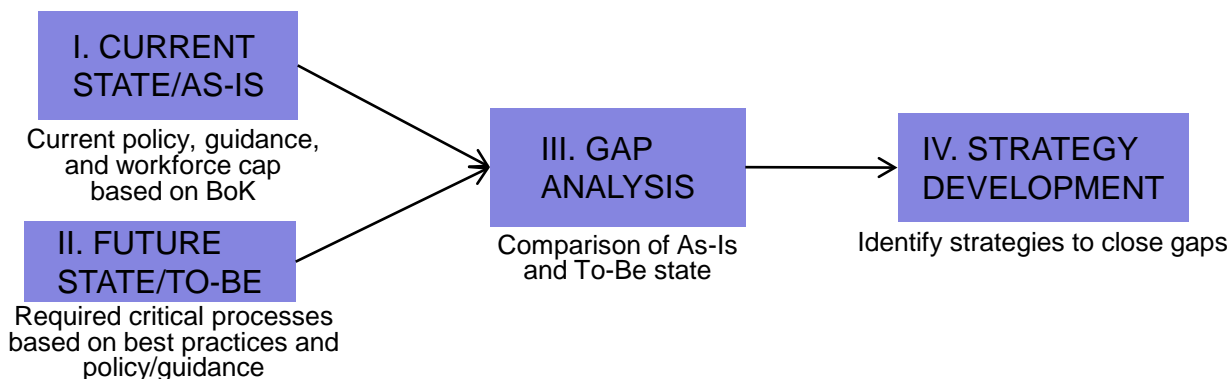
- **Challenges to meet:**
  - Technology evolution;
  - Insufficient resources;
  - Evolving threats; and
  - Few new start programs
- **Intense pressure on warfighters**
  - Decision times compressed
  - Must develop and retain the correct skills; master training to develop instinctive reactions
  - Cohesive unit performance must be achieved
- **HSI community must enable integration of man and machine**



# Understand and Use an Enterprise Model



- **Enterprise Model:**
  - Inventory our current requirements for HSI policy, processes, tools, techniques, and workforce KSAs
  - Analyze future requirements
  - Identify gaps between current and future requirements
  - Construct gap closure concepts...alter appropriate policy, processes, tools, techniques, and workforce KSAs to close the gaps
- **Recommend: HSI community utilize an Enterprise Model to validate required policy, processes, tools, techniques and workforce KSAs**





# Systems Engineering: Critical to Defense Acquisition



***Defense Innovation Marketplace***  
<http://www.defenseinnovationmarketplace.mil>

***DASD, Systems Engineering***  
<http://www.acq.osd.mil/se>