

# Shaping the Future Joint Force

*National Defense Industrial Association  
Expeditionary Warfare Conference  
October 2017*



**KEVIN D. SCOTT**  
**Vice Admiral, U.S. Navy**  
**Directorate for Joint Force Development**  
**The Joint Staff**

This briefing is classified  
**UNCLASSIFIED**

**UNCLASSIFIED**

# Operating Environment

## CONTESTED NORMS & PERSISTANT DISORDER

Complexity

The collage includes several news snippets: 'Beijing Protests US Navy Patrol Through South China Sea' with an image of Chinese soldiers; 'The Atlanta Journal-Constitution' article 'TRUMP THREAT: 'FIRE, FURY''; 'EXPRESS' article 'China's 30-year ROADMAP: Overtake USA and DOMINATE world with military 'built FOR WAR''; 'TECH & SCIENCE' article 'RANSOMWARE ATTACKS RISE 250 PERCENT IN 2017 HITTING U.S. HARD'; 'US tries to weaken Russia-Syria alliance' with an image of US officials; 'Trump decertifies Iran nuclear deal, slaps sanctions on IRGC in broadside at 'radical regime'' with an image of Trump; and an image of a Russian ship at sea.

2035 Denied

Adversaries desired trajectory

**Adversaries Military Modernization & Asymmetric Approaches attempting to erode US advantage**

**“Winner Take All Environment to Replace Current World Order - 2<sup>nd</sup> Place is TOTALLY IRRELEVANT”**

**“The Joint Force must adapt to maintain advantage”**

2017 Contested

Required Decision Speed

# “How we fight today and tomorrow”

## Today

### Global Integration

National Military Strategy



& Global Campaign Plans

- Global Integration
- Priority Challenges (4+1)
- Expanded Range of Options
- Enhanced Best Military Advice
- Relevant Capabilities
- Balanced Investment Decisions

Services  
CCMDS  
Others



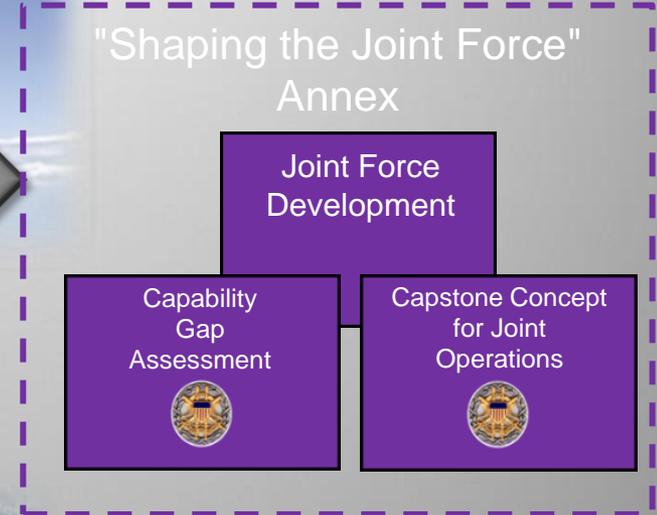
Joint Military Net Assessment

Chairman Net Assessment



## Future

### Globally Integrated Operation



**“As a nation that thinks and acts globally, the United States does not have the luxury of choosing between a force that can fight nonstate actors, such as the Islamic State of Iraq and Syria (ISIS) and al Qaeda, and one that can deter and defeat adversaries possessing a full array of military capabilities. We also cannot afford to choose between meeting today’s operational requirements and making the investments necessary for the future.”**

JOSEPH F. DUNFORD  
General, U.S. Marine Corps  
Chairman of the Joint Chiefs of Staff

# Global Integration - Joint Force Able To:

- ✓ Operate across regions, domains, and functions



- ✓ Maintain a competitive edge and adapt to the changing character of conflict

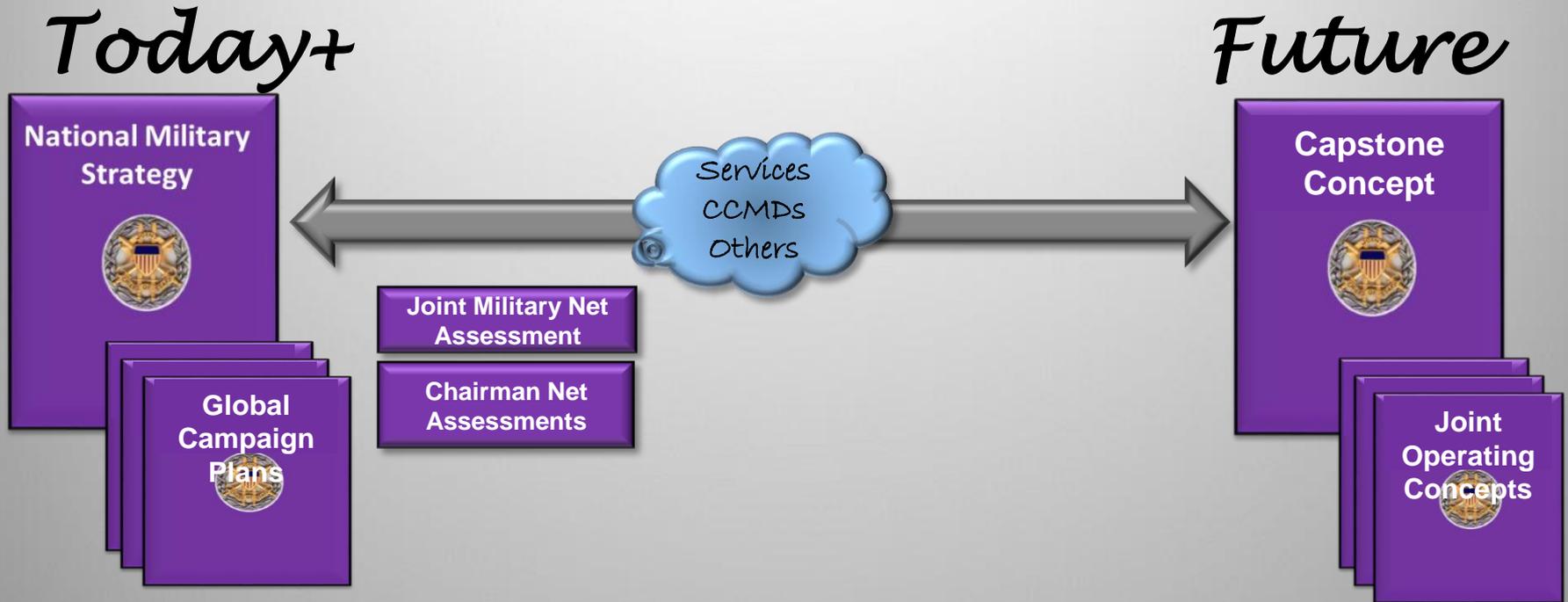
- ✓ Provide a full range of flexible and responsive options to decision makers



***“Problem sets are trans-regional, multi-domain, defy legacy phasing, and require global integration...we must design our future Joint Force and Command and Control to best respond to this new paradigm...considering all our actions will leave global implications.”***

**JOSEPH F. DUNFORD**  
General, U.S. Marine Corps  
Chairman of the Joint Chiefs of Staff

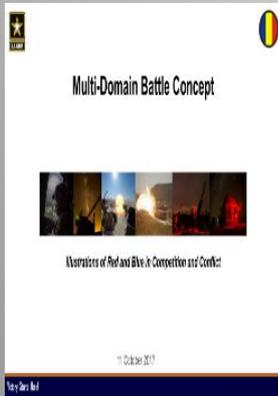
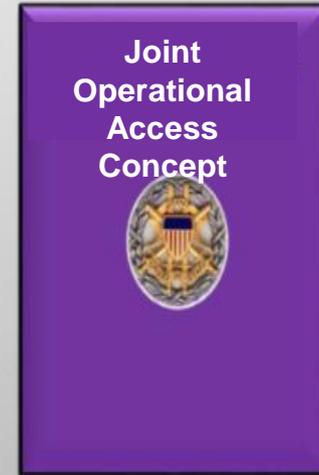
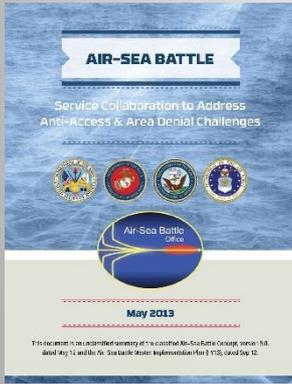
# *“How we fight today and tomorrow”*



***“The family of joint concepts propose new approaches to address operational challenges. Informed by national strategy, joint concepts articulate a vision for deploying, employing, and sustaining the force in the years ahead—in short, they guide how we will fight on tomorrow’s battlefields.”***

**JOSEPH F. DUNFORD**  
General, U.S. Marine Corps  
Chairman of the Joint Chiefs of Staff

# Service and Joint Concepts



# Expeditionary Warfare & Globally Integrated Operations

*Leader Development*



*Assured Space, Cyberspace & Electromagnetic Operations*



*Global Command & Control*



*Robotic & Autonomous Systems*



*Cross Domain Operations*



***Unleashing the creativity and innovation of Industry to support the Future Joint Force***

**UNCLASSIFIED**

# *Final Thoughts*

