



SPECIAL OPERATIONS FORCES INDUSTRY CONFERENCE

COL Steve Allen
Director

J4-LOGISTICS
Sustaining SOF Globally



LOGISTICS

J4 Logistics Mission

- **J4 ensures worldwide logistic support through coordinating, planning guidance, analysis in support of Unified Commands, Services, Components, Theater Special Operations Commands (TSOCs)**
- **Establishes, and executes SOF logistics policy to ensure material readiness**
- **Develops and promulgates logistics concepts, strategy and procedures**



SOF Logistics Operational Environment



Generates and leverages conventional and non-standard logistics support globally to enable rapid and flexible SOF response and sustainment across the range of military operations.

FY14 Sustainment

> 895K SO-P END ITEMS

SUSTAINED

more than

307,000	Weapons, Accessories, Lasers, & Visual Augmentation Systems
211,000	Operator Survival/Equipment Items
63,000	Radios, SATCOM Terminals, Blue Force Trackers & Other C4 Equipment
103,500	Information Technology, Automation Devices & Systems
3,000	Counter IED
5,500	TCCC and CASEVAC Kits
5,000	SRSE Systems
2,700	Vehicles
197	Rotary Wing Aircraft
309	Maritime Craft & Systems
591	MISO Systems
581	Fixed Wing Aircraft & Systems
172,359	JOS Inventory
20,433	EPS Inventory

SOF LOGISTICS TEAM

96 Logisticians in J4 Directorate

INNOVATION

- SOF Sustainment Enterprise IPT
- SOF Inventory Control Point Proposal; H9D Data Cleansing
- New Asset Visibility Tools (FAAST, LMP)
- HQ Installation Property Mgt (SMARTRACKS)
- SOF Sustainment ROC Drill

NEW / ONGOING INITIATIVES

- Post-IOC Sustainment IT Tool
- FIAR Compliance in Fielding – Accountability Dashboard
- Government Furnished Property (GFP) Baseline Effort
- USTEDA/Automating Authorizations for USASOC
- PICA Reporting for ~7,500 H9D NSNs
- JOS SOCREB (Program Formalization)
- SO-P Equipment Retrograde
- Worldwide SOF Operational Logistics Support
- Operational Contracting Support/Expansion of Joint Logistics in the ODTAAC
- SOF Forward Positioned Equipment Sets
- Low Volume / Low Density Lift
- Casualty Survivability in Remote and Austere Environments

ANNUAL SCOPE

- 20 MFPs; 40 (C)F&DRs
- Equipment Transactions:
 - 80,000+ Assets Fielded
 - 4,742 Cataloging Transactions (H9D)
- 8 Contracts Executed; \$15M in Annual O&M Obligations

Imperatives for Evolving the Logistics Network

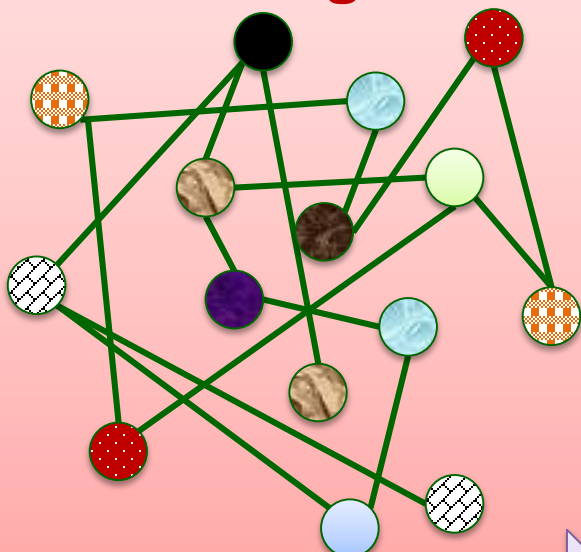
- The **SOF Operating Concept** describes the future of SOF operations
- The future operating environment will pose increasingly complex set of challenges in every part of the world.
- **Historical Logistics Challenges Sustaining SOF increase risk in the future**
 - P2 vs. P11
 - BOS
 - Global Force Management
 - Talent Management
- **We need a future logistics Investment strategy:**
 - That allows us to leverage the global logistics enterprise in order to sustain SOF across the range of military operations.
 - That is flexible, tailorable, scalable and responsive



- Low Volume/ Low Frequency Resupply
- Casualty Evacuation
- Contracting

Appreciation of Risk to Operations

Current Complexity in Sustaining SOF

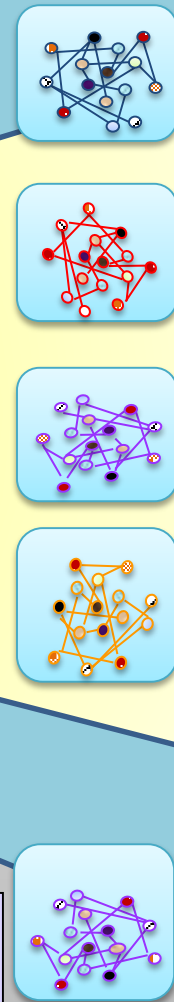


Tension → Challenge(s)

Current Emerging Requirements

Approved Unified Command Plan/Joint Strategic Capabilities Plan/Global Employment Forces Plans

Future Emerging Requirements



Funding, Base Operations Support, Force Structure, Integrated Planning, Global Force Management, Logistics Talent Management

Changing the Logistics Paradigm

Pre-911



Peacetime (Status Quo)

Post-911



Logistics (Evolves) to adapt to legacy systems

Future



Must (Transform) to sustain SOF across the range of military operations

DoD PERSONNEL, POLICIES & AUTHORITIES RESIDE AT VARIOUS SPOTS IN SPECTRUM

SOF Operating Concept: *The ability to generate and leverage standard and non-standard logistics support globally to enable rapid and flexible SOF response and sustainment across the range of military operations.*

“The U.S. government can improve its ability to operate effectively in the gray zone between war and peace by reshaping its intellectual, organizational and institutional models” *USSOCOM White Paper, The Gray Zone dtd 9 September 2015*

SOF Joint sustainment Enterprise (SJSE)

Key Enablers

- 1. Policy
- 2. Process
- 3. People
- 4. Systems
- 5. Compliance

Core Functions / Capabilities

Product Support Management:

- Authoritative Log Docs Policy
- Measure & Report Sustainment Metrics

Supply Chain Management:

- Enterprise Processes / Materiel Mgt
- SOF-Inventory Control Point

Property Management:

- Enterprise Accountability, Visibility & Reporting (Unclassified and Classified)
- HQs Property Support (SOCOM & TSOCs)
- Enterprise Individual Equipment Mgmt.

Reporting Management:

- Authorizations Management
- Maintenance Management
- Status Reporting

Value Proposition

SOF AT&L

- Increase Readiness
- Increase Effectiveness
- Increase Efficiency
- Enterprise Visibility
- Better Decisions

Enterprise Integration

Who We Serve

Components

Warfighters – operating footprints throughout the world

TSOCs

Key Partners

DoD Joint Staff Services DLA Vendors / Suppliers

(Includes logos for DoD, Joint Staff, U.S. Army, U.S. Marine Corps, U.S. Air Force, DLA, and OEM)

GAPS = potential opportunities!

Shaping SOF Logistics

- **Supporting efforts to shape/enhance worldwide logistics support**
 - 12XX program support
 - Activity Sets, Prepositioning
 - Mobile Technology Repair Complex (MTRC)
 - SOFSA Forward concepts
 - SO-P Sustainment Decision Tree Tool
 - SOF Log IT construct development
 - SO-P equipment Visibility: Pushing SO-P wholesale data (H9D) into GCSS-J
 - SJSE Initiatives
 - MILSTRIP requisitioning
 - SOF Inventory Control Point
 - Authorizations Visibility
 - HQ USSOCOM Property & Retail Inventory Visibility

Industry Roles

- **Today**

- Small J4 program/services portfolio today
- CRADA (Cooperative Research and Development Agreement) efforts, Acquisition Logistics

- **Tomorrow**

- Executing SJSE initiatives; Potential opportunities may include:
 - SOF Inventory Control Point support
 - Item Management services
 - Primary Inventory Control Activity (PICA) reports & analyses for Supply Chain Mgt Oversight & Execution (SME Support)
 - Accountable Property System of Record (APSR) certification
 - Maintenance Data Collection, Analysis and Recommendations
 - CRADA opportunities for SOF Logistics IT elements, Portal Design

SUMMARY

- **Collaborating with strategic and industry partners to sustain SOF in the future operating environment**
- **Collectively understanding the tactical situation to influence at the strategic level**